



Annual Report ^[2] 2019/20

THE SOUTH AFRICA I KNOW, THE HOME I UNDERSTAND



stats sa

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Statistics South Africa
REPUBLIC OF SOUTH AFRICA



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Annual Report 2019/20

Book 2

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SUBMISSION OF THE REPORT TO THE EXECUTIVE AUTHORITY

Jackson Mthembu (MP)

It is my pleasure to submit the 2019/20 Annual Report of Statistics South Africa for the period 1 April 2019 to 31 March 2020, in compliance with section 7(2)(c) of the Statistics Act, 1999 (Act No. 6 of 1999), section 40(1)(d)(i) of the Public Finance Management Act, 1999 (Act No. 1 of 1999), and in accordance with section 18 of the Treasury Regulations.

A handwritten signature in black ink, appearing to read 'R. Maluleke', with a stylized flourish at the end.

Risenga Maluleke
Statistician-General

STATEMENT OF RESPONSIBILITY FOR PERFORMANCE INFORMATION FOR THE YEAR ENDED 31 MARCH 2020

The Accounting Officer is responsible for the preparation of the department's performance information and for the judgements made in this information.

The Accounting Officer is responsible for establishing and implementing a system of internal control designed to provide reasonable assurance as to the integrity and reliability of performance information.

In my opinion, the performance information fairly reflects the performance information of the department for the financial year ended 31 March 2020.

A handwritten signature in black ink, appearing to read 'R. Maluleke', with a stylized, cursive script.

Risenga Maluleke
Statistician-General (Accounting Officer)

1. INTRODUCTION

The Annual Report of Statistics South Africa (Stats SA) is an integral part of financial and non-financial reporting with the intention of promoting accountability and transparency. For the 2019/20 financial year, Stats SA is presenting its financial and non-financial information in two parts in order to improve cost-efficiency in the production of the report. The two parts consist of:

Book 1 provides general information, summary performance information, governance, human resource management information and detailed financial information. Book 1 provides an overview of the organisational performance, achievements and challenges, and a detailed account of the financial performance and position of the organisation. The Auditor-General's findings are included in this book. Book 1 is available in both print and electronic formats, and is accessible on the Stats SA website: www.statssa.gov.za

Book 2 provides a detailed account of performance information in tabular format in relation to the Strategic Plan and Work Programme. Book 2 is available in electronic format and on the Stats SA website: www.statssa.gov.za

2. PERFORMANCE INFORMATION AGAINST PREDETERMINED OBJECTIVES

Stats SA's strategy is informed by emerging priorities as set out in the Medium-Term Strategic Framework (MTEF) development outcomes, and the National Development Plan (NDP). In summary, these policy documents aim to improve the social, cultural and economic welfare of all South Africans. The core of Stats SA's strategy is to lead and coordinate the provision of relevant, reliable and quality statistical information that enables users to understand the dynamics of the economy and society.

Stats SA produces statistical products under two broad programmes, namely Economic Statistics, and Population and Social Statistics. These programmes are supported by five programmes, namely (i) Methodology, Standards and Research, (ii) Statistical Support and Informatics, (iii) Survey Operations, (iv) Statistical Collection and Outreach, and (v) Administration. The official statistics produced by Stats SA are based on data collected through censuses, surveys and administrative data sources. All official statistics are characterised by common statistical principles and practices.

In order to implement the organisational strategy, five strategic outcomes were identified to drive strategic change in the statistics system. Activities and projects in the organisation are aligned to these strategic outcomes to achieve the objectives of the organisation. For easy reference, the relevant programme and subprogramme are included for each target.

The strategic outcomes are:

- a) An informed nation;
- b) Trusted statistics;
- c) Partners in statistics;
- d) A capable organisation; and
- e) Statistical leadership.

The following is a detailed performance report against the strategic plan and annual performance plan targets as outlined in the Strategic Plan and Work Programme, respectively.

2.1 Strategic outcome 1: An informed nation

2.1.1 Expand the statistical information base by increasing its depth, breadth and geographic spread

i) Economic dynamics

The following tables outline the achievements against set targets for measuring economic dynamics:

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
National accounts statistics						
Programme 2: Economic Statistics (Subprogramme: National Accounts Statistics)						
1.	To expand the statistical information base by increasing its depth, breadth and geographic spread	Publish quarterly, annual and regional national account statistics:				
		Published GDP releases	GDP releases published as scheduled	Published GDP releases as scheduled		
		Expand national accounts statistics:				
		Compiled supply and use tables	Supply and use tables compiled by March 2020	Supply and use tables were not published as scheduled	Revised completion date is September 2020 to coincide with the results of the benchmarking and rebasing	Due to capacity constraints
2.		Developed research plan for benchmarking	National accounts statistics rebased and benchmarked (Phase 1) by March 2020	Completed Phase 1 of rebasing and benchmarking as scheduled		
		Conducted research on reviewing and improving data sources	Research on reviewing and improving data sources conducted by March 2020	Conducted research on reviewing and improving data sources as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
National accounts statistics						
Programme 2: Economic Statistics (Subprogramme: National Accounts Statistics)						
1.1	Number of GDP releases	4	4	4	0	
1.2	Number of national accounts reports	1	1	0	1	Due to capacity constraints
2.1	Rebase and benchmark national accounts statistics	1	1	1	0	
2.2	Research to improve national accounts statistics	1	1	1	0	

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
National accounts statistics						
Programme 2: Economic Statistics (Subprogramme: Economic Analysis)						
3.	To expand the statistical information base by increasing its depth, breadth and geographic spread	Expand economic statistics:				
		Published tourism satellite accounts	Report on tourism satellite accounts compiled by November 2019	Published tourism satellite accounts as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
National accounts statistics						
Programme 2: Economic Statistics (Subprogramme: Economic Analysis)						
3.1	Number of reports on tourism satellite accounts compiled	1	1	1	0	

