



 **Work Programme**  
**2017/18**  
Book 2

THE SOUTH AFRICA I KNOW, THE HOME I UNDERSTAND

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# Work Programme 2017/18

## Book 2

## **Work Programme 2017/18 (Book 2) Statistics South Africa**

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## Introduction

In terms of Section 5.1(a) of the Statistics Act, the Minister must, on the recommendation of the Statistician-General, prioritise the work programme in accordance with the purpose of official statistics and the statistical principles contemplated in section 3 and both having been advised in this regard by the Council. Section 7(1)(e) states that the Statistician-General determines and exercises final responsibility regarding the implementation of the work programme of Statistics South Africa.

According to the Treasury regulations, the Accounting Officer of an institution must ensure that the institution has a strategic plan with a planning horizon of at least five years that complies; as well as an annual performance plan covering the Medium Term Expenditure Framework (MTEF).

The compilation of the Work Programme (also called the Annual Performance Plan) has been guided by the Framework for Strategic Plans and Annual Performance Plans as prescribed by the National Treasury. The core focus of the strategy is about providing the evidential knowledge base to inform the nation on planning, policy development, monitoring and evaluation, and decision-making. The Work Programme is compiled according to strategic outcomes and strategic objectives as captured in the Strategic Plan in line with state priorities and not according to budget programmes. Programmes contribute to various strategic outcomes and objectives, as Stats SA is structured according to collection method and not according to outputs. This implies that data collected from businesses are managed by Programme 2 (Economic Statistics), whilst data collected from households are managed by Programme 3 (Population and Social Statistics). It is for this reason that the strategic objectives are not designed according to budget programmes, but are aimed rather at delivering the strategic outcomes that the organisation aims to achieve. The outputs of these programmes are inter-linked to inform the development indicators of the country. However, all performance indicators and targets are individually linked to a programme and subprogramme.

The Work Programme for 2017/18 consists of two books.

**Book 1:** outlines the high-level strategic overview including the situational analysis, an overview of the 2017/18 budget and MTEF estimates as well as the programme and subprogramme information. Book 1 will be available in print and electronic format and can also be accessed on the Stats SA website: [www.statssa.gov.za](http://www.statssa.gov.za)

**Book 2:** is about the implementation of the Annual Performance Plan that covers in detail the 5 strategic outcomes and 19 strategic objectives and the statistical themes aiming to inform the country's development outcomes and indicators. The performance indicators and targets are covered in three tables. Table 1 covers the 5-year Strategic Plan, Table 2 outlines the medium and annual targets, and Table 3 outlines the quarterly targets. The quarterly and annual reports and releases are based on the targets as set out in this book. Book 2 will be available in electronic format only and on the Stats SA website.







## Annual Performance Plan

## 1. Implementing the Annual Performance Plan

The Annual Performance Plan sets out performance indicators, outputs and targets to achieve its strategic objectives and outcomes in line with the Strategic Plan. The activities of the department are aligned to the strategic outcomes and objectives to ensure effective implementation. This book outlines the plans for implementing the strategic outcomes. The technical description indicators are available on the Stats SA website.

Stats SA produces statistical products under two broad programmes, namely Economic Statistics, and Population and Social Statistics. These programmes are supported by five programmes, namely (i) Methodology, Standards and Research, (ii) Statistical Support and Informatics, (iii) Survey Operations, (iv) Statistical Collection and Outreach, and (v) Administration. The official statistics produced by Stats SA are based on data collected through censuses, surveys and administrative data sources. All official statistics are characterised by common statistical principles and practices.

The statistical process involves a range of statistical operations, which are enabled by various support functions. Stats SA has recently reviewed its statistics value chain to better respond to emerging statistical demands. These changes include:

*Impact:* The social impact that the organisation aims to achieve has been defined as the development outcomes of the state in line with the NDP and MTSF as well as achieving sustainable development for a better life for all.

*Outcome:* The outcomes we wish to achieve have been described in line with the purpose of official statistics in the Statistics Act, which is to assist organs of state, businesses, other organisations and the public by providing statistics to inform planning, decision-making or other actions, and monitoring or assessment of policies.

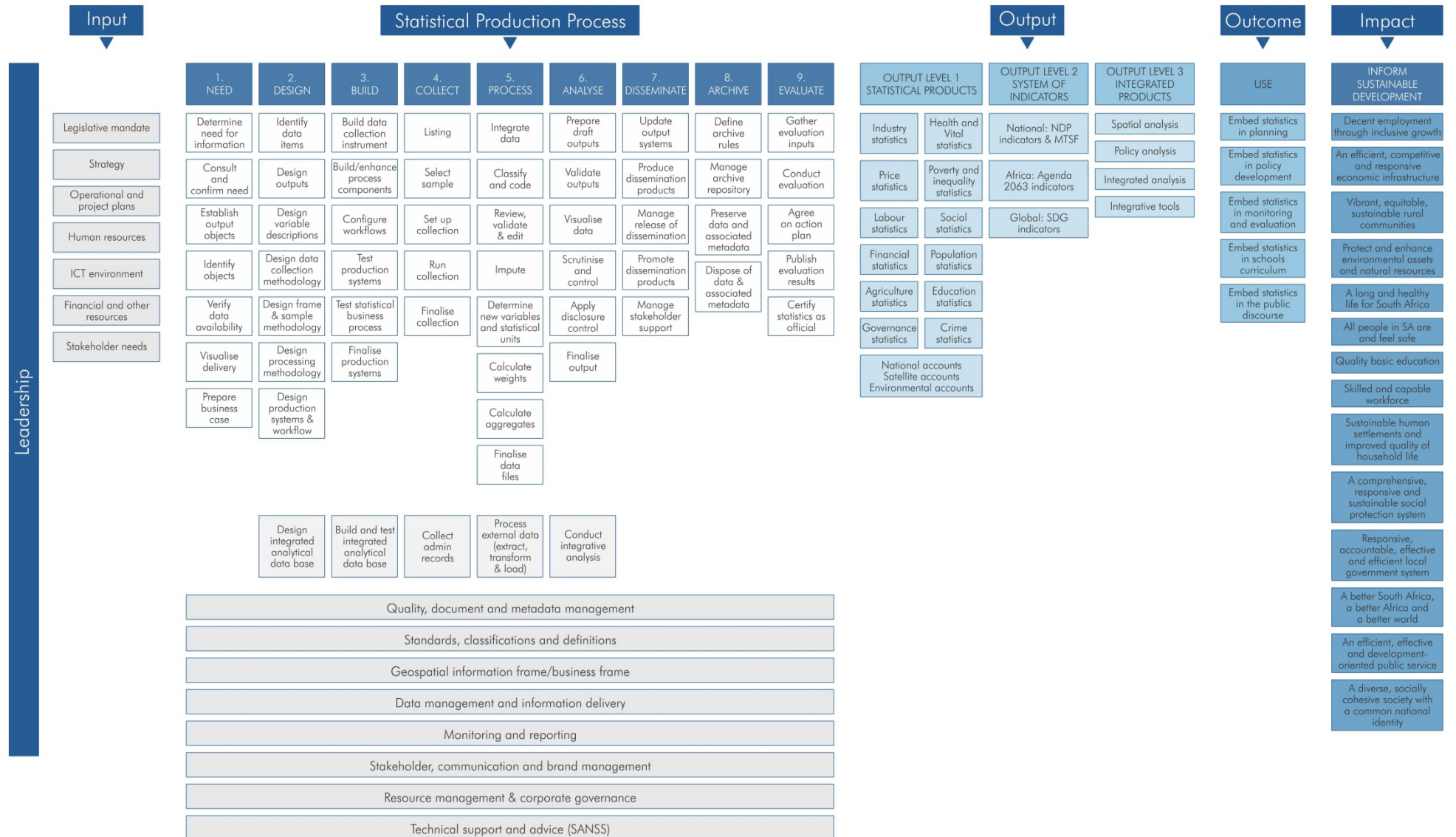
*Outputs:* The outputs have been defined at three levels, namely i) level 1: the provision of basic statistics on various topics; ii) transforming basic statistics into indicators, as part of an indicator system in order to be responsive to national and international policy agendas; and iii) the provision of integrated statistical information (products) using spatial analysis, integrative analysis and statistical tools to be responsive to sectoral and cross sectoral demands.

*Process:* In order to achieve these outputs, outcomes and impact, Stats SA has introduced 'integration by design' in the value chain. This approach starts with conceptual design of a survey with integration as the end in mind. It implies an information hierarchy that will deliver all three levels of outputs. It implies the design of an integrated analytical database that will be available and accessible for any analysis and dissemination of basic statistics, integrated indicators and integrated products.

*Input:* The Legislative mandate has been added as the critical input that will guide the statistical operations of the statistical system.

Stats SA's statistics value chain below illustrates the functioning of the organisation:

## Statistics Value Chain



## 1.1 Strategic Outcome 1: An informed nation

The key purpose of the National Development Plan (NDP) is to accelerate growth, create decent work and promote investment in a competitive economy to address the triple challenges of poverty, unemployment and inequality. The economic environment today is uncertain. All citizens of this country must contribute and ensure a sustainable and resilient economy and that we leave future generations with a vibrant democracy, a society at peace, and progress in all the sustainable development goals. No one should be left behind in our march to a better life for all. In Africa, growth is expected to fall to 1.4 per cent in 2016 before recovering in 2017. The MTBPS revises the growth expectation for the South African economy to 0.5 per cent for the 2016 calendar year, which is somewhat lower than the February estimates of 0.9 per cent. For the current fiscal year, the revised growth estimate is 1.0 per cent. We currently expect growth to rise to 1.3 per cent next year. With appropriate policies in place, we will see the recovery strengthen more rapidly (MTBPS: 2016).

Stats SA's primary purpose is to publish statistics that inform the nation to make decisions that are evidence based. As such, it is the nation's primary provider of data on the economy, the population, the social conditions and the environment of South Africa.

The following diagram summarises the strategic objectives to achieve *An informed nation*:



The following table is a detailed outline of each strategic objective.

### 1.1.1 Expand the statistical information base

<b>Strategic objective 1.1:</b>	Expand the statistical information base by increasing its depth, breadth and geographic spread
<b>Objective statement:</b>	Inform socio-economic planning, monitoring and decision-making by providing accurate, relevant and timely economic, population and social statistics through the application of internationally recognised practices by publishing monthly, quarterly, annual and periodic statistical information
<b>Baseline:</b>	Number of statistical releases on a monthly, quarterly and annual basis: 200 releases
<b>Justification:</b>	This objective will contribute to measuring the progress, development and transformation of the economy, society and environment
<b>Links:</b>	This objective links to the NDP, MTSF and SDGs

Expanding the statistical information base to measure the development and transformation of the economy and society is not the responsibility of Stats SA alone. It requires a national effort by organs of state in collaboration with Stats SA. In response to the demand for statistical information by users at national, continental and international levels, Stats SA defined the following statistical themes to coordinate the statistical landscape in the country.

Measurable development outcomes	Statistical themes	
Decent employment through inclusive economic growth	Economic dynamics	Population Dynamics
	Price stability	
An efficient, competitive and responsive economic infrastructure network	Employment, job creation and decent work	
Vibrant, equitable, sustainable rural communities contributing towards food security for all	Rural development and food security	
Protect and enhance environmental assets and natural resources	Sustainable resource management	
A long and healthy life for South Africans	Health	
All people in South Africa are and feel safe	Safety and security	
Quality basic education	Education	
Skilled and capable workforce to support an inclusive growth path		
Sustainable human settlements and improved quality of household life	Living conditions, service delivery and poverty	
A comprehensive, responsive and sustainable social protection system (new)		
Responsive, accountable, effective and efficient local government system		
Create a better South Africa, a better Africa and a better world	Peace and stability	
An efficient, effective and development-oriented public service	Governance	
A diverse, socially cohesive society with a common national identity	Active citizenship/social cohesion	

Statistical information is collected through either surveys/censuses conducted mostly by Stats SA, or administrative records maintained by line ministries. Stats SA is mandated through the Statistics Act to coordinate these statistics in the country.

Key deliverables to expand the statistical information base under each statistical theme are outlined below.

i) Economic dynamics

*Policy context:* An inclusive and dynamic economy requires that the country should urgently launch the virtuous cycle that allows it to move to a new growth trajectory. Critically, economic policy must reduce unnecessary hindrances to growth and increase growth-enhancing investment, while fundamentally changing the structure of our economy. Growth requires new kinds of production and more equitable ownership in order to enhance employment creation and broaden access to the benefits of the economic development (MTSF: 2014–2019).

The MTBPS 2016 tells the story of an economy in difficulties but not in decline, of a society that is intolerably unequal but is making progress in addressing its legacy of fragmented communities and discriminatory practices, of a government committed to promoting inclusive growth within a sustainable fiscal framework. Inclusive growth depends on various structures, laws and policies, social networks and administrative systems and how markets are organised. Education will contribute to equality, cities will promote social and economic mobility, markets will broaden opportunities and public services will meet the needs of all. The MTBPS outlines a measured, balanced fiscal consolidation. It continues to prioritise capital investment, and stabilises national debt as a share of GDP. In the current year, we now project R23 billion less revenue than the February estimate. Infrastructure investment and financing of housing and enterprise development will give greater impetus to growth over the period ahead. As GDP growth accelerates, tax revenue will grow and our capacity to finance public services will strengthen. By taking the right steps now, we lay the foundations for progress ahead (MTBPS: 2016).

*Organisational context:* National accounts estimates: The dynamics of the economy are reported through annual and quarterly estimates of national accounts, based on a series of supply and use tables. In 2016/17, the expenditure side of the GDP was successfully transferred from the South African Reserve Bank. In order to sustain this investment and to raise the South African economic statistics to a higher level of proficiency, coverage of the income, expenditure, and production accounts must be improved and expanded, with specific emphasis on the growing services industry. This requires the implementation of the latest version of the international standard industrial classification used in official statistics. These activities have, however, not been funded over the medium term and will impact adversely on the investment. The budget cuts in 2017/18 and beyond have put the investment in the GDP and the quality of the underlying economic series at risk.

Following the redistribution of responsibilities for South Africa's national accounts involving the department and the South African Reserve Bank, the focus will move towards statistics on international trade in goods over the medium term. Statistics South Africa, in a joint venture with the South African Reserve Bank and the South African Revenue Service, has commenced with a process to assess and develop a framework for trade statistics in South Africa.

*Business cycle indicators:* The suite of monthly indicators covers the following industries: Mining and quarrying; Manufacturing; Electricity, gas and water; Construction; Trade; and Transport. Research on the feasibility of expanding the coverage of these, and the feasibility of introducing monthly series for other industries such as business services was concluded and will be implemented when additional resources are made available.

*Structural industry statistics:* The periodic large sample surveys will increasingly focus on collecting information relating to the structure of different industries, both in terms of their detailed purchases and outputs as well as their non-financial aspects. These will allow for the development of annual supply and use tables, forming the basis for national accounts. Statistics on the Agriculture industry remains fragmented in South Africa with the periodic census of agriculture still unfunded.



*Private sector financial statistics:* Financial performance and the financial position of private sector and public sector enterprises are provided through a series of quarterly and annual publications, focusing on selected industries. Key usage of financial statistics include, but are not limited to, economic growth and performance indicators, i.e. compiling estimates of the Gross Domestic Product (GDP) and its components. Other uses relate to capital formation, financial stability, profitability, industry norms, comparative business analysis, inventory analysis and areas related to the economic and accounting environment.

*Government financial statistics:* The income and expenditure information of government is provided through a series of publications focusing on all levels of government. It details financial and non-financial statistics of municipalities (quarterly and annually), as well as financial statistics of provincial governments, higher education institutions, national government, and extra-budgetary accounts and funds. The financial statistics are combined in an annual publication called *Financial statistics of the consolidated general government*.

The following tables outline the strategic, annual and quarterly performance targets to measure the dynamics of the economy:

Table 1: Strategic Plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
National accounts statistics									
Subprogramme: National Accounts (Programme 2: Economic Statistics)									
1.	Economic dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	GDP estimates reweighted and rebased	Published quarterly and annual GDP as scheduled  Published supply and use tables; a report on Tourism Satellite Accounts (TSA) for South Africa; a report on ICT; and a discussion document on NPOs as scheduled	Published quarterly and annual GDP as scheduled  Published re-weighted and rebased GDP estimates, supply and use tables and reports on TSA, ICT and a discussion document on NPOs	Published quarterly and annual GDP and a report on TSA as scheduled	Publish quarterly, annual and regional national accounts statistics	Publish quarterly, annual and regional national accounts statistics	Publish quarterly, annual and regional national accounts statistics	Publish quarterly, annual and regional national accounts statistics

Table 1: Strategic Plan targets (continued)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
National accounts statistics									
Subprogramme: National Accounts (Programme 2: Economic Statistics)									
2.	Economic dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	GDP estimates from the expenditure approach implemented	Produced four GDP expenditure simulated estimates for all quarters of 2013	Produced four simulated quarterly GDP expenditure estimates for 2014	Compiled simulation report on GDP  Compiled report on detailed SUT as scheduled  Compiled report on improving data sources for all GDP approaches as scheduled	Expand national accounts statistics by: <ul style="list-style-type: none"><li>Continuing production of shadow accounts and initiating review process</li><li>Reviewing and improving data sources (based on research matrix)</li></ul>	Expand national accounts statistics by: <ul style="list-style-type: none"><li><sup>1</sup>Developing and implementing certification process for shadow estimates</li><li>Reviewing and improving data sources</li></ul>	Expand national accounts statistics by: <ul style="list-style-type: none"><li><sup>2</sup>Implementing recommendations of certification process</li><li>Developing research plans for benchmarking</li><li>Reviewing, improving data sources</li></ul>	Expand national accounts statistics by: <ul style="list-style-type: none"><li><sup>3</sup>Conducting an evaluation of GDP expenditure estimates</li><li>Reviewing and improving data sources</li></ul>
Subprogramme: Economic Analysis (Programme 2: Economic Statistics)									
3.	Economic dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	Economic statistics information base expanded	Compiled 3 research papers covering the government sector, estimates of owner-occupied dwellings, and domestic workers  The changes to the GDP were published in the third quarterly release (P0411)	Published re-weighted and rebased GDP estimates as scheduled	Compiled final regional estimation of GDP  Published TFP Estimation, Total Production Index Note and GAF concepts	Expand economic statistics by: <ul style="list-style-type: none"><li>Compiling a discussion document on regional economic indicators</li><li>Developing a Growth Accounting framework</li><li>Publishing thematic reports on the dynamics of the economy</li></ul>	Expand economic statistics by: <ul style="list-style-type: none"><li><sup>4</sup>Implementing research outcomes on regional economic indicators (<i>discontinued</i>)</li><li><sup>5</sup>Publishing thematic reports on the dynamics of the economy</li></ul>	Expand economic statistics by: <ul style="list-style-type: none"><li>Review regional economic indicators</li><li>Publishing thematic reports on the dynamics of the economy</li></ul>	Expand economic statistics by: <ul style="list-style-type: none"><li>Publishing thematic reports on the dynamics of the economy</li></ul>

<sup>1</sup> Expenditure GDP estimates have been successfully transferred to Stats SA from SARB, and this activity will be replaced by the redevelopment of the supply and use tables in preparation of the benchmarking and rebasing exercise.

<sup>2</sup> Continuation of the redevelopment of the supply and use tables will be undertaken in preparation of the benchmarking and rebasing exercise of the GDP.

<sup>3</sup> The evaluation of the GDP expenditure estimates activity will move to the 2020/2021 financial year after the results of the benchmarking and rebasing exercise are published in 2020.

<sup>4</sup> Discussion documents on regional economic indicators were discontinued from 2016/17 and replaced by the Growth Accounting Framework (moved to Programme 4).

<sup>5</sup> Thematic reports are covered in the *research reports on factors affecting economic activities*.

Table 1: Strategic Plan targets (continued)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
National accounts statistics									
Subprogramme: Economic Analysis (Programme 2: Economic Statistics)									
3. (cont)	Economic dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	Economic statistics information base expanded	Compiled report on the state of South Africa's economy  Compiled 3 research reports on integrated economic indicators and quarterly flash estimates on GDP	A research report on the government value added was completed  A report was completed using the Organisation for Economic Cooperation and Development (OECD) approach in the absence of administrative data  Compiled 3 integrative research reports  Research on the Integrated Economic Accounts was not done	Research reports were not compiled	Expand and improve by: <ul style="list-style-type: none"><li>• Compiling discussion document on Research and Development satellite account</li><li>• Compiling document on Integrated Economic Accounts</li></ul>	Expand and improve by: <ul style="list-style-type: none"><li>• <sup>6</sup>Compiling report on Research and Development satellite account (<i>discontinued</i>)</li><li>• <sup>7</sup>Compiling report on Integrated Economic Accounts (<i>discontinued</i>)</li></ul>	Expand and improve by: <ul style="list-style-type: none"><li>• Reviewing changes on national accounts statistics</li></ul>	Expand and improve by: <ul style="list-style-type: none"><li>• Rebasing and benchmarking of national accounts statistics</li></ul>

<sup>6</sup> The compilation of the discussion document on Research and Development is discontinued due to the budget cut.

<sup>7</sup> The report on Integrated Economic Accounts is discontinued due to the budget cut.

Table 1: Strategic Plan targets (continued)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Industrial statistics: Agriculture, hunting, forestry and fishing; Mining and quarrying; Manufacturing; Electricity, gas and water supply; Construction; Wholesale and retail trade, repair of motor vehicles, motorcycles and personal and household goods; Transport, storage and communication; Financial intermediation, insurance, real estate and business services; Community, social and personal services; Hotels and restaurants									
Subprogramme: Short-term Indicator Statistics (Programme 2: Economic Statistics)									
4.	Economic dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on turnover and volumes expanded	Published monthly, quarterly and annual statistical releases on 8 economic sectors as scheduled  Finalised the report on the fisheries sector feasibility study in March 2014	Published monthly, quarterly and annual statistical releases on 8 economic sectors as scheduled  The surveys on real estate, community, social and personal services were not enhanced	Published monthly, quarterly and annual industry and trade statistics as scheduled  Introduced seasonal adjustment using X-12 for: Manufacturing: production and sales; Utilisation of manufacturing capacity; Building statistics  Deflation for Tourist accommodation 2012 was not introduced. Introduced deflation for Food and beverages  Introduced weights for manufacturing utilisation of production capacity in April 2015	Publish monthly, quarterly and annual industry and trade statistics  Expand and improve by: <ul style="list-style-type: none"><li>• Piloting the research on retail products</li><li>• Seasonal adjustment using X-12 (Tourist accommodation; Food and beverages)</li><li>• Weights for deflators (Retail 2012)</li><li>• Weights for indices (Manufacturing [2013]; Mining [2013]; Manufacturing production capacity [2013])</li><li>• Base year changes (Electricity index [2015]; Building statistics deflation [2015])</li></ul>	Publish monthly, quarterly and annual industry and trade statistics  Expand and improve by: <ul style="list-style-type: none"><li>• Publishing the results of retail products</li><li>• <sup>8</sup>Introducing new survey(s) to measure services sector (selected in SIC 7, 8 or 9)</li><li>• <sup>9</sup>Seasonal adjustment using X-12 (Land transport)</li><li>• SASQAF self-assessment (Mining)</li><li>• Review M&amp;E research findings on imputing size group 4 cases</li><li>• Weights for indices (Manufacturing [2014]; Mining [2014]; Manufacturing production capacity [2014])</li><li>• Base year changes: Mining index (2015); Manufacturing index (2015)</li></ul>	Publish monthly, quarterly and annual industry and trade statistics  Expand and improve by: <ul style="list-style-type: none"><li>• <i>Introducing new survey(s) to measure services sector (selected in SIC 7, 8 or 9)</i></li><li>• SASQAF self-assessment (Retail)</li><li>• Test M&amp;E research findings on different imputing size group 4 cases</li><li>• Weights for indices (Manufacturing [2015]; Mining [2015]; Manufacturing production capacity [2015])</li></ul>	Publish monthly, quarterly and annual industry and trade statistics  Expand and improve by: <ul style="list-style-type: none"><li>• SASQAF self-assessment (Electricity)</li><li>• Weights for indices (Manufacturing [2016]; Mining [2016]; Manufacturing production capacity [2016])</li><li>• Base year changes for deflation: Wholesale (2015); Tourist accommodation (2015); Retail (2015); Food and beverages (2015)</li><li>• Weights for deflator (Retail [2015])</li></ul>

<sup>8</sup> Funding was not secured in the ENE to 'Introduce new surveys to measure the services sector'.<sup>9</sup> The seasonal adjustment was finalised and implemented in quarter 3 of 2016/17 due to improved actions of division ADAPT.

Table 1: Strategic Plan targets (continued)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Industrial statistics: Agriculture, hunting, forestry and fishing; Mining and quarrying; Manufacturing; Electricity, gas and water supply; Construction; Wholesale and retail trade, repair of motor vehicles, motorcycles and personal and household goods; Transport, storage and communication; Financial intermediation, insurance, real estate and business services; Community, social and personal services; Hotels and restaurants									
Subprogramme: Structural Industry Statistics (Programme 2: Economic Statistics)									
5.	Economic dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on turnover and volumes	Published annual statistical releases on 8 economic sectors as scheduled  A new structure for LSS, now Structural Industry Surveys (SIS) is to be implemented from April 2014	Published annual statistical releases on 8 economic sectors as scheduled  Maintenance and improving the SIS programme are ongoing	Published periodic structural industry statistics  Published reports on manufacturing and construction as scheduled	Publish periodic structural industry statistics  • Trade survey • Mining survey	Publish periodic structural industry statistics  • <sup>10</sup> Electricity, gas and water survey (moved to 2018/19) • Transport, post and tele-communications survey (moved to 2018/19) • <sup>11</sup> Trade survey • <sup>12</sup> Tourist accommodation	Publish periodic structural industry statistics  • <sup>13</sup> Electricity, gas and water survey (moved from 18/19) • Transport, post and tele-communications survey (moved from 18/19) • <sup>14</sup> Manufacturing survey (moved to 2019/20) • Construction survey (moved to 2019/20) • <sup>15</sup> Business services	Publish periodic structural industry statistics  • Manufacturing survey • Construction survey

<sup>10</sup> The statistical releases on the Electricity, gas and water survey as well as the Transport, post and telecommunication survey are due in 2017/18 but have been postponed due to the financial information published in the AFS. Full reports will be published in 2018/19.

<sup>11</sup> The statistical release on Trade (financial estimates) was due in 2016/17 but not published as financial information on Trade was released in the AFS. A full report on Trade will be published in 2017/18.

<sup>12</sup> Tourist accommodation (2015 survey) will be published in 2017/18.

<sup>13</sup> Statistical releases on Electricity, gas, water survey, transport, post and telecommunication surveys are due in 2017/18 but have been postponed due to AFS and a full report will be published in 2018/19.

<sup>14</sup> Statistical releases on the Manufacturing survey and Construction survey respectively will be published in 2019/20.

<sup>15</sup> New target: A survey on Business services will be conducted in 2018/19.

Table 1: Strategic Plan targets (continued)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Tourism statistics									
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)									
6.	Economic dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on tourism	Published annual statistical release on domestic tourism as scheduled	Published annual statistical release on domestic tourism not as scheduled due to methodological changes  Biannual report on DTS 2014 was not achieved due to delays in system development	Published biannual and annual domestic tourism statistics  Compiled report on testing sample allocation and weighting methodologies as scheduled	Publish biannual and annual domestic tourism statistics  Expand and improve by: • Conducting a comparative analysis of Stats SA and South African Tourism estimates	Publish biannual and annual domestic tourism statistics  Expand and improve by: • Assessing and evaluating the future of the DTS	Publish biannual and annual domestic tourism statistics  Expand and improve by: • Implementing the evaluation outcome	Publish biannual and annual domestic tourism statistics  Expand and improve by: • Stabilising domestic tourism surveys
Subprogramme: Health and Vital Statistics (Programme 3: Population and Social Statistics)									
7.	Economic dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on international tourism expanded	Published monthly and annual statistical release on international tourism as scheduled	Published monthly releases on tourism late due to data quality challenges with Home Affairs  Published annual report on 2013 tourism late due to data quality challenges with Home Affairs	Published monthly and annual tourism statistics  The report on strengthening collaboration with Home Affairs was not compiled	Publish monthly and annual international tourism statistics  Expand and improve by: • Conducting a quality self-assessment	Publish monthly and annual international tourism statistics  Expand and improve by: • Researching the availability of other data sources on tourism • <sup>16</sup> Conducting a quality self-assessment	Publish monthly and annual international tourism statistics  Expand and improve by: • Assessing supplementary data sources	Publish monthly and annual international tourism statistics  Expand and improve by: • Compiling a thematic report on tourism statistics

<sup>16</sup> This target was scheduled for 2016/17 but due to insufficient resources in the SANSS, the target was postponed to 2017/18.



Table 1: Strategic Plan targets (continued)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Transport statistics									
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)									
8.	Economic dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on the transport sector published	Conducted quality assurance on NHTS	Published NHTS July 2014	Compiled thematic report on transport as scheduled  A technical report on RTMC editing, analysis and reporting systems was not compiled	Publish 5-yearly transport statistics (no publication)  Expand and improve by: <ul style="list-style-type: none"><li>• Driving the NHTS pilot for digital data collection</li><li>• Providing technical support to improve RTMC data systems</li></ul>	Publish 5-yearly transport statistics (no publication)  Expand and improve by: <ul style="list-style-type: none"><li>• Providing technical support to improve RTMC data systems</li></ul>	Publish 5-yearly transport statistics (publish NHTS national statistical report, user-paid survey)  Expand and improve by: <ul style="list-style-type: none"><li>• Providing technical support to improve RTMC data systems</li></ul>	Publish 5-yearly transport statistics (publish NHTS provincial statistical reports, user-paid survey)  Expand and improve by: <ul style="list-style-type: none"><li>• Publishing a thematic report on transport</li></ul>

Table 1: Strategic Plan targets (continued)

			Audited/actual performance			Estimated performance	Medium-term targets		
No.	Strategic objective	Target	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Financial statistics									
Subprogramme: Private Sector Financial Statistics (Programme 2: Economic Statistics)									
9.	Economic dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	Financial statistics of private sector enterprises reviewed and expanded	Published quarterly and annual statistical releases as scheduled  The introduction of business demographics was not done	Published quarterly and annual statistical releases as scheduled  Proposed draft QFS panel related to capital expenditure (subset of the AFS) has been identified	Published quarterly and annual private sector financial statistics  Compiled reports on reviewing QFS at lower SIC level as scheduled Compiled report on engaging stakeholders on research initiatives as scheduled	Publish quarterly and annual private sector financial statistics  Expand and improve by: <ul style="list-style-type: none"><li>• Reviewing sample specifications and estimates at lower SIC level</li><li>• Engaging stakeholders on research initiatives</li></ul>	Publish quarterly and annual private sector financial statistics  Expand and improve by: <ul style="list-style-type: none"><li>• <sup>17</sup>Reviewing sample specifications and estimates at lower SIC level (replaced by: Providing capital expenditure data to National Accounts)</li><li>• Engaging stakeholders and promoting surveys</li></ul>	Publish quarterly and annual private sector financial statistics  Expand and improve by: <ul style="list-style-type: none"><li>• Reviewing sample specifications and estimates at lower SIC level (replaced by: Integrating the expenditure project)</li><li>• Engaging stakeholders and focus on survey education</li></ul>	Publish quarterly and annual private sector financial statistics  Expand and improve by: <ul style="list-style-type: none"><li>• SASQAF self-assessment</li><li>• Engaging stakeholders and focus on survey education</li></ul>

<sup>17</sup> QFS at lower SIC level has been reviewed during 2016/17 and will affect subsequent years (2016 – 2020). In 2017/18 the target is replaced by 'Providing a detailed capital expenditure data to National Accounts; in 2018/19 it will be replaced by 'Integrating the expenditure project'.

Table 1: Strategic Plan targets (concluded)

			Audited/actual performance			Estimated performance	Medium-term targets		
No.	Strategic objective	Target	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Financial statistics									
Subprogramme: Government Financial Statistics (Programme 2: Economic Statistics)									
10.	Economic dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	Financial statistics of government expanded at lower level	Published quarterly and annual statistical releases as scheduled	Published quarterly and annual statistical releases of government as scheduled  The introduction of quarterly estimates of general government was not implemented	Published quarterly and annual government financial statistics as scheduled  Compiled report on QFSM data at provincial level Compiled report on user-specific groups as scheduled Compiled report on response rates for QFSM and reducing time frame for annual surveys	Publish quarterly and annual government financial statistics  Expand and improve by: <ul style="list-style-type: none"><li>• Piloting QFSM data at lower level</li><li>• <i>Researching quarterly estimates of general government expenditure</i></li><li>• Collaborating and partnering with National Treasury and DCoG on data coordination from municipalities</li></ul>	Publish quarterly and annual government financial statistics  Expand and improve by: <ul style="list-style-type: none"><li>• <sup>18</sup>Publishing QFSM data at lower level</li><li>• Publishing time series data for GFS surveys</li><li>• <sup>19</sup><i>Designing methodology of quarterly estimates of general government expenditure</i></li><li>• <sup>20</sup>Developing and hosting selected databases for municipal data (<i>discontinued</i>)</li></ul>	Publish quarterly and annual government financial statistics  Expand and improve by: <ul style="list-style-type: none"><li>• Publishing time series data for GFS surveys</li><li>• Implementing revised survey outputs</li><li>• <i>Piloting quarterly estimate of general government expenditure</i></li><li>• Maintaining selected databases for municipal data</li></ul>	Publish quarterly and annual government financial statistics  Expand and improve by: <ul style="list-style-type: none"><li>• Publishing time series data for GFS surveys</li><li>• <i>Compiling discussion document on quarterly estimate of general government expenditure</i></li><li>• Assessing and evaluating selected databases for all municipal data</li></ul>

<sup>18</sup> The QFSM report was published in 2016/17 and no further work will take place in future.

<sup>19</sup> Funding was not secured in the ENE for this target. The target has been discontinued.

<sup>20</sup> Developing and hosting selected databases is discontinued due to budget cuts.