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Industrial statistics						
Programme 2: Economic Statistics (Subprogramme: Short-term Indicators)						
4.	To expand the statistical information base by increasing its depth, breadth and geographic spread	Publish monthly, quarterly and annual industry and trade statistics:				
		Published 12 monthly releases on mining: production and sales	Monthly releases on mining: production and sales published as scheduled	Published monthly releases on mining: production and sales as scheduled		
		Published monthly releases on manufacturing: production and sales	Monthly releases on manufacturing: production and sales published as scheduled	Published monthly releases on manufacturing: production and sales as scheduled		
		Published quarterly releases on manufacturing: utilisation of production capacity by large enterprises	Quarterly releases on manufacturing: utilisation of production capacity by large enterprises published as scheduled	Published quarterly releases on manufacturing: utilisation of production capacity by large enterprises as scheduled		
		Published monthly releases on generation and consumption of electricity	Monthly releases on generation and consumption of electricity published as scheduled	Published monthly releases on generation and consumption of electricity as scheduled		
		Published monthly releases on building plans passed	Monthly releases on selected building statistics published as scheduled	Published monthly releases on building plans passed as scheduled		
		Published 2017 annual release on selected building plans passed and completed	Annual release on 2018 selected building plans passed and completed published by June 2019	Published annual release on 2018 selected building plans passed and completed as scheduled		
		Published 2016 annual report on buildings completed	Annual report on 2017 completed buildings published by August 2019	Published annual report on 2017 completed buildings as scheduled		

Table 1: Strategic Plan targets (concluded)

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Industrial statistics						
Programme 2: Economic Statistics (Subprogramme: Short-term Indicators)						
4.	To expand the statistical information base by increasing its depth, breadth and geographic spread	Published monthly releases on retail trade sales	Monthly releases on retail trade sales published as scheduled	Published monthly releases on retail trade sales as scheduled		
		Published monthly releases on motor trade sales	Monthly releases on motor trade sales published as scheduled	Published monthly releases on motor trade sales as scheduled		
		Published monthly releases on wholesale trade sales	Monthly releases on wholesale trade sales published as scheduled	Published monthly releases on wholesale trade sales as scheduled		
		Published monthly releases on land transport	Monthly releases on land transport published as scheduled	Published monthly releases on land transport as scheduled		
		Published monthly releases on liquidations and insolvencies	Monthly releases on liquidations and insolvencies published as scheduled	Published monthly releases on liquidations and insolvencies as scheduled		
		Published monthly releases on civil cases for debt	Monthly releases on civil cases for debt published as scheduled	Published monthly releases on civil cases for debt as scheduled		
		Published monthly releases on food and beverages	Monthly releases on food and beverages published as scheduled	Published monthly releases on food and beverages as scheduled		
		Published monthly releases on tourist accommodation	Monthly releases on tourist accommodation published as scheduled	Published monthly releases on tourist accommodation as scheduled		

Table 1: Strategic Plan targets (concluded)

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Industrial statistics						
Programme 2: Economic Statistics (Subprogramme: Short-term Indicators)						
4.	To expand the statistical information base by increasing its depth, breadth and geographic spread	Expand and improve by:				
		Compiled weights for manufacturing production capacity	Weights for indices: manufacturing (2017) compiled by June 2019	Compiled weights for indices: manufacturing (2017) as scheduled		
		Compiled weights for manufacturing production capacity	Weights for indices: manufacturing production capacity compiled by August 2019	Compiled weights for indices: manufacturing production capacity as scheduled		
		Compiled weights for mining (2016)	Weights for mining (2017) compiled by October 2019	Compiled weights for mining (2017) as scheduled		
			Weights for retail (2015) compiled by June 2019	Compiled weights for retail (2015) as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Industrial statistics						
Programme 2: Economic Statistics (Subprogramme: Short-term Indicators)						
4.1	Number of releases on industrial statistics	150	150	150	0	
4.2	Reports on improving short-term industry statistics	2	4	4	0	

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Industrial statistics						
Programme 2: Economic Statistics (Subprogramme: Structural Industry Statistics)						
5.	To expand the statistical information base by increasing its depth, breadth and geographic spread	Publish periodic structural industry statistics:				
		Published report on 2016 electricity, gas and water supply	Report on 2017 manufacturing industry (financial) survey by September 2019	Published report on 2017 manufacturing industry (financial) as scheduled		
		Published report on 2016 transport and storage survey	Report on 2017 manufacturing industry (production) survey by September 2019	Published report on 2017 manufacturing industry (production) as scheduled		
		Published report on 2016 post and telecommunications survey	Report on 2017 construction industry survey by September 2019	Published report on 2017 construction industry as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Industrial statistics						
Programme 2: Economic Statistics (Subprogramme: Structural Industry Statistics)						
5.1	Number of reports on structural industry statistics	4	3	3	0	

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Tourism statistics						
Programme 3: Population and Social Statistics (Subprogramme: Social Statistics)						
6.	To expand the statistical information base by increasing its depth, breadth and geographic spread	Publish biannual and annual domestic tourism statistics:				
		Published annual report on the Domestic Tourism Survey (DTS)	Annual report on the DTS published by September 2019	Published annual report on the DTS as scheduled		
		Published biannual report on the DTS	Biannual report on the DTS published by December 2019	Published biannual report on the DTS as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Tourism statistics						
Programme 3: Population and Social Statistics (Subprogramme: Social Statistics)						
6.1	Number of reports on domestic tourism statistics published	2	2	2	0	

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Tourism statistics						
Programme 3: Population and Social Statistics (Subprogramme: Health and Vital Statistics)						
7.	To expand the statistical information base by increasing its depth, breadth and geographic spread	Publish monthly and annual tourism statistics:				
		Published monthly releases on international tourism	Monthly releases on international tourism published as scheduled	Published monthly releases on international tourism as scheduled		
		Published annual report on international tourism	Annual report on international tourism published by June 2019	Published annual report on international tourism as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Tourism statistics						
Programme 3: Population and Social Statistics (Subprogramme: Health and Vital Statistics)						
7.1	Number of releases on international tourism, 3 months after the reference period	12	12	12	0	
7.2	Number of reports on international tourism published	1	1	1	0	

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Financial statistics						
Programme 2: Economic Statistics (Subprogramme: Private Sector Financial Statistics)						
9.	To expand the statistical information base by increasing its depth, breadth and geographic spread	Publish quarterly and annual private sector financial statistics:				
		Published quarterly releases on financial statistics of private sector enterprises	Quarterly releases on financial statistics of private sector enterprises published as scheduled	Published quarterly releases on financial statistics of private sector enterprises as scheduled		
		Published annual release on financial statistics of private sector enterprises 2017	Annual release on financial statistics of private sector enterprises 2018 published by November 2019	Published annual release on financial statistics of private sector enterprises 2018 as scheduled		
		Expand and improve:				
		Compiled report on integrating data on capital expenditure	Discussion document on quarterly estimates of capital expenditure in the private sector compiled by March 2020	Compiled discussion document on quarterly estimates of capital expenditure in the private sector as scheduled		
		Compiled report on stakeholder engagement to promote private sector financial surveys	Stakeholders engaged to promote private sector financial surveys by March 2020	Compiled report on stakeholder engagement to promote private sector financial surveys as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Financial statistics						
Programme 2: Economic Statistics (Subprogramme: Private Sector Financial Statistics)						
9.1	Number of releases on financial statistics of private sector enterprises	5	5	5	0	
9.2	Number of documents on quarterly estimates of capital expenditure compiled	1	1	1	0	
9.3	Private sector financial surveys promoted	1	1	1	0	

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Financial statistics						
Programme 2: Economic Statistics (Subprogramme: Government Financial Statistics)						
10.	To expand the statistical information base by increasing its depth, breadth and geographic spread	Publish quarterly and annual government financial statistics:				
		Published annual release on financial statistics of national government with audited data	Annual release on the financial statistics of national government with audited data published by June 2019	Published annual release on financial statistics of national government with audited data as scheduled		
		Published annual release on financial census of municipalities for 2017	Annual release on the financial census of municipalities published by June 2019	Published annual release on financial census of municipalities as scheduled		
		Published annual release on financial statistics of extra-budgetary accounts and funds with audited data	Annual release on the financial statistics of extra-budgetary accounts and funds with audited data published by August 2019	Published annual release on financial statistics of extra-budgetary accounts and funds with audited data as scheduled		
		Published annual release on financial statistics of provincial government with audited data	Annual release on the financial statistics of provincial government with audited data published by September 2019	Published annual release on financial statistics of provincial government with audited data as scheduled		
		Published annual release on capital expenditure of the public sector	Annual release on capital expenditure of the public sector published by October 2019	Published annual release on capital expenditure of the public sector as scheduled		
		Published annual release on the financial statistics of higher education institutions with audited data	Annual release on the financial statistics of higher education institutions with audited data published by October 2019	Published annual release on the financial statistics of higher education institutions with audited data as scheduled		

Table 1: Strategic Plan targets (concluded)

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Financial statistics						
Programme 2: Economic Statistics (Subprogramme: Government Financial Statistics)						
10.	To expand the statistical information base by increasing its depth, breadth and geographic spread	Published annual release on the financial statistics of consolidated general government with audited data	Annual release on the financial statistics of consolidated general government with audited data published by November 2019	Published annual release on the financial statistics of consolidated general government with audited data as scheduled		
		Published quarterly releases on financial statistics of municipalities	Quarterly releases on financial statistics of municipalities published as scheduled	Published quarterly releases on financial statistics of municipalities as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Financial statistics						
Programme 2: Economic Statistics (Subprogramme: Government Financial Statistics)						
10.1	Number of releases on government financial statistics	7	7	7	0	
10.2	Number of releases on financial statistics of municipalities, published with a quarterly lag	4	4	4	0	

ii) Price Stability

The following tables outline the achievements against set targets for measuring price stability:

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Consumer and producer price statistics						
Programme 2: Economic Statistics (Subprogramme: Price Statistics)						
11.	To expand the statistical information base by increasing its depth, breadth and geographic spread	Publish monthly Consumer Price Index (CPI):				
		Published monthly CPI releases	Monthly CPI releases as scheduled	Published monthly CPI releases as scheduled		
		Expand and improve:				
		Compiled report on testing of alternative collection methodologies	Alternative collection methodologies (Phase 1) implemented by March 2020	Developed and tested a mobile application for alternative collection methodologies	The application was not tested and implemented	Due to functionality problems identified during testing
12.		Publish monthly Producer Price Index (PPI):				
		Published monthly Producer Price Index (PPI) releases	Monthly PPI releases as scheduled	Published monthly PPI releases as scheduled		
		Expand and improve:				
		Compiled research report on transport, storage and communication services	Research report on transport, storage and communication services by March 2020	Conducted research on transport, storage and communication services	The methods were not tested as scheduled	Due to stakeholder-initiated changes to the questionnaire and failure to sign MoU with ICASA

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Consumer and producer price statistics						
Programme 2: Economic Statistics (Subprogramme: Price Statistics)						
11.1	Number of Consumer Price Index (CPI) releases published on the second last Wednesday of every month	12	12	12	0	Due to functionality problems identified during testing
11.2	Research report on improving CPI	1	1	0	1	
12.1	Number of Producer Price Index (PPI) releases published on the last Thursday of every month	36	36	36	0	
12.2	Research reports on improving PPI	1	1	0	1	Due to stakeholder-initiated changes to the questionnaire and failure to sign MoU with ICASA

iii) Employment, job creation and decent work

The following tables outline the achievements against set targets for measuring employment, job creation and decent work:

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Labour market statistics						
Programme 3: Population and Social Statistics (Subprogramme: Labour Statistics)						
14.	To expand the statistical information base by increasing its depth, breadth and geographic spread	Publish quarterly employment and earnings statistics:				
		Published quarterly releases on employment and earnings	Quarterly releases on employment and earnings and average monthly earnings published as scheduled	Published quarterly releases on employment and earnings and average monthly earnings as scheduled		
		Expand and improve:				
		Compiled research report on vacancy rates in the formal economy	Research on job vacancy rates conducted by March 2020	Conducted research on job vacancy rates as scheduled		
15.		Publish quarterly and annual labour market statistics:				
		Published quarterly releases on labour market information	Quarterly releases on labour market information published as scheduled	Published quarterly releases on labour market information as scheduled		
		Published annual report on labour market dynamics in South Africa in November 2018	Annual report on labour market dynamics in South Africa published by September 2019	Published annual report on labour market dynamics in South Africa in March 2020	Published later than scheduled	Due to human resource constraints
		Expand and improve:				
		Published SESE report	Volunteer Activities Survey (VAS) report published by March 2020	Published Volunteer Activities Survey as scheduled		
		Developed SAYP module	Research on Time Use Survey conducted by March 2020	Conducted research on Time Use Survey as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Labour market statistics						
Programme 3: Population and Social Statistics (Subprogramme: Labour Statistics)						
14.1	Number of releases on employment and earnings and average monthly earnings, published 12 weeks after the reference month	4	4	4	0	
14.2	Reports on improving employment and earnings statistics	1	1	1	0	
15.1	Number of releases on labour market information published 4 weeks after the end of the quarter (last publication will be released 8 weeks after the end of the quarter)	4	4	4	0	
15.2	Number of reports on labour market statistics published	2	1	1	0	Published later than scheduled due to human resource constraints
15.3	Volunteer Activities Survey (VAS) report published	1	1	1	0	
15.4	Labour market statistics expanded	1	1	1	0	

iv) Rural development, food security and land reform

The following tables outline the achievements against set targets for measuring rural development, food security and land reform:

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Agricultural statistics						
Programme 2: Economic Statistics (Subprogramme: Structural Industry Statistics)						
16.	To expand the statistical information base by increasing its depth, breadth and geographic spread	Publish annual commercial agriculture statistics:				
		Published report on 2017 Agriculture Survey	Report on 2017 Census of Commercial Agriculture (CoCA) by November 2019	Published report on 2017 Census of Commercial Agriculture (CoCA) in March 2020	Published report later than scheduled	Due to the updating of the sample frame which took longer than expected
		Expand and improve:				
			Report on Fishery statistics compiled by September 2019	Published report on Fishery statistics as scheduled		
			Report on Forestry statistics compiled by September 2019	Published report on Forestry statistics as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Agricultural statistics						
Programme 2: Economic Statistics (Subprogramme: Structural Industry Statistics)						
16.1	Report on Commercial Agriculture	1	1	1	0	Published report later than scheduled due to the updating of the sampling frame
16.2	Reports on Fishery and Forestry statistics by September 2019		2	2	0	

v) Sustainable resource management

The following tables outline the achievements against set targets for measuring sustainable resource management:

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Environmental economic accounts						
Programme 2: Economic Statistics (Subprogramme: Economic Analysis)						
17.	To expand the statistical information base by increasing its depth, breadth and geographic spread	Environmental economic accounts: Compiled report on Natural Capital Accounting and Valuation of Ecosystem Services in South Africa Project document on coordinating the European Union-funded project on Natural Capital Accounting and Valuation of Ecosystem Services compiled by March 2020 Compiled project document as scheduled				

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Environmental economic accounts						
Programme 2: Economic Statistics (Subprogramme: Economic Analysis)						
17.1	Natural Capital Accounting and Valuation of Ecosystem Services project	1	1	1	0	

vi) Living circumstances, service delivery and poverty

The following tables outline the achievements against set targets for measuring living circumstances, service delivery and poverty:

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Life circumstances, service delivery and poverty						
Programme 3: Population and Social Statistics (Subprogramme: Social Statistics)						
18.	To expand the statistical information base by increasing its depth, breadth and geographic spread	General Household Survey:				
		Published annual release on the GHS 2017 in June 2018	Annual statistical release on the General Household Survey (GHS) 2018 published by May 2019	Published GHS 2018 as scheduled		
		Expand and improve:				
		Compiled development indicators in June 2018	Development indicators compiled by May 2019	Compiled development indicators as scheduled		
		Compiled metro development indicators in June 2018	Metro development indicators compiled by May 2019	Compiled metro development indicators as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Life circumstances, service delivery and poverty						
Programme 3: Population and Social Statistics (Subprogramme: Social Statistics)						
18.1	Number of releases on social and household service delivery statistics published	1	1	1	0	
18.2	Reports on improving social and household service delivery statistics	2	2	2	0	

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Life circumstances, service delivery and poverty						
Programme 3: Population and Social Statistics (Subprogramme: Poverty and Inequality Statistics)						
19.	To expand the statistical information base by increasing its depth, breadth and geographic spread	Publish periodic statistics on life circumstances, poverty and inequality				
		Expand and improve:				
		- Compiled CPS pilot report in September 2018	The South African Multi-dimensional Poverty Index (SAMPI): A technical document on the compilation of and improvements on the SAMPI compiled by December 2019	Compiled document on the South African Multidimensional Poverty Index as scheduled		
		- Compiled CPS methodology document				
		- Published report on food security in SA in March 2019				
		- Compiled poverty mapping report	National poverty line (2019) compiled by September 2019	Compiled National poverty line in July 2019	Published earlier than scheduled	Due to the reprioritisation of activities
		- Compiled 2018 poverty lines	Child poverty report compiled by June 2019	Commenced with compilation of Child poverty report	The report was not completed. Revised publication date: July 2020	Due to stakeholder consultation with UNICEF
			Inequality trends report compiled by December 2019	Compiled Inequality trends report in November 2019	Published earlier than scheduled	Due to the reprioritisation of activities
			NIDS data assessed by March 2020	Assessed NIDS data as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Life circumstances, service delivery and poverty						
Programme 3: Population and Social Statistics (Subprogramme: Poverty and Inequality Statistics)						
19.1	Reports on life circumstances, poverty and inequality statistics compiled	5	5	4	1	The Child poverty report was not completed due to stakeholder consultation. Revised publication date: July 2020