Table 2: Annual Performance Plan targets: 2017/18

		Audited/actual performance			Estimated performance	Medium-term targets		
No.	Performance indicator	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
National accounts statistics								
Subprogramme: National Accounts Statistics (Programme 2: Economic Statistics)								
1.1	Number of GDP releases	10	10	4	4	4	4	4
1.2	Number of national accounts reports			1	1	1	1	1
2.1	Research conducted to improve national accounts statistics	1	2	3	1	1	2	2
Subprogramme: Economic Analysis (Programme 2: Economic Statistics)								
3.1	Number of reports on economic activity			0	4	2	4	4
3.2	Number of flash GDP estimates	4	4	4	4	4	4	4
3.3	Research reports on improving national accounts statistics			0	2	0	0	0
3.4	Research reports on improving economic statistics	4	4	3	3	2	4	4
Industrial statistics: Agriculture, hunting, forestry and fishing; Mining and quarrying; Manufacturing; Electricity, gas and water supply; Construction; Wholesale and retail trade, repair of motor vehicles, motorcycles and personal and household goods; Transport, storage and communication; Financial intermediation, insurance, real estate and business services; Community, social and personal services; Hotels and restaurants								
Subprogramme: Short-term Indicators Statistics (Programme 2: Economic Statistics)								
4.1	Number of releases on industrial statistics	150	150	150	150	150	150	150
4.2	Reports on improving short-term industry statistics			3	4	6	3	3
Subprogramme: Structural Industry Statistics (Programme 2: Economic Statistics)								
5.1	Number reports on structural industry statistics	9	9	5	3	5	4	3
Tourism statistics								
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)								
6.1	Number of reports on domestic tourism statistics	1	2	2	2	2	2	2
6.2	Assessment and evaluation report on domestic tourism statistics			1	1	1	1	1

Table 2: Annual Performance Plan targets: 2017/18 (concluded)

		Audited/actual performance			Estimated performance	Medium-term targets		
No.	Performance indicator	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Tourism statistics								
Subprogramme: Health and Vital Statistics (Programme 2: Population and Social Statistics)								
7.1	Number of releases on international tourism, 3 months after the reference period	13	10	12	12	12	12	12
7.2	Number of reports on international tourism	1	1	1	1	1	1	1
7.3	Research reports on improving international tourism statistics			0	1	2	1	1
Transport statistics								
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)								
8.1	Number of statistical releases on transport statistics						2	1
8.2	Technical support provided to improve transport statistics			1	2	1	1	1
Financial statistics								
Subprogramme: Private Sector Financial Statistics (Programme 2: Economic Statistics)								
9.1	Number of releases on financial statistics of private sector enterprises	5	5	5	5	5	5	5
9.2	Capital expenditure data compiled					1	1	1
9.3	Private sector financial surveys promoted			1	2	1	1	1
Subprogramme: Government Financial Statistics (Programme 2: Economic Statistics)								
10.1	Number of releases on government financial statistics	11	11	11	11	11	11	11
10.2	Time series data published for GFS surveys			3	2	1	3	3

Table 3: Quarterly performance targets: 2017/18

					Quarterly targets			
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
National accounts statistics								
Subprogramme: National Accounts (Programme 2: Economic Statistics)								
1.1.1	Number of GDP releases	Quarterly	4	Quarterly and annual GDP released as scheduled	1	1	1	1
1.1.2	Number of national accounts reports	Annually	1	Supply and use tables compiled by March 2018				1
2.1.1	Research conducted to improve national accounts statistics	Annually	1	Research conducted on reviewing and improving data sources by March 2018				1
Subprogramme: Economic Analysis (Programme 2: Economic Statistics)								
3.1.1	Number of reports on economic activity	Annually	2	Report on Tourism satellite accounts by March 2018				1
				Report on social accounting matrix by March 2018				1
3.2.1	Number of flash GDP estimates	Quarterly	4	Quarterly flash GDP estimates as scheduled	1	1	1	1
3.4.1	Research reports on improving economic statistics	Annually	2	2 research reports on factors affecting economic activities		1		1



Table 3: Quarterly performance targets: 2017/18 (continued)

					Quarterly targets			
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Industrial statistics: Agriculture, hunting, forestry and fishing; Mining and quarrying; Manufacturing; Electricity, gas and water supply; Construction; Wholesale and retail trade, repair of motor vehicles, motorcycles and personal and household goods; Transport, storage and communication; Financial intermediation, insurance, real estate and business services; Community, social and personal services; Hotels and restaurants								
Subprogramme: Short-term Indicators and Structural Industry Statistics (Programme 2: Economic Statistics)								
Mining and quarrying								
4.1.1	Number of releases on mining - production and sales, 6 weeks after the reference month	Quarterly	12	Monthly releases on mining: production and sales as scheduled	3	3	3	3
Manufacturing								
4.1.2	Number of releases on manufacturing: production and sales, 6 weeks after the reference month	Quarterly	12	Monthly releases on manufacturing: production and sales as scheduled	3	3	3	3
4.1.3	Number of releases on manufacturing: utilisation of production capacity by large enterprises, 10 weeks after the reference month	Quarterly	4	Quarterly releases on manufacturing: utilisation of production capacity by large enterprises as scheduled	1	1	1	1
Electricity, gas and water supply								
4.1.4	Number of releases on generation and consumption of electricity, 5 weeks after the reference month	Quarterly	12	Monthly releases on generation and consumption of electricity as scheduled	3	3	3	3
Construction								
4.1.5	Number of releases on building plans passed, 7 weeks after the reference month	Quarterly	12	Monthly releases on building plans passed as scheduled	3	3	3	3
4.1.6	Number of releases on construction statistics, 6 months after year-end report	Annually	1	Annual release on selected building plans passed and completed by June 2017	1			
4.1.7	Number of reports on construction statistics, 20 months after year-end report	Annually	1	Annual report on completed buildings by August 2017 as scheduled		1		

Table 3: Quarterly performance targets: 2017/18 (continued)

					Quarterly targets			
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Industrial statistics: Agriculture, hunting, forestry and fishing; Mining and quarrying; Manufacturing; Electricity, gas and water supply; Construction; Wholesale and retail trade, repair of motor vehicles, motorcycles and personal and household goods; Transport, storage and communication; Financial intermediation, insurance, real estate and business services; Community, social and personal services; Hotels and restaurants								
Subprogramme: Short-term Indicators and Structural Industry Statistics (Programme 2: Economic Statistics)								
Wholesale and retail trade, repair of motor vehicles, motorcycles and personal and household goods								
4.1.8	Number of releases on retail trade sales, 7 weeks after the reference month	Quarterly	12	Monthly releases on retail trade sales as scheduled	3	3	3	3
4.1.9	Number of releases on motor trade sales, 7 weeks after the reference month	Quarterly	12	Monthly releases on motor trade sales as scheduled	3	3	3	3
4.1.10	Number of releases on wholesale trade sales, 7 weeks after the reference month	Quarterly	12	Monthly releases on wholesale trade sales as scheduled	3	3	3	3
5.1.1	Number of periodic reports on wholesale trade statistics, retail trade statistics and motor trade statistics (SIS)	Periodic	3	Report on 2015 wholesale trade survey by September 2017		1		
				Report on 2015 retail trade survey by September 2017		1		
				Report on 2015 motor trade survey by September 2017		1		
Transport, storage and communication								
4.1.11	Number of releases on land transport, 8 weeks after the reference month	Quarterly	12	Monthly releases on land transport as scheduled	3	3	3	3
Financial intermediation, insurance, real estate and business services								
4.1.12	Number of releases on liquidations and insolvencies, 8 weeks after the reference month	Quarterly	12	Monthly releases on liquidations and insolvencies as scheduled	3	3	3	3
4.1.13	Number of releases on civil cases for debt, 7 weeks after the reference month	Quarterly	12	Monthly releases on civil cases for debt as scheduled	3	3	3	3

Table 3: Quarterly performance targets: 2017/18 (continued)

					Quarterly targets			
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Industrial statistics: Agriculture, hunting, forestry and fishing; Mining and quarrying; Manufacturing; Electricity, gas and water supply; Construction; Wholesale and retail trade, repair of motor vehicles, motorcycles and personal and household goods; Transport, storage and communication; Financial intermediation, insurance, real estate and business services; Community, social and personal services; Hotels and restaurants								
Subprogramme: Short-term Indicators and Structural Industry Statistics (Programme 2: Economic Statistics)								
Hotels and restaurants								
4.1.14	Number of releases on food and beverages, 8 weeks after the reference month	Quarterly	12	Monthly releases on food and beverages as scheduled	3	3	3	3
4.1.15	Number of releases on tourist accommodation, 8 weeks after the reference month	Quarterly	12	Monthly releases on tourist accommodation as scheduled	3	3	3	3
5.1.2	Number of reports on food and beverages statistics (SIS)	Periodic	1	Report on 2015 food and beverages survey by September 2017		1		
5.1.3	Number of reports on tourist accommodation statistics (SIS)	Periodic	1	Report on 2015 tourist accommodation survey by September 2017		1		
Improving industry statistics								
4.2.1	Reports on improving short-term industry statistics	Periodic	6	Seasonal adjustment for land transport by June 2017	1			
				Weights for indices: (Manufacturing [2014]; Mining [2014]; Manufacturing production capacity [2014]) by June 2017	1			
				Research report on retail products by September 2017		1		
				Base year changes: (Mining index [2015]; Manufacturing index [2015]) implemented by September 2017		1		
				SASQAF self-assessment conducted for mining by March 2018				1
				Research report on imputing size group 4 by March 2018				1

Table 3: Quarterly performance targets: 2017/18 (continued)

					Quarterly targets			
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Tourism statistics								
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)								
6.1.1	Number of reports on domestic tourism statistics	Annually	2	Annual report on domestic tourism survey by July 2017		1		
				Biannual report on domestic tourism survey by December 2017			1	
6.2.1	Assessment and evaluation report on domestic tourism statistics	Periodic	1	Assessment and evaluation conducted on the future of DTS by March 2018				1
Subprogramme: Health and Vital Statistics (Programme 3: Population and Social Statistics)								
7.1.1	Number of releases on international tourism, 3 months after the reference period	Monthly	12	Monthly releases on international tourism as scheduled	3	3	3	3
7.2.1	Number of reports on international tourism	Annually	1	Annual report on international tourism by June 2017	1			
7.3.1	Research reports on improving international tourism statistics	Periodic	2	Research conducted on availability of other data sources on tourism by March 2018				1
				Quality self-assessment conducted on international tourism statistics by March 2018				1
Transport statistics								
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)								
8.2.1	Technical support provided to improve transport statistics	Periodic	1	Technical support provided to improve RTMC data systems by March 2018				1

Table 3: Quarterly performance targets: 2017/18 (continued)

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
Financial statistics								
Subprogramme: Private Sector Financial Statistics (Programme 2: Economic Statistics)								
9.1.1	Number of releases on financial statistics of private sector enterprises	Quarterly	4	Quarterly releases on financial statistics of private sector enterprises as scheduled	1	1	1	1
9.1.2	Number of releases on financial statistics	Annually	1	Annual release on financial statistics of private sector enterprises 2016 by November 2017			1	
9.2.1	Capital expenditure data compiled	Periodic	1	Detailed capital expenditure data submitted to National Accounts by March 2018				1
9.3.1	Private sector financial surveys promoted	Periodic	1	Stakeholders engaged to promote surveys by March 2018				1
Subprogramme: Government Financial Statistics (Programme 2: Economic Statistics)								
10.1.1	Number of releases on government financial statistics	Annually	7	Annual release on the financial statistics of national government with audited data by June 2017	1			
				Annual release on the financial census of municipalities by June 2017	1			
				Annual release on the capital expenditure of the public sector by July 2017		1		
				Annual release on the financial statistics of extra-budgetary accounts and funds with audited data by August 2017		1		
				Annual release on the financial statistics of provincial government with audited data by September 2017		1		
				Annual release on the financial statistics of higher education institutions with audited data by October 2017			1	
				Annual release on the financial statistics of consolidated general government with audited data by November 2017			1	

Table 3: Quarterly performance targets: 2017/18 (concluded)

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
Financial statistics								
Subprogramme: Government Financial Statistics (Programme 2: Economic Statistics)								
10.1.2	Number of releases on financial statistics of municipalities, published with a quarterly lag	Quarterly	4	Quarterly releases on financial statistics of municipalities	1	1	1	1
10.2.1	Time series data published for GFS surveys	Periodic	1	Report on time series data for GFS surveys by March 2018				1



## ii) Price stability

*Policy context:* Government remains committed to macro-economic stability, supported by prudent fiscal management and sound monetary policy. As a long-term strategy, government will continue to pursue a counter-cyclical fiscal and monetary policy (MTSF: 2014–2019).

Consumer price index: Measures the change in the prices of a basket of goods and services purchased by South African households each month. The CPI is used to analyse consumer inflation pressures in the economy and to adjust the prices of various long-term contracts. An electronic data collection methodology will be researched and rolled out over the next two years.

Producer price index: Measures the change in the prices of a basket of commodities at producer level each month. The PPI is used as a deflator in the national accounts, and is also used extensively by producers to make price adjustments in long-term contracts. Over the medium term, the organisation will develop a larger set of industry-based PPIs.

The following tables outline the strategic, annual and quarterly performance targets to measure price stability:

Table 1: Strategic Plan targets

			Audited/actual performance			Estimated performance		Medium-term targets	
No.	Strategic objective	Target	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Consumer and producer price statistics									
Subprogramme: Price Statistics (Programme 2: Economic Statistics)									
11.	Price stability: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on consumer price changes improved  (CPI reweighted)	Published 12 statistical releases as scheduled with an average imputation rate of 0,16%  Rebased and reweighted the CPI in 2012/13	Published 12 statistical releases as scheduled with an average imputation rate of 0,1%  The biennial updating of weights was not done  Testing was not done	Published 12 statistical releases as scheduled with an average imputation rate of 0,06%  Compiled report on CPI systems review as scheduled  Compiled research report on residential property price index as scheduled	Publish monthly CPI  Expand and improve by: <ul style="list-style-type: none"><li>• Researching reweighting of CPI</li><li>• Reweighting the CPI (moved from 2017/18)</li><li>• Continuing research on Residential property price index (moved from PPI)</li></ul>	Publish monthly CPI  Expand and improve by: <ul style="list-style-type: none"><li>• <sup>21</sup>Reweighting the CPI (moved to 2016/17)</li><li>• <sup>22</sup>Researching alternative collection methodologies (moved from 2018/19)</li><li>• <sup>23</sup>Piloting Residential property price index</li></ul>	Publish monthly CPI  Expand and improve by: <ul style="list-style-type: none"><li>• Researching alternative collection methodologies (moved to 2017/18)</li><li>• Pilot alternative collection methodologies</li><li>• Publishing Residential property price index</li></ul>	Publish monthly CPI  Expand and improve by: <ul style="list-style-type: none"><li>• Implementing alternative collection methodologies</li></ul>

<sup>21</sup> CPI reweighting was brought forward to 2016/17.

<sup>22</sup> Researching alternative collection methodologies was brought forward from 2018/19 to 2017/18.

<sup>23</sup> Funding was not secured in the ENE to Pilot Residential property price index.

Table 1: Strategic Plan targets (concluded)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Consumer and producer price statistics									
Subprogramme: Price Statistics (Programme 2: Economic Statistics)									
12.	Price stability: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on producer price changes expanded	Published 12 statistical releases as scheduled  Published Export and import indices in March 2014, Machinery and equipment indices were incorporated in the PPI published in February 2013	Published monthly PPI releases as scheduled with an average response rate of 99,6%  Developed a larger set of industry-based PPI for construction	Published monthly PPI releases as scheduled with an average response rate of 99%  Compiled research report on construction services	Publish statistics on producer prices (monthly PPI)  Expand and improve by: <ul style="list-style-type: none"><li>• <i>Piloting Construction services (depending on results of research)</i></li><li>• Researching Business services (moved to 2017/18)</li><li>• Researching Transport, storage and communication services (brought forward to 2016/17)</li></ul>	Publish statistics on producer prices (monthly PPI)  Expand and improve by: <ul style="list-style-type: none"><li>• <sup>24</sup><i>Publishing Construction services (not funded)</i></li><li>• <sup>25</sup><i>Piloting business services (not funded)</i></li><li>• <sup>26</sup>Researching Transport, storage and communication services</li><li>• <sup>27</sup>Researching Business services (moved from 2017/18 - discontinued)</li></ul>	Publish statistics on producer prices (monthly PPI)  Expand and improve by: <ul style="list-style-type: none"><li>• <i>Publishing Construction services</i></li><li>• <i>Publishing business services (non-financial)</i></li><li>• Researching Transport, Storage and Communication services</li></ul>	Publish statistics on producer prices (monthly PPI)  Expand and improve by: <ul style="list-style-type: none"><li>• <i>Publishing Construction services</i></li><li>• <i>Publishing business services (financial)</i></li><li>• <i>Publishing Transport, Storage and Communication services</i></li></ul>
13.	<sup>28</sup> Price stability:								

<sup>24</sup> Funding was not secured in the ENE to publish construction services.

<sup>25</sup> Funding was not secured in the ENE to pilot business services.

<sup>26</sup> Continue with research on Transport, storage and communication services that commenced in 2016/17.

<sup>27</sup> Research for business services discontinued due to budget cuts.

<sup>28</sup> Target No. 13 has been combined with target No. 12.

Table 2: Annual Performance Plan targets: 2017/18

		Audited/actual performance			Estimated performance	Medium-term targets		
No.	Performance indicator	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Consumer and producer price statistics								
Subprogramme: Price Statistics (Programme 2: Economic Statistics)								
11.1	Number of CPI releases published on the second last Wednesday of every month	12	12	12	12	12	12	12
11.2	Research report on improving CPI			1	1	1	1	1
12.1	Number of Producer Price Index (PPI) releases published on the last Thursday of every month	12	36	36	36	36	36	36
12.2	Research reports on improving PPI			2	1	2	1	1

Table 3: Quarterly performance targets: 2017/18

					Quarterly targets			
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Consumer and producer price statistics								
Subprogramme: Price Statistics (Programme 2: Economic Statistics)								
11.1.1	Number of CPI releases published on the second last Wednesday of every month	Quarterly	12	Monthly CPI releases as scheduled	3	3	3	3
11.2.1	Research report on improving CPI	Periodic	1	Research report on alternative collection methodologies by March 2018				1
12.1.1	Number of Producer Price Index (PPI) releases published on the last Thursday of every month	Quarterly	36	Monthly Producer Price Index (PPI) releases as scheduled	9	9	9	9
12.2.1	Research reports on improving PPI	Periodic	2	Research report on Services PPI by March 2018				1
				Research report on Transport, storage and communication services by March 2018				1

### iii) Employment, job creation and decent work

*Policy context:* Employment and job creation continue to remain the government's priority as articulated in the NDP. Muted economic growth has translated into limited gains in job creation, but note must be taken that many economic factors lie outside the control of government, and in some instances originate outside the country altogether. Nonetheless, it is important to develop consistent, efficient and effective strategies to support growth in job creation and equity (MTSF: 2014–2019).

Slow economic growth means that employment has declined over the past year. Many businesses are in difficulties and households are struggling to make ends meet. With careful attention to sustainability and inclusivity, they will contribute to employment and broadening of economic opportunities. Properly designed and implemented, they will contribute to black economic empowerment and to strengthening localisation and the growth of South African enterprises that will contribute in creating the required jobs. More rapid and more inclusive growth requires concerted efforts to improve the investment environment, particularly for export-oriented and more employment-intensive manufacturing. In an effort to improve some of the government's major programmes it is critical to note that once Eskom has signed the offtake agreements, which they are required to do in terms of their commitment to government, a further R58 billion in investment and some 4 800 construction jobs will commence. Moreover, some R17 billion worth of investment and 5 000 jobs have been unlocked in the oceans economy (MTBPS: 2016).

Stats SA conducts two surveys on the labour market, namely the Quarterly Employment Survey (which is a business survey) and the Quarterly Labour Force Survey (which is a household survey).

The following tables outline the strategic, annual and quarterly performance targets to measure labour market statistics:

Table 1: Strategic Plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Labour market statistics									
Subprogramme: Labour Statistics (Programme 3: Population and Social Statistics)									
14.	Employment, job creation and decent work: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on employment and earnings, and average monthly earnings expanded	Published quarterly statistical releases on employment and earnings, and average monthly earnings with an average response rate of 85,9%	Published quarterly statistical releases on employment and earnings, and average monthly earnings with an average response rate of 88,7%	Published quarterly statistical releases on employment and earnings, and average monthly earnings with an average response rate of 89,1%	Publish quarterly employment and earnings statistics  Expand and improve by: <ul style="list-style-type: none"><li>• Publishing statistics based on the new sample</li></ul>	Publish quarterly employment and earnings statistics  Expand and improve by: <ul style="list-style-type: none"><li>• <sup>29</sup>Researching industry data (at a 2/3-digit level)</li></ul>	Publish quarterly employment and earnings statistics  Expand and improve by: <ul style="list-style-type: none"><li>• Researching vacancy rates in the formal economy</li></ul>	Publish quarterly employment and earnings statistics  Expand and improve by: <ul style="list-style-type: none"><li>• Expanding series to cover industry data and vacancy rates</li></ul>
			The new AME Survey was not introduced  Drew parallel samples to improve industry detail in QES	As per 2013/14 Annual Report a decision was taken in 2012/13 that the organisation will not continue with the AME Survey	Compiled draft research report on use of administrative data for the employment frame				

<sup>29</sup> Research on lower-level industry data has been completed and reporting will commence in 2017/18.

Table 1: Strategic Plan targets (concluded)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Labour market statistics									
Subprogramme: Labour Statistics (Programme 3: Population and Social Statistics)									
15.	Employment, job creation and decent work: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on the labour market expanded	Published 4 statistical releases and annual report on labour market statistics as scheduled with a response rate of 93%	Published 4 statistical releases as scheduled, on a quarterly basis with a response rate of 91,9%	Published quarterly and annual releases on labour market statistics	Publish quarterly and annual labour market statistics	Publish quarterly and annual labour market statistics	Publish quarterly and annual labour market statistics	Publish quarterly and annual labour market statistics
			Published Time Use Report, EPWP and Decent work chapters	Published the Labour Market Dynamics report in April 2014	Published report on Volunteer Activities Survey	Expand and improve by: <ul style="list-style-type: none"><li>• Publishing the Survey of Activities of Young People (SAYP)</li><li>• Developing the Survey of Employers and Self-employed (SESE) module</li><li>• Publishing the School to Work Transition Survey (SWTS) report</li></ul>	Expand and improve by: <ul style="list-style-type: none"><li>• <sup>30</sup>Publishing the Time Use Survey report (discontinued)</li><li>• Developing the Volunteer Activities Survey module</li></ul>	Expand and improve by: <ul style="list-style-type: none"><li>• Publishing Survey of Employers and Self-employed</li><li>• <sup>31</sup>Publishing Volunteer Activities Survey (moved to 2019/20)</li><li>• Developing Survey of Activities of Young People module</li><li>• Revising and implementing SASCO 2012 (new target)</li></ul>	Expand and improve by: <ul style="list-style-type: none"><li>• Publishing annual report on labour market dynamics in SA</li><li>• Developing time use survey</li><li>• Publishing Volunteer Activities Survey (moved from 2018/19)</li></ul>
			The introduction of seasonal adjustment of QLFS estimates was not done	EPWP and decent work information were analysed in the Labour Market Dynamics report	Developed time use survey questionnaire as scheduled				
			Improved harmonisation of labour market information	Published SESE in August 2014					
				Developing an Employment frame for the QES					
				Analysing of IRP5 data has commenced					

<sup>30</sup> The Time Use Survey was not conducted due to a lack of funds. Publishing the time use survey report is therefore discontinued in 2017/18.

<sup>31</sup> The Volunteer Activity Survey will be conducted in 2018/19. Publishing the report on Volunteer Activities Survey is moved to 2019/20.

Table 2: Annual Performance Plan targets: 2017/18

		Audited/actual performance			Estimated performance	Medium-term targets		
No.	Performance indicator	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Labour market statistics								
Subprogramme: Labour Statistics (Programme 3: Population and Social Statistics)								
14.1	Number of releases on employment and earnings and average monthly earnings, 12 weeks after the reference month	4	4	4	4	4	4	4
14.2	Reports on improving employment and earnings statistics			0	0	1	1	1
15.1	Number of releases on labour market information 4 weeks after the end of the quarter (last publication will be released 8 weeks after the end of the quarter)	8	6	4	4	4	4	4
15.2	Number of reports on labour market statistics			1	1	1	1	1
15.3	Reports on expanding labour market statistics			2	3	1	3	3

Table 3: Quarterly performance targets: 2017/18

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
Labour market statistics								
Subprogramme: Labour Statistics (Programme 3: Population and Social Statistics)								
14.1.1	Number of releases on employment and earnings and average monthly earnings, 12 weeks after the reference month	Quarterly	4	Quarterly releases on employment and earnings and average monthly earnings	1	1	1	1
14.2.1	Report on improving employment and earnings statistics	Periodic	1	Report on lower level industry data (at a 2/3-digit level) by March 2018				1
15.1.1	Number of releases on labour market information 4 weeks after the end of the quarter (last publication will be released 8 weeks after the end of the quarter)	Quarterly	4	Quarterly releases on labour market information	1	1	1	1
15.2.1	Number of reports on labour market statistics	Annually	1	Annual report on labour market dynamics in South Africa by September 2017		1		
15.3.1	Reports on expanding labour market statistics	Periodic	1	Report on Volunteer Activities Survey by March 2018				1



iv) Rural development, food security and land reform

*Policy context:* Since 1994, the main challenge for rural development has been marginalisation of the poor, with many rural areas and households trapped in a vicious cycle of poverty. Rural areas and communities require greater social, economic and political opportunities to overcome the legacy of marginalisation and poverty. Government stakeholders impacting on rural development will have to work in tandem to create an integrated and inclusive rural economy (MTSF: 2014–2019).

The National Development Plan requires more rapid growth, and clearly this is a precondition for achieving inclusive development and transformation. The MTBPS emphasises that low growth is not inevitable – if we take the right decisions, inclusive and more rapid progress can be achieved. Social sector spending plans include the implementation of the agri-parks initiative, to help small farmers with production, marketing and training (MTBPS: 2016).

The following tables outline the strategic, annual and quarterly performance targets to measure rural development, food security and land reform:

Table 1: Strategic Plan targets

			Audited/actual performance			Estimated performance		Medium-term targets	
No.	Strategic objective	Target	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Agricultural statistics									
Subprogramme: Structural Industry Statistics (Programme 2: Economic Statistics)									
16.	Rural development, food security and land reform: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on agriculture expanded	Published annual statistical release on agriculture as scheduled	Published annual statistical release on agriculture as scheduled	Published annual statistical release on agriculture as scheduled  Updated the Agriculture survey questionnaire to include the forestry and fisheries industries as scheduled Included questions on household agriculture production in the 2016 Community Survey as scheduled	Publish annual commercial agriculture statistics  Expand and improve by: • Including forestry and fisheries industries (financial information)	Publish annual commercial agriculture statistics  Expand and improve by: • <sup>32</sup> Including forestry and fisheries industries (discontinued) • <sup>33</sup> Conducting periodic large sample survey of commercial agriculture	Publish annual commercial agriculture statistics  Expand and improve by: • Including forestry and fisheries industries (financial and non-financial information) (discontinued)	Publish annual commercial agriculture statistics  Expand and improve by: • Including forestry and fisheries industries (financial and non-financial information) (discontinued)

<sup>32</sup> This has been included in the discussion document that was published in 2016/17 and will not be done in subsequent years (2017/18 – 2019/20).

<sup>33</sup> Funding has not been secured in the ENE to conduct a periodic large sample survey of commercial agriculture.

Table 2: Annual Performance Plan targets: 2017/18

Audited/actual performance					Estimated performance	Medium-term targets		
No.	Performance indicator	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Agriculture statistics								
Subprogramme: Structural Industry Statistics (Programme 2: Economic Statistics)								
16.1	Number of reports on agriculture	1	1	1	1	1	1	1
16.2	Number of reports on forestry and fishery			2	2	0	2	1

Table 3: Quarterly performance targets: 2017/18

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
Agriculture statistics								
Subprogramme: Structural Industry Statistics (Programme 2: Economic Statistics)								
16.1.1	Number of reports on agriculture	Annually	1	Report on 2015 Agriculture survey by November 2017			1	

v) Sustainable resource management

*Policy context:* South Africa has made a pledge to reduce carbon intensity by reducing emissions by 35% in 2020 and 43% in 2025. Actions will include interventions that will mitigate against the effects of climate change. There is also recognition that actions related to adoption will depend on strong policies supported by a sound technical understanding and operational capacity to deal with developmental challenges. Moreover, developmental planning should ensure the management of natural resources and environmental risks in order to pursue developmental planning goals. The desired outcome is a built environment that is low carbon, energy efficient and that minimises waste and equity (MTSF: 2014–2019).

The National Development Plan requires more rapid growth, and clearly this is a precondition for achieving inclusive development and transformation. The MTBPS emphasises that low growth is not inevitable – if we take the right decisions, inclusive and more rapid progress can be achieved. A proposed R45 billion has been allocated to promote industrialisation, economic transformation and sustainable resource management (MTBPS:2016).

The following tables outline the strategic, annual and quarterly performance targets to measure sustainable resource management:

Table 1: Strategic Plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Environmental economic accounts									
Subprogramme: Economic Analysis (Programme 2: Economic Statistics)									
17.	Sustainable resource management: To expand the statistical information base by increasing its depth, breadth and geographic spread	Environmental Economic Accounts expanded	Released EEA compendium (and Excel sheets) as scheduled	Published the EEA compendium and indicators as scheduled	Compiled research report on EEA indicators as scheduled  Compiled document on the Ecosystem accounts which was included in the EEA compendium as scheduled  Compiled internal position paper on air emission accounts as scheduled	Publish EEA statistics  Expand and improve on: <ul style="list-style-type: none"><li>Ecosystems services</li><li>Emissions</li></ul>	Publish EEA statistics  Expand and improve by: <ul style="list-style-type: none"><li><sup>34</sup>Researching complementary data sources</li></ul>	Publish EEA statistics  Expand and improve by: <ul style="list-style-type: none"><li>Assessing complementary data sources</li></ul>	Publish EEA statistics  Expand and improve by: <ul style="list-style-type: none"><li>Assessing complementary data sources</li></ul>

<sup>34</sup> The research on complementary data sources will not be conducted due to the lack of resources.

Table 2: Annual Performance Plan targets: 2017/18

Audited/actual performance					Estimated performance	Medium-term targets		
No.	Performance indicator	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Environmental economic accounts								
Subprogramme: Economic Analysis (Programme 2: Economic Statistics)								
17.1	Number of EEA compendiums	1	1	1	1	0	1	1
17.2	Research report on improving EEA			2	0	0	1	1



vi) Living circumstances, service delivery and poverty

*Policy context:* Despite the size of the fiscal stimulus, reinforced by accommodative monetary policy, South Africa's economic recovery has been tepid. Investment, trade and employment growth have remained hesitant. Part of the explanation is the weakness of the global recovery. Over the past decade, government has made substantial inroads in the provision of general public services.

Since 1994 the size of the South African economy has more than doubled, and the tax base has been substantially broadened. Education and health services have been extended, the child support grant introduced, access to electricity, water and sanitation has been expanded. Major infrastructure programmes over the next three years include over R300 billion in transport and logistics projects, R240 billion in the energy sector and R137 billion in water and sanitation. Transformation rests on a partnership between all stakeholders who share our commitment to inclusiveness in our development path. The national dialogue to seek common solutions and concrete actions to slow growth and poverty has to be intensified. Social progress is complex, and the struggle for justice and equality has followed many different paths in different countries. Yet there are some common themes in international experience. There are several dynamics of growth that can promote inclusivity: The quality of education, the pace and pattern of urbanisation and housing development, industrial development and the expansion of employment, trade and commerce, social protection services, including access to health care and social security. In each of these areas there is immense potential for broad-based transformation and empowerment and contributing to social equality. But the lessons of history are sobering. Progress towards equality is not assured (MTBPS: 2016).

*Initiatives and developments to improve the measurement of living circumstances, service delivery and poverty:*

Stats SA is currently collecting statistical information on living conditions, service delivery and poverty through the General Household Survey (GHS), the Income and Expenditure Survey (IES), the Living Conditions Survey (LCS) and the Community Survey (CS).

In response to growing user demands and ensuring high-quality timely products, Stats SA embarked on a process of reviewing the content of the questionnaires of these surveys as well as the survey methodology. One of the outcomes of this process is the introduction of a modular approach where a rotational system of in-depth service delivery modules will be developed and implemented at regular intervals as part of a continuous population survey for household surveys. Continuous collection is expected to better capture seasonality in the data and to provide more opportunities for quality assurance.

The CPS will integrate three current survey instruments – the General Household Survey (GHS), Living Conditions Survey (LCS) and Income and Expenditure Survey (IES) – and will provide an integrated tool for the collection of living conditions, life circumstances and poverty data. The CPS will be implemented over the medium term, depending on the additional allocation of funding.



The following tables outline the strategic, annual and quarterly performance targets to measure living circumstances, service delivery and poverty:

Table 1: Strategic Plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Life circumstances, service delivery and poverty									
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)									
18.	Life circumstances, service delivery and poverty: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on the life circumstances of South Africans expanded	Researched and tested a continuous household survey methodology as part of an integrated household survey programme that included the GHS	The CPS concept was refined and changes were made in the GHS 2014 questionnaire to incorporate aspects of the LCS as part of the household survey integration process	Published GHS 2014 as scheduled  Compiled report on development indicators  Published thematic report on housing  Compiled report on impact of digital data collection	Publish annual social and household service delivery statistics  Expand and improve by: <ul style="list-style-type: none"><li>• Publishing a thematic report on water and sanitation</li><li>• Publishing a statistical report on service delivery based on CS 2016 data</li><li>• Commence with data collection for GHS at municipal level</li></ul>	Publish annual social and household service delivery statistics  Expand and improve by: <ul style="list-style-type: none"><li>• <sup>35</sup>Collecting expanded energy service delivery module</li><li>• Publishing report on the environment</li><li>• <sup>36</sup>Reports on development indicators for Metros (new)</li></ul>	Publish annual social and household service delivery statistics  Expand and improve by: <ul style="list-style-type: none"><li>• Publishing a thematic report on energy service delivery</li><li>• <i>Compiling municipal estimates on service delivery and education (dependence on GHS municipal collection)</i></li></ul>	Publish annual social and household service delivery statistics  Expand and improve by: <ul style="list-style-type: none"><li>• Publishing a thematic report on Information and Communication Technology</li></ul>

<sup>35</sup> This has been included in the 2016 GHS as a module and the report related will be published 2018/19.

<sup>36</sup> New target: Report on development indicators for metros is a new target.

Table 1: Strategic Plan targets (continued)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Life circumstances, service delivery and poverty									
Subprogramme: Poverty and Inequality Statistics (Programme 3: Population and Social Statistics)									
19.	Life circumstances, service delivery and poverty: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on the poverty levels in SA expanded	The Living Conditions Survey (LCS) was not conducted in 2013/14  Tested proposed methodology for the CPS, conducted national debriefing and reviewed the CPS instruments	Processing and analysis of data did not commence as scheduled due to the LCS not being conducted in 2013/14	A document on editing and imputation of LCS was not compiled as scheduled  Compiled assessment on poverty indicators included in the GHS 2014 as scheduled  Compiled document on testing small area estimation techniques as scheduled  Compiled document on urban nodes later than scheduled	Publish periodic statistics on life circumstances, poverty and inequality statistics  Expand and improve by: <ul style="list-style-type: none"><li>• Producing poverty indicators at lower levels of geography (depending on research outcomes)</li><li>• Statistical release on the poverty profile and expenditure patterns of households in South Africa</li></ul>	Publish periodic statistics on life circumstances, poverty and inequality statistics  Expand and improve by: <ul style="list-style-type: none"><li>• Developing and testing modules for CPS</li><li>• Producing poverty indicators using CS 2016 data</li><li>• Publishing a thematic report on subjective poverty</li><li>• Publishing a thematic report on men, women and children</li><li>• <sup>37</sup>Commence with CPS at provincial level</li></ul>	Publish periodic statistics on life circumstances, poverty and inequality statistics  Expand and improve by: <ul style="list-style-type: none"><li>• Editing and imputing CPS data</li><li>• Thematic report on the size and nature of the middle class in South Africa</li><li>• Statistical release on the poverty profile and expenditure patterns of households in South Africa</li></ul>	Publish periodic statistics on life circumstances, poverty and inequality statistics  Expand and improve by: <ul style="list-style-type: none"><li>• Thematic report on household food security</li></ul>

<sup>37</sup> Funding was not secured in the ENE to conduct the CPS at provincial level.