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Life circumstances, service delivery and poverty						
Programme 2: Economic Statistics (Subprogramme: Government Financial Statistics)						
20.	To expand the statistical information base by increasing its depth, breadth and geographic spread	Publish annual non-financial statistics:				
		Published annual release on the non-financial census of municipalities	Annual release on the non-financial census of municipalities by August 2019	Published Annual release on the non-financial census of municipalities as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Life circumstances, service delivery and poverty						
Programme 2: Economic Statistics (Subprogramme: Government Financial Statistics)						
20.1	Number of releases on non-financial statistics	1	1	1	0	

vii) Population dynamics

The following tables outline the achievements against set targets for measuring population dynamics:

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Population statistics						
Programme 3: Population and Social Statistics (Subprogramme: Population Statistics)						
21.	To expand the statistical information base by increasing its depth, breadth and geographic spread	Expand and improve: - Published 9 provincial profiles as scheduled - Compiled report on Census 2021 new methodologies test	Census 2021 mini-test tools and methodologies developed by July 2019 Census 2021 mini-test report (data collected through self-enumeration) compiled by March 2020 Report on administrative data of institutionalised population compiled by March 2020 Census 2021 mini-test report (data quality, data confrontation and analysis) compiled by March 2020 Discussion document on homeless population definition compiled by March 2020	Developed Census 2021 mini-test tools and methodologies as scheduled Compiled Census 2021 mini-test report (data collected through self-enumeration) as scheduled Compiled report on administrative data of institutionalised population as scheduled Compiled Census 2021 mini-test report (data quality, data confrontation and analysis) as scheduled Compiled discussion document on homeless population definition as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Population statistics						
Programme 3: Population and Social Statistics (Subprogramme: Population Statistics)						
21.1	Census 2021 mini-test tools and methodologies developed		3	3	0	
21.2	Census 2021 mini-test report compiled		1	1	0	
21.3	Homeless population national definition developed		1	1	0	

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Population statistics						
Programme 3: Population and Social Statistics (Subprogramme: Demography)						
22.	To expand the statistical information base by increasing its depth, breadth and geographic spread	Publish mid-year population estimates:				
		Published mid-year population estimates at national and provincial level	Mid-year population estimates at national and provincial level published by July 2019	Published mid-year population estimates at national and provincial level as scheduled		
		Expand and improve:				
		Published mid-year population estimates at district council and metro levels	Mid-year population estimates at district and metro levels published by November 2019	Published mid-year population estimates at district and metro levels in October 2019	Published earlier than scheduled	Due to reprioritisation of activities
		Compiled local municipality and household estimates (on 2011 boundaries data)	Local municipality and household estimates published by March 2020	Published local municipality and household estimates as scheduled		
			Mid-year short- and medium-term population projections released by March 2020	Published Mid-year short- and medium-term population projections as scheduled		
		- Compiled 4 thematic reports based on alternative data sources in the place of 2 planned thematic reports on SADHS - Compiled research report on conducting publicity and accessing gated communities in SA	Thematic demographic reports based on multiple sources compiled by March 2020	Compiled 4 thematic demographic reports based on multiple sources	Compiled 2 additional reports	To ensure coverage of all themes within Demography

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Population statistics						
Programme 3: Population and Social Statistics (Subprogramme: Demography)						
22.1	Number of population estimates published	2	5	5	0	
22.2	Research on improving demographic statistics	0	2	4	2	To ensure coverage of all themes within Demography

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Vital statistics						
Programme 3: Population and Social Statistics (Subprogramme: Health and Vital Statistics)						
23.	To expand the statistical information base by increasing its depth, breadth and geographic spread	Publish annual vital statistics and statistics on international migration:				
		Published annual release on recorded live births (2017)	Annual release on recorded live births (2018) published by September 2019	Published annual release on recorded live births (2018) as scheduled		
		The annual release on mortality and causes of death (2017) was not published	Annual release on mortality and causes of death (2018) published by March 2020	The annual release on mortality and causes of death (2018) was not published	Revised publication date is October 2020	Due to the late receipt of data from the Department of Home Affairs
		Published annual release on marriages and divorces (2017) as scheduled	Annual release on marriages and divorces (2018) published by February 2020	Published annual release on marriages and divorces (2018) in March 2020	Published report later than scheduled	Due to the late receipt of data from the Department of Justice

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Vital statistics						
Programme 3: Population and Social Statistics (Subprogramme: Health and Vital Statistics)						
23.1	Number of statistical releases on vital statistics (births, deaths, marriages and divorces) published	2	3	2	1	The annual release on mortality and causes of death (2018) was not published due to the late receipt of data from the Department of Home Affairs Published annual release on marriages and divorces later than scheduled due to late receipt of data from the Department of Justice

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Gender and vulnerable groups statistics						
Programme 3: Population and Social Statistics (Subprogramme: Social Statistics)						
24.	To expand the statistical information base by increasing its depth, breadth and geographic spread	Publish statistics on vulnerable groups: Compiled report on vulnerable groups indicators				
		Statistical report on marginalised groups indicators published by March 2020	Published statistical report on marginalised groups indicators as scheduled			
25.	To expand the statistical information base by increasing its depth, breadth and geographic spread	Publish statistics on gender: Published Gender Series 4 on economic empowerment				
		Gender Series 6: Gender and education published by December 2019	Published Gender Series 6: Gender and education in March 2020	Published report later than scheduled	Due to human resource constraints	