Table 1: Strategic Plan targets (concluded)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Life circumstances, service delivery and poverty									
Subprogramme: Government Financial Statistics (Programme 2: Economics Statistics)									
20.	Life circumstances, service delivery and poverty: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on service delivery of municipalities expanded	Published municipal survey on non-financial statistics as scheduled	Published municipal survey on non-financial statistics as scheduled	Published annual non-financial statistics as scheduled  Researched spatial analysis relating to basic and free basic services provided by the municipality as scheduled	Publish annual non-financial statistics  Expand and improve by: <ul style="list-style-type: none"><li>• <i>Piloting spatial analysis relating to basic and free basic services provided by municipalities</i></li></ul>	Publish annual non-financial statistics  Expand and improve by: <ul style="list-style-type: none"><li>• <sup>38</sup><i>Publishing spatial analysis relating to basic and free basic services provided by municipalities</i></li></ul>	Publish annual non-financial statistics  Expand and improve by: <ul style="list-style-type: none"><li>• <i>Publishing spatial analysis relating to basic and free basic services provided by municipalities</i></li></ul>	<i>Publish annual non-financial statistics</i>  <i>Expand and improve by:</i> <ul style="list-style-type: none"><li>• <i>Publishing spatial analysis relating to basic and free basic services provided by the municipalities</i></li></ul>

<sup>38</sup> Additional funding was not secured in the ENE to publish the spatial analysis.

Table 2: Annual Performance Plan targets: 2017/18

		Audited/actual performance			Estimated performance	Medium-term targets		
No.	Performance indicator	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Life circumstances, service delivery and poverty								
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)								
18.1	Number of releases on social and household service delivery statistics	3	4	2	2	1	2	2
18.2	Reports on improving social and household service delivery statistics			2	2	3	1	1
Subprogramme: Poverty and Inequality Statistics (Programme 3: Population and Social Statistics)								
19.1	Reports on life circumstances, poverty and inequality statistics	3	2	2	2	4	3	1
Subprogramme: Government Financial Statistics (Programme 2: Economic Statistics)								
20.1	Number of releases on non-financial statistics	1	1	1	1	1	1	1
20.2	Research reports on improving non-financial statistics			1	0	0	0	1

Table 3: Quarterly performance targets: 2017/18

		Quarterly targets						
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Life circumstances, service delivery and poverty								
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)								
18.1.1	Number of releases on social and household service delivery statistics	Annually	1	Annual statistical release on General Household Survey 2016 by May 2017	1			
18.2.1	Reports on improving social and household service delivery statistics	Periodic	3	Report on development indicators by May 2017	1			
				Report on Metro development indicators by May 2017	1			
				Thematic report on environment by March 2018				1
Subprogramme: Poverty and Inequality Statistics (Programme 3: Population and Social Statistics)								
19.1.1	Reports on life circumstances, poverty and inequality statistics	Periodic	4	CPS modules developed and tested by June 2017	1			
				Report on poverty indicators using CS 2016 data by June 2017	1			
				Thematic report on subjective poverty by September 2017		1		
				Thematic report on men, women and children by March 2018				1
Subprogramme: Government Financial Statistics (Programme 2: Economic Statistics)								
20.1.1	Number of releases on the non-financial census of municipalities	Annually	1	Annual release on the non-financial census of municipalities by August 2017		1		

## vii) Population dynamics

*Policy context:* National, provincial and local governments are working together to improve the quality of service delivery. The main beneficiaries of such initiatives include orphans and vulnerable children, older persons, people with disabilities and other vulnerable groups. Notable outputs benefiting the poorest members of society include increased enrolment ratios for both primary and secondary schooling, and greater access to health care. The changing patterns of migration, mortality and fertility are key datasets where policy responses would seek understanding for informed and appropriate interventions.

Quality health care has mostly been accessible to those who can afford and access it, and not those who need it. Until recently, South Africa's performance against key health indicators has consistently compared poorly with other countries with similar or lower levels of investment and expenditure MTSF. The trajectory for the 2030 vision therefore commences with strengthening of the health system to ensure that all is efficient and responsive and offers financial risk protection. The critical focus areas proposed by the NDP 2030 are consistent with the World Health Organization (WHO) perspective (MTSF: 2014–2019).

Our current challenges place an extraordinary responsibility on all of us. This is a turning point in which if we take the right choices we can achieve faster, more inclusive growth. It is a moment in which we need action – economic, social and political. But it is also a time in which we must reflect carefully: we need to confront long-standing inequalities and forms of domination without creating new ones; we need to widen opportunities without capitulating to opportunism. Social sector spending plans outlined in the MTBPS also include a further expansion in the HIV/AIDS programme, which now reaches 3,5 million people, and increases in the National Health Insurance conditional grant to continue the contracting of general practitioners and bring professional capacity into the School Health Programme (MTBPS: 2016).

The following tables outline the strategic, annual and quarterly performance targets to measure population dynamics:

Table 1: Strategic Plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Population statistics									
Subprogramme: Population Statistics (Programme 3: Population and Social Statistics)									
21.	Population dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on population dynamics expanded and assessed for quality	Released and published Census 2011 results at all levels	Emerging issues emanating from thematic analysis for in-depth investigation were not done due to structural changes	Finalised CS 2016 questionnaire and conducted behind the glass testing of new questionnaire as scheduled  Designed draft CS 2016 products plan  Compiled a tabulation plan for CS 2016 as scheduled  Conducted analysis of CS 2016 test data as scheduled  Conducted questionnaire validation and product prototypes development as scheduled	Publish periodic population statistics  • Publish results of CS 2016 including metadata and data quality statement  Expand and improve by: • Assessing data quality of CS 2016 data • Compiling a discussion document on data quality of CS 2016 data • Conducting research on emerging population and spatial development issues	Publish periodic population statistics  • Conduct thematic in-depth analysis on CS 2016 data • Compile thematic reports on CS 2016 data  Expand and improve by: • Identifying emerging population and socio-economic issues • <sup>39</sup> Conducting research on emerging population and socio-economic issues including selected SADC countries • <sup>40</sup> Research household size definitions (new) • <sup>41</sup> Planning and development of Census 2021 (new)	Publish periodic population statistics  • Compile thematic reports on CS 2016 data  Expand and improve by: • Assessing data quality of administrative data sources • Compiling discussion document on data quality administrative data sources • Conducting a research on emerging population and spatial development issues as per the 2016 CS data	Compile population statistics documents  • Content development for Census 2021  Expand and improve by: • Assessing data quality of CPS • Compiling discussion document on data quality of CPS • Conducting a comparative research on emerging population and socio-economic issues among selected sub-Saharan African countries

<sup>39</sup> Additional funding was not secured in the ENE to conduct research on emerging population and socio-economic issues.

<sup>40</sup> New target: Researching household size definitions and output data will be conducted in 2017/18.

<sup>41</sup> New target: Planning and development of Census 2021 commences in 2017/18.

Table 1: Strategic Plan targets (continued)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Population statistics									
Subprogramme: Demography (Programme 3: Population and Social Statistics)									
22.	Population dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on demography expanded at a lower geographic level	Released the report in May 2013  The 4 thematic reports were not completed	Compiled mid-year population estimates as scheduled  A thematic report on orphanhood was compiled	Published annual mid-year population estimates as scheduled  Compiled thematic report on Exploring childlessness and delayed childbearing in South Africa as scheduled  Compiled research report on testing the Childhood Disability Measurement Module as scheduled	Publish annual mid-year population estimates  Expand and improve by: <ul style="list-style-type: none"><li>• Conducting content and methodology research for CPS</li><li>• Thematic analysis on demography using DHS data (replace DHS with CS 2016)</li></ul>	Publish annual mid-year population estimates  Expand and improve by: <ul style="list-style-type: none"><li>• <sup>42</sup>Conducting content and methodology research for CPS</li><li>• Compiling thematic reports on demography based on CS 2016 data (replace CS 2016 with DHS)</li><li>• Publishing municipal level estimates</li><li>• Publishing household estimates</li></ul>	Publish annual mid-year population estimates  Expand and improve by: <ul style="list-style-type: none"><li>• Conducting content and methodology research for Census 2021</li><li>• Thematic reports on demography based on CS 2016 data</li><li>• Publishing municipal level estimates</li><li>• Publishing household estimates</li></ul>	Publish annual mid-year population estimates  Expand and improve by: <ul style="list-style-type: none"><li>• Conducting content and methodology research for Census 2021</li><li>• Thematic report on emerging demographic issues based on various data sources</li><li>• Publishing municipal level estimates</li><li>• Publishing household estimates</li></ul>

<sup>42</sup> Research for CPS discontinued due to restructuring from 2016/17 onwards.

Table 1: Strategic Plan targets (continued)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Vital statistics									
Subprogramme: Health and Vital Statistics (Programme 3: Population and Social Statistics)									
23.	Population dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on vital statistics expanded	Published statistical releases on mortality and causes of death  Published the annual release on recorded live births  The annual release on marriages and divorces was not published as scheduled  Published 10 releases on tourism and migration as scheduled	Published statistical releases on recorded live births, mortality and causes of death, and migration  Demographic research/consulting services were not produced and research was not conducted	Published Annual releases on recorded live births; Documented immigrants in SA; 2014 Marriages and divorces; and on Mortality and causes of death  Report on perinatal deaths (2014) was not published  Published 2014 datasets on Mortality and Causes of death; Marriages and divorces; and Recorded live births  Research report on data from the NPR and a CRVS strategic plan were not compiled  Compiled assessment report on improving acquisition of divorce forms as scheduled	Publish annual vital statistics and international migration  Expand and improve by: • Researching alternative data source for mortality • Publishing report on research outcomes on NPR • Implementing CRVS strategic plan • Conducting a quality self-assessment on mortality and causes of death (moved to 2017/18) • Statistical release on adoptions • Discussion document of legitimations and recognitions	Publish annual vital statistics and international migration  Expand and improve by: • <sup>43</sup> Publishing a report on road traffic accidents (discontinued) • <sup>44</sup> Acquisition of additional variables for immigrants (target reviewed) • <sup>45</sup> Piloting quarterly releases of birth statistics • <sup>46</sup> Conducting a quality self-assessment on marriages and recorded live births (moved to 2018/19) • <sup>47</sup> Conducting a quality self-assessment on mortality and causes of death (moved from 2016/17)	Publish annual vital statistics and international migration  Expand and improve by: • Introducing quarterly release of birth statistics • Piloting quarterly release of death statistics • Conducting a quality self-assessment on divorces • Researching survey on family dynamics • Conducting a quality self-assessment on marriages and recorded live births (moved from 2017/18)	Publish annual vital statistics and international migration  Expand and improve by: • Publishing a report on injuries, accidents and violence • Introducing quarterly release of death statistics • Conducting a quality self-assessment on documented immigrants • Conducting a comparative analysis of births data with maternity and school enrolment

<sup>43</sup> There is no data available on road traffic accidents. This target is discontinued.

<sup>44</sup> This target has been reviewed to Assessing availability of additional variables for immigrants.

<sup>45</sup> Funding was not secured in the ENE to pilot quarterly releases of birth statistics.

<sup>46</sup> This target has been moved to 2018/19.

<sup>47</sup> Self-assessment on mortality and causes of death was moved from 2016/17 to 2017/18. As a result the assessment on marriages and recorded live births will be done in 2018/19.

Table 1: Strategic Plan targets (concluded)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Gender and vulnerable groups statistics									
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)									
24.	Population dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on vulnerable groups expanded			Published Series 1 : Report on youth as scheduled  Published report on key vulnerable groups indicators as scheduled	Publish statistics on vulnerable groups  • Series 2: Report on the Elderly	Publish statistics on vulnerable groups  • <sup>48</sup> Series 3: Report on Children	Publish statistics on vulnerable groups  • Series 4: Report on Youth	Publish statistics on vulnerable groups  • Series 5: Report on the Elderly
25.	Population dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on gender expanded			Published Series 2: Report on education as scheduled	Publish statistics on gender  • Series 3: Report on Violence against women (moved to 2017/18) • Series 4: Report on Gender disparities (moved from 2017/18)	Publish statistics on gender  • <sup>49</sup> Series 4: Report on Gender disparities (moved to 2016/17) • Series 3: Report on Violence against women (moved from 2016/17)	Publish statistics on gender  • Series 5: Report on Economic empowerment	Publish statistics on gender  • Series 6: Report on gender and Education

<sup>48</sup> This has been replaced with a report on the disabled due to reprioritisation to address the current statistical gap and demand thereof.

<sup>49</sup> The Report on gender disparities was published in 2016/17 and Report on violence against women will be published in 2017/18 due to dependency on the DHS data.



Table 2: Annual Performance Plan targets: 2017/18

		Audited/actual performance			Estimated performance	Medium-term targets		
No.	Performance indicator	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Population statistics								
Subprogramme: Population Statistics (Programme 3: Population and Social Statistics)								
21.1	Number of reports on population statistics	0	3	4	10	5	5	5
21.2	Planning and development documents for Census 2021 compiled					2	3	3
Subprogramme: Demography (Programme 3: Population and Social Statistics)								
22.1	Number of reports on projected population estimates	0	2	1	1	3	2	2
22.2	Research reports on improving demographic statistics			2	1	2	2	4
Vital statistics								
Subprogramme: Health and Vital Statistics (Programme 3: Population and Social Statistics)								
23.1	Number of statistical releases on vital statistics Number of releases on vital statistics (births, deaths, marriages, divorces, and immigrants)	2	5	3	3	5	3	3
23.2	Strategic initiatives executed to improve health and vital statistics			2	3	3	4	4
Gender and vulnerable groups statistics								
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)								
24.1	Statistical reports on vulnerable groups			2	2	2	2	2
25.1	Statistical report on gender			1	1	1	1	1

Table 3: Quarterly performance targets: 2017/18

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
Population statistics								
Subprogramme: Population Statistics (Programme 3: Population and Social Statistics)								
21.1.1	Number of reports on population statistics	Periodic	5	Report on in-depth analysis of the National Population Register by September 2017		1		
				Report on living arrangements of persons with disabilities by September 2017		1		
				Report on emerging population and socio-economic issues by December 2017			1	
				Research on emerging population and socio-economic issues including selected SADC countries by December 2017			1	
				Report on household size definitions and output data between PAPI and CAPI systems by September 2017		1		
21.2.1	Planning and development documents for Census 2021 compiled	Periodic	2	Strategic and operational plan document for Census 2021 test by September 2017		1		
				Report on findings of Census 2021 test by March 2018				1
Subprogramme: Demography (Programme 3: Population and Social Statistics)								
22.1.1	Number of reports on projected population estimates	Annually	3	Mid-year population estimates at national and provincial level by July 2017		1		
				Mid-year population estimates at District Council and Metro levels by November 2017			1	
				Local Municipality and Household Estimates by March 2018				1
22.2.1	Research reports on improving demographic statistics	Periodic	2	Thematic demographic reports by March 2018				2

Table 3: Quarterly performance targets: 2017/18 (concluded)

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
Vital statistics								
Subprogramme: Health and Vital Statistics (Programme 3: Population and Social Statistics)								
23.1.1	Number of releases on vital statistics (births, deaths, marriages, divorces, and immigrants)	Annually	5	Annual release on recorded live births (2016) by August 2017		1		
				Annual release on documented immigrants including asylum seekers (2016) by July 2017		1		
				Annual release on Mortality and causes of death (2016) by November 2017			1	
				Annual release on 2016 Marriages and divorces by February 2018				1
				Annual release on perinatal deaths (2016) by March 2018				1
23.2.1	Strategic initiatives executed to improve health and vital statistics	Periodic	3	Report on assessing availability of additional variables for immigrants by March 2018				1
				Self-assessment conducted on mortality and causes of death by March 2018				1
				CRVS strategic plan compiled by March 2018				1
Gender and vulnerable groups statistics								
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)								
24.1.1	Statistical reports on vulnerable groups	Annually	2	Report on vulnerable group indicators by June 2017	1			
				Report on vulnerable group Series 3: The disabled by March 2018				1
25.1.1	Statistical report on gender	Periodic	1	Report on Violence against women by March 2018				1

### viii) Safety and security

*Policy context:* According to the NDP, in 2030, people living in South Africa will feel safe at home, at school and at work, and will enjoy a community life free of fear. Women will walk freely in the streets and children will play safely outside. As a result of substantially reduced levels of serious and violent crime, businesses will thrive and local and foreign investors will establish new businesses. This in turn will lead to the creation of new job opportunities and the reduction of poverty and inequality. (MTSF: 2014–2019).

Crime statistics are indispensable tools of knowledge for any society that aims to reduce its crime rate and improve its administration of the justice system. There are a number of organs of state that produce statistical information on safety and security. These are primarily based on administrative records and include institutions such as the South African Police Service (SAPS), the National Prosecuting Authority (NPA), the Department of Justice and Constitutional Development (DoJCD), and the Department of Correctional Services (DCS).

The following tables outline the strategic, annual and quarterly performance targets to measure safety and security:

Table 1: Strategic Plan targets

			Audited/actual performance			Estimated performance	Medium-term targets		
No.	Strategic objective	Target	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Crime and safety statistics									
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)									
26.	Safety and security: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on the crime situation in South Africa expanded	Conceptualised survey as scheduled  Compiled thematic report on crime and victimisation  Developed systems as scheduled  Recommendations on administrative data were not implemented	Compiled thematic report on public perceptions on performance of the criminal justice system as scheduled  Published and disseminated results on Victims of Crime Survey as scheduled  Meetings and engagements were held with the various entities about assistance in relation to administrative statistics	Published annual crime statistics as scheduled  Published thematic report on contact crime  Compiled report on technical support and advice to stakeholders as scheduled	Publish annual crime statistics  Expand and improve by: • Including module on crime against women • <i>Publishing a thematic report on CABS</i> • Providing technical support and advice to stakeholders • Publishing thematic report on housebreaking/home robbery	Publish annual crime statistics  Expand and improve by: • Publishing a thematic report on crime against women • <sup>50</sup> <i>Including a module on perceptions of justice and human rights</i> • Providing technical support and advice to stakeholders	Publish annual crime statistics  Expand and improve by: • Publishing thematic report on perceptions of justice and human rights • Including a module on drugs, narcotics and corruption • Providing technical support and advice to stakeholders	Publish annual crime statistics  Expand and improve by: • Publishing thematic report on drugs, narcotics and corruption • Including a module on crime against women • Providing technical support and advice to stakeholders

<sup>50</sup> Funding has not been secured in the ENE to include a module on perceptions on justice and human rights.

Table 2: Annual Performance Plan targets: 2017/18

Audited/actual performance					Estimated performance	Medium-term targets		
No.	Performance indicator	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Crime and safety statistics								
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)								
26.1	Number of statistical releases on crime	3	2	1	1	1	1	1
26.2	Research reports on improving crime statistics			1	1	1	1	1
26.3	Technical support provided to improve crime statistics			1	1	1	1	1

Table 3: Quarterly performance targets: 2017/18

					Quarterly targets			
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Crime and safety statistics								
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)								
26.1.1	Number of statistical releases on crime	Annually	1	Annual statistical release on Victims of Crime by September 2017		1		
26.2.1	Research reports on improving crime statistics	Periodic	1	Thematic report on crime against women by March 2018				1
26.3.1	Technical support provided to improve crime statistics	Periodic	1	Technical support provided to stakeholders by March 2018				1

## ix) Health

*Policy context:* Since the advent of the democratic dispensation in 1994, progressive policies were introduced to transform the health system into an integrated, comprehensive national health system. Despite this, and significant investment and expenditure, the South African health sector has largely been beset with various challenges that include burden of diseases, poor quality of public health care, inefficient health systems and spiralling private health care costs (MTSF: 2014–2019).

The following tables outline the strategic, annual and quarterly performance targets to measure health services:

Table 1: Strategic Plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Health statistics									
Subprogramme: Health and Vital Statistics (Programme 3: Population and Social Statistics)									
27.	Health: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on health expanded			Compiled report on Demographic and Health Survey as scheduled	Publish annual health reports  Expand and improve by: <ul style="list-style-type: none"><li>• Publishing SADHS report (moved to 2017/18)</li><li>• Publishing Key Indicators report on SADHS</li></ul>	Publish annual health reports  Expand and improve by: <ul style="list-style-type: none"><li>• <sup>51</sup>Publishing SADHS report (moved from 2016/17)</li><li>• <sup>52</sup>Publishing a thematic report on the population, health and nutrition (discontinued)</li></ul>	Publish annual health reports  Expand and improve by: <ul style="list-style-type: none"><li>• Publishing a thematic report on non-communicable diseases</li><li>• Researching alternative data sources on health</li></ul>	Publish annual health reports  Expand and improve by: <ul style="list-style-type: none"><li>• Conducting a comparative analysis between various data sources</li></ul>

<sup>51</sup> Data collection for the SADHS was moved from 2015/16 to 2016/17, which resulted in publishing the report in 2017/18.

<sup>52</sup> Thematic report on the population, health and nutrition will not be done due to the publication of the SADHS report.

Table 2: Annual Performance Plan targets: 2017/18

		Audited/actual performance			Estimated performance	Medium-term targets		
No.	Performance indicator	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Health statistics								
Subprogramme: Health and Vital Statistics (Programme 3: Population and Social Statistics)								
27.1	Number of reports on SADHS					1		
27.2	Research reports on improving health statistics		1	1	0		2	1

Table 3: Quarterly performance targets: 2017/18

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
Health statistics								
Subprogramme: Health and Vital Statistics (Programme 3: Population and Social Statistics)								
27.1.1	Number of reports on SADHS	Periodic	1	SADHS report (2016) published by February 2018				1

## x) Education

*Policy context:* Education is seen as an important instrument in equalising individuals' life chances and preparing next generations to be economically mobile and successful, and is critical to poverty reduction. To achieve this, South Africans will have access to education and training of the highest quality, leading to significantly improved learning outcomes. The performance of South African learners in international standardised tests will be comparable to the performance of learners from other countries at similar levels of development and with similar levels of access. The education system will play a greater role in building an inclusive society, providing equal opportunities and helping all South Africans to realise their full potential, in particular those previously disadvantaged (MTSF: 2014–2019).

We will work with the corporate sector and financial institutions to expand bursaries, loans and work opportunities for students. In seeking a balanced, sustainable roadmap for student finance, we appreciate that graduates who go on to earn higher incomes will in due course contribute a share of these gains to the next generation. In the present phase of our development, financing of education has to be our highest priority. We are especially mindful of the need to expand access to post-school education opportunities. But this is not enough: our progress rests on improvements in the entire education system. Public expenditure on post-school education and training has in fact grown considerably faster than other budget allocations in recent years, and this will continue. At the heart of the issue is that access has expanded faster than resources. As a result, many students face financial hardships that undermine their ability to succeed academically. (MTBPS: 2016).

The following tables outline the strategic, annual and quarterly performance targets to measure education:

Table 1: Strategic Plan targets

Audited/actual performance						Estimated performance	Medium-term targets		
No.	Strategic objective	Target	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Education statistics									
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)									
28.	Education: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on education expanded			A thematic report on schooling in the Eastern Cape was included in the Education Series: 2 (Report on Education) published in February 2016	Publish education statistics (annual education statistics are published through the GHS release)  Expand and improve by: <ul style="list-style-type: none"><li>• Publishing a thematic report on education</li></ul>	Publish education statistics (annual education statistics are published through the GHS release)  Expand and improve by: <ul style="list-style-type: none"><li>• Publishing a thematic report on early childhood development</li></ul>	Publish education statistics (annual education statistics are published as part of GHS release)  Expand and improve by: <ul style="list-style-type: none"><li>• Publishing a thematic report on education at municipal level</li></ul>	Publish education statistics (annual education statistics are published as part of CPS release)  Expand and improve by: <ul style="list-style-type: none"><li>• Publishing a thematic report on education at municipal level</li></ul>



Table 2: Annual Performance Plan targets: 2017/18

Audited/actual performance					Estimated performance	Medium-term targets		
No.	Performance indicator	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Education statistics								
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)								
28.1	Research reports on expanding education statistics			1	1	1	1	1

Table 3: Quarterly performance targets: 2017/18

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
Education statistics								
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)								
28.1.1	Research reports on expanding education statistics	Periodic	1	Thematic report on early childhood development by March 2018				1

## xi) Governance

*Policy context:* The quality and integrity of governance are critical elements in achieving the outcomes we seek. To enhance state capacity and the quality and integrity of governance, our financial management and procurement reforms will be reinforced, while stepping up public sector training and institutional renewal.

The Constitution of South Africa (1996) envisages a public service that is professional, accountable and development-oriented. The NDP (Chapter 13) aspires to a developmental state that is accountable, focused on citizen's priorities, and capable of delivering high-quality services consistently and sustainably through cooperative governance and participatory democracy. Outcomes 12 and 9 of the MTSF feed into this vision. The primary reason for establishing the Governance Statistics unit would be to measure change towards such a public service, as well as to monitor public perceptions about the realisation of the Bill of Rights as contained in the Constitution.

Measurement of governance and public sector management has become critical to enhance the quality and integrity of the public sector. Stats SA aims to expand the statistical information base over the medium term by introducing the measurement of governance statistics.

The following tables outline the strategic, annual and quarterly performance targets to measure governance:

Table 1: Strategic Plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Governance statistics									
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)									
29.	Governance: To expand the statistical information base by increasing its depth, breadth and geographic spread	Unit and strategy for statistics on governance established				Conduct a scoping exercise to determine the nature of Governance statistics needs across government towards the establishment of a Governance and public sector management statistics unit	Establish a Governance and public sector management statistics unit	Conduct a comprehensive assessment of the existing data sources, data quality and the data gap	Develop measurement tools and processes
								Develop a sector strategy and plan for measurement of governance and public sector management	

Table 2: Annual Performance Plan targets: 2017/18

Audited/actual performance					Estimated performance	Medium-term targets		
No.	Performance indicator	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Governance statistics								
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)								
29.1	Report on establishing governance statistics units				1	1	1	1

Table 3: Quarterly performance targets: 2017/18

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
Governance statistics								
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)								
29.1.1	Report on establishing a governance statistics unit	Periodic	1	Establish a governance and public sector management statistics unit by March 2018				1







### 1.1.2 Develop new and innovative statistical products and services

<b>Strategic objective 1.2:</b>	Develop new and innovative statistical products and services to respond to increased user demand
<b>Objective statement:</b>	Inform socio-economic planning, monitoring and decision-making by developing ten new and innovative statistical products and services annually through integrative research and analysis in order to respond to increased user demand
<b>Baseline:</b>	Number of research/integrative analytical reports: 4
<b>Justification:</b>	This objective will contribute to measuring the progress, development and transformation of the economy, society and the environment
<b>Links:</b>	This objective links to the NDP, MTSF and SDGs

A policy research and analysis unit was established to enhance public confidence and trust in statistics by providing an integrative technical support and advisory service for policy planners and development practitioners. This is guided by national, provincial and local government priority programmes such as the National Development Plan and Integrated Development Plans. This unit is expected to participate in knowledge research and innovation on key development themes. The policy research and analysis unit provides well-researched, evidence-based inputs into policy processes on broad cross-cutting issues that have long-term implications for development.

Stats SA will continue to invest in research and analytical capabilities in order to research new and innovative products responding to emerging stakeholder needs in addition to the normal statistical publications.

The following tables outline the strategic, annual and quarterly performance targets for integrative research and analysis activities:

Table 1: Strategic Plan targets

No.	Strategic objective	Target	Audited/actual performance		Estimated performance			Medium-term targets	
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Integrative research and analysis									
Subprogramme: Government Financial Statistics (Programme 2: Economic Statistics)									
30.	To develop new and innovative statistical products and services	Research reports on government financial statistics			Compiled research report on emerging issues regarding service delivery and financial profile of municipalities as scheduled	Conduct research on specific aspects of selected municipalities (area/population/ financial) e.g. ZIPF	<sup>53</sup> In-depth research on selected municipalities (risks of municipalities) (discontinued)	In-depth research on selected municipalities (impact on survey areas)	In-depth research on selected municipalities (confrontation/ assessment with other relevant data sources)

<sup>53</sup> This research target is dependent on additional fund allocation and resources. This target has been discontinued.

Table 1: Strategic Plan targets (concluded)

No.	Strategic objective	Target	Audited/actual performance		Estimated performance		Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Integrative research and analysis									
Subprogramme: Policy Research and Analysis (Programme 4: Methodology, Standards and Research)									
31.	To develop new and innovative statistical products and services	Integrative economic, socio-economic trends and spatial dynamics reports	Participated in various spatial statistics forums across the country  Established an integrative research and analysis forum to drive the research agenda within the organisation	The following research reports were compiled: <ul style="list-style-type: none"><li>Exploring Intra-Africa trade from a prices and expenditure perspective</li><li>Classified areas in South Africa into urban and rural using spatial statistical methods</li></ul>	Compiled 2 research reports on spatial analysis as scheduled  4 Research reports on government's socio-economic planning: applications of estimation models/the development of estimates were not compiled as scheduled	Conduct research and analysis on emerging socio-economic issues (lower level estimates)	Conduct research and analysis on emerging socio-economic issues	Conduct research and analysis on emerging socio-economic issues	Conduct research and analysis on emerging socio-economic issues
Subprogramme: Methodology and Evaluation (Programme 4: Methodology, Standards and Research)									
31. (cont)					Growth Accounting Framework (GAF) concept developed	Developing a Growth Accounting Framework	Refinement of experimental Growth Accounting Framework		
Subprogramme: Poverty and Inequality Statistics (Programme 3: Population and Social Statistics)									
32.	To develop new and innovative statistical products and services	Research reports on poverty and inequality statistics			Compiled research report on availability of data sources linked to the poverty and inequality statistics agenda as scheduled	Assess the use of external data sources for the poverty and inequality statistics agenda	Compile a discussion document on household expenditure patterns, poverty and inequality using external data sources	Publish a report on household expenditure patterns, poverty and inequality using external data sources	Evaluate and improve the use of external data sources

Table 2: Annual Performance Plan targets: 2017/18

No.	Performance indicator	Audited/actual performance			Estimated performance 2016/17	2017/18	Medium-term targets	
		2013/14	2014/15	2015/16			2018/19	2019/20
Integrative research and analysis								
Subprogramme: Government Financial Statistics (Programme 2: Economic Statistics)								
30.1	Research reports on government financial statistics			1	1	1	1	1
Subprogramme: Policy Research and Analysis (Programme 4: Methodology, Evaluation and Research)								
31.1	Research reports on government’s socio-economic planning	5	6	0	6	2	2	2
31.2	Research reports on spatial analysis			2	2	2	2	2
Subprogramme: Methodology and Evaluation (Programme 4: Methodology, Standards and Research)								
31.3	Growth Accounting Framework refined			1	1	1	1	1
Subprogramme: Poverty and Inequality Statistics (Programme 3: Population and Social Statistics)								
32.1	Document on poverty, expenditure and income			1	1	1	1	1

Table 3: Quarterly performance targets: 2017/18

					Quarterly targets			
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Integrative research and analysis								
Subprogramme: Policy Research and Analysis (Programme 4: Methodology, Evaluation and Research)								
31.1.1	Research reports on improving government’s socio-economic planning	Annually	2	Research reports on the government socio-economic planning: application of estimates models/development of estimates by March 2018				2
31.2.1	Research reports on spatial analysis	Annually	2	Research reports on spatial analysis		1		1
Subprogramme: Methodology and Evaluation (Programme 4: Methodology, Standards and Research)								
31.3.1	Growth Accounting Framework refined	Periodic	1	Experimental Growth Accounting Framework refined by March 2018				1
Subprogramme: Poverty and Inequality Statistics (Programme 3: Population and Social Statistics)								
32.1.1	Document on poverty, expenditure and income	Periodic	1	Discussion document on household expenditure patterns, poverty and inequality using external data sources by March 2018				1



### 1.1.3 Revolutionise data systems

**Strategic objective 1.3:** Revolutionise data systems to better respond to user demands through making use of emerging technologies and data sources

**Objective statement:** Inform socio-economic planning, monitoring and decision-making by revolutionising and innovating data systems through exploring supplementary data sources, mining existing data sources and researching the use of big data for improving the timeliness and relevance of statistics

**Baseline:** Number of supplementary data sources: 0

**Justification:** This objective will contribute in measuring the progress, development and transformation of the economy, society and environment

**Links:** Links to the NDP, MTSF and SDGs

The data revolution is an explosion in the volume of data, the speed with which data are produced, the number of producers of data, the dissemination of data, and the range of things on which there is data, coming from new technologies such as mobile phones and the 'internet of things', and from other sources such as qualitative data, citizen-generated data and perceptions data. In addition, it is about the growing demand for data from all parts of society.

The strategic intent of Stats SA is to close the data gaps and strengthen the capability of the national statistic system to be responsive to the growing demand. We will assess new opportunities linked to innovation, technical progress and the surge of new public and private data providers. We aim to utilise the data revolution for informing sustainable development.

Below are the strategic, annual and quarterly performance plan targets for revolutionising data systems:

Table 1: Strategic Plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets			
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	
Data revolution										
Subprogramme: Office of the SG (Programme 1: Administration)										
33.	To revolutionise data systems	Data revolution framework developed and strategy implemented				A concept paper on data revolution was compiled as scheduled	Develop a data revolution framework and strategy (move to 2017/18)	<sup>54</sup> Implement the data revolution framework and strategy  Develop a data revolution framework and strategy (moved from 2016/17)	Lead and share data revolution initiatives in South Africa	Lead and share data revolution initiatives in Africa

Table 2: Annual Performance Plan targets: 2017/18

Audited/actual performance					Estimated performance		Medium-term targets	
No.	Performance indicator	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Data revolution								
Subprogramme: Office of the SG (Programme 1: Administration)								
33.1	Planning documents on data revolution initiatives			1	1	1	1	1

<sup>54</sup> The data revolution framework has not been developed in 2016/17 and will move to 2017/18, which will impact targets in the subsequent years.

Table 3: Quarterly performance targets: 2017/18

					Quarterly targets			
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Data revolution								
Subprogramme: Office of the SG (Programme 1: Administration)								
33.1.1	Planning documents on data revolution initiatives	Periodic	1	Data revolution framework and strategy by March 2018				1





1.2 Strategic Outcome 2: Trusted statistics

Statistics are essential for sustainable economic, environmental and social development. Public trust in official statistics is anchored in professional independence and impartiality of statisticians, their use of scientific and transparent methods and equal access to official statistical information for all.

The United Nations Fundamental Principles of Official Statistics and the African Charter of Statistics adopted by the African Union are the basic frameworks which all statistical activities developed by national statistics organisations must follow in recognising official statistics as a public good.