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Gender and vulnerable groups statistics						
Programme 3: Population and Social Statistics (Subprogramme: Social Statistics)						
24.1	Number of statistical reports on marginalised groups published	2	1	1	0	
25.1	Number of statistical reports on gender published	2	1	1	0	Published report later than scheduled due to human resource constraints

viii) Safety and security

The following tables outline the achievements against set targets for measuring safety and security:

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Crime and safety statistics						
Programme 3: Population and Social Statistics (Subprogramme: Social Statistics)						
26.	To expand the statistical information base by increasing its depth, breadth and geographic spread	Publish annual crime statistics: Published annual statistical release on victims of crime in October 2018				
		Published annual statistical release on victims of crime in October 2018	Annual statistical release on crime statistics by December 2019	Published statistical release on crime statistics as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Crime and safety statistics						
Programme 3: Population and Social Statistics (Subprogramme: Social Statistics)						
26.1	Number of releases on crime statistics published	1	1	1	0	

ix) Health

The following tables outline the achievements against set targets for measuring health:

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Health statistics						
Programme 3: Population and Social Statistics (Subprogramme: Health and Vital Statistics)						
27.	To expand the statistical information base by increasing its depth, breadth and geographic spread	Expand and improve: <ul style="list-style-type: none"> - Compiled report on non-communicable diseases - Compiled research report on alternative data sources on health 	Analytical report on various data sources compiled by March 2020	An analytical report on various data sources was not compiled as scheduled	Compiled report on Determinants of health among the youth aged 15–34 years in SA	Reprioritisation due to stakeholder need

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Health statistics						
Programme 3: Population and Social Statistics (Subprogramme: Health and Vital Statistics)						
27.1	Research on improving health statistics conducted	2	1	0	1	Reprioritisation due to stakeholder need

x) Education

The following tables outline the achievements against set targets for measuring education:

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Education statistics						
Programme 3: Population and Social Statistics (Subprogramme: Social Statistics)						
28.	To expand the statistical information base by increasing its depth, breadth and geographic spread	Expand and improve: <ul style="list-style-type: none"> - Published thematic report on post-secondary attainments - Compiled report on technical support provided to stakeholders 	Education statistics: Series 6 published by March 2020	Published Education statistics: Series 6 in February 2020	Report published earlier than scheduled	Due to reprioritisation

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Education statistics						
Programme 3: Population and Social Statistics (Subprogramme: Social Statistics)						
28.1	Research reports on expanding education statistics	1	1	1	0	Report published earlier than scheduled due to reprioritisation

xi) Governance

The following tables outline the achievements against set targets for measuring governance:

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Governance statistics						
Programme 3: Population and Social Statistics (Subprogramme: Social Statistics)						
29.	To expand the statistical information base by increasing its depth, breadth and geographic spread	Publish governance statistics:				
			Governance statistics published by August 2019	Published governance statistics as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Governance statistics						
Programme 3: Population and Social Statistics (Subprogramme: Social Statistics)						
29.1	Governance statistics published		1	1	0	

2.1.2 Develop new and innovative statistical products and services

i) Integrative research and analysis

The following tables outline the achievements against set targets for integrative research and analysis:

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Integrative research and analysis						
Programme 4: Methodology, Standards and Research (Subprogramme: Policy Research and Analysis)						
31.	To develop new and innovative statistical products and services	Conduct research and analysis on emerging socioeconomic issues (lower-level estimates):				
		Compiled 3 research reports	Research on government's socioeconomic planning: development of estimates conducted by March 2020	Compiled 3 research reports on government's socioeconomic planning as scheduled		
		Compiled 2 research reports	Research on spatial analysis conducted by March 2020	Compiled 2 research reports on spatial analysis as scheduled		
		Refinement of experimental Growth Accounting Framework (GAF)	Experimental Growth Accounting Framework piloted by March 2020	Compiled document on the piloting of the Experimental Growth Accounting Framework as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Integrative research and analysis						
Programme 4: Methodology, Standards and Research (Subprogramme: Policy Research and Analysis)						
31.1	Research on improving government's socio-economic planning	3	3	3	0	
31.2	Research reports on spatial analysis	2	2	2	0	
31.3	Experimental Growth Accounting Framework refined	1	1	1	0	

2.1.3 Develop new and innovative statistical products and services

i) Revolutionise data systems

The following tables outline the achievements against set targets for data revolution:

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Data revolution						
Programme 1: Administration (Subprogramme: Office of the SG)						
33.	To revolutionise data systems	Expand and improve: The document on data revolution was not developed	Document on data revolution developed by March 2020	The document on data revolution was not developed	The target has been discontinued	Due to human resource constraints

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Data revolution						
Programme 1: Administration (Subprogramme: Office of the SG)						
33.1	Document on data revolution developed	0	1	0	1	Due to human resource constraints



2.2 Strategic outcome 2: Trusted statistics

2.2.1 Institutionalise quality management

The following tables outline the achievements against set targets to institutionalise quality management:

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Quality management						
Programme 4: Methodology, Standards and Research (Subprogramme: Methodology and Evaluation)						
34.	To institutionalise quality management	Institutionalising quality management:				
		Developed a quality management system	Quality management system developed (Phase 2) by March 2020	Developed quality management system (Phase 2) as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Quality management						
Programme 4: Methodology, Standards and Research (Subprogramme: Methodology and Evaluation)						
34.1	Quality management system developed	1	1	1	0	

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Quality management						
Programme 4: Methodology, Standards and Research (Subprogramme: Methodology and Evaluation)						
35.	To institutionalise quality management	Designed PES methodology for Census 2021	PES tests conducted by March 2020	Conducted PES tests for Census 2021 Mini Test as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Quality management						
Programme 4: Methodology, Standards and Research (Subprogramme: Methodology and Evaluation)						
35.1	PES for Census 2021 conducted	1	1	1	0	