The following diagram summarises the strategic objectives to achieve the strategic outcome *Trusted statistics*:



The following table is a detailed outline of each strategic objective.

### 1.2.1 Institutionalise quality management

**Strategic objective 2.1:** Institutionalise quality management

**Objective statement:** Improve comparability and accuracy of statistical information by institutionalising an end-to-end quality management system in line with the Fundamental Principles of Official Statistics, the African Charter on Statistics and the South African Statistical Quality Assessment Framework

**Baseline:** Number of series applying sound statistical methodology: 100%

**Justification:** This objective will contribute to the credibility of official statistics by providing assurance for methodological compliance and alignment with international frameworks

**Links:** This objective will contribute to improving the measurement of the economy and society

The credibility of official statistics rests on the ability to produce quality statistics that can withstand public scrutiny and are widely used to inform debate, research and decision-making. To meet this objective, statistics must be reliable, relevant and easily accessible. In line with the fundamental principles of official statistics, Stats SA engenders trust by making statistics available on an impartial basis to all stakeholders at the same time.

The following tables outline the strategic, annual and quarterly performance targets to institutionalise quality management:

Table 1: Strategic Plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Quality management									
Subprogramme: Methodology and Evaluation (Programme 4: Methodology, Standards and Research)									
34.	To institutionalise quality management	A quality management system implemented	Compiled an evaluation framework	Rolling out phase 2 of quality management system was not achieved. Stats SA intends to establish a project team to conceptualise and develop a quality management framework and system over the medium term	The concept note was not compiled  The report was not compiled	<ul style="list-style-type: none"><li>• Pilot the using of series that have been assessed through SASQAF</li><li>• Compile proposal on a quality management system (new target)</li></ul>	<ul style="list-style-type: none"><li>• Pilot the using of series that have been assessed through SASQAF</li><li>• Develop an integrated quality management strategy and plan</li></ul>	<ul style="list-style-type: none"><li>• Institutionalise integrated quality management</li></ul>	<ul style="list-style-type: none"><li>• Roll out an integrated quality management</li></ul>

Table 1: Strategic Plan targets (continued)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Quality management									
Subprogramme: Methodology and Evaluation (Programme 4: Methodology, Standards and Research)									
35.	To institutionalise quality management	Independent evaluations conducted	Provided methodology support as per user requests and standards development and systems solutions support to clusters and SANSS	Provided methodology support as per user requests and standards development and systems solutions support to various areas within the Survey Operations, Economic Statistics and Population and Social Statistics clusters  Provided methodology support to SANSS partners as required	Compiled evaluation report on domestic tourism as scheduled  CS 2016 evaluation was not compiled  Compiled report on Building evaluation capacity for economic statistics as scheduled	Evaluate adherence to statistical methods, standards and practices  Improve by: • Developing evaluation schedule • Conducting CS 2016 evaluation and compiling a report • Compile proposal on a Quality Management System (QMS)	Evaluate adherence to statistical methods, standards and practices  Improve by: • <sup>55</sup> Reviewing evaluation framework ( <i>discontinued</i> ) • <sup>56</sup> Assessing the impact of evaluations conducted ( <i>discontinued</i> )	Evaluate adherence to statistical methods, standards and practices  Improve by: • Designing PES survey methodology	Evaluate adherence to statistical methods, standards and practices  Improve by: • Conducting PES pilot for Census 2021

<sup>55</sup> Reviewing the evaluation framework is part of the QMS, which was developed in 2016/17.

<sup>56</sup> Assessment of evaluations has been discontinued due to prioritisation of the QMS.

Table 1: Strategic Plan targets (concluded)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Quality management									
Subprogramme: Survey Coordination, Monitoring and Evaluation (Programme 7: Survey Operations)									
36.	To institutionalise quality management	Conduct independent survey monitoring and evaluation on surveys	Published 8 quality assurance reports on QLFS (4), DTS, GHS, VOCS and NHTS	Published 6 quality assurance reports on survey operations: <ul style="list-style-type: none"><li>• CDC (2)</li><li>• QLFS (2)</li><li>• LCS (2)</li></ul>	Compiled monitoring and evaluation reports for the GHS, QLFS, CS 2016 and DTS as scheduled  Conducted tests on monitoring and evaluation methodologies for CS2016 and DHS as scheduled	Conduct independent process monitoring and evaluation of household-based surveys and censuses  Improve by: <ul style="list-style-type: none"><li>• Pronouncing on the quality of household surveys</li><li>• Conducting the CS 2016 monitoring</li><li>• Conducting verification of out-of-scope cases</li><li>• Conducting CS 2016 evaluation study</li></ul>	Conduct independent process monitoring and evaluation of household-based surveys and censuses  Improve by: <ul style="list-style-type: none"><li>• <sup>57</sup>Strengthening and expanding survey quality control assurance and audit</li><li>• <sup>58</sup>Pronouncing on the quality of household surveys</li><li>• <sup>59</sup>Monitoring and evaluation of GHS (municipal level)</li></ul>	Conduct independent process monitoring and evaluation of surveys and censuses  Improve by: <ul style="list-style-type: none"><li>• Expanding the surveys quality control and auditing function to Economic Statistics surveys</li><li>• Pronouncing on the quality of household surveys</li><li>• Building relations and collaboration with Economic Statistics</li><li>• Monitoring and evaluation of CPS</li></ul>	Conduct independent process monitoring and evaluation of surveys and censuses  Improve by: <ul style="list-style-type: none"><li>• Expanding the surveys quality control and auditing function to Economic Statistics surveys</li><li>• Pronouncing on the quality of household surveys</li><li>• Strengthening collaboration with Economic Statistics</li><li>• Conducting tests on monitoring and evaluation methodologies for Census 2021</li></ul>

<sup>57</sup> Monitoring and evaluation of QES is part of expansion on quality control assurance.

<sup>58</sup> Pronouncing on the quality of household surveys is included in the M&E reports. A separate document will not be compiled.

<sup>59</sup> Additional funding was not secured in the ENE to conduct a GHS at municipal level.



Table 2: Annual Performance Plan targets: 2017/18

		Audited/actual performance			Estimated performance		Medium-term targets	
No.	Performance indicator	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Quality management								
Subprogramme: Methodology and Evaluation (Programme 4: Methodology, Standards and Research)								
34.1	Quality management system planning conducted	1	0	0	1	1	1	1
34.2	Report on SASQAF assessment					1	0	0
35.1	Number of evaluations conducted		0	2	1	0	1	1
Subprogramme: Survey Coordination, Monitoring and Evaluation (Programme 7: Survey Operations)								
36.1	Number of survey monitoring and evaluation reports	8	6	7	5	5	8	8

Table 3: Quarterly performance targets: 2017/18

					Quarterly targets			
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Quality management								
Subprogramme: Methodology and Evaluation (Programme 4: Methodology, Standards and Research)								
34.1.1	Quality management system planning conducted	Periodic	1	Practices and procedures on quality management system outlined by September 2017		1		
34.1.2	Report on SASQAF assessment	Periodic	1	Piloted series that have been assessed through SASQAF by November 2017			1	
Subprogramme: Survey Coordination, Monitoring and Evaluation (Programme 7: Survey Operations)								
36.1.1	Number of survey monitoring and evaluation reports	Annually	5	Report on monitoring QLFS by June 2017	1			
				Report on monitoring Continuous Data Collection (CDC) by September 2017		1		
				Report on GHS by December 2017			1	
				Report on DTS by March 2018				1
				Report on QES monitoring and evaluation by March 2018				1

### 1.2.2 Innovate the statistics value chain for better efficiency

**Strategic objective 2.2:** Innovate the statistics value chain for better efficiency

**Objective statement:** Innovate the statistics value chain by enhancing the efficiency of survey operations in terms of cost, quality and time through new methodologies, integration of operations and modernisation

**Baseline:** Response rate of questionnaires collected: 85%

**Justification:** This objective will create better value for money by ensuring lean and efficient operations across the value chain

**Links:** This objective will contribute to improving the measurement of the economy and society

Stats SA's current survey operations systems are inefficient and dated. To improve efficiency, Stats SA is investing in a programme to modernise production systems by leveraging on opportunities that new technologies offer. This strategic change will enable a more agile and lower-cost response to emerging needs.

**Data collection:** Implementing an integrated approach to fieldwork aims to ensure effective and efficient fieldwork operations and will deliver better value for money through:

- Sharing of resources across projects;
- Decentralising survey operations to provincial and district offices;
- Rolling out digital data collection to other household surveys;
- Streamlining and optimising logistical, publicity and administrative processes; and
- Improving the management and coordination of fieldwork operations at provincial and district level.

**Data processing:** In order to ensure improved productivity and service delivery to the core areas, the processing facility will focus on the following in the medium term:

- Developing a common data processing platform;
- Standardising and integrating data processing instruments, systems and methodologies; and
- Introducing integrated quality assurance systems and re-engineering processes

**Dissemination:** A two-way communication channel is vital for providing information to stakeholders. Feedback from stakeholders is used to tailor statistical outputs to better meet user needs. The Stakeholder Relations Management (SRM) system facilitates a proactive approach to disseminating information to users by understanding data preferences and personalising outputs for individual users.

The following tables outline the strategic, annual and quarterly performance targets to measure improved efficiency in survey operations:

Table 1: Strategic Plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Plan, design, build, collect, process and disseminate									
Subprogramme: Methodology and Evaluation (Programme 4: Methodology, Standards and Research)									
37.	To innovate the statistics value chain	Innovative methodological practices implemented	Provided methodology support as per user requests	Provided methodology support as per user requests	Provided 100% methodological support on time  Compiled seasonal adjustment methodological notes for the monthly food and beverages and accommodation surveys; and quarterly manufacturing capacity surveys as scheduled  Compiled small area estimates for the QLFS Q4: 2015 and a report on exploring model-based small area estimation as scheduled	Provide methodological expertise and support  Improve support by: <ul style="list-style-type: none"><li>• Implementing small area estimation</li><li>• Conducting comparative studies for validating SAE</li><li>• Researching impact of SIC7 on time series data (delayed)</li><li>• Assessing the quality of master sample frame</li><li>• Designing methodologist capacity building programme</li></ul>	Provide methodological expertise and support  Improve support by: <ul style="list-style-type: none"><li>• Implementing seasonal adjustment for QLFS</li><li>• <sup>60</sup>Validating the impact of SIC7 on time series data (delayed)</li><li>• Conducting comparative studies of SAE</li><li>• <sup>61</sup>Researching expansion of economic statistics scope of sampling frame (discontinued)</li></ul>	Provide methodological expertise and support  Improve support by: <ul style="list-style-type: none"><li>• Researching the design of the new master sample</li><li>• Conducting comparative studies of SAE</li></ul>	Provide methodological expertise and support  Improve support by: <ul style="list-style-type: none"><li>• Researching the design of the new master sample</li></ul>

<sup>60</sup> All targets on SIC 7 have been delayed from 2016/17 due to the delay in the implementation of ISIC4.

<sup>61</sup> This target has been discontinued as it is dependent on the readiness of the geo-snapshots from Business Register, including implementing seasonal adjustments for QLFS and conducting comparative studies of SAE.

Table 1: Strategic Plan targets (continued)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Plan, design, build, collect, process and disseminate									
Subprogramme: Census and Community Survey (Programme 7: Survey Operations)									
38.	To innovate the statistics value chain	Community survey and population censuses planned and coordinated	Released and published Census 2011 results at all levels	CS 2016 draft project charter and schedule of activities have been developed	Compiled report on coordination and testing of plans for CS 2016 as scheduled	Drive CS 2016 through planning, organising, leading and coordination	Drive municipal collections (GHS) through planning, organising, leading and coordination <sup>62</sup>	Drive CPS and Census 2021 through planning, organising, leading and coordination	Drive CPS and Census 2021 through planning, organising, leading and coordination
				14 SuperCross installations and training sessions were done in the provinces	Reports on data collection for CS and DHS were not compiled	<ul style="list-style-type: none"><li>• Driving data collection for CS 2016</li><li>• Collaborating and partnering in design of innovative data collection methodologies for Censuses/surveys</li></ul>	<ul style="list-style-type: none"><li>• Review and improve data collection methodologies</li></ul>	<ul style="list-style-type: none"><li>• Commence with Census 2021 planning</li></ul>	<ul style="list-style-type: none"><li>• Coordinate and test plans for Census 2021</li></ul>

<sup>62</sup> Additional funding was not secured in the ENE for data collection at municipal level. Planning for Census 2021 will commence in 2017/18.

Table 1: Strategic Plan targets (continued)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Plan, design, build, collect, process and disseminate									
Subprogramme: Household Survey Operations (Programme 7: Survey Operations)									
39.	To innovate the statistics value chain	CPS data collection implemented	Developed a Survey Operations Strategy that outlines the national surveys programme  Implemented a permanent fieldwork force to conduct household surveys	National surveys programme was not established  Rolled out a continuous data collection methodology during 2014/15	Checked 6 404 household survey questionnaires for quality  Trained 506 staff on SAYP, MS, CDC and VOCS  A report on assessing data collection systems was not compiled  Research on international practice on data collection methodologies was not done  A report on developing quality assurance tools was not done	Coordinate and monitor data collection for household surveys. Train and conduct quality assurance  Innovate by: <ul style="list-style-type: none"><li>Developing a data collection strategy</li><li>Collaborating and partnering in design of digital data collection system</li><li>Developing quality assurance tools (moved from 2015/16)</li><li>Driving the implementation of quality assurance tool (target was discontinued)</li><li>Develop digital data collection</li><li>Commencing with GHS at municipal level (funding was not secured)</li></ul>	Coordinate and monitor data collection for household surveys. Train and conduct quality assurance  Improve by: <ul style="list-style-type: none"><li><sup>63</sup>Driving the implementation of the digital data collection system (QLFS, GHS, VOCS and DTS)</li><li><sup>64</sup>Driving GHS collection at municipal level</li><li><sup>65</sup>Commencing with CPS at provincial level</li></ul>	Coordinate and monitor data collection for household surveys. Train and conduct quality assurance  Improve by: <ul style="list-style-type: none"><li>Driving CPS data collection (at provincial level)</li><li>Driving the implementation of the digital data collection system (CPS)</li><li>Assessment of digital data collection methodology (QLFS, VOCS and DTS)</li><li>Evaluating the quality assurance tool</li></ul>	Coordinate and monitor data collection for household surveys. Train and conduct quality assurance  Improve by: <ul style="list-style-type: none"><li>Driving CPS data collection (at district level)</li><li>Evaluating impact of digital data collection</li></ul>

<sup>63</sup> The digital data collection is going to be implemented through CAPI and PAPI strategic initiatives.

<sup>64</sup> Additional funding was not secured in the ENE for data collection at municipal level.

<sup>65</sup> Additional funding was not secured in the ENE for commencement of CPS at provincial level.

Table 1: Strategic Plan targets (continued)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Plan, design, build, collect, process and disseminate									
40.	This target is under provinces								
Subprogramme: Corporate Data Processing (Programme 7: Survey Operations)									
41.	To innovate the statistical value chain	Digital data collection implemented	Introduced new QA and ICD-10 coding systems  Processed data for the GHS, DTS, VOCS, NHTS and Causes of death surveys.  812 961 questionnaires processed in total	The processing systems are fully generic and flexible providing an end-to-end integrated standardised processing capability to household-based surveys  Processed data for the QLFS, GHS, DTS, VOCS, NHTS, SWTS and Causes of death surveys. 734 300 questionnaires in total	Coordinated data processing of censuses, household-based surveys, civil registration and ad hoc surveys  Processed 340 800 questionnaires  Compiled reports on strengthening a common data processing platform; Pre-testing digital data collection; and on Enhancing the data processing platform to cater for administrative records as scheduled	Coordinate data processing of censuses, household-based surveys, civil registration and ad hoc surveys  Improve by: • Piloting digital data collection for household surveys • Processing Community Survey data using new technology	Coordinate data processing of censuses, household-based surveys, administrative sources and ad hoc surveys  Improve by: • Implementing digital data collection for household surveys (phase 1)	Coordinate data processing of censuses, household based surveys, administrative sources and ad-hoc surveys  Improve by: • Implementing digital data collection for household surveys (phase 2) • Processing additional administrative sources	Coordinate data processing of censuses, household based surveys, administrative sources and ad-hoc surveys  Improve by: • Preparation for Census 2021 processing • Processing additional administrative sources

Table 1: Strategic Plan targets (concluded)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Plan, design, build, collect, process and disseminate									
Subprogramme: Publication Services (Programme 4: Statistical Support and Informatics)									
42.	To innovate the statistical value chain	Increased access to statistical information	Brand maintenance was not done	A new brand for Stats SA has not yet been finalised	Compiled 16 multidisciplinary publications as scheduled  Developed 206 electronic datasets for statistical data  Compiled report on data repository  Compiled report on data delivery channels  Reviewed curriculum for writing skills	Compile multidisciplinary publications Develop electronic datasets for statistical data  Increase access by: • Researching a data repository • Researching alternative data delivery channels	Compile multidisciplinary publications Develop electronic datasets for statistical data  Increase access by: • Developing a proposal on: Establishment of a data repository • Consolidating and implementing data delivery channels	Compile multidisciplinary publications Develop electronic datasets for statistical data  Increase access by: • <i>Implementing a data repository for Stats SA</i> • Consolidating and implementing data delivery channels	Compile multidisciplinary publications Develop electronic datasets for statistical data  Increase access by: • <i>Implementing a data repository</i> • Evaluating data delivery channels
Subprogramme: Stakeholder Relations and Marketing (Programme 6: Statistical Collection and Outreach)									
43.	To innovate the statistical value chain	Increased access and use of statistical information	Dissemination of census products was done through the ISlbal workshops and lecture series and visits to embassies where SuperCross training was conducted	14 SuperCross installations were done in the provinces	Recorded 959 929 visitor sessions Recorded 115 209 downloads  Compiled report on Integrating census data and geography for special needs of users  Compiled microdata dissemination framework	Disseminate statistical products of Stats SA  Improve dissemination and increase usage by: • Disseminating CS 2016 products • Integrating survey data and geography for special needs of users • Improving access to public data files	Disseminate statistical products of Stats SA  Improve dissemination and increase usage by: • <sup>66</sup> Integrating CS 2016 data and geography for special needs of users • <sup>67</sup> Improving access to anonymised microdata	Disseminate statistical products of Stats SA  Improve dissemination and increase usage by: • Assessing data integration • Improving access to a secure data facility for microdata	Disseminate statistical products of Stats SA  Improve dissemination and increase usage by: • Developing a dissemination plan for Census 2021 • Evaluating dissemination platforms

<sup>66</sup> Integrating CS 2016 data and geography is discontinued due to reprioritisation.

<sup>67</sup> Improving access to anonymised microdata has been discontinued due to reprioritisation.



Table 2: Annual Performance Plan targets: 2017/18

		Audited/actual performance			Estimated performance	Medium-term targets		
No.	Performance indicator	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Plan, design, build, collect, process and disseminate								
Subprogramme: Methodology and Evaluation (Programme 4: Methodology, Standards and Research)								
37.1	Percentage methodological support provided	100%	100%	100%	90%	90%	90%	90%
37.2	Research reports to improve methodological improvements	5	7	5	8	5	8	8
Subprogramme: Census and Community Survey (Programme 7: Survey Operations)								
38.1	Research reports for Census 2021	6	1	1	2	3	3	3
Subprogramme: Household Survey Operations (Programme 7: Survey Operations)								
39.1	CAPI report compiled (Digital data collection, implementing CPS and e-learning)					1	1	1
39.2	PAPI report compiled (Real time monitoring and multi modes data collection for QES)					1	1	1
Subprogramme: Corporate Data Processing (Programme 7: Survey Operations)								
41.1	Percentage completed questionnaires processed and edited for QLFS, EPWP, GHS, DT and VOCS	288 561	238 300	340 800	292 501	100% (250 000)	100% (250 000)	100% (250 000)
41.2	Percentage PSUs processed	3 080	3 080 (Old) 3 324 (New)	3 080	3 324	100% (3 324)	100% (3 324)	100% (3 324)
41.3	Percentage of death notification forms processed and edited for mortality and causes of death	524 000	496 000	490 397	500 000	100% (500 000)	100% (500 000)	100% (500 000)
41.4	Report on improving data processing			3	2	1	2	2
Subprogramme: Publication Services (Programme 5: Statistical Support and Informatics)								
42.1	Percentage publications compiled	100% (16)	100% (16)	100% (16)	100% (16)	100% (11)	100% (11)	100% (11)
42.2	Reports on improving publication services			3	2	2	2	2

Table 2: Annual Performance Plan targets: 2017/18 (concluded)

		Audited/actual performance			Estimated performance	Medium-term targets		
No.	Performance indicator	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Plan, design, build, collect, process and disseminate								
Subprogramme: Stakeholder Relations and Marketing (Programme 6: Statistical Collection and Outreach)								
43.1	Percentage visitor sessions to the website	1 131 185	1 319 138	955 929	1 000 000	100% (1 000 000)	100% (1 000 000)	100% (1 000 000)
43.2	Percentage publications downloaded from website	839 447	619 819	115 209	152 000	100% (150 000)	100% (150 000)	100% (150 000)
43.3	Disseminate statistical products of Stats SA			2	3	0	0	0

Table 3: Quarterly performance targets: 2017/18

					Quarterly targets			
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Plan, design, build, collect, process and disseminate								
Subprogramme: Methodology and Evaluation (Programme 4: Methodology, Standards and Research)								
37.1.1	Percentage methodological support provided	Annually	90%	Methodological support to stakeholders by March 2018				90%
37.2.1	Research reports to improve methodological improvements	Annually	5	Research report on methodological procedures in sampling by September 2017		1		
				Research report on analytical techniques by March 2018				1
				Research report on pattern analysis for survey areas by March 2018				1
				Research report on surveying by March 2018				1
				Research report on statistical applications by March 2018				1

Table 3: Quarterly performance targets: 2017/18 (continued)

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
Plan, design, build, collect, process and disseminate								
Subprogramme: Census and Community Survey (Programme 7: Survey Operations)								
38.1.1	Research reports for Census 2021	Periodic	3	Research report on the dwelling frame by June 2017	1			
				Research report on the 'Reach-out' interview design test by September 2017		1		
				Research report on field operation methodology test by March 2018				1
Subprogramme: Household Survey Operations (Programme 7: Survey Operations)								
39.1.1	CAPI report compiled (Digital data collection, implementing CPS and e-learning)	Periodic	1	CAPI report compiled by March 2018				1
39.2.1	PAPI report compiled (Real time monitoring and multi modes data collection for QES)	Periodic	1	PAPI report compiled by September 2017		1		
Subprogramme: Corporate Data Processing (Programme 7: Survey Operations)								
41.1.1	Percentage completed questionnaires processed and edited for QLFS, EPWP, GHS, DT and VOCS	Annually	100%	Approximately 250 000 questionnaires processed and edited by March 2018				100%
41.2.1	Percentage PSUs processed	Annually	100%	Approximately 3 324 PSUs processed by March 2018				100%
41.3.1	Percentage of death notification forms processed and edited for mortality and causes of death (dependent on forms received from Department of Home Affairs)	Annually	100%	Approximately 500 000 death notification forms processed and edited by September 2017		100%		
41.4.1	Report on improving data processing	Periodic	1	Digital data collection for household surveys (phase 1) implemented by March 2018				1

Table 3: Quarterly performance targets: 2017/18 (concluded)

					Quarterly targets			
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Plan, design, build, collect, process and disseminate								
Subprogramme: Publication Services (Programme 5: Statistical Support and Informatics)								
42.1.1	Percentage publications compiled	Annually	100%	11 publications (10 Mbalo Brief and 1 Stats in Brief) compiled by March 2018				100%
42.2.1	Reports on improving publication services	Periodic	2	Proposal on the establishment of a data repository compiled by March 2018				1
				Data delivery channels implemented by March 2018				1
Subprogramme: Stakeholder Relations and Marketing (Programme 6: Statistical Collection and Outreach)								
43.1.1	Percentage visitor sessions to the website	Annually	100%	1 000 000 visitor sessions to website per annum (target estimated)				100%
43.2.1	Percentage publications downloaded from website	Annually	100%	150 000 publications downloaded from website (target estimated)				100%

### 1.2.3 Adopt international statistical standards and classifications

**Strategic objective 2.3:** Adopt international statistical standards and classifications

**Objective statement:** Adopt and adapt international statistical standards and classification by aligning and implementing statistical frameworks, policies, standards and practices in order to improve comparability, methodological soundness and accuracy of statistical information

**Baseline:** Number of statistical standards developed and adopted: 6 standards

**Justification:** This objective will contribute to the credibility of official statistics by demonstrating the application of internationally recognised statistical standards and practices

**Links:** International statistical standards and frameworks

The use of international concepts, classifications and methods promotes the consistency and efficiency of statistical systems at national, continental and international levels. Clear, well-defined standards provide a framework to ensure data comparability in national and international statistics and lay the foundation for cross-national data of high quality.

The following tables outline the strategic, annual and quarterly performance targets for the adoption of international statistical standards and classifications:

Table 1: Strategic Plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Statistical standards development									
Subprogramme: Survey Standards (Programme 4: Methodology, Standards and Research)									
44.	To adopt and adapt international standards	Standards reviewed and developed in line with international standards	Developed standards according to user needs	Developed 6 standards according to user needs	Developed/ reviewed 8 standards as scheduled	Drive development and review of statistical standards	Drive development and review of statistical standards	Drive development and review of statistical standards	Drive development and review of statistical standards
				Reviewed the good practice strategy	Conducted awareness campaigns as scheduled	Improve by: <ul style="list-style-type: none"><li>• Creating awareness about standards for provinces</li><li>• Formalising standards registry with core areas</li><li>• Identifying priority standards in SANSS</li></ul>	Improve by: <ul style="list-style-type: none"><li>• <sup>68</sup>Coordinating the development and review of standards according to the standards registry</li><li>• <sup>69</sup>Coordinating the development and review of priority statistical standards in the SANSS</li></ul>	Improve by: <ul style="list-style-type: none"><li>• Coordinating the development and review of statistical standards in Stats SA and the SANSS</li></ul>	Improve by: <ul style="list-style-type: none"><li>• Reviewing and evaluating standards development processes and methodology</li></ul>
				Standards development capability was not built	Compiled standards registry as scheduled				
					Compiled report on SABS training programmes as scheduled				

<sup>68</sup> Coordination, development and review of standards are the core functions of survey standards division.

<sup>69</sup> Additional funding was not secured in the ENE for coordinating the development and review of priority statistical standards in the SANSS.

Table 2: Annual Performance Plan targets: 2017/18

No.	Performance indicator	Audited/actual performance			Estimated performance 2016/17	2017/18	Medium-term targets	
		2013/14	2014/15	2015/16			2018/19	2019/20
Statistical standards development								
Subprogramme: Survey Standards (Programme 4: Methodology, Standards and Research)								
44.1	Number of standards developed	8	5	5	9	6	7	8
44.2	Number of standards reviewed			3		4	5	6
44.3	Number of standards adopted/adapted					2	3	4
44.4	Number of survey standards policies developed					1	2	2

Table 3: Quarterly performance targets: 2017/18

					Quarterly targets			
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Statistical standards development								
Subprogramme: Survey Standards (Programme 4: Methodology, Standards and Research)								
44.1.1	Number of standards developed	Annually	6	New standards developed (Planning a new survey, Survey design, Variable naming, Determining customer satisfaction, Maintenance of the dwelling frame, Standard Operating Procedure (SOP) for preparing statistical releases) by March 2018				6
44.2.1	Number of standards reviewed	Annually	4	Standards reviewed (Data dissemination, Data imputation, Questionnaire development, Sample maintenance for economic statistics) by March 2018				4
44.3.1	Number of standards adopted/adapted	Annually	2	Standards adopted/adapted (Classification by broad economic categories (BEC), Standard international classification of tourism activities (SICTA) by March 2018				2
44.4.1	Number of survey standards policies developed	Annually	1	Domain-specific data revision policy by March 2018				1

## 1.2.4 Increase stakeholder focus, communication and marketing

**Strategic objective 2.4:** To increase stakeholder focus, communication and marketing

**Objective statement:** Increase stakeholder engagement and use of statistics to better know and understand the needs of stakeholder groups and creating public awareness to raise the profile of statistics through integrated stakeholder consultations, marketing and communication of statistical products

**Baseline:** Number of stakeholder engagements: 9 stakeholder symposia

**Justification:** This objective will contribute to the credibility of official statistics by engaging stakeholders, the media and the public at large

**Links:** This objective will contribute to improving the measurement of the economy and society

It is important for citizens to know the country they live in and understand the dynamics so that their decisions are informed. An informed citizenry is the foundation of a true democracy. 'The South Africa I know, the home I understand' speaks directly to what we aim to achieve through the dissemination of statistical information, as it provides an opportunity for the use of statistics for evidence-based decisions by stakeholders, whatever their role in society.

**Stakeholder relations management:** A two-way communication channel is vital for providing information to stakeholders. Feedback from stakeholders is used to tailor statistical outputs to better meet user needs. The Stakeholder Relations Management (SRM) system facilitates a proactive approach to disseminating information to users by understanding data preferences and personalising outputs for individual users.

**Marketing:** Creating awareness of the organisation, its products and services. The Marketing component of Stats SA is tasked with the responsibility of ensuring that the reputation of the organisation is of an excellent standard and that it is acceptable to both internal and external stakeholders. This will be achieved by using a series of marketing principles, amongst them brand positioning, marketing, and an integrated approach to marketing and communication.

The following tables outline the strategic, annual and quarterly performance targets for increasing stakeholder focus, communication and marketing:



Table 1: Strategic Plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Integrated communications and stakeholder management									
Subprogramme: Corporate Communication (Programme 6: Statistical Collection and Outreach)									
45.	Increase stakeholder focus, marketing and communication	Innovative communication products, channels and tools developed and implemented to enhance the public image and credibility of the organisation	Through press conferences, the revamped website, Stats SA's iPad applications and the <i>Fieldworker</i> magazine, Stats SA ensured that South Africans are aware of the work of the organisation. There has been an increase in requests for data from both the media and communities	Through engagement with community media, press conferences, constant updating of web content and the production of publicity products, the work of the organisation has been communicated to internal and external stakeholders	Compiled/developed 365 communication products (Stats Today, Pulse, Stats Bulletin, external newsletters, articles and advocacy products)  Compiled report on media training  Compiled report on investigating new social media platforms for dissemination of statistics  Compiled report on innovative communication products and services to Economic Statistics  The report on Investigating new dissemination channels for CS 2016 was not compiled  Compiled report on rolling out of CS 2016 communication campaign  Compiled report on the NBP information sessions	Position and enhance the public image and credibility of the organisation  Improve internal and external communication by: <ul style="list-style-type: none"><li>• Developing communication products for municipalities</li><li>• Developing user friendly electronic products that can be used across multiple channels</li><li>• Rolling out CS 2016 communication campaign</li><li>• Rolling out new building relocation communication plan</li><li>• Developing new communication channels and tools to improve employee engagement</li><li>• Establishing a knowledge management environment</li></ul>	Position and enhance the public image and credibility of the organisation  Improve internal and external communication by: <ul style="list-style-type: none"><li>• Building relationships and training of community media</li><li>• Developing communication products for municipalities and schools</li><li>• Implementing new approaches and channels for dissemination of other series</li><li>• Developing communication training programme to increase the use of data visuals by employees</li></ul>	Position and enhance the public image and credibility of the organisation  Improve internal and external communication by: <ul style="list-style-type: none"><li>• Building relationships and training of community media</li><li>• Developing communication products for municipalities and schools</li><li>• Providing communication support to SANSS</li><li>• Enhancing employee engagement between management and staff</li></ul>	Position and enhance the public image and credibility of the organisation  Improve internal and external communication by: <ul style="list-style-type: none"><li>• Assessing media relationships</li><li>• Measuring and evaluating effectiveness of communication products and services</li></ul>

Table 1: Strategic Plan targets (concluded)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Integrated communications and stakeholder management									
Subprogramme: Stakeholder Relations and Marketing (Programme 6: Statistical Collection and Outreach)									
46.	Increase stakeholder focus, marketing and communication	Stakeholder management institutionalised	92% simple requests handled within 15 minutes  91% normal requests handled within 24 hours  90% special requests handled within 5 days	97,5% simple requests handled within 15 minutes  91% normal requests handled within 24 hours  96,1% special requests handled within 5 days	Provided stakeholder management support services through the CRM system and compiled stakeholder satisfaction report  The report on the administration of the CRM system was not done  The integrated stakeholder management framework in line with Batho Pele was drafted  A draft document on segmentation of stakeholders and developing engagement strategies for the various sectors was compiled	Provide stakeholder management support services  Improve by: • Monitoring usage of the CRM system • Institutionalising integrated stakeholder management	Provide stakeholder management support services  Improve by: • Assessing the effectiveness of the CRM system	Provide stakeholder management support services  Improve by: • Implementing improvements to CRM system	Provide stakeholder management support services  Improve by: • Developing a stakeholder management and marketing plan for Census 2021

Table 2: Annual Performance Plan targets: 2017/18

		Audited/actual performance			Estimated performance	Medium-term targets		
No.	Performance indicator	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Integrated communications and stakeholder management								
Subprogramme: Corporate Communication (Programme 6: Statistical Collection and Outreach)								
45.1	Percentage internal communication products compiled	300 products	420 products	365 products	100% (48)	100% (48)	100% (48)	100% (48)
45.2	Dashboard of media perception compiled	4	4	4	4	4	4	4
45.3	Strategic interventions to improve internal and external communication	4	4	4	4	4	3	2
Integrated communications and stakeholder management								
Subprogramme: Stakeholder Relations and Marketing (Programme 6: Statistical Collection and Outreach)								
46.1	Percentage of telephonic queries handled within 15 minutes	92%	97,5%	96,5%	95%	95%	95%	95%
46.2	Percentage of telephonic queries handled within 24 hours	91%	91%	98,3%	90%	90%	90%	90%
46.3	Percentage of telephonic queries handled within 5 days	90%	96,1%	95,2%	90%	90%	90%	90%
46.4	User Satisfaction Survey (UIS) conducted	1	1	1	1	1	1	1
46.5	Strategic intervention to improve stakeholder management services			0	2	1	1	1

Table 3: Quarterly performance targets: 2017/18

					Quarterly targets			
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Integrated communications and stakeholder management								
Subprogramme: Corporate Communication (Programme 6: Statistical Collection and Outreach)								
45.1.1	Percentage internal communication products compiled	Annually	100% (48)	Pulse editions compiled (48 per annum) by March 2018				100%
45.2.1	Dashboard of media perception compiled	Quarterly	4	Quarterly dashboard of media perception compiled	1	1	1	1
45.3.1	Strategic interventions to improve internal and external communication	Periodic	4	A communication training programme to increase the use of data visuals by employees developed by March 2018				1
				Relationships built and community media trained by March 2018				1
				Communications products developed for municipalities and schools by March 2018				1
				New approaches and channels for dissemination of other releases/products developed by March 2018				1
Subprogramme: Stakeholder Relations and Marketing (Programme 6: Statistical Collection and Outreach)								
46.1.1	Percentage of telephonic queries handled within 15 minutes	Quarterly	95%	Simple queries handled within 15 minutes	95%	95%	95%	95%
46.2.1	Percentage of telephonic queries handled within 24 hours	Quarterly	90%	Normal queries handled within 24 hours	90%	90%	90%	90%
46.3.1	Percentage of telephonic queries handled within 5 days	Quarterly	90%	Complex queries handled within 5 days	90%	90%	90%	90%
46.4.1	User Satisfaction Survey (UIS) conducted	Annually	1	User satisfaction report compiled by July 2017		1		
46.5.1	Strategic intervention to improve stakeholder management services	Periodic	1	Effectiveness of CRM system assessed by March 2018				1

### 1.2.5 Designate statistics as official

**Strategic objective 2.5:** To designate statistics as official

**Objective statement:** To designate statistics as official by conducting ten independent assessments of statistical series in the national statistics system against the South African Quality Assessment Framework (SAQAF)

**Baseline:** Number of series declared official: 2

**Justification:** This objective will contribute to the credibility of official statistics by giving confidence to users that official statistics are meeting quality criteria and principles

**Links:** This objective will contribute to improving the measurement of the economy and society

In order to ensure that Stats SA as well as other organs of state produces statistical information in line with professional standards as defined in the South African Statistical Quality Assessment Framework (SASQAF), the organisation introduced an independent assessment process to certify statistics as official. A key strategic focus area to enhance trust and public confidence in statistics is to designate all statistics in the national statistics system as official to inform evidence-based decisions.

The following tables outline the strategic, annual and quarterly performance targets for designating statistics as official:

Table 1: Strategic Plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Designate statistics as official									
Subprogramme: SANSS: Independent Assessment Unit (Programme 1: Administration)									
47.	Designate statistics as official	10 Statistical series certified as official	4 independent quality assessments were conducted and 2 quality statements were produced	<ul style="list-style-type: none"><li>• 5 assessments were not conducted due to capacity constraints</li><li>• Assessed the Financial Census of Municipalities for quality</li><li>• Assessed 2 series through SASQAF Lite and GHS in progress</li></ul>	Compiled quality SASQAF assessment for the GHS  Developed practice guidelines and protocols for assessment  Developed a handbook for independent assessments  Developed a SASQAF roll-out strategy and plan for SA  Developed a SASQAF for administrative records	Assessment and certification of statistics in the SANSS  Enhance trust in statistics by: <ul style="list-style-type: none"><li>• Publishing the practice guidelines and handbook for independent assessments</li><li>• Implementing a SASQAF roll-out strategy and plan for SA</li></ul>	Assessment and certification of statistics in the SANSS  Enhance trust in statistics by: <ul style="list-style-type: none"><li>• Reviewing SASQAF</li><li>• <sup>70</sup>Developing SASQAF for spatial data</li></ul>	Assessment and certification of statistics in the SANSS  Enhance trust in statistics by: <ul style="list-style-type: none"><li>• Reviewing SASQAF for administrative records</li><li>• Developing specification for modernising the assessment process</li></ul>	Assessment and certification of statistics in the SANSS  Enhance trust in statistics by: <ul style="list-style-type: none"><li>• Reviewing SASQAF</li><li>• Developing SASQAF for spatial data</li><li>• Testing automated system</li></ul>

<sup>70</sup> Development of SASQAF for spatial data will be delayed due to legislative reform.

Table 2: Annual Performance Plan targets: 2017/18

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Designate statistics as official								
Subprogramme: SANSS: Independent Assessment Unit (Programme 1: Administration)								
47.1	SASQAF quality statements produced	5	3	2	2	2	2	2
47.2	Strategic initiatives to improve independent quality assessments			4	2	1	2	2

Table 3: Quarterly performance targets: 2017/18

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
Designate statistics as official								
Subprogramme: SANSS: Independent Assessment Unit (Programme 1: Administration)								
47.1.1	SASQAF quality statements produced	Annually	2	SASQAF quality statements by March 2018				2
47.2.1	Strategic initiatives to improve independent quality assessment	Annually	1	SASQAF reviewed by March 2018				1







1.3 Strategic Outcome 3: Partners in statistics

Coordination in statistical development and strengthening partnerships in statistical systems cannot be overemphasised. The United Nation's Fundamental Principles of Official Statistics provides, inter alia, that coordination among statistical agencies within countries is essential to achieve consistency and efficiency in the statistical system. In South Africa, statistical coordination among organs of state is provided for in section 14 of the Statistics Act (Act No. 6 of 1999).

*Partners in statistics* does not only refer to the national statistics system, it also includes collaboration and partnerships in Africa and the world.

The following diagram summarises the strategic objectives to achieve the strategic outcome *Partners in statistics*:



The following table is a detailed outline of each strategic objective.

### 1.3.1 Strengthen collaboration to build statistical sampling frames

**Strategic objective 3.1:** To strengthen collaboration to build statistical sampling frames

**Objective statement:** Ensure accurate and reliable statistical information by drawing annual samples for all economic and social statistics surveys based on sound sampling frames by strengthening collaboration with strategic partners

**Baseline:** An annual sampling frame for Economic Statistics based on the business register. An annual sampling frame for Social and Population Statistics based on the spatial information frame

**Justification:** This objective will contribute in maintaining updated sampling frames for the collection of economic, population and social statistics

**Links:** This objective will contribute to improving the measurement of the economy and society

**Geographic frames and geographical services:** The spatial information frame contextualises the collection, classification, analysis, and interpretation of data. The dwelling frame is a spatial entity within the frame and is a database of geographically referenced structures with physical addresses.

This spatial frame is provided through the geographic infrastructure and geographic knowledge across the statistical value chain, which is geographic systems, geographic frames, geographic methods and standards, geographic support and geographic analysis. The spatial frame is the base for the sampling frame for household surveys and the population census.

The strategic intent is to adopt a collaborative mapping approach with partners in the geospatial community, especially municipalities, with the intention to have up-to-date geospatial information available to all stakeholders in South Africa. The key deliverable under this initiative will be an integrated national dataset of dwelling structures in South Africa.

**Business sampling frame and maintenance:** Statistics South Africa conducts various economic surveys on a monthly, quarterly, annual and periodic basis. In order to conduct these sample surveys, a target population of businesses is required. The target population is drawn from the Business Sampling Frame (BSF), internationally known as the Statistical Business Register (SBR). In addition to the primary use of the BSF, it is also a rich source of information that could be used to generate business register-based statistics.

The following tables outline the strategic, annual and quarterly performance targets for strengthening collaboration to build statistical sampling frames:

Table 1 : Strategic Plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Geospatial frame									
Subprogramme: Geographic Frames and Geographic Services (Programme 5: Statistical Support and Informatics)									
48.	To strengthen collaboration to build statistical sampling frames	Complete spatial information frame at local level (metro, cities, and regional service centres)	Completed 15,4 million points  Maintained the dwelling frame  Assigned 86 000 addresses to dwellings  Improved functionality of Digital Atlas by expanding data comparisons for 1996, 2001, 2007 and 2011	Completed 1,6 million points  Maintained 7,7 million points  186 000 georeferenced addresses assigned to dwellings  A dwelling frame web viewer was developed  Maintained place name and EA frames for all municipalities as scheduled (224)	Provided an updated spatial frame through the creation of points in 8 metros and 22 RSCs and all municipalities containing towns and settlements; Demarcated 12 072 EAs in Limpopo  Published a dwelling frame at metro level  Compiled report on continuous demarcation methodology  Prepared spatial information frame for CS 2016  The geospatial research report was not compiled  The development of research and development applications was not done	Provide an updated spatial information frame for the collection of household statistics  Improve the SIF by: • Publishing a complete dwelling frame at metro, cities and regional service centres levels • Updating and maintaining the EA layer (2 provinces) • Compiling geo-spatial research reports to inform the NDP • Establishing a collaborative SIF maintenance platform • Establishing a geo-statistical analytics platform	Provide an updated spatial information frame for the collection of household statistics  Improve the SIF by: • <sup>71</sup> Publishing a complete dwelling frame at metro, cities, regional service centres, local and niche towns and clustered and dispersed settlements levels • Updating and maintaining the EA layer (4 provinces) • <sup>72</sup> Compiling geo-spatial research reports to inform the NDP ( <i>reworded</i> ) • <sup>73</sup> Migration of master sample to the SIF by March 2018 ( <i>new target</i> )	Provide an updated spatial information frame for the collection of household statistics  Improve the SIF by: • Publishing a complete dwelling frame at metro, cities and regional service centres level • Validating and verifying complete EA frame with provinces	Provide an updated spatial information frame for the collection of household statistics  Improve the SIF by: • Publishing a complete dwelling frame at metro, cities, regional service centres, local and niche towns and clustered and dispersed settlements level • Preparing and publishing updated EA layer for Census 2021

<sup>71</sup> The dwelling frame has already been published in 2015/16; the published work will be updated in consecutive years.

<sup>72</sup> Target reviewed: Compiling geo-spatial research report on the NDP goals.

<sup>73</sup> New target: Social and population surveys are no longer going to use the master sample for the surveys but rather the geo-referenced SIF.

Table 1: Strategic Plan targets (concluded)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Geospatial frame									
Subprogramme: Provinces (Programme 6: Statistical Collection and Outreach)									
49.	This target is under provinces								
Business register									
Subprogramme: Business Register (Programme 4: Methodology, Standards and Research)									
50.	To strengthen collaboration to build statistical sampling frames	Comprehensive and updated business sampling frame	Developed Module 3 in 2012/13  Developed a proposal and plan to compile register-based statistics  Completed 96% of large business surveys  Completed preliminary and final common sampling frame  Production of quarterly snapshots to Economic Statistics	An integrated business sampling frame system was developed and implemented as scheduled  A proposal to implement register-based statistics was compiled  Completed 92% of large business surveys  Completed final common sampling frame  Completed preliminary common sampling frame as scheduled  Quarterly snapshots were produced as scheduled	Provided an updated sampling frame for the collection of economic statistics by completing 96% of large business surveys; compiling reports on quality indicators; and providing quarterly snapshots and frames as scheduled  Compiled reports on a review of the business register; a business case statistical unit's model; and an analysis of business rules as scheduled	Provide an updated sampling frame for the collection of economic statistics  Improve the business register by: <ul style="list-style-type: none"><li>• Drafting and testing of revised business rules</li><li>• Conducting a quality assessment of a sample of SARS SIC7 classified unit (not funded)</li><li>• Reviewing the current BSF quality management framework</li><li>• Developing a business case for units model</li></ul>	Provide an updated sampling frame for the collection of economic statistics  Improve the business register by: <ul style="list-style-type: none"><li>• Finalising the revised business rules</li><li>• <sup>74</sup>Conducting a quality assessment of a sample of SARS SIC7 classified unit (not funded)</li><li>• Commencing with implementation of reviewed BSF quality management framework</li><li>• Commencing with implementation of units model</li></ul>	Provide an updated sampling frame for the collection of economic statistics  Improve the business register by: <ul style="list-style-type: none"><li>• Implementing new business rules</li><li>• Conducting a quality assessment of a sample of SARS SIC7 classified unit</li><li>• Further implementation of reviewed BSF quality management framework</li><li>• Further implementation of units model</li></ul>	Provide an updated sampling frame for the collection of economic statistics  Improve the business register by: <ul style="list-style-type: none"><li>• Evaluating the impact of new business rules</li><li>• Conducting a quality assessment of a sample of SARS SIC7 classified unit</li><li>• Full implementation of the units model</li></ul>

<sup>74</sup> Funding was not secured in the ENE to conduct a quality assessment. This target has been discontinued.

Table 2: Annual Performance Plan targets: 2017/18

		Audited/actual performance			Estimated performance	Medium-term targets		
No.	Performance indicator	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Geospatial frame								
Subprogramme: Geographic Frames and Geographic Services (Programme 5: Statistical Support and Informatics)								
48.1	Number of provinces demarcated			1	2	4	2	2
48.2	Strategic initiatives to improve the SIF			3	5	1	2	2
Business register								
Subprogramme: Business Register (Programme 4: Methodology, Standards and Research )								
50.1	Number of financial sampling frames compiled	6	6	6	2	2	2	2
50.2	Number of reports on business register statistics				2	2	2	2
50.3	Strategic initiatives to improve the business register		3	5	6	3	3	2

Table 3: Quarterly performance targets: 2017/18

					Quarterly targets			
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Geospatial frame								
Subprogramme: Geographic Frames and Geographic Services (Programme 5: Statistical Support and Informatics)								
48.1.1	Number of provinces demarcated	Annually	4	Provinces demarcated by March 2018				4
48.2.1	Strategic initiatives to improve the SIF	Annually	1	Dataset of a migrated master sample to the SIF by March 2018				1
Business register								
Subprogramme: Business Register (Programme 4: Methodology, Standards and Research )								
50.1.1	Number of financial sampling frame compiled	Annually	2	Preliminary financial sampling frame by November 2017			1	
				Final financial sampling frame by March 2018			1	
50.2.1	Number of reports on business register statistics	Annually	2	Report on Business register statistics by June 2017	1			
				Report on Business register statistics by December 2017			1	
50.3.1	Strategic initiatives to improve the business register	Annually	3	Implementation of the units model commenced by March 2018				1
				Revised business rules finalised by March 2018				1
				Implementation of the reviewed BSF quality management framework commenced by March 2018				1

### 1.3.2 Lead the coordination of the statistical system in South Africa

**Strategic objective 3.2:** To lead the development and coordination of the statistical system in South Africa

**Objective statement:** To lead the development, coordination and collaboration of the statistical system in South Africa by providing strategic direction to statistical development; providing technical support and statistical advice to organs of state; coordinating statistical reporting; as well as establishing governance structures for effective coordination of statistical production

**Baseline:** Number of organs of state receiving technical support and advice in statistical production: 10

**Justification:** This objective will contribute to ensure relevance, alignment and avoid duplication of statistical production

**Links:** This objective will contribute to improving the measurement of the economy and society

South Africa has a system of national statistics with an array of role players. Key policy issues are wider than the remit of any single government department and must be tackled on a government-wide basis. These cross-cutting issues clearly indicate a need for a set of national statistics within a coordination framework where statistical units, data items, classifications and standards are harmonised across government. The United Nations Fundamental Principles of Official Statistics provides, inter alia, that coordination among statistical agencies within countries is essential to achieve consistency and efficiency in the statistical system. In South Africa, statistical coordination among organs of state is provided for in section 14 of the Statistics Act (Act No. 6 of 1999). A national strategy for the development of statistics (NSDS) is necessary in order to fully implement the Act, which is a prerequisite if the demand for statistics in the country is to be met.

In terms of the Act, coordination of production involves:

- Aligning the production of statistics by other organs of state to user needs to ensure relevance, and to avoid duplication;
- Setting standards to ensure quality statistics are produced;
- Integrating statistics in policy formulation processes to support development outcomes;
- Providing technical support to organs of state that produce statistics; and
- Declaring statistics produced by Stats SA and other organs of state as official statistics.

Over the medium term, some of the initiatives will include:

- Developing a bill to amend the Statistics Act (Act No. 6 of 1999);
- Establishing a portal linking other statistical information systems to Stats SA;
- Expanding statistical subsystems within social and economic statistics systems; and
- Increasing certification of other statistics as official.

The following tables outline the strategic, annual and quarterly performance targets for leading the coordination of the statistical system in South Africa:

Table 1: Strategic Plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Economic and social statistics subsystems									
Subprogramme: SANSS (Programme 1: Administration)									
51.	Lead the coordination of the statistical system in SA	National Strategy for Development of Statistics (NSSD) implemented	<p>The development of the NSDS has not been done</p> <p>The compilation and approval of sector statistical plans for Health, Education, Crime and Science and Technology are dependent on the NSDS</p> <p>Statistical Planning tools were reviewed with the DBE</p> <p>The statistical programmes for Education, Health, Crime and Science and Technology statistics were not published</p> <p>The establishment of statistics units in other government departments was not done</p> <p>The SAPS quality plan was not done</p>	<p>The development of the NSDS has not been completed</p> <p>The compilation and approval of sector statistical plans for Health, Education, Crime and Science and Technology are dependent on the NSDS, and were not done</p> <p>The education and crime statistics strategies were not developed</p> <p>The establishment of statistics units in other government departments was not done</p>	<p>Compiled report on economic and social statistics subsystems as scheduled</p> <p>A NSDS was not developed due to legislative reform</p> <p>Developed clearance protocol as scheduled</p> <p>Applied SASQAF Lite on SAPS crime statistics</p>	<p>Coordinate the production of statistics in the economic and social statistics subsystems</p> <p>Improve coordination by:</p> <ul style="list-style-type: none"><li>• Developing a National Strategy for Development of Statistics (NSDS) (move to 2017/18)</li><li>• Implement a 'clearance' protocol</li><li>• Applying SASQAF Lite on relevant data</li><li>• Developing an economic subsystem strategy and plan</li><li>• Developing a social subsystem strategy and plan</li></ul>	<p>Coordinate the production of statistics in the economic and social statistics subsystems</p> <p>Improve coordination by:</p> <ul style="list-style-type: none"><li>• <sup>75</sup>Implementing the NSDS (moved to 2018/19)</li><li>• Apply the 'clearance' protocol</li><li>• Applying SASQAF Lite on relevant data</li><li>• <sup>76</sup>Implementing an economic subsystem strategy (moved to 2019/20)</li><li>• Implementing a social subsystem strategy (moved to 2019/20)</li></ul>	<p>Coordinate the production of statistics in the economic and social statistics subsystems</p> <p>Improve coordination by:</p> <ul style="list-style-type: none"><li>• Implementing the NSDS</li><li>• Applying the 'clearance' protocol</li><li>• Applying SASQAF light on relevant data</li><li>• Developing specifications for a web-based SASQAF Lite</li></ul>	<p>Coordinate the production of statistics in the economic and social statistics subsystems</p> <p>Improve coordination by:</p> <ul style="list-style-type: none"><li>• Implementing the NSDS</li><li>• Applying the 'clearance' protocol</li><li>• Applying SASQAF Lite on relevant data</li><li>• Revising and updating the economic subsystem strategy</li><li>• Revising and updating the social subsystem strategy</li></ul>

<sup>75</sup> Development of the NSDS will commence in 2017/18 due to legislative reform; implementation will only commence in 2018/19.

<sup>76</sup> Development of economic and social subsystems will commence in 2018/19 due to legislative reform; implementation will only commence in 2019/20.



Table 1: Strategic Plan targets (continued)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Information management in the SANSS									
Subprogramme: SANSS (Programme 1: Administration)									
52.	Lead the coordination of the statistical system in SA	National Statistics System information sharing expanded	An independent quality assessment against SASQAF was not done  Obtained data from DHA for vital statistics, SARS (trade data) and development indicator data from MDG process. Developed indicators on welfare of children with DWCPD	Linked Ulwazi portal. Portal can be accessed via URL <a href="http://ulwazi.statssa.gov.za">http://ulwazi.statssa.gov.za</a>	Compiled reports on information management in the SANSS as scheduled  Developed a blueprint for SANSS as scheduled  Compiled reports on expanding the use of the E-data transfer tool amongst SANSS members  Compiled report on the use of a dissemination tool amongst SANSS members	Facilitate information sharing amongst SANSS partners  Improve information sharing by: <ul style="list-style-type: none"><li>• Developing a data repository</li><li>• Expanding the use of the E-data transfer tool amongst SANSS members</li><li>• Expanding the use of a dissemination tool amongst SANSS members</li></ul>	Facilitate information sharing amongst SANSS partners  Improve information sharing by: <ul style="list-style-type: none"><li>• Piloting a data repository</li><li>• Expanding the use of the E-data transfer tool amongst SANSS members</li><li>• Expanding the use of a dissemination tool amongst SANSS members</li></ul>	Facilitate information sharing amongst SANSS partners  Improve information sharing by: <ul style="list-style-type: none"><li>• Implementing the data repository</li><li>• Expanding the use of E-data transfer tool amongst SANSS members</li><li>• Expanding the use of dissemination tool amongst SANSS members</li></ul>	Facilitate information sharing amongst SANSS partners  Improve information sharing by: <ul style="list-style-type: none"><li>• Maintaining and improving the data repository</li><li>• Expanding the use of E-data transfer tool amongst SANSS members</li><li>• Expanding the use of dissemination tool amongst SANSS members</li></ul>
Statistical reporting									
Subprogramme: SANSS (Programme 1: Administration)									
53.	Lead the coordination of the statistical system in SA	Statistical reporting protocols implemented	Updated and compiled MDG 2013 report  Compiled an MDG process flow for 2014  Updated the indicator database with 2013 MDG data	The MDG report was not completed  Established NCC, SWG and CSO structures  Developed the following: <ul style="list-style-type: none"><li>• MDG 2013 database</li><li>• 2012 Development Indicators</li><li>• Children's database</li></ul>	Compiled MDG country and 8 MDG goal reports as scheduled  Developed protocols for the development, compliance and reporting of indicators	Facilitate production of statistics according to national, regional and international requirements  Improve by: <ul style="list-style-type: none"><li>• Piloting protocols for the development, compliance and reporting of indicators</li></ul>	Facilitate production of statistics according to national, regional and international requirements  Improve by: <ul style="list-style-type: none"><li>• Implementing and maintain protocols for the development, compliance and reporting of indicators</li></ul>	Facilitate production of statistics according to national, regional and international requirements  Improve by: <ul style="list-style-type: none"><li>• Implementing and maintaining protocols for the development, compliance and reporting of indicators</li></ul>	Facilitate production of statistics according to national, regional and international requirements  Improve by: <ul style="list-style-type: none"><li>• Implementing and maintaining protocols for the development, compliance and reporting of indicators</li></ul>

Table 1: Strategic Plan targets (concluded)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Statistical support and advice									
Subprogramme: SANSS (Programme 1: Administration)									
54.	Lead the coordination of the statistical system in SA	Automated assessment system implemented	<p>The quality improvement plan was not done</p> <p>The promotion of the use of statistical information in policy formulation is addressed in the policy document</p> <p>Conducted an independent quality assessment for the SNAP survey and compiled an improvement plan</p>	<p>Assisted departments to improve their understanding of the data production environment, identify gaps in their processes, assist with data improvement strategies that leads to improved data quality for policy formulation purposes</p> <p>SASQAF support was provided to 15 organs of state</p>	<p>Compiled 2 reports on statistical support provided</p> <p>Compiled 1 report on diagnostic assessment conducted</p> <p>Developed handbook on diagnostic assessments as scheduled</p>	<p>Provide technical support and conduct diagnostic assessments of data within the SANSS</p> <p>Improve technical support to SANSS partners by:</p> <ul style="list-style-type: none"><li>• Publishing a handbook on diagnostic assessments</li></ul>	<p>Provide technical support and conduct diagnostic assessments of data within the SANSS</p> <p>Improve technical support to SANSS partners by:</p> <ul style="list-style-type: none"><li>• Developing specifications for readiness assessment process</li></ul>	<p>Provide technical support and conduct diagnostic assessments of data within the SANSS</p> <p>Improve technical support to SANSS partners by:</p> <ul style="list-style-type: none"><li>• Testing the automated readiness assessment system</li></ul>	<p>Provide technical support and conduct diagnostic assessments of data within the SANSS</p> <p>Improve technical support to SANSS partners by:</p> <ul style="list-style-type: none"><li>• Implementing automated assessment system</li></ul>
Statistical coordination									
Subprogramme: Provinces (Programme 6: Statistical Collection and Outreach)									
55.	This target is under provinces								

Table 2: Annual Performance Plan targets: 2017/18

		Audited/actual performance			Estimated performance	Medium-term targets		
No.	Performance indicator	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Economic and social statistics subsystems								
Subprogramme: SANSS (Programme 1: Administration)								
51.1	Documents on coordination of economic and social statistics subsystems	2	2	3	3	5	5	4
Information management in the SANSS								
Subprogramme: SANSS (Programme 1: Administration)								
52.1	Number of agreements with organs of state on data sharing	4	0	2	2	2	2	2
52.2	Strategic initiatives to improve information management in the SANSS			2	3	3	3	3
Statistical reporting								
Subprogramme: SANSS (Programme 1: Administration)								
53.1	Number of national and international statistical reports	10	2	10	1	2	2	2
Statistical support and advice								
Subprogramme: SANSS (Programme 1: Administration)								
54.1	Technical support in statistical production provided to organs of state	10	15	2	6	8	8	10
54.2	Reports on improving technical support			1	4	3	1	1

Table 3: Quarterly performance targets: 2017/18

		Quarterly targets						
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Economic and social statistics subsystems								
Subprogramme: SANSS (Programme 1: Administration)								
51.1.1	Documents on coordination of economic and social statistics subsystems	Annually	5	Developing a National Strategy for Development of Statistics (NSDS) by March 2018				1
				Clearance protocol applied to 2 data sources by March 2018				1
				SASQAF Lite applied to 2 data sources by March 2018				1
				Consolidated report on social subsystem activities by March 2018				1
				Consolidated report on economic subsystem activities by March 2018				1
Information management in the SANSS								
52.1.1	Number of agreements with organs of state on data sharing	Annually	2	Agreements on data sharing by March 2018				2
52.2.1	Strategic initiatives to improve information management in the SANSS	Periodic	3	Data repository piloted by March 2018				1
				Outreach to SANSS partner to expand use of E-data transfer tool by March 2018				1
				The use of dissemination tools expanded amongst SANSS partner by March 2018				1
Statistical reporting								
53.1.1	Number of national and international statistical reports	Annually	2	Report on SDG indicators by March 2018				1
				Protocols for the Development, compliance and reporting of indicators implemented by March 2018				1

Table 3: Quarterly performance targets: 2017/18 (concluded)

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
Economic and social statistics subsystems								
Statistical support and advice								
54.1.1	Technical support in statistical production provided to organs of state	Annually	8	Technical support in statistical production to organs of state provided by March 2018				8
54.2.1	Reports on improving technical support in statistical production provided to organs of state	Periodic	3	Diagnostic assessment reports compiled by March 2018				2
				Specifications for readiness assessment process developed by 2018				1

### 1.3.3 Promoting international cooperation and participation in statistics

<b>Strategic objective 3.3:</b>	To strengthen international collaboration and partnerships and lead statistical development in Africa
<b>Objective statement:</b>	Strengthen international collaboration and partnerships to learn, share and contribute to international discourse and practices for statistical development; and lead statistical development in Africa by serving as a centre of excellence in statistical systems and practices
<b>Baseline:</b>	Participation in international statistical initiatives: 10 statistical forums
<b>Justification:</b>	This objective will contribute to Stats SA's implementation of internationally recognised statistical systems, standards and practices
<b>Links:</b>	This objective links to the international statistics agenda, the Sustainable Development Goals Agenda, and the African Integration Agenda 2063

In the international capital markets, we continue to succeed in raising debt despite the tough prevailing environment. South Africa was recently recognised as the best sovereign debt management operations and issuer in sub-Saharan Africa by the Global Markets Publication. Debt management initiatives over the past year have reduced government's refinancing risks and were supported by investors across all the major financial centres in Asia, Europe and the United States. The World Bank has recently commended our debt management framework, indicating that South Africa is now "better positioned to absorb fiscal shocks going forward". Building on resilience and hope, the MTBPS cannot provide the details of everything government undertakes. But it sets out the economic context, the trends in revenue and debt, and the framework of spending plans (MTBPS: 2016).

The Statistics Act (Act No. 6 of 1999) provides for the Statistician-General to participate in international statistical activities and build relations with international statistical role players. The Act further directs the Statistician-General to endeavour to fulfil the Republic's international statistical reporting obligations and liaise with other countries and their statistical agencies, as well as to represent Stats SA internationally on statistical matters.

South Africa is part of the global statistical community participating in the development of statistical practices and influencing statistical discourse. Stats SA is part of the continental and regional statistics community and plays a leading role in statistical development. We have established strong partnerships with pan-African institutions such as the African Union Commission, the Southern African Development Community, the United Nations Economic Commission for Africa and the African Development Bank.

With the advent of the Post-2015 Sustainable Development Agenda and the Africa Agenda 2063, the importance of knowing and understanding the impact of the political, economic and social policies and programmes on the people of Africa, the importance of national statistics systems and the harmonisation of the African Statistics System have been emphasised.

The following tables outline the strategic, annual and quarterly performance targets for promoting international collaboration and partnerships in Africa and globally:

Table 1: Strategic Plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
International collaboration and partnerships									
Subprogramme: International Statistical Development and Cooperation (Programme 6: Statistical Collection and Outreach)									
56.	Strengthen international collaboration and partnerships and lead statistical development in Africa	International statistical programme initiatives supported and implemented	Compiled events calendar updated with events as they became known  Participated and contributed in statistical development and international conferences  No UNSC resolutions were received for implementation for the year	The events calendar was maintained and updated in line with the work programme of the United Nations Statistics Commission  Developed SIC7 aligned to the International Standard on Industrial Classification (V4.0)	Compiled 3 reports on international programs as scheduled  The framework for hosting international events and engagements was not developed	Coordinate international collaboration and partnerships  Improve by: <ul style="list-style-type: none"><li>• Implementing frameworks for the international programme</li><li>• Developing guidelines for bilateral and multilateral collaboration</li><li>• Developing an international statistical best practice benchmarking framework</li></ul>	Coordinate international collaboration and partnerships  Improve by: <ul style="list-style-type: none"><li>• Implementing guidelines for bilateral and multilateral relations</li><li>• Developing an international programme’s communication strategy</li><li>• Implementing international statistical best practice benchmarking framework</li></ul>	Coordinate international collaboration and partnerships  Improve by: <ul style="list-style-type: none"><li>• Implementing international programme’s communication strategy</li></ul>	Coordinate international collaboration and partnerships  Improve by: <ul style="list-style-type: none"><li>• Reviewing framework for hosting international events</li><li>• Reviewing international engagements framework</li></ul>

Table 1: Strategic Plan targets (concluded)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Statistical development in Africa and the World									
57.	Strengthen international collaboration and partnerships and lead statistical development in Africa	African statistical programme initiatives supported and implemented	<p>Provided strategy and technical support to the AUC, UNECA, AfDB and RECs</p> <p>Led and chaired various African Committees (AGSHA, SHaSA, ASSD, NA technical committee)</p> <p>Hosted seminars on governance, peace and security</p> <p>Trained African experts in developing strategic plans for CRVS</p> <p>Coordinated participation of Young African Statisticians in statistical initiatives on the continent</p>	<p>Provided strategy and technical support to the AUC, UNECA, AfDB and RECs</p> <p>Provided strategy and technical support to various African countries on CRVS</p> <p>Collaborated with Brazil on ICT to improve census taking in Africa; Young African Statisticians (YAS) participated in the 4th ISlballo YAS Conference in SA; the 10<sup>th</sup> ASSD in Uganda</p> <p>The UNSC has adopted the 2020 Round of Population and Housing Census guidelines and principles</p>	<p>Compiled reports on Stats SA's participation in the African Statistical system and technical support to SHaSA</p> <p>The creation of a repository on lessons learnt has commenced. A concept note and budget were compiled</p> <p>A conceptual framework for African Centres of Excellence and 2020 PRHC were not achieved</p>	<p>Lead statistical development efforts in Africa</p> <p>Improve by:</p> <ul style="list-style-type: none"><li>• Driving a process of establishing African Centres of Operational Excellence</li><li>• Developing an African peer support framework</li><li>• Supporting the evaluation of the APAL-CRVS Programme</li></ul>	<p>Lead statistical development efforts in Africa</p> <p>Improve by:</p> <ul style="list-style-type: none"><li>• Implementing the African peer support framework</li><li>• Developing a framework for monitoring and evaluating impact of African Centres of Operational Excellence</li></ul>	<p>Lead statistical development efforts in Africa</p> <p>Improve by:</p> <ul style="list-style-type: none"><li>• Implementing framework for monitoring and evaluating impact of African Centres of Operational Excellence</li></ul>	<p>Lead statistical development efforts in Africa</p> <p>Improve by:</p> <ul style="list-style-type: none"><li>• Driving process to evaluate Africa's adherence to the 2020 Round of Population and Housing Censuses principles and recommendations</li></ul>



Table 2: Annual Performance Plan targets: 2017/18

		Audited/actual performance			Estimated performance	Medium-term targets		
No.	Performance indicator	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
International collaboration and partnerships								
Subprogramme: International Statistical Development and Cooperation (Programme 6: Statistical Collection and Outreach)								
56.1	Participation in international programmes	4	4	3	1	1	1	1
56.2	Strategic initiatives to improve international collaboration			0	3	3	1	2
Statistical development in Africa and the World								
57.1	Participation in the African Statistical programme	3	3	2	1	2	2	2
57.2	Strategic initiatives to improve statistical development in Africa			1	3	2	1	1

Table 3: Quarterly performance targets: 2017/18

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
International collaboration and partnerships								
Subprogramme: International Statistical Development and Cooperation (Programme 6: Statistical Collection and Outreach)								
56.1.1	Participation in international programmes	Annually	1	Report on Stats SA’s participation in international programmes (UN, UNECA and AUC) by March 2018				1
56.2.1	Strategic initiatives to improve international collaboration	Periodic	3	International programme’s communication strategy developed by September 2017		1		
				Report on implementation of guidelines for bilateral and multilateral relations by March 2018				1
				Report on implementation of the international statistics best practice framework by March 2018				1
Statistical development in Africa and the World								
57.1.1	Participation in the African Statistical programme	Annually	2	Report on Stats SA’s participation in the African statistical programme by September 2017			1	
				Report on 13 <sup>th</sup> Africa Symposium on Statistical Development by March 2018				1
57.2.1	Strategic initiatives to improve statistical development in Africa	Periodic	2	Framework for monitoring and evaluating impact of African Centres of Excellence compiled by December 2017			1	
				Report on the implementation of the African Peer Support framework by March				1



1.4 Strategic Outcome 4: A capable organisation

A capable organisation encourages better decision-making and the efficient use of resources, and strengthens accountability for the stewardship of those resources. It is characterised by robust scrutiny, which provides important pressures for improving organisational performance and tackling corruption. A capable organisation improves management, which in turn leads to more effective implementation of the chosen interventions, better service delivery, and, ultimately, better outcomes.

Stats SA has undergone substantial transformation in its governance and administration environment over the last 20 years to become a more effective and efficient organisation. However, more needs to be done to improve capacity, accountability and service delivery.

The following diagram summarises the strategic objectives to become *A capable organisation*:



The following table is a detailed outline of each strategic objective.

### 1.4.1 Legislative reform

**Strategic objective 4.1:** To drive legislative reform of the statistical production and coordination environment

**Objective statement:** Drive statistical reform that strengthens statistical production and coordination among organs of state through facilitating the amendment of the Statistics Legislation by 2017 and the implementation thereof

**Baseline:** Number of legislative documents: Draft policy document

**Justification:** This objective will contribute to Stats SA driving a strategic change agenda for improving statistical coordination in South Africa

**Links:** This objective links to the Fundamental Principles of Official Statistics and the African Charter for Statistics

Official statistics in South Africa has national, continental and international audiences and must, therefore, meet international norms and standards. The Statistics Act as it stands now has gone a long way in advancing South African official statistics in the country and globally. However, there are areas in the Act that fall short in the provisions for the effective coordination of official statistics, and amendments to the Act aim to remedy such identified weaknesses. Creating strategic and sustainable change in the statistics environment will require a change in statistics legislation. Amendment of the Statistics Act is a strategic enabler to drive the statistical reform that is required to transform the coordination of the national statistics system in South Africa.