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Quality management						
Programme 7: Survey Operations (Subprogramme: Survey Coordination, Monitoring and Evaluation)						
36.	To institutionalise quality management	Conduct independent process monitoring and evaluation of household-based surveys and censuses:				
		- Compiled report on monitoring and evaluation of Census 2021 tests	Report on monitoring the CDC (GHS, DTS and GPSJS) compiled by September 2019	Compiled report on monitoring the CDC (GHS, DTS and GPSJS) as scheduled		
		- Compiled report on the monitoring of QLFS	Report on evaluation of QLFS compiled by December 2019	Compiled report on evaluation of QLFS as scheduled		
		- Compiled report on the evaluation of CDC				

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Quality management						
Programme 7: Survey Operations (Subprogramme: Survey Coordination, Monitoring and Evaluation)						
36.1	Number of survey monitoring and evaluation reports compiled	3	2	2	0	

2.2.2 Innovate the statistical value chain for better efficiency

The following tables outline the achievements against set targets for improved efficiency in survey operations:

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Plan, design, build, collect, process and disseminate						
Programme 4: Methodology, Standards and Research (Subprogramme: Methodology and Evaluation)						
37.	To innovate the statistical value chain	Provide methodological expertise and support:				
		Provided 100% methodological support to stakeholders	90% methodological support provided to stakeholders by March 2020	Provided 81% of methodological support to stakeholders	9% less than planned	Due to dependency on other internal processes
		Improve support by:				
		Compiled research reports on alternative approaches to variance estimation, seasonal adjustment, methodological procedures in sampling and quality management using data mining	4 research reports on methodological practices in economic and social statistics compiled by March 2020	Compiled 3 research reports on methodological practices in social statistics addressing: survey weighting in household-based surveys; sample design for post-enumeration surveys; and para-data considerations in household-based surveys		
				Compiled 1 research report on methodological practices in economic statistics addressing: The Black Friday effect in retail trade sales		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Plan, design, build, collect, process and disseminate						
Programme 4: Methodology, Standards and Research (Subprogramme: Methodology and Evaluation)						
37.1	Percentage methodological support provided	100%	90%	81%	9%	Due to dependency on other internal processes
37.2	Research reports to improve methodological support	4	4	4	0	

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations		
Plan, design, build, collect, process and disseminate								
Programme 7: Survey Operations (Subprogramme: Census and Community Survey)								
38.	To innovate the statistical value chain	Planning for Census 2021: <ul style="list-style-type: none">- Compiled report on new methodologies on data collection for Census 2021 test- Compiled report on new methodologies on training for Census 2021 test- Compiled report on new methodologies on logistics for Census 2021 test- Compiled report on publicity and advocacy for Census 2021 test- Compiled field operations quality plan for Census 2021 test			Census 2021 mini-test conducted by December 2019	Conducted Census 2021 mini-test as scheduled	Finalised report later than scheduled in March 2020	To ensure complete coordination of all processes
			Plan for Census 2021 pilot compiled by March 2020	Compiled plan for Census 2021 pilot as scheduled				
			Report on Census 2021 mini-test conducted by March 2020	Compiled report on Census 2021 mini-test as scheduled				

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Plan, design, build, collect, process and disseminate						
Programme 7: Survey Operations (Subprogramme: Census and Community Survey)						
38.1	Census 2021 documents compiled	5	3	3	0	

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Plan, design, build, collect, process and disseminate						
Programme 7: Survey Operations (Subprogramme: Household Survey Operations)						
39.	To innovate the statistical value chain	Innovate: <ul style="list-style-type: none"> - Compiled 2 reports on quality assurance - Compiled report on maintenance of the master sample - Conducted 5 training sessions - Compiled report on CAPI transition 				
			Report on quality assurance conducted by March 2020	Compiled report on quality assurance as scheduled		
			Training sessions on household surveys conducted by March 2020	Conducted 3 training sessions	National training for the GPSJS could not take place	Due to the COVID-19 pandemic
			Digital data collection for DTS, GHS and QLFS (parallel) implemented by March 2020	Compiled report on implementation of data collection as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Plan, design, build, collect, process and disseminate						
Programme 7: Survey Operations (Subprogramme: Household Survey Operations)						
39.1	Number of reports on quality assurance conducted	2	1	1	0	
39.2	Number of training sessions on household surveys	5	4	3	1	Due to the COVID-19 pandemic
39.3	Report on improving household survey operations	1	1	1	0	

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Plan, design, build, collect, process and disseminate						
Programme 7: Survey Operations (Subprogramme: Corporate Data Processing)						
41.	To innovate the statistical value chain	Coordinate data processing of censuses, household-based surveys, civil registration and ad hoc surveys:				
		- Processed 262 963 received questionnaires	100% of received questionnaires for QLFS and EPWP processed by March 2020	Processed 100% of received questionnaires for QLFS and EPWP as scheduled		
		- The 480 600 death notification forms received were not processed	Number of edited data sets compiled as scheduled	Compiled 7 data sets as scheduled		
		- Compiled report on implementation of digital data collection	Received death notification forms processed by November 2019	Death notification forms were not processed as scheduled	Processing will be completed by June 2020	Due to the late receipt of data from the DHA
			Census 2021 mini-test processing conducted by January 2020	Conducted Census 2021 mini-test processing as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Plan, design, build, collect, process and disseminate						
Programme 7: Survey Operations (Subprogramme: Corporate Data Processing)						
41.1	Percentage questionnaires processed	100% (262 963 questionnaires)	100%	100%	0	
41.2	Number of edited data sets compiled		7	7	0	
41.3	Percentage of death notification forms for mortality and causes of death processed	0%	100%	79,7%	20,3%	Due to the late receipt of data from the DHA
41.4	Census 2021 mini-test processing conducted		1	1	0	