The following tables outline the strategic, annual and quarterly performance plan targets for the driving of legislative reform of the statistical production and coordination environment:

Table 1: Strategic Plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Legislative reform									
Subprogramme: SANSS (Programme 1: Administration)									
58.	Drive legislative reform of the statistical production and coordination environment	New Statistics legislation introduced	Reviewed the Statistics Act and Amendment Bill	Drafted a policy document for the implementation of statistical coordination. Amendment to the Act was not achieved and will affect plans in 2014/15 onwards	Compiled report on consultations with stakeholders on the legislative review of the Statistics Act  The review of the policy document was not done	Finalise amendments to statistics legislation (moved to 2017/18)  Compile statistics regulations to roll out Statistics Act  Compile a strategy to roll out new legislation	<sup>77</sup> Roll out amendments to statistics legislation  Finalise amendments to statistics legislation (moved from 2016/17)	Compile progress report on implementation of amendments	Assess compliance to statistics legislation

Table 2: Annual Performance Plan targets 2017/18

Audited/actual performance					Estimated performance	Medium-term targets		
No.	Performance indicator	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Legislative reform								
Subprogramme: SANSS (Programme 1: Administration)								
58.1	Documents developed for legislative reform	1	0	1	3	1	1	1

<sup>77</sup> Amendments to the statistics legislation will only be finalised in 2017/18.

Table 3: Quarterly performance targets: 2017/18

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
Legislative reform								
Subprogramme: SANSS (Programme 1: Administration)								
58.1.1	Documents developed for legislative reform	Periodic	1	Amendments to statistics legislation finalised by March 2018				1



### 1.4.2 Corporate governance and administration

<b>Strategic objective 4.2:</b>	To enhance corporate governance and administration
<b>Objective statement:</b>	Enhance corporate governance and administration through increasing the effectiveness of management and operations systems, strengthening accountability and creating a conducive working environment
<b>Baseline:</b>	Unqualified audit (financial and performance information)
<b>Justification:</b>	This objective will contribute to Stats SA becoming a capable organisation with the relevant systems, policies and management practices in place to support achieving the mandate of the organisation
<b>Links:</b>	This objective links to the NDP and MTSF

Good governance and administration can promote and accelerate organisational development and growth. Current established structures, processes and systems managed to earn Stats SA an unqualified audit over the past few years, and the organisation intends to build on this strength.

Our central message is that stable and sustainable public finances, alongside economic reforms and a transparent monetary policy, can support a return to the higher growth rates needed to achieve the National Development Plan's goals. But macroeconomic tools are not enough. If we are to nurture the "green shoots" in the economy then our holistic package of measures must be implemented. Efforts to improve supply chain management and ensure greater value for money in public service delivery will continue to be prioritised. We have indicated in previous years that supply chain management reforms and transparency are important elements in achieving value for money and combating corruption. The e-Tender portal was introduced in May last year. It has seen over R80 billion in tenders published, saving R650 million a year in printing and advertising costs. The Central Supplier Database was launched on 1 September 2015, significantly simplifying procurement administration. Over 342 600 suppliers have already registered. I need to urge, again, that legitimate suppliers must be paid on time and in full. Confidence in government is eroded and businesses are sabotaged if payments are delayed, whether through poor planning, administrative shortcomings or other motives (MTBPS: 2016).

**Strategy and planning:** Stats SA has tabled a new strategic direction under the theme "A Transformative Agenda for Official Statistics" for the period 2015/16–2019/20. The strategic direction is implemented through the annual Work Programme and monitored on a quarterly and annual basis.

**Programme management:** Programme management capabilities will be enhanced through facilitating annual integrated operational planning and monthly reporting across Stats SA and providing monthly integrated management information to management to inform decision-making. An integrated reporting system is in the process of being developed and will be rolled out over the medium term.

**Project management:** Project management capabilities will be enhanced through facilitating project management training and providing project management expertise to priority projects of Stats SA in accordance with the project management framework of Stats SA i.e. in planning, execution, monitoring and evaluation.

**Internal audit:** Internal Audit will assist management in improving internal controls, risk management and governance by providing independent risk-based assurance services, as well as advisory services as required by the Public Finance Management Act (Act No. 1 of 1999) (PFMA).



**Corporate Services:** As a strategic partner, contributes to the implementation of the strategic direction by delivering the right services, at the right time and the right place. This will be achieved by promoting good governance, improving the turnaround time of service delivery in line with the respective capacity of offices, and enhancing the financial and human resource management processes and systems. The budget process will have to take into account that everything cannot be implemented simultaneously as the economic outlook sets limits to what we can afford over the period that lies ahead. Corporate Services ensures that the organisation adheres to set governmental rules and regulations depicted in the country's Constitution, legislative acts such as the PFMA, policies and procedures. The organisation continues to strive to achieve equity targets in relation to women at SMS level (50%) and people living with disabilities (2%). When all of these legal documents are recognised and implemented effectively, they create an enabling and conducive working environment that will facilitate delivery of the Batho Pele Principles.

The following tables outline the strategic, annual and quarterly performance plan targets for governance and administration:

Table 1: Strategic Plan targets

			Audited/actual performance			Estimated performance		Medium-term targets	
No.	Strategic objective	Target	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Strategic planning, reporting and monitoring									
Subprogramme: Strategy (Programme 1: Administration)									
59.	Enhance corporate governance and administration	Strategic Plan 2015/16–2019/20 implemented	Presented integrated performance report to Exco on strategic and organisational performance, including risk management  Tabled Work Programme, Annual Report and submitted quarterly reports to the Minister, Treasury, DPME, the Statistics Council and the Audit Committee	Goals and milestones achieved as set out in the Strategic Plan and Work Programme were reported on in the quarterly and annual reports. The end-of-term report summarises performance and achievements over the past 5 years  Compiled end-of-term report on implementation of strategic direction	Published 11 strategic planning and reporting documents as scheduled including the Work Programme, SDIP, quarterly reports and the annual report  Compiled report on communicating new strategic direction to staff	Publish strategic planning and reporting documents  Enhance strategic management by: • Developing an evaluation framework • Driving and monitoring the Strategy-in-Action programme	Publish strategic planning and reporting documents  Enhance strategic management by: • Facilitating strategic conversations within the organisation • Conducting a mid-term strategic review to assess performance	Publish strategic planning and reporting documents  Enhance strategic management by: • Invest in technology to enhance strategic management processes	Publish strategic planning and reporting documents  Enhance strategic management by: • Commence with developing the new strategic direction for 2020 – 2025 • Compile end-of-term performance report

Table 1: Strategic Plan targets (continued)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Programme and project management									
Subprogramme: Programme Office (Programme 1: Administration)									
60.	Enhance corporate governance and administration	Programme and project management capability enhanced	Successfully launched Radikopantsha (management information repository) portal  Trained 46 staff in project management  Completed assessment for Project Management course for the National Certificate in Official Statistics  Provided project management support to 8 priority projects  Facilitated operational planning and reporting across 7 clusters	Enhanced the monthly integrated programme and project management information through further enhancing the dashboard reports to reflect additional projects and operations  Trained 45 staff in project management  Provided project management support to 6 priority projects  Facilitated operational planning and reporting across 8 clusters	Built programme and project management capability, provided monthly integrated management information, and supported priority projects as scheduled  Compiled report on enhancing management information repository as scheduled  Provided project management support to 10 projects including CS 2016	Build programme and project management capability and provide integrated management information  Improve programme and project management by: • Enhancing management information repository (functionality) • Providing project management support to CS 2016	Build programme and project management capability and provide integrated management information  Improve programme and project management by: • Enhancing management information repository (functionality)	Build programme and project management capability and provide integrated management information  Improve programme and project management by: • Consolidating management information repository (functionality)	Build programme and project management capability and provide integrated management information  Improve programme and project management by: • Investigating additional management information and functionality required • Providing dedicated project management support to Census 2021

Table 1: Strategic Plan targets (continued)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Internal audit services									
Subprogramme: Internal Audit (Programme 1: Administration)									
61.	Enhance corporate governance and administration	Internal audit services improved by implementing a combined assurance framework	Conducted 16 internal audits as scheduled, including reviews of financial statements	Conducted 30 audits in line with the risk management register	<p>Provided independent assurance and advisory internal audit services with the conducting of 30 audits</p> <p>A report on aligning internal audit system and methodologies was not compiled</p> <p>Compiled report on assessment of readiness to conduct the CS 2016</p> <p>A report on quality assurance was not compiled. The implementation of recommendations made is ongoing</p>	<p>Provide independent assurance and advisory internal audit services</p> <p>Improve internal audit services by:</p> <ul style="list-style-type: none"><li>• Developing a quality assurance framework</li><li>• Conducting an internal audit on CS 2016</li><li>• Developing a combined assurance framework</li></ul>	<p>Provide independent assurance and advisory internal audit services</p> <p>Improve internal audit services by:</p> <ul style="list-style-type: none"><li>• <sup>78</sup>Enhancing quality assurance according to IIA Standards and framework (<i>target discontinued</i>)</li><li>• Conducting a quality assurance review of internal audit services (<i>new target</i>)</li><li>• <sup>79</sup>Conducting a peer review of internal audit services</li></ul>	<p>Provide independent assurance and advisory internal audit services</p> <p>Improve internal audit services by:</p> <ul style="list-style-type: none"><li>• Introducing combined assurance</li><li>• Implementing quality assurance review results (<i>new target</i>)</li></ul>	<p>Provide independent assurance and advisory internal audit services</p> <p>Improve internal audit services by:</p> <ul style="list-style-type: none"><li>• Developing an internal audit plan for Census 2021</li></ul>

<sup>78</sup> This target has been replaced by conducting a quality assurance review of internal audit services.

<sup>79</sup> Peer review of internal audit services will be part of enhancing quality assurance.

Table 1: Strategic Plan targets (continued)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Governance, risk and compliance									
Subprogramme: Corporate Governance (Programme 1: Administration)									
62.	Enhance corporate governance and administration	Government's accountability framework institutionalised	Reviewed and aligned risk policies, framework and processes to best practice  Strategic risks regularly monitored by the Risk Management Steering Committee	Strategic risks were monitored on a quarterly basis	Provided governance, legal, risk management, investigations and compliance services as scheduled  Compiled compliance framework as scheduled  A governance framework was not finalised  Compiled strategic risk register as scheduled  Compiled fraud prevention plan as scheduled	Provide governance, legal, risk management, investigations and compliance services  Improve accountability by: <ul style="list-style-type: none"><li>• Reviewing compliance plan</li><li>• Reviewing the governance programme</li><li>• Strengthening the risk identification and assessment process</li></ul>	Provide governance, legal, risk management, investigations and compliance services  Improve accountability by: <ul style="list-style-type: none"><li>• Embedding constitutional values into governance practices</li><li>• Strengthening the risk management culture to enhance risk accountability</li><li>• Building a resilient anti-corruption environment</li></ul>	Provide governance, legal, risk management, investigations and compliance services  Improve accountability by: <ul style="list-style-type: none"><li>• Institutionalising government's accountability framework in Stats SA</li><li>• Evaluating anti-corruption strategy</li></ul>	Provide governance, legal, risk management, investigations and compliance services  Improve accountability by: <ul style="list-style-type: none"><li>• Evaluating risk management as a value-add to achieve the organisational strategy</li><li>• Evaluating compliance environment</li></ul>

Table 1: Strategic Plan targets (continued)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Financial administration and management									
Subprogramme: Financial Administration (Programme 1: Administration)									
63.	Enhance corporate governance and administration	Unqualified audit annually	Documented and mapped SCM processes to ensure effectiveness and efficiency	The department received an unqualified audit for the 2013/14 financial year	Provided financial, supply chain and asset management services as scheduled through the timely submissions of AENE, ENE, MTEF, tax reconciliations, financial statements, demand management plan and procurement of services from BEE companies	Provide financial, supply chain and asset management services	Provide financial, supply chain and asset management services	Provide financial, supply chain and asset management services	Provide financial, supply chain and asset management services
			Interventions were introduced for the payroll certificate compliance which increased compliance by 21,75%	Conducted 100% planned provincial inspection visits (27), and reports were compiled	Compiled asset disposal strategy for the new building and report on financial administration support to CS 2016	Enhance financial management and administration by: <ul style="list-style-type: none"><li>Implementing an asset disposal strategy for the move to the new building</li><li>Providing financial administration and procurement support to CS 2016</li><li>Testing the audit progress monitoring system</li><li>Researching a financial strategy for the SANSS (discontinued)</li></ul>	Enhance financial management and administration by: <ul style="list-style-type: none"><li>Researching e-procurement and e-payroll certification</li><li>Implementing the audit progress monitoring system</li><li>Testing (the viability of implementing) a digital filing system (reworded)</li><li><sup>80</sup>Drafting a financial strategy for the SANSS (discontinued)</li></ul>	Enhance financial management and administration by: <ul style="list-style-type: none"><li>Implementing digital filing system</li><li>Facilitating approval of a financial strategy for the SANSS (discontinued)</li></ul>	Enhance financial management and administration by: <ul style="list-style-type: none"><li>Testing e-procurement and e-payroll systems</li><li>Assessing and reviewing effectiveness of financial systems and processes</li><li>Developing and obtain approval for financial administration for Census 2021 plan</li></ul>
			Compiled a consolidated demand management plan planning.	Submitted MTEF, ENE, AENE, monthly IYM reports and the Annual Financial Statements as scheduled	Developed specifications to modernise financial business processes				
			No further decentralisation took place						
			Submitted MTEF, ENE, AENE, monthly IYM reports and the Annual Financial Statements as scheduled						

<sup>80</sup> Target discontinued: Financial strategy for the SANSS will be included in the NSDS. The targets for the following years will also be discontinued.

Table 1: Strategic Plan targets (continued)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Human resource management systems									
Subprogramme: Human Resource Management and Development (Programme 1: Administration)									
64.	Enhance corporate governance and administration	Computerised HRM system implemented	Established a national field collection footprint  Deployed 2 staff members to work on the social statistics subsystem  The organisational structure was approved by the Minister in June 2013	Implemented EAP programmes to improve the quality of work life for employees  There were no changes to the structure approved in 2013	19% of staff appointed within 16 weeks, 8,8% vacancy rate, 98,3% performance contracts and 81,3% of performance evaluations  73% grievance cases were handled within 30 days 19% disciplinary cases were handled within 60 days  Reviewed standard operating procedures and management controls; HRM manual HRM processes, Redeployed Security and Blue team staff Provided HR support to CS 2016	Provide efficient client-based human resource services  Enhance human resource management by: • Implementing revised standard operating procedures and management controls • Developing HRM systems specifications • Identifying staff affected by the organisational strategy • Providing HRM support to CS 2016	Provide efficient client-based human resource services  Enhance human resource management by: • Introducing client satisfaction survey • Piloting and testing HRM systems • Redeployment of staff affected by technology	Provide efficient client-based human resource services  Enhance human resource management by: • Developing intervention strategies to address client needs • Implementing computerised HRM system • Redeployment of staff affected by technology	Provide efficient client-based human resource services  Enhance human resource management by: • Assessing client satisfaction • Implementing computerised HRM systems • Redeployment of staff affected by technology • Developing HRM plan for Census 2021

Table 1: Strategic Plan targets (concluded)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Safe and enabling work environment									
Subprogramme: Facilities Management, Logistics and Security (Programme 1: Administration)									
65.	Enhance corporate governance and administration	A new secure and safe working environment for Stats SA implemented	Stats SA entered into a contract for the utilisation of G-fleet to maintain a cost-effective fleet service	Sourced vehicles for all projects undertaken during the financial year	Provided a secure, safe and healthy working environment and compliance and OHSA audits	Provide a secure, safe and healthy working environment. Provide efficient logistical services	Provide a secure, safe and healthy working environment. Provide efficient logistical services	Provide a secure, safe and healthy working environment. Provide efficient logistical services	Provide a secure, safe and healthy working environment. Provide efficient logistical services
			Closed down census operations in districts and satellite offices	Established a centralised filing room. Disposal of old documents as per the National Archive Act was done	Compiled a draft records management policy and developing security classification	Enhance facility, security and logistics management by: <ul style="list-style-type: none"><li>• Implementing a records management and registry services</li><li>• Establishing and implementing the security classification system</li><li>• Relocating Stats SA's head office to new premises</li><li>• Rolling out post-relocation programme</li><li>• Providing logistical services to CS 2016</li></ul>	Enhance facility, security and logistics management by: <ul style="list-style-type: none"><li>• Implementing the security classification system</li><li>• Rolling out a Safety, Health, Environment, Risk and Quality (SHERQ) programme</li><li>• Implementing PPP service level agreement</li><li>• <sup>81</sup>Assessing office accommodation of provincial and district offices</li></ul>	Enhance facility, security and logistics management by: <ul style="list-style-type: none"><li>• Reviewing fleet management policy and processes</li><li>• Developing an electronic filing system</li><li>• Assessing impact of relocation on staff</li></ul>	Enhance facility, security and logistics management by: <ul style="list-style-type: none"><li>• Developing FMLS plan for census 2021</li></ul>
			Treasury approval (TA111) was issued to Stats SA in March 2014 and the financial close is scheduled for April 2014	Engagement with stakeholders in preparation for relocation to the new building has commenced	Compiled progress reports on construction of the new building, relocation plan and fleet management services to CS 2016				
			The move to the new building has been delayed	The new building project is on track. Construction commenced in May 2014 and relocation to the new premises is scheduled for June 2016					

<sup>81</sup> This target is included in the OHSA report.

Table 2: Annual Performance Plan targets: 2017/18

		Audited/actual performance			Estimated performance	Medium-term targets		
No.	Performance indicator	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Strategic planning, reporting and monitoring								
Subprogramme: Strategy (Programme 1: Administration)								
59.1	Strategic planning and reporting documents compiled	2	4	9	3	3	3	3
59.2	Organisation quarterly reports compiled	4	4	4	0	4	4	4
59.3	Strategic interventions implemented to improve strategic management			1	2	2	1	2
Programme and project management								
Subprogramme: Programme Office (Programme 1: Administration)								
60.1	Number of integrated management information reports	12	12	12	12	12	12	12
60.2	Percentage clusters empowered in operational planning and reporting	7	8	8	8	100% (8)	100% (8)	100% (8)
60.3	Projects empowered in accordance with Stats SA's project management framework	8	6	10	1	1	1	1
60.4	Report on improving programme and project management			1	1	1	1	1
Internal audit services								
Subprogramme: Internal Audit (Programme 1: Administration)								
61.1	Percentage internal audit reports completed as per approved Audit coverage plan	6	30	30	32	90% (40)	90% (40)	90% (40)
61.2	Reports on improving internal audit services			1	4	1	2	1



Table 2: Annual Performance Plan targets: 2017/18 (concluded)

		Audited/actual performance			Estimated performance	Medium-term targets		
No.	Performance indicator	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Governance, risk and compliance								
Subprogramme: Corporate Governance (Programme 1: Administration)								
62.1	Corporate Governance reports compiled	10	8	4	4	4	4	4
62.2	Reports on improving corporate governance			3	3	3	3	2
Financial administration and management								
Subprogramme: Financial Administration (Programme 1: Administration)								
63.1	Financial management and administration documents submitted to National Treasury/AG	12	21	9	4	4	4	4
63.2	Percentage goods and services procured from black-owned institutions (promotion of BEE)	85%	78%	88%	75%	75%	75%	75%
63.3	Reports on improving financial management and administration			3	3	3	2	3
Human resource management systems								
Subprogramme: Human Resource Management and Development (Programme 1: Administration)								
64.1	Percentage permanent staff appointed within 12 months as per the PSR 2016	33%	44%	19%	50%	55%	60%	60%
64.2	Vacancy rate	9,8%	9,5%	8.8%	8,9%	8,5%	8%	8%
64.3	Percentage grievance cases addressed within 30 days	74,4%	85%	73%	80%	85%	85%	85%
64.4	Percentage disciplinary cases addressed within 60 days	61,1%	70%	19%	80%	85%	85%	85%
64.5	Reports on improving human resource management			4	4	3	3	4
Safe and enabling work environment								
Subprogramme: Facilities Management, Logistics and Security (Programme 1: Administration)								
65.1	Report on security and OHSA	4	4	2	2	1	2	2
65.2	Reports on improving facilities management, security and logistics			3	5	3	3	3

Table 3: Quarterly performance targets: 2017/18

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
Strategic planning, reporting and monitoring								
Subprogramme: Strategy (Programme 1: Administration)								
59.1.1	Strategic planning and reporting documents compiled	Annually	3	Annual report on Service delivery improvement programme compiled by June 2017	1			
				Annual report 2016/17 tabled in Parliament by September 2017		1		
				Work programme 2018/19 tabled in Parliament by March 2018			1	
59.2.1	Organisation quarterly reports compiled	Quarterly	4	Organisational quarterly (preliminary) reports submitted 30 days after the end of the quarter	1	1	1	1
59.3.1	Strategic interventions implemented to improve strategic management	Periodic	2	Strategic conversations facilitated within the organisation by March 2018				1
				Mid-term strategic review conducted to assess organisational performance by March 2018				1
Programme and project management								
Subprogramme: Programme Office (Programme 1: Administration)								
60.1.1	Number of integrated management information reports	Quarterly	12	Monthly integrated management information reports compiled (12 reports)	3	3	3	3
60.2.1	Percentage clusters empowered in operational planning and reporting	Annually	100%	8 clusters empowered and supported in operational planning and reporting by March 2018				100%
60.3.1	Projects empowered in accordance with Stats SA's project management framework	Annually	1	Stats SA priority project supported by March 2018				1
60.4.1	Report on improving programme and project management	Periodic	1	Management information repository enhanced by March 2018				1

Table 3: Quarterly performance targets: 2017/18 (continued)

					Quarterly targets			
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Internal audit services								
Subprogramme: Internal Audit (Programme 1: Administration)								
61.1.1	Percentage internal audit reports completed as per approved Audit coverage plan	Annually	90%	40 internal audits conducted by March 2018				90%
61.2.1	Reports on improving internal audit services	Periodic	1	Quality assurance conducted according to IIA Standards and framework by December 2017			1	
Governance, risk and compliance								
Subprogramme: Corporate Governance (Programme 1: Administration)								
62.1.1	Corporate Governance reports compiled	Quarterly	4	Quarterly governance reports to Exco, Risk Management Steering Committee (RMSC) and Audit Committee (AC)	1	1	1	1
62.2.1	Reports on improving corporate governance	Periodic	3	Report on embedding constitutional values into governance practices compiled by March 2018				1
				Report on strengthening the risk management culture to enhance risk accountability compiled by March 2018				1
				Assessment report on building a resilient anti-corruption environment compiled by March 2018				1

Table 3: Quarterly performance targets: 2017/18 (continued)

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
Financial administration and management								
Subprogramme: Financial Administration (Programme 1: Administration)								
63.1.1	Financial management and administration documents submitted to National Treasury/AG	Annually	4	Set of annual financial statements to the National Treasury and Auditor-General by May 2017	1			
				Medium Term Expenditure Framework (MTEF) compiled by July 2017		1		
				Adjusted Estimates of National Expenditure (AENE) by September 2017			1	
				Estimates of National Expenditure (ENE) by December 2017			1	
63.2.1	Percentage goods and services procured from black-owned institutions	Annually	75%	75% goods and services procured from black owned institutions by March 2018				75%
63.3.1	Reports on improving financial management and administration	Periodic	3	Research on e-payroll certification conducted by March 2018				1
				Audit progress monitoring system implemented by March 2018				1
				Viability of implementing a digital filing system tested by March 2018				1
Human resource management systems								
Subprogramme: Human Resource Management and Development (Programme 1: Administration)								
64.1.1	Percentage permanent staff appointed within 12 months as per the PSR 2016	Annually	55%	Permanent staff appointed within 12 months as per the PSR 2016				55%
64.2.1	Vacancy rate (permanent)	Annually	8,5%	Vacancy rate by March 2018				8,5%
64.3.1	Percentage grievance cases addressed within 30 days	Annually	85%	Grievance cases addressed within 30 days by March 2018				85%
64.4.1	Percentage disciplinary cases addressed within 60 days	Annually	85%	Disciplinary cases addressed within 60 days by March 2018				85%

Table 3: Quarterly performance targets: 2017/18 (concluded)

					Quarterly targets			
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Human resource management systems								
Subprogramme: Human Resource Management and Development (Programme 1: Administration)								
64.5.1	Reports on improving human resource management	Periodic	3	Client satisfaction survey introduced by March 2018				1
				HRM systems piloted and tested HRM systems by March 2018				1
				Redeployment of staff affected by technology by March 2018				1
Safe and enabling work environment								
Subprogramme: Facilities Management, Logistics and Security (Programme 1: Administration)								
65.1.1	Report on security and OHSA	Annually	1	Report on OHSA by March 2018				1
65.2.1	Reports on improving facilities management, security and logistics	Periodic	3	Security classification system implemented by March 2018				1
				Safety, Health Environment, Risk and Quality (SHERQ) programme rolled out by March 2018				1
				PPP service level agreement implemented by March 2018				1

### 1.4.3 Employer of choice

**Strategic objective 4.3:** To become the employer of choice

**Objective statement:** Become the employer of choice through rolling out a talent management and succession programme that fosters talent, personal growth and performance

**Baseline:** Talent management strategy

**Justification:** This objective will contribute to Stats SA becoming a capable organisation by fostering talent and providing for personal growth opportunities

**Links:** This objective links to the NDP and MTSF

Stats SA needs to have the right people, in the right places, at the right time. From people experienced in transformation and change management, to experts required to update the IT systems and statistical methodologies used to produce innovative products and services. The organisation has adopted a more long-term approach to developing the skills and professional ethos. The talent management programme is the vehicle to recruit, develop and retain the skills that are needed.

The following tables outline the strategic, annual and quarterly performance plan targets for Stats SA to become an employer of choice:

Table 1: Strategic Plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Talent management									
Subprogramme: Human Resource Management and Development (Programme 1: Administration)									
66.	Become the employer of choice	Talent management institutionalised		A talent management strategy was developed	Compiled document on talent management which includes a skills assessment and talent management processes	Manage talent and diversity  Institutionalise talent management by: <ul style="list-style-type: none"><li>Developing a scarce skills matrix and strategy</li><li>Developing generic career pathways</li><li>Identifying the pool of talent</li></ul>	<sup>82</sup> Manage talent and diversity  Institutionalise talent management by: <ul style="list-style-type: none"><li>Developing personal career pathways</li><li>Developing a succession plan for critical skills (phase 1)</li></ul>	Manage talent and diversity  Institutionalise talent management by: <ul style="list-style-type: none"><li>Driving the implementation of a succession plan (phase 1)</li><li>Developing a succession plan for critical skills (phase 2)</li></ul>	Manage talent and diversity  Institutionalise talent management by: <ul style="list-style-type: none"><li>Driving the implementation of a succession plan</li></ul>

<sup>82</sup> Talent management document will include personal career pathways and succession plan for critical skills.

Table 2: Annual Performance Plan targets: 2017/18

Audited/actual performance					Estimated performance	Medium-term targets		
No.	Performance indicator	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Talent management								
Subprogramme: Human Resource Management and Development (Programme 1: Administration)								
66.1	Institutionalise talent management			1	3	1	1	1

Table 3: Quarterly performance targets: 2017/18

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
Talent management								
Subprogramme: Human Resource Management and Development (Programme 1: Administration)								
66.1.1	Institutionalise talent management	Annually	1	Talent management document compiled by March 2018				1

#### 1.4.4 Invest in ICT to align to organisational growth

**Strategic objective 4.4:** Invest in ICT to align to organisational growth

**Objective statement:** Invest in Information and Communication Technology (ICT) to align to organisational growth through stabilising the ICT infrastructure, researching and testing new technology, and modernising business processes

**Baseline:** Percentage ICT services delivered according to service delivery standards: 90%

**Justification:** This objective will contribute to Stats SA becoming a capable organisation by using technology as a strategic enabler to improve efficiency of statistical operations

**Links:** This objective links to the NDP and MTSF

The ICT strategy aims to ensure that ICT becomes a strategic enabler in the production and management of statistical information. It addresses weaknesses in the current environment, but also provides for a stable, secure and reliable environment that keeps up with fast-changing technological developments. The business modernisation strategy outlines our plans to modernise business systems, as well as the underlying enterprise-wide infrastructure required to execute such a strategy.



The following tables outline the strategic, annual and quarterly performance plan targets for investing in ICT:

Table 1: Strategic Plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Server and network environment, end-user support, ICT security and risk management									
Subprogramme: Information and Communication Technology (Programme 5: Statistical Support and Informatics)									
67.	Invest in ICT to align to organisational growth	ICT life-cycle management implemented	Expanded network and server environment	One data protection system was implemented with the completion of a vulnerability assessment conducted by SITA	Reports on the vulnerability assessment, security monitoring, reporting system were not done	Provide a stable, reliable and functional ICT environment	Provide a stable, reliable and functional ICT environment	Provide a stable, reliable and functional ICT environment	Provide a stable, reliable and functional ICT environment
			Expanded ICT services			Invest in ICT by:	<sup>83</sup> Invest in ICT by:	Invest in ICT by:	Invest in ICT by:
			Maintained effective and efficient ICT operations	Over 95% of services met service level standards, approved ICT policy	The reporting tool for the monitoring of Services Level Standards is under review	<ul style="list-style-type: none"><li>Expanding broadband capability and reach</li><li>Creating a self-service environment for application choices</li><li>Assessing the effectiveness of ICT governance</li><li>Promoting and enabling wider collaboration opportunities between Stats SA and SANSS partners</li></ul>	<ul style="list-style-type: none"><li>Improving network connectivity (broadband) for research and educational opportunities</li><li>Creating remote-access ICT capability</li><li>Assessing the effectiveness of ICT environment</li><li>Aligning ICT governance to legislative changes</li><li>Creating a self-provisioning data centre</li><li>Researching impact of big data on ICT environment</li></ul>	<ul style="list-style-type: none"><li>Implementing ICT life-cycle management</li><li>Researching a policy-based management approach for a new generation mobile workers</li><li>Developing an information management strategy in collaboration with SANSS partners</li><li>Researching and testing readiness of ICT environment for big data</li></ul>	<ul style="list-style-type: none"><li>Evaluating return-on-investment</li><li>Improving ICT life-cycle management</li><li>Developing ICT Census 2021 strategy and plan</li><li>Creating an environment for big data</li><li>Enabling citizen-centric online services</li></ul>
			Roll out phase 2: Implement knowledge management approach	Business and ICT strategic alignment was done through the completed and approved ICT Plan, implementation plan and operational plan document	Developed: Procedure on Windows Server 2012 installation; an ICT Infrastructure; a refresh strategy.				
				Phase 3 was not rolled out	The broadband infrastructure not upgraded, stabilising of ICT infrastructure, improving the quality and response of ICT services, Awareness campaign of ICT were not achieved				
					Developed ICT standards and protocols with SANSS				
							Note: all targets above: discontinued		
							<ul style="list-style-type: none"><li>Implementing a network infrastructure for digital data collection (new target)</li></ul>		

Note: all targets above: discontinued

<sup>83</sup> Implementing a network infrastructure for digital data collection (new target)

<sup>83</sup> All the ICT targets from 2017/18 onwards have been discontinued based on a review of the ICT strategy. New target for 2017/18 includes the implementation of network infrastructure for digital data collection.

Table 1: Strategic Plan targets (concluded)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Modernising and innovating business processes									
Subprogramme: Business Modernisation (Programme 5: Statistical Support and Informatics)									
68.	Invest in ICT to align to organisational growth	Enterprise architecture programme implemented	Continuous research and testing of evolving technological developments  IT solution implemented according to business modernisation principles	2 technology reports were completed and implemented: <ul style="list-style-type: none"><li>• Application optimisation</li><li>• Infrastructure optimisation</li></ul> IT solution implemented according to business modernisation principles	Developed 90% of solutions in line with stakeholder needs  Compiled ICT alignment document  Compiled 2 documents on enterprise and architecture  Compiled document on Knowledge management  The Business Modernisation strategic plan was not compiled	Modernise business processes through information management systems and the application of technology  Modernise and innovate by: <ul style="list-style-type: none"><li>• Testing and piloting automated data collection, processing and dissemination systems</li><li>• Implementing an enterprise architecture programme and capability</li><li>• Implementing knowledge management practices</li><li>• Automating support services business processes</li></ul>	Modernise business processes through information management systems and the application of technology  Modernise and innovate by: <ul style="list-style-type: none"><li>• <sup>84</sup>Rolling out automated data collection, processing and dissemination systems (<i>Implemented in 2016/17</i>)</li><li>• Assessing enterprise architecture programme and capability</li><li>• <sup>85</sup>Implementing a knowledge management system (<i>moved to Communications</i>)</li><li>• Automating support services business processes</li></ul>	Modernise business processes through information management systems and the application of technology  Modernise and innovate by: <ul style="list-style-type: none"><li>• Continuing the roll-out of automated data collection, processing and dissemination systems</li><li>• Aligning enterprise architecture programme and capability to SANSS environment</li><li>• Automating support services business processes</li></ul>	Modernise business processes through information management systems and the application of technology  Modernise and innovate by: <ul style="list-style-type: none"><li>• Evaluating data collection, processing and dissemination systems automated for all surveys</li><li>• Evaluating knowledge management system</li><li>• Assessing support services business processes automated</li></ul>
Sustainable provincial and district infrastructure									
Subprogramme: Provinces (Programme 6: Statistical Collection and Outreach)									
69.	This target is under provinces								

<sup>84</sup> This has been part of CAPI, which was implemented during CS2016.<sup>85</sup> Knowledge management has moved to Corporate Communications.

Table 2: Annual Performance Plan targets: 2017/18

		Audited/actual performance			Estimated performance	Medium-term targets		
No.	Performance indicator	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Server and network environment, end-user support, ICT security and risk management								
Subprogramme: Information and Communication Technology (Programme 5: Statistical Support and Informatics)								
67.1	Implement Network Infrastructure to support digital data collection	3	2	0	6	2	1	1
Modernising and innovating business processes								
Subprogramme: Business Modernisation (Programme 5: Statistical Support and Informatics)								
68.1	Reports on innovating business processes	2	3	4	1	2	2	1
68.2	Number of IT solution requests implemented on time					2	2	2

Table 3: Quarterly performance targets: 2017/18

					Quarterly targets			
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Server and network environment, end-user support, ICT security and risk management								
Subprogramme: Information and Communication Technology (Programme 5: Statistical Support and Informatics)								
67.1.1	Implement network infrastructure to support digital data collection	Annually	2	Dedicated network infrastructure for digital collection designed and commissioned by March 2018				1
				Report signed-off on network utilisation for the dedicated network infrastructure by March 2018				1
Modernising and innovating business processes								
Subprogramme: Business Modernisation (Programme 5: Statistical Support and Informatics)								
68.1.1	Reports on innovating business processes	Annually	2	Enterprise Architecture (Data & Information Architecture) assessment report by March 2018				1
				Enterprise Architecture (Business Architecture) assessment report by March 2018				1
68.2.1	Number of IT solution requests implemented on time	Annually	2	Solutions implemented to improve business processes by March 2018				2





## 1.5 Strategic Outcome 5: Statistical leadership

Stats SA has undergone deep transformative change over the last 20 years. This is in keeping with the injunction of our supreme law, the Constitution. Our constitutional imperative to establish a non-racial, non-sexist democratic state, answerable to and representative of all South Africans, has been witnessed across society, yet a lot more still needs to be done, especially in defending the democratic gains thus far achieved. As relates to Stats SA, further focused investment is required to address the skills gap in the statistics system. This will be achieved by growing and empowering future statistical leaders, ready for deployment in the statistics system.

Statistical leadership is one of the strategic resources of the 21st century that needs to be harnessed for statistical development in countries, Africa and the world. The success or failure of Stats SA and the national statistics system is largely dependent on the effectiveness of its leadership. Leadership has been the single most critical ingredient and agent of change in Statistics South Africa, and its enhancement can guarantee continuous improvement and managed succession in statistical development.

The following diagram summarises the strategic objectives to achieve *Statistical leadership* as an end state:

### Strategic objectives



The following table is a detailed outline of each strategic objective.

### 1.5.1 Statistical leadership and management

**Strategic objective 5.1:** To invest in statistical leadership and management

**Objective statement:** Invest in statistical leadership and management as an end state to lead the statistical reform, strategic change and the transparency, accountability and transformation of the statistical system

**Baseline:** Number of senior managers trained annually: 10

**Justification:** This objective will contribute to Stats SA becoming a capable organisation to ensure responsiveness of the statistical system to user demand

**Links:** This objective links to the NDP and MTSF

The following tables outline the strategic, annual and quarterly performance plan targets for building statistical leadership and management:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Statistical leadership and management									
Subprogramme: Human Resource Management and Development (Programme 1: Administration)									
70.	Invest in statistical leadership and management	Leadership and management programme implemented	Compiled 11 research papers under CRUISE	Tertiary programme:  Enrolled 11 staff for the Masters Programme in Urban and Regional Statistics	9 staff members completed the CRUISE course  The selection criteria for CRUISE, strategy and lecture series were not developed  2 participants attended the Harvard leadership training	Build statistical leadership and management capability  Invest by: <ul style="list-style-type: none"><li>• Expanding CRUISE participation to municipalities</li><li>• Developing a statistical leadership and management programme</li></ul>	Build statistical leadership and management capability  Invest by: <ul style="list-style-type: none"><li>• Expanding CRUISE participation to municipalities</li><li>• Developing a statistical leadership and management programme</li></ul>	Build statistical leadership and management capability  Invest by: <ul style="list-style-type: none"><li>• Piloting the leadership and management programme</li></ul>	Build statistical leadership and management capability  Invest by: <ul style="list-style-type: none"><li>• Implementing the leadership and management programme</li></ul>



Table 2: Annual Performance Plan targets: 2017/18

Audited/actual performance					Estimated performance	Medium-term targets		
No.	Performance indicator	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Statistical leadership and management								
Subprogramme: Human Resource Management and Development (Programme 1: Administration)								
70.1	Research papers compiled by students enrolled for CRUISE	11	11	9	12	10	10	10
70.2	Reports on improving statistical leadership and management programme			0	2	2	1	1

Table 3: Quarterly performance targets: 2017/18

					Quarterly targets			
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Statistical leadership and management								
Subprogramme: Human Resource Management and Development (Programme 1: Administration)								
70.1.1	Research papers compiled by students enrolled for CRUISE	Annually	10	Research papers compiled by students enrolled for CRUISE by March 2018				10
70.2.1	Reports on improving statistical leadership and management programme	Periodic	2	CRUISE participation expanded to municipalities by March 2018				1
				Statistical leadership and management programme compiled by March 2018				1



### 1.5.2 Statistical capability and competence

**Strategic objective 5.2:** To invest in building statistical capability and competence

**Objective statement:** Invest in building statistical capability and competence through the schools programme, tertiary programme, inside Stats SA and within the national statistics system

**Baseline:** Number of staff trained annually: 1 205

**Justification:** This objective will contribute to Stats SA becoming a capable organisation by ensuring that the skills gap in the statistical system is addressed

**Links:** This objective links to the NDP and MTSF

Interventions in human resource development represent an essential contribution to promoting the statistics development agenda. A robust HRD strategy for statistical literacy and numeracy is as important today as it was at the onset of our democracy in 1994. The challenge South Africa continues to face is that of scarce skills as the number of matriculants who qualify to study Mathematics and Statistics in tertiary institutions continues to decline. A central national concern is to accelerate statistical literacy and numeracy so that there is a match between supply and demand for human resources.

Although people have been trained, there remains a shortage of skills to respond to new demands. These new increasing demands are mainly for innovative products, and the organisation will therefore focus on the research and analysis area, exposing staff to knowledgeable people and taking advantage of technology to address the demands. Stats SA will invest in a number of people through institutions nationally and internationally to create a pool of future leaders. The drive to focus on 'use' will continue, and Stats SA will build the capability of both producers and users of official statistics to increase their understanding and skills, and improve access and use.

The following tables outline the strategic, annual and quarterly performance plan targets for building statistical leadership and management, capability and competence:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Statistical literacy at school level									
Subprogramme: Office of the SG (Programme 1 : Administration)									
71.	Invest in building statistical capability and competence	Statistical literacy programme implemented	Conducted 126 Maths4Stats workshops	Conducted 112 Maths4Stats workshops	Build statistical capability and competence <ul style="list-style-type: none"><li>• Develop a national statistics pipeline strategy</li><li>• Identify pilot schools based on ANA 2014 results for programme implementation</li><li>• Compile MoU Addendum with DBE and district education offices in which 30 schools fall</li><li>• Identify and training of school programme facilitators from BEd Mathematics/ Statistics Degree programme</li><li>• Enter into MoUs with key institutions of higher learning with secured bursaries and admissions for identified learners with statistics-related aptitudes</li></ul>	Build statistical capability and competence <ul style="list-style-type: none"><li>• Pilot the implementation of proven concept on mathematics and geography learning and teaching for Grade 11 and 12 learners</li><li>• Develop a matric readiness programme for Grade 12 learners with statistics-related aptitude</li><li>• Develop local curriculum, content inputs and resources in data handling and probability and GIS for Mathematics (Gr 7–12) and Geography (Gr 10–12)</li></ul>	<sup>86</sup> Build statistical capability and competence <ul style="list-style-type: none"><li>• Expand mathematics and geography learning to Grade 9 and 10</li><li>• Expand national footprint of schools in programme</li></ul>	Build statistical capability and competence <ul style="list-style-type: none"><li>• Implement an integrated national schools programme with other government departments towards achieving the target of the NDP of producing at least 450 000 learners eligible for tertiary education each year</li></ul>	Build statistical capability and competence <ul style="list-style-type: none"><li>• Evaluate impact of the schools programme</li></ul>

<sup>86</sup> Additional funding has not been secured in the ENE over the MTEF period. These targets have been discontinued.

Table 1: Strategic Plan targets (continued)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Statistical capacity at tertiary level									
Subprogramme: Human Resource Management and Development (Programme 1: Administration)									
72.	Invest in building statistical capability and competence	Centres of excellence institutionalised		48 Employees were enrolled for SALDRU course and 25 employees for CRUISE short course	Awarded 14 learner bursaries  An MoU aligned to organisational needs was not compiled as scheduled	Create learning opportunities at tertiary level  • Assessing and review course content and curriculum of tertiary partners	Create learning opportunities at tertiary level  • <sup>87</sup> Institutionalising centres of excellence	Create learning opportunities at tertiary level  • Identify training opportunities at other tertiary institutions	Create learning opportunities at tertiary level  • Evaluate return on investment of partnerships with tertiary institutions
Subprogramme: Office of the SG (Programme 1: Administration)									
73.	Invest in building statistical capability and competence	Statistics student work programme within the SANSS institutionalised			Coordinate a tertiary support programme  • Develop a university statistics student mentoring programme	Coordinate a tertiary support programme  • Implement 1st year university statistics students mentoring programme • Develop an NSS-wide work programme for students of statistics-related studies	<sup>88</sup> Coordinate a tertiary support programme  • Institutionalise statistics student work programme within the SANSS	Coordinate a tertiary support programme  • Monitor statistics student work programme within the NSS	Coordinate a tertiary support programme  • Identification and deployment of graduates of schools programme in the NSS

<sup>87</sup> This target is discontinued due to a lack of resources.

<sup>88</sup> Additional funding has not been secured in the ENE over the MTEF period. The statistics student work programme has been discontinued.

Table 1: Strategic Plan targets (concluded)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Building capacity inside Stats SA									
Subprogramme: Human Resource Management and Development (Programme 1: Administration)									
74.	Invest in building statistical capability and competence	Re-skilling programmed (for data revolution) implemented	Inside Stats SA: <ul style="list-style-type: none"><li>• Appointed 50 interns</li><li>• 1 972 staff trained</li><li>• 445 bursaries awarded</li><li>• 12 study bursaries awarded to students</li><li>• 35 students enrolled in the Official Statistics course</li><li>• 15 students enrolled for tertiary education</li></ul>	Appointed 57 interns  The establishment of Statistics Training Institute is under review and this target was not achieved	Compiled training evaluation framework, submitted quarterly training reports to PSETA and compiled workplace skills plan  The HCD strategy to align to organisational strategy was not developed  A research report on accreditation of Diploma in Official Statistics was not compiled  Piloting of e-learning induction programme was not achieved	Coordinate capacity building in Stats SA  Improve by: <ul style="list-style-type: none"><li>• Developing and rolling out a re-skilling programme</li><li>• Providing training support to all surveys</li><li>• Aligning training material with unit standards for accreditation</li><li>• Assessing e-learning programme</li></ul>	Coordinate capacity building in Stats SA  Improve by: <ul style="list-style-type: none"><li>• Implementing a re-skilling programme (for new technology)</li><li>• <sup>89</sup>Obtaining accreditation in official statistics (<i>discontinued</i>)</li><li>• Piloting new e-learning system</li><li>• Re-aligning all training initiatives</li></ul>	Coordinate capacity building in Stats SA  Improve by: <ul style="list-style-type: none"><li>• Implementing a re-skilling programme (for data revolution)</li><li>• Piloting training on Diploma in Official Statistics</li></ul>	Coordinate capacity building in Stats SA  Improve by: <ul style="list-style-type: none"><li>• Implementing a re-skilling programme (for data revolution)</li><li>• Implementing training on Diploma in Official statistics</li></ul>
Building capacity inside Stats SA									
Subprogramme: Provinces (Programme 6: Statistical Collection and Outreach)									
75.	This target is under provinces								

<sup>89</sup> Obtaining accreditation in official statistics is dependent on additional funding which has not been secured in the ENE.

Table 2: Annual Performance Plan targets: 2017/18

		Audited/actual performance			Estimated performance	Medium-term targets		
No.	Performance indicator	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Statistical capacity at tertiary level								
Subprogramme: Human Resource Management and Development (Programme 1: Administration)								
72.1	Bursaries awarded to learners at local universities	12	11	14	15	12	12	12
72.2	Reports on improving capacity building			0	1	0	0	0
Subprogramme: Office of the SG (Programme 1: Administration)								
73.1	Reports on improving capacity building			0	0	0	0	0
Building capacity inside Stats SA								
Subprogramme: Human Resource Management and Development (Programme 1: Administration)								
74.1	HRD training approved documents	6	6	6	6	3	3	3
74.2	Percentage Interns appointed	50	57	106	100	100%	100%	100%
74.3	Strategic interventions to improve capacity building inside Stats SA			1	4	3	2	2

Table 3: Quarterly performance targets: 2017/18

					Quarterly targets			
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Statistical capacity at tertiary level								
Subprogramme: Human Resource Management and Development (Programme 1: Administration)								
72.1.1	Bursaries awarded to learners at local universities	Annually	12	Bursaries awarded to learners by March 2018				12
Building capacity inside Stats SA								
Subprogramme: Human Resource Management and Development (Programme 1: Administration)								
74.1.1	HRD training approved documents	Annually	3	HRD implementation plan approved by June 2017	1			
				Workplace skills plan approved by June 2017	1			
				HRD Monitoring and Evaluation framework compiled by June 2017	1			
74.2.1	Percentage Interns appointed	Annually	100%	100 Interns appointed by March 2018				100%
74.3.1	Strategic interventions to improve capacity building inside Stats SA	Periodic	3	Reskilling programme for new technology implemented by March 2018				1
				E-learning system piloted by March 2018				1
				Training initiatives re-aligned by March 2018				1

### 1.5.3 Building a united and diverse organisation

**Strategic objective 5.3:** To build a united and diverse organisation

**Objective statement:** To build a united and diverse organisation by equalising opportunities, promoting inclusion and redress, and fostering shared values through driving a transformation agenda and facilitating staff participation to embrace transformation and change

**Baseline:** Staff satisfaction survey: 1

**Justification:** This objective will contribute to Stats SA building a sustainable organisation by ensuring that staff are motivated and united in diversity

**Links:** This objective links to the NDP and MTSF

People of Stats SA are from differing backgrounds, and its workforce also includes foreign staff members due to the statistical skills shortage in South Africa. The current status is not well understood by many within the organisation, thus causing tensions. Management saw it fit to appoint a Transformation and Change Team (TaCT) to deal with these issues. The committee aims to promote equal opportunities for all employees no matter their background, while promoting a feeling of belonging.

The following tables outline the strategic, annual and quarterly performance plan targets towards a united and diverse organisation:

Table 1: Strategic Plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Transformation and change									
Subprogramme: Office of the SG – Change Management (Programme 1: Administration)									
76.	Building a united and diverse organisation	Transformation and change agenda implemented	Continued the Strategy-in-Action project in 2013/14 and created a communication platform where staff members and management can interact  Identified and aligned behaviour to the new values adopted by EMF	An assessment amongst staff and senior management was conducted including an assessment of values. Based on this profile, organisational values and behaviours were developed for the new Strategic Plan	Developed proposal on transformation and change agenda  Rolled out awareness campaign  The Transformation and Change Agenda was drafted	Drive the Transformation and Change Agenda  • Developing a values programme • Developing a diversity programme • Assessing alignment of the talent management programme (policies, strategies and practices)	Drive the Transformation and Change Agenda  • Implementing a values programme • Implementing a diversity programme • <sup>90</sup> Alignment of the talent management programme (policies, strategies and practices)	Drive the Transformation and Change Agenda  • Implementing a values programme • Implementing a diversity programme • Alignment of the talent management programme (policies, strategies and practices)	Drive the Transformation and Change Agenda  • Evaluating the impact of the Transformation and Change Agenda

Table 2: Annual Performance Plan targets: 2017/18

Audited/actual performance					Estimated performance		Medium-term targets	
No.	Performance indicator	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Transformation and change								
Subprogramme: Office of the SG – Change Management (Programme 1: Administration)								
76.1	Transformation and change management documents	1	1	2	3	2	2	1

<sup>90</sup> Alignment of talent management programme is part of performance indicator 66. This target has been discontinued.



Table 3: Quarterly performance targets: 2017/18

					Quarterly targets			
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Transformation and change								
Subprogramme: Office of the SG – Change Management (Programme 1: Administration)								
76.1.1	Transformation and change management documents	Periodic	2	Values programme implemented by March 2018				1
				Diversity programme implemented by March 2018				1







## 2. Provincial Offices

### 2.1 Sustainable and responsive statistical infrastructure

**Strategic objective 4.5:** To invest in a sustainable and responsive statistical infrastructure

**Objective statement:** Sustain and strengthen the statistical infrastructure in the provinces through investing in statistical regions, being responsive to provincial statistical needs, and driving an integrated collection and dissemination agenda at grassroots level

**Baseline:** Number of operational provincial and district offices: 63

**Justification:** This objective will contribute to Stats SA becoming a capable organisation by ensuring effective and efficient provincial and district statistical infrastructure and operations

**Links:** This objective links to the NDP and MTSF

*Policy context:* A Joint Action Plan for fiscal consolidation has been agreed with the provincial finance MECs. It includes the containment of administrative personnel expenditure while protecting education and health staff and allocations for medical supplies and essential services; improved revenue collection; rationalisation and closure of redundant and underperforming programmes and entities; and intensification of cost-containment measures, in keeping with national guidelines. There has been good progress in expenditure management in provinces this year. Congratulations to provincial leaders for taking the tough steps needed to remain within the agreed budget limits. It is clear that efforts to address misallocations of resources will yield substantial gains. Provinces transfer about R9 billion a year to 71 public entities currently, often for duplicate functions and high personnel costs. Efficiency improvements in infrastructure spending are needed, building on the Standards for Infrastructure Procurement and Delivery Management issued by the Office of the Chief Procurement Officer. Similarly, in municipalities, far more can be done to improve financial performance and delivery of basic services. Additional cost-saving measures for municipalities were issued by National Treasury in March 2016. These include savings on travel, consultants, catering, office furniture, events and staff benefits. These will shortly be given force in regulations (MTBPS: 2016).

The policy context above highlights the importance of Stats SA's presence at provincial and municipal level to serve the needs of provincial stakeholders. Stats SA's national footprint is represented through its 9 provincial offices and 54 district offices across the country. The current core responsibility of provincial and district offices is mainly that of data collection and dissemination of statistical information.

The provincial strategy sets out the following strategic shifts to strengthen evidence-based decision-making in provinces:

- Provincial statistics agenda: mainstreaming provincial information needs into collection agenda
- Statistical collections: addressing quality of data collected and establishing efficient and effective survey operations supported by technology
- Statistical frames: maintaining and updating the provincial spatial information frame (DU, EA and place names) through collaborative mapping with municipalities and other provincial stakeholders
- Statistical dissemination: Increasing usage of statistics at provincial and municipal level; rolling out a stakeholder-focused communication, marketing, advocacy and publicity strategy and plan
- Statistical coordination: Strengthening provincial statistics system through providing statistical support and advice; strengthening the quality and use of administrative data; and participating in provincial statistical projects

- Statistical capacity: developing a framework for internal capacity building focusing on developing staff skills for new strategic demands, and external capacity building to cohesively build statistical literacy and numeracy
- Statistical administration: Increase productivity and capability of provincial and district offices; and reviewing and rationalising provincial structure and function

The following tables outline the strategic, annual and quarterly performance plan targets for provincial and district offices:

Table 1: Strategic Plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Strategic Outcome 2: Trusted statistics – Innovate the statistics value chain for better efficiency									
Plan, design, build, collect, process and disseminate									
40.	Innovate the statistics value chain for better efficiency	Digital data collection programme implemented	Implemented the Continuous Data Collection methodology	Continued with the implementation of the Continuous Data Collection methodology for all household surveys in all provinces	Conducted QLFS, DTS, GHS and VOCs with a response rate of 93%	Conduct integrated fieldwork	Conduct integrated fieldwork	Conduct integrated fieldwork	Conduct integrated fieldwork
			Conducted Census 2011 dissemination and SuperCross training	Decentralisation of corporate support services partially implemented due to financial constraints	Conducted 37 stakeholder workshops	Conduct integrated communication, marketing and publicity	Conduct integrated communication, marketing and publicity	Conduct integrated communication, marketing and publicity	Conduct integrated communication, marketing and publicity
			Decentralisation of corporate support services partially implemented	Decentralisation of corporate support services partially implemented due to financial constraints	Compiled 59 fact sheets, 6 reports on the state of quality and 5 reports on CS 2016 with new methodologies	Improve by: <ul style="list-style-type: none"><li>• Conducting and disseminating CS 2016</li><li>• Developing and implementing a quality management framework for provinces (Western Cape)</li><li>• Implementing the integrated provincial communication and marketing strategy and plan</li></ul>	Improve by: <ul style="list-style-type: none"><li>• <sup>91</sup>Assessing the state of quality</li><li>• <sup>92</sup>Implementing the digital data collection programme</li><li>• <sup>93</sup>Intensifying dissemination and use of statistics</li><li>• Preparing for CPS</li></ul>	Improve by: <ul style="list-style-type: none"><li>• Planning for Census 2021</li><li>• Conducting CPS at district level</li></ul>	Improve by: <ul style="list-style-type: none"><li>• Preparing for Census 2021</li><li>• Conducting independent evaluation on quality interventions</li></ul>
			Conducted household surveys with an average response rate of 95% and consultation workshops	Conducted household surveys with an average response rate of 94% and consultation workshops	The review of the integrated fieldwork strategy was not done (WC)				
					Developed integrated provincial communication and marketing strategy and plan (Limpopo) as scheduled				

<sup>91</sup> Assessing the state of quality was done during CSS in 2015, CS2016, and SADHS 2016/17, and will therefore not be applicable in 2017/18.

<sup>92</sup> The development and implementation of the digital data collection were done in 2016/17 during the CSS in 2015, CS2016, and SADHS 2016/17.

<sup>93</sup> This target was implemented during CS2016.

Table 1: Strategic Plan targets (continued)

			Audited/actual performance			Estimated performance	Medium-term targets		
No.	Strategic objective	Target	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Strategic Outcome 3: Partners in statistics – Strengthen collaboration to build statistical sampling frames									
Geospatial frame									
49.	Strengthen collaboration to build statistical sampling frames	Spatial information frame rolled out	Maintenance of the master sample was done in 7 provinces as scheduled	Maintenance of the master sample was done in 6 provinces	Compiled 9 reports on verifying and updating the current frame	Update and maintain the provincial spatial information frame	Update and maintain the provincial spatial information frame	Update and maintain the provincial spatial information frame	Update and maintain the provincial spatial information frame
				202 129 addresses were allocated in 5 provinces	Compiled 18 reports on collaborative mapping	Improve the SIF by: • Developing an implementation plan for provincial geo-database maintenance (Northern Cape)	Improve the SIF by: • Rolling out devolution of the spatial information frame	Improve the SIF by: • Rolling out collaborative mapping to maintain and update the spatial information frame	Improve the SIF by: • Preparing the spatial information frame for 2021
					Compiled 8 reports on verifying and updating the current frame	• Establishing partnerships with municipalities for collaborative mapping	• Expanding partnerships with municipalities and provincial stakeholders		
					Compiled 6 reports geo- database for EA/PSU profile	• Establishing coordination mechanisms and protocols			

Table 1: Strategic Plan targets (continued)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Strategic Outcome 3: Partners in statistics – Lead the development and coordination of SANSS									
Statistical coordination									
55.	Lead the development and coordination of SANSS	Technical support to provincial partners in self-assessment provided	Provided statistical support to 91 SANSS partners  Compiled profiles for 7 provinces  Compiled assessment reports for Eastern Cape, Free State, Gauteng and Northern Cape	Provided statistical support to 11 SANSS partners  Compiled 7 profiles and 51 fact sheets  Compiled assessment reports in Free State, Gauteng, Northern Cape, and Limpopo  IDP analysis was done in Free State, Gauteng, Mpumalanga, Limpopo and Western Cape	Developed a coordination framework as scheduled (NC)  Compiled 3 reports on assessing supply, demand and use of statistical information  Compiled 3 reports on identifying the provincial information gap	Lead coordination of provincial statistics  • Institutionalising the provincial coordination framework • Assessing statistical capability and infrastructure among provincial organs of state • Partnering with municipalities on IDP • Mining existing data sources to respond to provincial demand	Lead coordination of provincial statistics  • Developing a provincial strategy for development of statistics (WC) • Strengthening critical administrative records and sources • <sup>94</sup> Developing research papers to respond to provincial policy (NC)	Lead coordination of provincial statistics  • Provide technical support to provincial partners in self-assessment • Develop a monitoring and evaluation framework for statistical coordination activities • Develop research papers to respond to provincial policy	Lead coordination of provincial statistics  • Provide technical support to provincial partners in self-assessment • Develop research papers to respond to provincial policy

<sup>94</sup> The policy issues are going to be covered in the priorities.

Table 1: Strategic Plan targets (concluded)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Strategic Outcome 4: Capable organisation – Invest in a sustainable and responsive statistical infrastructure in provinces									
Sustainable provincial and district infrastructure									
69.	Invest in a sustainable and responsive statistical infrastructure in provinces	Unqualified audit	Compiled 36 administrative reports. Attained 100% audit findings	Improved and maintained good governance and administrative systems  Improved and responded to audit recommendations	Compiled 36 reports on governance and accountability and reports on audit progress  Compiled 1 report on statistical regions  Compiled 1 report on implementing the scope change	Provide an efficient governance and administration service  Improve productivity and service delivery by: • Developing a proposal on statistical regions (Gauteng) • Developing mobility options for remote field staff	Provide an efficient governance and administration service  Improve productivity and service delivery by: • <sup>95</sup> Preparing for implementation of statistical regions (GP)	Provide an efficient governance and administration service  Improve productivity and service delivery by: • Implementing statistical regions	Provide an efficient governance and administration service  Improve productivity and service delivery by: • Implementing statistical regions
Strategic Outcome 5: Statistical leadership – Invest in building statistical capability and competence									
Building capacity in the SANSS									
75.	Invest in building statistical capability and competence	Staff trained in the SANSS	Conducted 13 SASQAF training sessions and 1 SASQAF train-the-trainer session in the provinces  Conducted 126 Maths4Stats workshops	Conducted 9 SASQAF and 14 SuperCross training/installations  Conducted 93 Maths4Stats workshops	Conducted 92 training sessions as follows: Maths4Stats: 49, Scross/Sweb: 22, NCOS: 9, SASQAF: 10, Data Collection: 2  A framework for capacity building in provinces for the SANSS was not compiled	Coordinate capacity building in the provinces for the SANSS  • Identifying the skills gap in the provinces • Developing a statistical training programme in the provinces for SANSS (Mpumalanga)	Coordinate capacity building in the provinces for the SANSS  • <sup>96</sup> Expanding the statistical training programme in the provinces for SANSS • Developing an integrated provincial statistical capability plan (FS)	Coordinate capacity building in the provinces for SANSS  • Implementing an integrated provincial statistical capability plan	Coordinate capacity building in the provinces for SANSS  • Implementing an integrated provincial statistical capability plan

<sup>95</sup> There is no clear direction on the implementation of statistical regions and a recommendation was made to discontinue the target.

<sup>96</sup> SASQAF training includes the statistical training programme in the provinces for SANSS.

Table 2: Annual Performance Plan targets: 2017/18

		Audited/actual performance			Estimated performance	Medium-term targets		
No.	Performance indicator	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Trusted statistics – Plan, design, build, collect, process and disseminate								
40.1	Response rate for household surveys	95%	94%	93%	90%	90%	90%	90%
40.2	Number of stakeholder workshops	42	42	25	18	2	2	2
Partners in statistics – Geospatial frame								
49.1	Percentage of municipalities updated			18	50%	75%	100%	100%
49.2	Strategic initiatives implemented to improve the SIF			14	10	15	9	9
Partners in statistics – Statistical coordination								
55.1	Percentage statistical support provided to SANSS partners	30	11	6	100%	100%	100%	100%
55.2	Number of initiatives implemented leading statistical coordination			6	24	10	11	11
Capable organisation – Sustainable provincial and district infrastructure								
69.1	Statistical regions implemented			2	1	0	1	1
Statistical leadership – Building capacity in the SANSS								
75.1	Statistical capacity building sessions conducted	15	23	92	33	30	28	28
75.2	Integrated provincial statistical capability plan			0	1	1	1	1



Table 3: Quarterly performance targets: Eastern Cape 2017/18

					Quarterly targets			
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Trusted statistics – Plan, design, build, collect, process and disseminate								
Subprogramme: Eastern Cape Province								
40.1.1	Response rate for household surveys	Quarterly	90%	Approximately 90% response rate for QLFS	90%	90%	90%	90%
		Annually	90%	Approximately 90% response rate for household surveys (GHS, VOCS & DTS)				90%
Partners in statistics – Geospatial frame								
49.1.1	Percentage of municipalities updated	Annually	75%	Approximately 75% municipalities updated by March 2018				75%
49.2.1	Strategic initiatives implemented to improve the SIF	Annually	2	Rolling out the spatial information frame by September 2017		1		
				Partnership expanded with one organ of state on SIF by March 2018				1
Partners in statistics – Statistical coordination								
55.1.1	Percentage statistical support provided to SANSS partners	Annually	100%	100% statistical support provided to SANSS partners				100%
55.2.1	Number of initiatives implemented leading statistical coordination	Periodic	1	Assessment report on improving administrative data quality of one organ of state by March 2018				1
Statistical leadership – Building capacity in the SANSS								
75.1.1	Statistical capacity building sessions conducted	Annually	9	Maths for Stats sessions conducted by September 2017		6		
				Maths for Stats sessions conducted by March 2018				3

Table 3: Quarterly performance targets: Free State 2017/18

					Quarterly targets			
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Trusted statistics – Plan, design, build, collect, process and disseminate								
Subprogramme: Free State Province								
40.1.1	Response rate for household surveys	Quarterly	90%	Approximately 90% response rate for QLFS	90%	90%	90%	90%
		Annually	90%	Approximately 90% response rate for household surveys (GHS, VOCS & DTS)				90%
Partners in statistics – Geospatial frame								
49.1.1	Percentage of municipalities updated	Annually	75%	Approximately 75% municipalities updated by March 2018				75%
49.2.1	Strategic initiatives implemented to improve the SIF	Annually	1	Partnership expanded with one organ of state on SIF by March 2018		1		
Partners in statistics – Statistical coordination								
55.1.1	Percentage statistical support provided to SANSS partners	Annually	100%	100% statistical support provided to SANSS partners				100%
55.2.1	Number of initiatives implemented leading statistical coordination	Periodic	1	Assessment report on improving administrative data quality of one organ of state by March 2018				1
Statistical leadership – Building capacity in the SANSS								
75.1.1	Statistical capacity building sessions conducted	Annually	4	Statistical capacity building sessions conducted	1	1	1	1
75.2.1	Integrated provincial statistical capability plan	Periodic	1	Statistical capacity plan for SANSS partners by March 2018				1

Table 3: Quarterly performance targets: Gauteng 2017/18

					Quarterly targets			
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Trusted statistics – Plan, design, build, collect, process and disseminate								
Subprogramme: Gauteng Province								
40.1.1	Response rate for household surveys	Quarterly	80%	Approximately 80% response rate for QLFS	80%	80%	80%	80%
		Annually	80%	Approximately 80% response rate for household surveys ((GHS, VOCS & DTS)				80%
Partners in statistics – Geospatial frame								
49.1.1	Percentage of municipalities updated	Annually	75%	Approximately 75% municipalities updated by March 2018				75%
49.2.1	Strategic initiatives implemented to improve the SIF	Annually	1	Partnership expanded with one organ of state on SIF by March 2018				1
Partners in statistics – Statistical coordination								
55.1.1	Percentage statistical support provided to SANSS partners	Annually	100%	100% statistical support provided to SANSS partners				100%
55.2.1	Number of initiatives implemented leading statistical coordination	Periodic	1	Assessment report on improving administrative data quality of one organ of state by March 2018				1
Statistical leadership – Building capacity in the SANSS								
75.1.1	Statistical capacity building sessions conducted	Annually	2	Statistical capacity building sessions conducted		1		1

Table 3: Quarterly performance targets: KwaZulu-Natal 2017/18

					Quarterly targets			
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Trusted statistics – Plan, design, build, collect, process and disseminate								
Subprogramme: KwaZulu-Natal Province								
40.1.1	Response rate for household surveys	Quarterly	90%	Approximately 90% response rate for QLFS	90%	90%	90%	90%
		Annually	90%	Approximately 90% response rate for household surveys (GHS, VOCS & DTS)				90%
40.2.1	Number of stakeholder workshops	Annually	2	Stakeholder workshops conducted				2
Partners in statistics – Geospatial frame								
49.1.1	Percentage of municipalities updated	Annually	75%	Approximately 75% municipalities updated by March 2018				75%
49.2.1	Strategic initiatives implemented to improve the SIF	Annually	2	Rolling out the spatial information frame by September 2017		1		
				Partnership expanded with one organ of state on SIF by March 2018				1
Partners in statistics – Statistical coordination								
55.1.1	Percentage statistical support provided to SANSS partners	Annually	100%	100% statistical support provided to SANSS partners				100%
55.2.1	Number of initiatives implemented leading statistical coordination	Periodic	1	Assessment report on improving administrative data quality of one organ of state by March 2018				1
Statistical leadership – Building capacity in the SANSS								
75.1.1	Statistical capacity building sessions conducted	Annually	1	Statistical capacity building session conducted by March 2017				1

Table 3: Quarterly performance targets: Limpopo 2017/18

					Quarterly targets			
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Trusted statistics – Plan, design, build, collect, process and disseminate								
Subprogramme: Limpopo Province								
40.1.1	Response rate for household surveys	Quarterly	95%	Approximately 95% response rate for QLFS	95%	95%	95%	95%
		Annually	95%	Approximately 95% response rate for household surveys (GHS, VOCS & DTS)				95%
Partners in statistics – Geospatial frame								
49.1.1	Percentage of municipalities updated	Annually	75%	Approximately 75% municipalities updated by March 2018				75%
49.2.1	Strategic initiatives implemented to improve the SIF	Annually	1	Partnership expanded with one organ of state on SIF by March 2018				
Partners in statistics – Statistical coordination								
55.1.1	Percentage statistical support provided to SANSS partners	Annually	100%	100% statistical support provided to SANSS partners				100%
55.2.1	Number of initiatives implemented leading statistical coordination	Periodic	1	Assessment report on improving administrative data quality of one organ of state by March 2018				1
Statistical leadership – Building capacity in the SANSS								
75.1.1	Statistical capacity building sessions conducted	Annually	4	Statistical capacity building sessions conducted	1	1	1	1

Table 3: Quarterly performance targets: Mpumalanga 2017/18

					Quarterly targets			
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Trusted statistics – Plan, design, build, collect, process and disseminate								
Subprogramme: Mpumalanga Province								
40.1.1	Response rate for household surveys	Quarterly	90%	Approximately 90% response rate for QLFS	90%	90%	90%	90%
		Annually	90%	Approximately 90% response rate for household surveys (GHS, VOCS & DTS)				90%
Partners in statistics – Geospatial frame								
49.1.1	Percentage of municipalities updated	Annually	75%	Approximately 75% municipalities updated by March 2018				75%
49.2.1	Strategic initiatives implemented to improve the SIF	Annually	2	Rolling out the spatial information frame by September 2017		1		
				Partnership expanded with one organ of state on SIF by March 2018				1
Partners in statistics – Statistical coordination								
55.1.1	Percentage statistical support provided to SANSS partners	Annually	100%	100% statistical support provided to SANSS partners				100%
55.2.1	Number of initiatives implemented leading statistical coordination	Periodic	1	Assessment report on improving administrative data quality of one organ of state by March 2018				1
Statistical leadership – Building capacity in the SANSS								
75.1.1	Statistical capacity building sessions conducted	Annually	4	Statistical capacity building sessions conducted	1	1	1	1

Table 3: Quarterly performance targets: Northern Cape 2017/18

					Quarterly targets			
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Trusted statistics – Plan, design, build, collect, process and disseminate								
Subprogramme: Northern Cape Province								
40.1.1	Response rate for household surveys	Quarterly	90%	Approximately 90% response rate for QLFS	90%	90%	90%	90%
		Annually	90%	Approximately 90% response rate for household surveys (GHS, VOCS & DTS)				90%
Partners in statistics – Geospatial frame								
49.1.1	Percentage of municipalities updated	Annually	75%	Approximately 75% municipalities updated by March 2018				75%
49.2.1	Strategic initiatives implemented to improve the SIF	Annually	2	Rolling out the spatial information frame by September 2017		1		
				Partnership expanded with one organ of state on SIF by March 2018				1
Partners in statistics – Statistical coordination								
55.1.1	Percentage statistical support provided to SANSS partners	Annually	100%	100% statistical support provided to SANSS partners				100%
55.2.1	Number of initiatives implemented leading statistical coordination	Periodic	1	Research paper on Provincial Government priorities by March 2018				1
Statistical leadership – Building capacity in the SANSS								
75.1.1	Statistical capacity building sessions conducted	Annually	3	Statistical capacity building sessions		1	2	

Table 3: Quarterly performance targets: North West 2017/18

					Quarterly targets			
No.	Performance indicator	Reporting period	Annual target	Target description	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Trusted statistics – Plan, design, build, collect, process and disseminate								
Subprogramme: North West Province								
40.1.1	Response rate for household surveys	Quarterly	90%	Approximately 90% response rate for QLFS	90%	90%	90%	90%
		Annually	90%	Approximately 90% response rate for household surveys (GHS, VOCS & DTS)				90%
Partners in statistics – Geospatial frame								
49.1.1	Percentage of municipalities updated	Annually	75%	Approximately 75% municipalities updated by March 2018				75%
49.2.1	Strategic initiatives implemented to improve the SIF	Annually	2	Rolling out the spatial information frame by September 2017		1		
				Partnership expanded with one organ of state on SIF by March 2018				1
Partners in statistics – Statistical coordination								
55.1.1	Percentage statistical support provided to SANSS partners	Annually	100%	100% statistical support provided to SANSS partners				100%
55.2.1	Number of initiatives implemented leading statistical coordination	Periodic	1	Assessment report on improving administrative data quality of one organ of state by March 2018				1
Statistical leadership – Building capacity in the SANSS								
75.1.1	Statistical capacity building sessions conducted	Annually	2	Statistical capacity building sessions conducted		1		1



Table 3: Quarterly performance targets: Western Cape 2017/18

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
Trusted statistics – Plan, design, build, collect, process and disseminate								
Subprogramme: Western Cape Province								
40.1.1	Response rate for household surveys	Quarterly	87%	Approximately 87% response rate for QLFS	87%	87%	87%	87%
		Annually	87%	Approximately 87% response rate for household surveys (GHS, VOCS & DTS)				87%
Partners in statistics – Geospatial frame								
49.1.1	Percentage of municipalities updated	Annually	75%	Approximately 75% municipalities updated by March 2018				75%
49.2.1	Strategic initiatives implemented to improve the SIF	Annually	2	Rolling out the spatial information frame by September 2017		1		
				Partnership expanded with one organ of state on SIF by March 2018				1
Partners in statistics – Statistical coordination								
55.1.1	Percentage statistical support provided to SANSS partners	Annually	100%	100% statistical support provided to SANSS partners				100%
55.2.1	Number of initiatives implemented leading statistical coordination	Periodic	2	Provincial strategy for development of statistics established by March 2018				1
				Assessment report on improving administrative data quality of one organ of state by March 2018				1
Statistical leadership – Building capacity in the SANSS								
75.1.1	Statistical capacity building sessions conducted	Annually	1	Statistical capacity building session conducted				1











Annexures

## **Annexure 1: Changes in the five-year strategic plan**

Part A: The changes listed below coincide with the footnotes in Book 2 and must be read in conjunction with the information in the tables.

**1. Target: Developing and implementing certification process for shadow estimates.**

Expenditure GDP estimates have been successfully transferred to Stats SA from SARB, and this activity will be replaced by the redevelopment of the supply and use tables in preparation of the benchmarking and rebasing exercise.

**2. Target: Implementing recommendations of certification process**

Continuation of the redevelopment of the supply and use tables will be undertaken in preparation of the benchmarking and rebasing exercise of the GDP.

**3. Target: Conducting an evaluation of GDP expenditure estimates**

The evaluation of the GDP expenditure estimates activity will move to the 2020/2021 financial year after the results of the benchmarking and rebasing exercise are published in 2020.

**4. Target: Implementing research outcomes on regional economic indicators**

Discussion documents on regional economic indicators were discontinued from 2016/17 and replaced by the Growth Accounting Framework (moved to Programme 4).

**5. Target: Publishing thematic reports on the dynamics of the economy**

Thematic reports are covered in the research reports on factors affecting economic activities.

**6. Target: Compiling report on Research and Development satellite account (discontinued)**

The compilation of the discussion document on Research and Development is discontinued due to the budget cuts

**7. Target: Compiling report on Integrated Economic Accounts (discontinued)**

The report on Integrated Economic Accounts is discontinued due to the budget cut.

**8. Target: Introducing new survey(s) to measure services sector (selected in SIC 7, 8 or 9)**

Funding was not secured in the ENE to 'Introduce new surveys to measure the services sector.

**9. Target: Seasonal adjustment using X-12 (Land transport)**

The seasonal adjustment was finalised and implemented in quarter 3 of 2016/17 due to improved actions of division ADAPT.

**10. Target: Electricity, gas and water survey (moved to 2018/19)**

The statistical releases on the Electricity, gas and water survey as well as the Transport, post and telecommunication survey are due in 2017/18 but have been postponed due to the financial information published in the AFS. Full reports will be published in 2018/19.

**11. Target: Trade survey**

The statistical release on Trade (financial estimates) was due in 2016/17 but not published as financial information on Trade was released in the AFS. A full report on Trade will be published in 2017/18.

**12. Target: Tourist accommodation**

Tourist accommodation (2015 survey) will be published in 2017/18.

**13. Target: Electricity, gas and water survey (moved from 18/19)**

Statistical releases on Electricity, gas, water survey, transport, post and telecommunication surveys are due in 2017/18 but have been postponed due to AFS and a full report will be published in 2018/19.

**14. Target: Manufacturing survey (moved to 2019/20)**

Statistical releases on the Manufacturing survey and Construction survey respectively will be published in 2019/20.

**15. Target: Business services**

New target: A survey on Business services will be conducted in 2018/19.

**16. Target: Conducting a quality self-assessment**

This target was scheduled for 2016/17 but due to insufficient resources in the SANSS, the target was postponed to 2017/18.

**17. Target: Reviewing sample specifications and estimates at lower SIC level (replaced by: Providing capital expenditure data to National Accounts)**

QFS at lower SIC level has been reviewed during 2016/17 and will affect subsequent years (2016 – 2020). In 2017/18 the target is replaced by 'Providing a detailed capital expenditure data to National Accounts; in 2018/19 it will be replaced by 'Integrating the expenditure project'.

**18. Target: Publishing QFSM data at lower level**

The QFSM report was published in 2016/17 and no further work will take place in future.

**19. Target: Designing methodology of quarterly estimates of general government expenditure**

Funding was not secured in the ENE for this target. The target has been discontinued.

**20. Target: Developing and hosting selected databases for municipal data**

Developing and hosting selected databases is discontinued due to budget cuts.

**21. Target: Reweighting the CPI (moved to 2016/17)**

CPI reweighting was brought forward to 2016/17.

**22. Target: Researching alternative collection methodologies (moved from 2018/19)**

Researching alternative collection methodologies was brought forward from 2018/19 to 2017/18.

**23. Target: Piloting Residential property price index (depending on results of research work)**

Funding was not secured in the ENE to Piloting Residential property price index.

**24. Target: Publishing Construction services (not funded)**

Funding was not secured in the ENE to publish construction services.

**25. Target: Piloting business services (not funded)**

Funding was not secured in the ENE to pilot business services.

**26. Target: Researching Transport, storage and communication services (moved to 2017/18)**

Continue with research on Transport, storage and communication services that commenced in 2016/17.

**27. Target: Researching Business services (moved from 2017/18 - discontinued)**

Research for business services discontinued due to budget cuts.

**28. Target: Price stability**

Target No. 13 has been combined with target No. 12.

**29. Target: Researching industry data (at a 2/3-digit level)**

Research on lower-level industry data has been completed and reporting will commence in 2017/18.

**30. Target: Publishing the Time Use Survey report (discontinued)**

The Time Use Survey was not conducted due to a lack of funds. Publishing the time use survey report is therefore discontinued in 2017/18.

**31. Target: Publishing Volunteer Activities Survey (moved to 2019/20)**

The Volunteer Activity Survey will be conducted in 2018/19. Publishing the report on Volunteer Activities Survey is moved to 2019/20.

**32. Target: Including forestry and fisheries industries (discontinued)**

This has been included in the discussion document that was published in 2016/17 and will not be done in subsequent years (2017/18 – 2019/20).

**33. Target: Conducting periodic large sample survey of commercial agriculture**

Funding has not been secured in the ENE to conduct a periodic large sample survey of commercial agriculture.

**34. Target: Researching complementary data sources**

The research on complementary data sources will not be conducted due to the lack of resources.

**35. Target: Collecting expanded energy service delivery module**

This has been included in the 2016 GHS as a module and the report related will be published 2018/19.

**36. Target: Reports on development indicators for Metros (new)**

New target: Report on development indicators for metros is a new target.

**37. Target: Commence with CPS at provincial level**

Funding was not secured in the ENE to conduct the CPS at provincial level.

**38. Target: Publishing spatial analysis relating to basic and free basic services provided by municipalities**

Additional funding was not secured in the ENE to publish the spatial analysis.

**39. Target: Conducting research on emerging population and socio-economic issues including selected SADC countries**

Additional funding was not secured in the ENE to conduct research on emerging population and socio-economic issues.

**40. Target: Research household size definitions (new)**

New target: Researching household size definitions and output data will be conducted in 2017/18.

**41. Target: Planning and development of Census 2021 (new)**

New target: Planning and development of Census 2021 commences in 2017/18.

**42. Target: Conducting content and methodology research for CPS**

Research for CPS discontinued due to restructuring from 2016/17 onwards.

**43. Target: Publishing a report on road traffic accidents (discontinued)**

There is no data available on road traffic accidents. This target is discontinued.

**44. Target: Acquisition of additional variables for immigrants (target reviewed)**

This target has been reviewed to assessing availability of additional variables for immigrants.

**45. Target: Piloting quarterly releases of birth statistics**

Funding was not secured in the ENE to pilot quarterly releases of birth statistics.

**46. Target: Conducting a quality self-assessment on marriages and recorded live births (moved to 2018/19)**

This target has been moved to 2018/19.

**47. Target: Conducting a quality self-assessment on mortality and causes of death (moved from 2016/17)**

Self-assessment on mortality and causes of death was moved from 2016/17 to 2017/18. As a result the assessment on marriages and recorded live births will be done in 2018/19.

**48. Target: Series 3: Report on Children**

This has been replaced with a report on the disabled due to reprioritisation to address the current statistical gap and demand thereof.

**49. Target: Series 4: Report on Gender disparities (moved to 2016/17)**

The report on gender disparities was published in 2016/17 and Report on violence against women will be published in 2017/18 due to dependency on the DHS data.

**50. Target: Including a module on perceptions of justice and human rights**

Funding has not been secured in the ENE to include a module on perceptions on justice and human rights.

**51 Target: Publishing SADHS report (moved from 2016/17)**

Data collection for the SADHS was moved from 2015/16 to 2016/17, which resulted in publishing the report in 2017/18.

**52. Target: Publishing a thematic report on the population, health and nutrition (discontinued)**

Thematic report on the population, health and nutrition will not be done due to the publication of the SADHS report.

**53. Target: In-depth research on selected municipalities (risks of municipalities) (discontinued)**

This research target is dependent on additional fund allocation and resources. This target has been discontinued.

**54. Target: Implement the data revolution framework and strategy**

The data revolution framework has not been developed in 2016/17 and will move to 2017/18, which will impact targets in the subsequent years.



**55. Target: Reviewing evaluation framework (discontinued)**

Reviewing the evaluation framework is part of the QMS, which was developed in 2016/17.

**56. Target: Assessing the impact of evaluations conducted (discontinued)**

Assessment of evaluations has been discontinued due to prioritisation of the QMS.

**57. Target: Strengthening and expanding survey quality control assurance and audit**

Monitoring and evaluation of QES is part of expansion on quality control assurance.

**58. Target: Pronouncing on the quality of household surveys**

Pronouncing on the quality of household surveys is included in the M&E reports. A separate document will not be compiled.

**59. Target: Monitoring and evaluation of GHS (municipal level)**

Additional funding was not secured in the ENE to conduct a GHS at municipal level.

**60. Target: Validating the impact of SIC7 on time series data (delayed)**

All targets on SIC 7 have been delayed from 2016/17 due to the delay in the implementation of ISIC4.

**61. Target: Researching expansion of economic statistics scope of sampling frame (discontinued)**

This target has been discontinued as it is dependent on the readiness of the geo-snapshots from Business Register, including implementing seasonal adjustments for QLFS and conducting comparative studies of SAE.

**62. Target: Drive municipal collections (GHS) through planning, organising, leading and coordination**

Additional funding was not secured in the ENE for data collection at municipal level. Planning for Census 2021 will commence in 2017/18.

**63. Target: Driving the implementation of the digital data collection system (QLFS, GHS, VOCS and DTS)**

The digital data collection is going to be implemented through CAPI and PAPI strategic initiatives.

**64. Target: Driving GHS collection at municipal level**

Additional funding was not secured in the ENE for data collection at municipal level.

**65. Target: Commencing with CPS at provincial level**

Additional funding was not secured in the ENE for commencement of CPS at provincial level.

**66. Target: Integrating CS 2016 data and geography for special needs of users**

Integrating CS 2016 data and geography is discontinued due to reprioritisation.

**67. Target: Improving access to anonymised microdata**

Improving access to anonymised microdata has been discontinued due to reprioritisation.

**68. Target: Coordinating the development and review of standards according to the standards registry**

Coordination, development and review of standards are the core functions of survey standards division.

**69. Target: Coordinating the development and review of priority statistical standards in the SANSS**

Additional funding was not secured in the ENE for coordinating the development and review of priority statistical standards in the SANSS.

**70. Target: Developing SASQAF for spatial data**

Development of SASQAF for spatial data will be delayed due to legislative reform.

**71. Target: Publishing a complete dwelling frame at metro, cities, regional service centres, local and niche towns and clustered and dispersed settlements levels**

The dwelling frame has already been published in 2015/16; the published work will be updated in consecutive years.

**72. Target: Compiling geo-spatial research reports to inform the NDP**

Target reviewed: Compiling geo-spatial research report on the NDP goals.

**73. Target: Migration of master sample to the SIF by March 2018**

New target: Social and population surveys are no longer going to use the master sample for the surveys but rather the geo-referenced SIF.

**74. Target: Conducting a quality assessment of a sample of SARS SIC7 classified unit (not funded)**

Funding was not secured in the ENE to conduct a quality assessment. This target has been discontinued.

**75. Target: Implementing the NSDS (moved to 2018/19)**

Development of the NSDS will commence in 2017/18 due to legislative reform; implementation will only commence in 2018/19.

**76. Target: Implementing an economic subsystem strategy (moved to 2018/19)**

Development of economic and social subsystems will commence in 2018/19 due to legislative reform; implementation will only commence in 2019/20.

**77. Target: Roll out amendments to statistics legislation**

Amendments to the statistics legislation will only be finalised in 2017/18.

**78. Target: Enhancing quality assurance according to IIA Standards and framework (target discontinued)**

This target has been replaced by conducting a quality assurance review of internal audit services.

**79. Target: Conducting a peer review of internal audit services**

Peer review of internal audit services will be part of enhancing quality assurance.

**80. Target: Drafting a financial strategy for the SANSS (discontinued)**

Target discontinued: Financial strategy for the SANSS will be included in the NSDS. The targets for the following years will also be discontinued.

**81. Target: Assessing office accommodation of provincial and district offices**

This target is included in the OHSA report.

**82. Target: Manage talent and diversity**

Talent management document will include personal career pathways and succession plan for critical skills.

**83. Target: Invest in ICT by:**

All the ICT targets from 2017/18 onwards have been discontinued based on a review of the ICT strategy. New target for 2017/18 includes the implementation of network infrastructure for digital data collection.

**84. Target: Rolling out automated data collection, processing and dissemination systems (Implemented in 2016/17)**

This has been part of CAPI, which was implemented during CS2016.

**85. Target: Implementing a knowledge management system (moved to Communications)**

Knowledge management has moved to Corporate Communications.

**86. Target: Build statistical capability and competence**

Additional funding has not been secured in the ENE over the MTEF period. These targets have been discontinued.

**87. Target: Institutionalising centres of excellence**

This target is discontinued due to a lack of resources.

**88. Target: Coordinate a tertiary support programme**

Additional funding has not been secured in the ENE over the MTEF period. The statistics student work programme has been discontinued.

**89. Target: Obtaining accreditation in official statistics (discontinued)**

Obtaining accreditation in official statistics is dependent on additional funding which has not been secured in the ENE.

**90. Target: Alignment of the talent management programme (policies, strategies and practices)**

Alignment of talent management programme is part of performance indicator 66. This target has been discontinued.

**91. Target: Assessing the state of quality**

Assessing the state of quality was done during CSS in 2015, CS2016, and SADHS 2016/17, and will therefore not be applicable in 2017/18.

**92. Target: Implementing the digital data collection program**

The development and implementation of the digital data collection were done in 2016/17 during the CSS in 2015, CS2016, and SADHS 2016/17.

**93. Target: Intensifying dissemination and use of statistics**

This target was implemented during CS2016.

**94. Target: Developing research papers to respond to provincial policy (NC)**

The policy issues are going to be covered in the priorities.

**95. Target: Preparing for implementation of statistical regions (GP)**

There is no clear direction on the implementation of statistical regions and a recommendation was made to discontinue the target.

**96. Target: Expanding the statistical training programme in the provinces for SANSS**

SASQAF training includes the statistical training programme in the provinces for SANSS.

Part B: The strategic objective goals are listed below:

**Strategic objective 1.1:** Expand the statistical information base by increasing its depth, breadth and geographic spread

**Objective statement:** Inform socio-economic planning, monitoring and decision-making by providing accurate, relevant and timely economic, population and social statistics through the application of internationally recognised practices by publishing monthly, quarterly, annual and periodic statistical information

**Strategic objective goal statement:** By 2020, the socio-economic statistics information base have expanded and/or improved in terms of:  
National accounts; turnover and volumes; tourism; international tourism; transport sector; financial statistics of private sector enterprises and of government; consumer price changes; producer price changes; employment and earnings, and average monthly earnings; labour market; agriculture; environmental economic accounts; life circumstances of South Africans; poverty levels in South Africa; service delivery of municipalities; population dynamics; demography expanded at a lower geographic level; vital statistics; vulnerable groups; gender; the crime situation in South Africa; health; education and statistics on governance

**Strategic objective 1.2:** Develop new and innovative statistical products and services to respond to increased user demand

**Objective statement:** Inform socio-economic planning, monitoring and decision-making by developing ten new and innovative statistical products and services annually through integrative research and analysis in order to respond to increased user demand

**Strategic objective goal statement:** By 2020, the statistics information base have expanded and improved in terms of:  
a. Research reports on government financial statistics  
b. Integrative economic, socio-economic trends and spatial dynamics reports  
c. Research reports on poverty and inequality statistics

**Strategic objective 1.3:** Revolutionise data systems to better respond to user demands through making use of emerging technologies and data sources

**Objective statement:** Inform socio-economic planning, monitoring and decision-making by revolutionising and innovating data systems through exploring supplementary data sources, mining existing data sources and researching the use of big data for improving the timeliness and relevance of statistics

**Strategic objective goal statement:** By 2020, a data revolution framework is developed and a strategy implemented on the use of alternative and supplementary data sources for official statistics

<b>Strategic objective 2.1:</b>	Institutionalise quality management
<b>Objective statement:</b>	Improve comparability and accuracy of statistical information by institutionalising an end-to-end quality management system in line with the Fundamental Principles of Official Statistics, the African Charter on Statistics and the South African Statistical Quality Assessment Framework
<b>Strategic objective goal statement:</b>	By 2020, a quality management system has been developed and implemented, and independent survey monitoring and evaluations conducted
<b>Strategic objective 2.2:</b>	Innovate the statistics value chain for better efficiency
<b>Objective statement:</b>	Innovate the statistics value chain by enhancing the efficiency of survey operations in terms of cost, quality and time through new methodologies, integration of operations and modernisation
<b>Strategic objective goal statement:</b>	By 2020, better efficiency in the statistics value chain will be achieved through: <ul style="list-style-type: none"> <li>a. Innovative methodological practices implemented</li> <li>b. Community survey and population censuses planned and coordinated using new efficient survey methodology</li> <li>c. CPS data collection implemented (dependent on additional fund allocation)</li> <li>d. Digital data collection implemented for all household surveys</li> <li>e. Increased access to statistical information</li> <li>f. Increased access and use of statistical information</li> </ul>
<b>Strategic objective 2.3:</b>	Adopt international statistical standards and classifications
<b>Objective statement:</b>	Adopt and adapt international statistical standards and classification by aligning and implementing statistical frameworks, policies, standards and practices in order to improve comparability, methodological soundness and accuracy of statistical information
<b>Strategic objective goal statement:</b>	By 2020, 48 statistical standards have been developed and reviewed in line with international statistical standards to guide the compilation of official statistics

<b>Strategic objective 2.4:</b>	Increase stakeholder focus, communication and marketing
<b>Objective statement:</b>	Increase stakeholder engagement and use of statistics to better know and understand the needs of stakeholder groups and creating public awareness to raise the profile of statistics through integrated stakeholder consultations, marketing and communication of statistical products
<b>Strategic objective goal statement:</b>	By 2020, innovative communication products, channels and tools have been developed and implemented to enhance the public image and credibility of the organisation, and stakeholder management has been institutionalised
<b>Strategic objective 2.5:</b>	Designate statistics as official
<b>Objective statement:</b>	Designate statistics as official by conducting ten independent assessments of statistical series in the national statistics system against the South African Quality Assessment Framework (SAQAF)
<b>Strategic objective goal statement:</b>	By 2020, ten statistical series have been certified by the Statistician-General as official based on an independent quality assessment against SASQAF
<b>Strategic objective 3.1:</b>	Strengthen collaboration to build statistical sampling frames
<b>Objective statement:</b>	Ensure accurate and reliable statistical information by drawing annual samples for all economic and social statistics surveys based on sound sampling frames by strengthening collaboration with strategic partners
<b>Strategic objective goal statement:</b>	By 2020, the spatial information frame is completed at local level (metro, cities, and regional service centres); and a comprehensive and updated business sampling frame is available
<b>Strategic objective 3.2:</b>	Lead the development and coordination of the statistical system in South Africa
<b>Objective statement:</b>	Lead the development, coordination and collaboration of the statistical system in South Africa by providing strategic direction to statistical development; providing technical support and statistical advice to organs of state; coordinating statistical reporting; as well as establishing governance structures for effective coordination of statistical production
<b>Strategic objective goal statement:</b>	By 2020, a National Strategy for Development of Statistics (NSSD) has been developed and implementation commenced; National Statistics System information sharing expanded; statistical reporting protocols implemented; and an automated assessment system implemented

<b>Strategic objective 3.3:</b>	Strengthen international collaboration and partnerships and lead statistical development in Africa
<b>Objective statement:</b>	Strengthen international collaboration and partnerships to learn, share and contribute to international discourse and practices for statistical development; and lead statistical development in Africa by serving as a centre of excellence in statistical systems and practices
<b>Strategic objective goal statement:</b>	By 2020, the international statistical programme initiatives are supported and implemented, and the African statistical programme is supported and implemented
<b>Strategic objective 4.1:</b>	Drive legislative reform of the statistical production and coordination environment
<b>Objective statement:</b>	Drive statistical reform that strengthens statistical production and coordination among organs of state through facilitating the amendment of the statistics legislation by 2017 and the implementation thereof
<b>Strategic objective goal statement:</b>	By 2020, the Statistics Act has been revised and new statistics legislation is introduced
<b>Strategic objective 4.2:</b>	Enhance corporate governance and administration
<b>Objective statement:</b>	Enhance corporate governance and administration through increasing the effectiveness of management and operations systems, strengthening accountability and creating a conducive working environment
<b>Strategic objective goal statement:</b>	By 2020, corporate governance and administration have improved through: <ul style="list-style-type: none"> <li>a. Strategic Plan 2015/16–2019/20 implemented</li> <li>b. Programme and project management capability enhanced</li> <li>c. Internal audit services has implemented a combined assurance framework</li> <li>d. Government’s accountability framework institutionalised</li> <li>e. Unqualified audit annually</li> <li>f. Computerised HRM system implemented</li> <li>g. A new secure and safe working environment for Stats SA implemented (Stats SA moves to a new building)</li> </ul>
<b>Strategic objective 4.3:</b>	Become the employer of choice
<b>Objective statement:</b>	Become the employer of choice through strengthening the internship programme as the preferred channel for new intakes, and rolling out a talent management and succession programme that fosters talent, personal growth and performance
<b>Strategic objective goal statement:</b>	By 2020, talent management is institutionalised

<b>Strategic objective 4.4:</b>	Invest in ICT to align to organisational growth
<b>Objective statement:</b>	Invest in Information and Communication Technology (ICT) to align to organisational growth through stabilising the ICT infrastructure, researching and testing new technology, and modernising business processes
<b>Strategic objective goal statement:</b>	By 2020, ICT life-cycle management is implemented; and an enterprise architecture programme is implemented
<b>Strategic objective 4.5:</b>	Invest in a sustainable and responsive statistical infrastructure
<b>Objective statement:</b>	Sustain and strengthen the statistical infrastructure in the provinces through investing in statistical regions, being responsive to provincial statistical needs, and driving an integrated collection and dissemination agenda at grassroots level
<b>Strategic objective goal statement:</b>	By 2020, Stats SA has a sustainable and responsive statistical infrastructure in the provinces demonstrated by: <ul style="list-style-type: none"> <li>a. Digital data collection programme implemented</li> <li>b. Spatial information frame rolled out</li> <li>c. Technical support to provincial partners in self-assessment provided</li> <li>d. Unqualified audit</li> <li>e. Staff trained in the SANSS</li> </ul>
<b>Strategic objective 5.1:</b>	Invest in statistical leadership and management
<b>Objective statement:</b>	Invest in statistical leadership and management as an end state to lead the statistical reform, strategic change and the transparency, accountability and transformation of the statistical system
<b>Strategic objective goal statement:</b>	By 2020, a statistical leadership and management programme is implemented
<b>Strategic objective 5.2:</b>	Invest in building statistical capability and competence
<b>Objective statement:</b>	Invest in building statistical capability and competence through the schools programme, tertiary programme, inside Stats SA and within the national statistics system
<b>Strategic objective goal statement:</b>	By 2020, a statistical literacy programme is implemented; centres of excellence are institutionalised; staff are reskilled for the new environment



**Strategic objective 5.3:** Build a united and diverse organisation

**Objective statement:** Build a united and diverse organisation by equalising opportunities, promoting inclusion and redress, and fostering shared values through driving a transformation agenda and facilitating staff participation to embrace transformation and change

**Strategic objective goal statement:** By 2020, an Agenda for Transformation and Change is implemented

## **Annexure 2: Summary of publications**

### Monthly

Consumer price index (CPI)  
Contract price adjustment provisions work group  
Electricity generated and available for distribution  
Export and import price indices  
Food and beverages  
Land Transport Survey  
Manufacturing: Production and sales  
Mbalo Brief  
Mining: Production and sales  
Motor trade sales  
Producer price index (PPI)  
Retail trade sales  
Selected building statistics of the private sector as reported by local government institutions  
Statistics of civil cases for debt  
Statistics of liquidations and insolvencies  
Tourism and migration  
Tourist accommodation  
Wholesale trade sales

### Quarterly

Bulletin of Statistics  
Gross domestic product (GDP)  
Manufacturing: Utilisation of production capacity by large enterprises  
Quarterly employment statistics (QES)  
Quarterly financial statistics (QFS)  
Quarterly financial statistics of municipalities  
Quarterly Labour Force Survey (QLFS)

### Annually

Agricultural Survey  
Annual financial statistics (AFS)  
Building statistics  
Capital expenditure by the public sector  
Documented immigrants in South Africa

Domestic Tourism Survey (DTS)  
 Environmental economic accounts, fishery accounts for South Africa  
 Financial census of municipalities  
 Financial statistics of consolidated general government  
 Financial statistics of extra-budgetary accounts and funds  
 Financial statistics of higher education institutions  
 Financial statistics of national government  
 Financial statistics of provincial government  
 General Household Survey (GHS)  
 GHS series V: Energy  
 GHS series volume IV: Food security and agriculture  
 Labour Market Dynamics in South Africa  
 Marriages and divorces  
 Mid-year population estimates  
 Mineral accounts for South Africa  
 Mortality and causes of death in South Africa  
 Non-financial census of municipalities  
 Recorded live births  
 SA Statistics

#### Periodic (5–10 yearly)

A Survey of Time Use  
 Census 2011 Agricultural households  
 Census 2011 products: Statistical release  
 Compendium of Industrial Statistics  
 Construction industry  
 Consumer price index (CPI) weights (All urban)  
 Consumer price index (CPI) weights (Total country)  
 Electricity, gas and water supply  
 Energy accounts for South Africa  
 Income and expenditure of households  
 Men, women and children: Findings of the Living Conditions Survey  
 Post and telecommunications industry  
 Poverty profile of South Africa: Application of the poverty lines on the LCS  
 South Africa's young children: their parents and home environment  
 Subjective poverty in South Africa: Findings of the Living Conditions Survey  
 Transport and storage industry  
 Women and Men in South Africa: Ten years on

### Annexure 3: List of abbreviations and acronyms

AC	Audit Committee
ADAPT	Application Development and Processing Techniques
AENE	Adjustment Estimates of National Expenditure
AfDB	African Development Bank
AFS	Annual financial statistics
AGSHA	Africa Group on Statistical Harmonisation
AME	Average monthly earnings
ANA	Annual National Assessments
ASS	African Statistics System
ASSD	Africa Symposium on Statistical Development
AU	African Union
AUC	African Union Commission
BAS	Basic Accounting System
BEE	Black Economic Empowerment
BSF	Business Sampling Frame
CABS	Crime Against Business Survey
CAPI	Computer Assisted Personal Interview
CDC	Continuous data collection
CFO	Chief Financial Officer
CPI	Consumer price index
CPS	Continuous Population Survey
CRM	Client Relationship Management
CRUISE	Centre for Regional and Urban Innovation and Statistical Exploration
CRVS	Civil Registration and Vital Statistics
CS	Community Survey
CSS	Community Satisfaction Survey
DBE	Department of Basic Education
DC	Data collection
DDG	Deputy Director-General
DHA	Department of Home Affairs
DHS	Domestic Household Survey
DOC	Department of Correctional Services
DOH	Department of Health
DoJCD	Department of Justice and Constitutional Development
DPME	Department of Planning, Monitoring and Evaluation
DPSA	Department of Public Service and Administration
DST	Department of Science and Technology

dti	Department of Trade and Industry
DTS	Domestic Tourism Survey
DWCPD	Department of Women, Children and People with Disabilities
EA	Enumeration area
EAP	Employee Assistance Programme
EAS	Economic Activity Survey
ECD	Early Childhood Development
EEAs	Environmental Economic Accounts
ENE	Estimates of National Expenditure
EPWP	Expanded Public Works Programme
EXCO	Executive Committee
FMLS	Facilities Management, Logistics and Security
GDP	Gross domestic product
GFS	Government Financial Statistics
GHS	General Household Survey
GIS	Geographic Information System
HCD	Human Capacity Development
HR	Human Resources
HRM	Human Resources Management
ICT	Information Communication Technology
ICP	International Comparison Project
IDPs	Integrated Development Plans
IES	Income and Expenditure Survey
IFWS	Integrated Fieldwork Strategy
ILO	International Labour Organisation
IMF	International Monetary Fund
ISI	International Statistical Institute
ISIC	International Standard Industrial Classification of all Economic Activities
IT	Information technology
IYM	In-Year-Monthly
KZN	KwaZulu-Natal
LCS	Living Conditions Survey
LOGIS	Logistical Information System
LSS	Large Sample Survey
M&E	Monitoring and Evaluation
MoU	Memorandum of Understanding
MTBPS	Medium Term Budget Policy Statement
MTEF	Medium Term Expenditure Framework
MTSF	Medium Term Strategic Framework

NCC	National Coordination Committee
NDP	National Development Plan
NGO	Non-governmental organisation
NHTS	National Household Travel Survey
NPA	National Prosecuting Authority
NSDS	National Statistical Development Strategy
NSS	National Statistics System
NSSD	National Strategy for Sustainable Development
NTS	National Transport Survey
OECD	Organisation for Economic Co-operation and Development
OHS Act	Occupational Health and Safety Act
PAPI	Paper Assisted Personal Interview
PES	Post-enumeration Survey
PFMA	Public Finance Management Act
PPI	Producer price index
PPP	Public Private Partnership
PSR	Public Service Regulations
PSUs	Primary sampling units
QA	Quality assurance
QES	Quarterly employment statistics
QFS	Quarterly financial statistics
QLFS	Quarterly Labour Force Survey
RECs	Regional Economic Communities
RFQ	Request for quotation
RMSC	Risk Management Steering Committee
RPHC	Round of Population and Housing Censuses
RTMC	Road Traffic Management Corporation
SA	South Africa/n
SADC	Southern African Development Community
SADHS	South Africa Demographic and Health Survey
SAM	Social Accounting Matrix
SANSS	South African National Statistics System
SAPS	South African Police Service
SAQA	South African Qualifications Authority
SARS	South African Revenue Service
SAS	Statistical Analysis System
SASA	South African Statistics Association
SASCO	Standard Classification of Occupations
SASTI	South African Statistics Training Institute

SASQAF	South African Statistical Quality Assessment Framework
SAYP	Survey of Activities of Young People
SBR	Statistical Business Register
SCM	Supply Chain Management
SDDS	Special Data Dissemination Standards
SDGs	Sustainable Development Goals
SDIP	Service Delivery Improvement Plan
SEEA	System of Environmental and Economic Accounting
SESE	Survey of Employers and the Self-employed
SG	Statistician-General
SHaSA	Strategy for the Harmonisation of Statistics in Africa
SHERQ	Safety, Health, Environment, Risk and Quality programme
SIC	Standard Industrial Classification
SIS	Structural Industry Statistics
SMS	Stakeholder Management System
SNA	System of National Accounts
SRM	Stakeholder Relationship Management
Stats SA	Statistics South Africa
SWG	Sectoral Working Groups
SWTS	School to Work Transition Survey
TaCT	Transformation and Change Team
TSA	Tourism Satellite Account
TUS	Time Use Survey
UNECA	United Nations Economic Commission for Africa
UNSC	United Nations Statistics Commission
VAT	Value added tax
VOCS	Victims of Crime Survey
WHO	World Health Organization
YASC	Young African Statisticians Conference