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Plan, design, build, collect, process and disseminate						
Programme 5: Statistical Support and Informatics (Subprogramme: Publication Services)						
42.	To innovate the statistical value chain	Compile multidisciplinary publications. Develop electronic datasets for statistical data:				
		Compiled 10 issues of <i>Mbalo Brief</i> and 1 edition of <i>Stats in Brief</i>	Publications compiled by March 2020 (10 <i>Mbalo Brief</i> and 1 <i>Stats in Brief</i>)	Compiled 10 issues of <i>Mbalo Brief</i> and 1 edition of <i>Stats in Brief</i> as scheduled		
		Improve by:				
		Data warehouse procedures were not developed	Data warehouse procedures implemented by March 2020	Data warehouse procedures were not implemented as scheduled	Work will continue in 2020/21	Due to stakeholder consultation
			Research on municipal publication for IDP conducted by March 2020	Conducted research on municipal publication for IDP as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Plan, design, build, collect, process and disseminate						
Programme 5: Statistical Support and Informatics (Subprogramme: Publication Services)						
42.1	Percentage publications compiled	100%	100%	100%	0	
42.2	Report on improving publication services	0	1	0	1	Due to stakeholder consultation
42.3	Research on municipal publication for IDP conducted		1	1	0	

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Plan, design, build, collect, process and disseminate						
Programme 6: Statistical Collection and Outreach (Subprogramme: Stakeholder Relations and Marketing)						
43.	To innovate the statistical value chain	Disseminate Stats SA's statistical products:				
		Recorded 2 238 917 visitor sessions (40% increase)	Visitor sessions to website per annum: (baseline 1 600 000: 10% increase in visitor sessions to the website by March 2020)	Recorded 2 677 542 visitor sessions (67% increase)	57%	The estimate was based on the 2016/17 annual report
		Recorded 375 086 document downloads (44% increase)	Publications downloaded from website (baseline 260 000: 10% increase in publications downloaded from website by March 2020)	Recorded 398 281 document downloads (53% increase)	43%	The estimate was based on the 2016/17 annual report
		Improve dissemination and increase usage by:				
			Census 2021 dissemination plan developed by March 2020	Census 2021 dissemination plan was not developed as scheduled	Work will continue in 2020/21	Due to human resource constraints
			Census 2021 dissemination platforms evaluated by March 2020	Census 2021 dissemination platforms were not evaluated as scheduled	Work will continue in 2020/21	Due to human resource constraints
			Branding strategy developed by March 2020	Developed branding strategy as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Plan, design, build, collect, process and disseminate						
Programme 6: Statistical Collection and Outreach (Subprogramme: Stakeholder Relations and Marketing)						
43.1	Percentage increase of visitor sessions to the website	40% increase (2 238 917 sessions)	10%	67%	57%	The estimate was based on the 2016/17 annual report
43.2	Percentage increase of publications downloaded from the website	44% increase (375 086 downloads)	10%	53%	43%	The estimate was based on the 2016/17 annual report
43.3	Census 2021 dissemination plan developed		1	0	1	Due to human resource constraints
43.4.1	Census 2021 dissemination platforms evaluated		1	0	1	Due to human resource constraints
43.5.1	Branding strategy developed		1	1	0	

2.2.3 Adopt international statistical standards and classifications

The following tables outline the achievements against set targets for the adoption of international statistical standards and classifications:

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Statistical standards development						
Programme 4: Methodology, Standards and Research (Subprogramme: Survey Standards)						
44.	To adopt and adapt international standards	Drive development and review of statistical standards:				
		- Developed new standards on determining the need for information, data linking and tabulation plan	New standard developed on acronyms and abbreviations for Stats SA by March 2020	Developed standards for acronyms and abbreviations as scheduled		
		- Reviewed standards on weighting methodology, tables and charts, document versioning, and seasonal adjustment	Number of standards reviewed by March 2020	Reviewed the following standards as scheduled: - Definitional metadata for 4 main topics; - Measurement and reporting levels of proxy response; and - Statistical releases and reports writing style		
		Improve by:				
			Standards Development Life Cycle (SDLC) reviewed by March 2020	Reviewed SDLC as scheduled		
			Standards advocacy projects conducted by March 2020	Conducted standards advocacy projects as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Statistical standards development						
Programme 4: Methodology, Standards and Research (Subprogramme: Survey Standards)						
44.1	Number of standards developed	3	1	1	0	
44.2	Number of standards reviewed	4	3	3	0	
44.3	Standards development processes reviewed		1	1	0	
44.4	Standards advocacy projects conducted by March 2020		1	1	0	

2.2.4 Increase stakeholder focus, communication and marketing

The following tables outline the achievements against set targets for increasing stakeholder focus, communication and marketing:

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Integrated communication and stakeholder management						
Programme 6: Statistical Collection and Outreach (Subprogramme: Corporate Communications)						
45.	Increase stakeholder focus, marketing and communication	Position and enhance the public image and credibility of the organisation:				
		Compiled 48 editions of <i>Pulse</i>	100% <i>Pulse</i> editions compiled by March 2020 (48 per annum)	Compiled 48 editions of <i>Pulse</i> (100%) as scheduled		
		Compiled quarterly dashboard of media perception	Quarterly dashboard of media perception compiled	Compiled quarterly dashboard of media perception as scheduled		
		Improve internal and external communication:				
		- Developed 1 new communication product (summary of statistical releases)	Communication products and services evaluated by March 2020	Communication products and services were not evaluated	Work will continue in 2020/21	Due to the reprioritisation of Census 2021 activities
		- Conducted 2 training sessions and 3 media engagements	Census 2021 communication plan compiled by March 2020	A Census 2021 communication plan was not compiled	Work will continue in 2020/21	Due to human resource constraints
		- Compiled report on communication support to SANSS	Census 2021 communication and community mobilisation tools tested by December 2019	Census 2021 communication and community mobilisation were not tested	Work will continue in 2020/21	Due to human resource constraints
			Report on communication approaches compiled by March 2020	A report on communication approaches was not compiled	Work will continue in 2020/21	Due to human resource constraints

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Integrated communication and stakeholder management						
Programme 6: Statistical Collection and Outreach (Subprogramme: Corporate Communications)						
45.1	Percentage internal communication products compiled	48 (100%)	48 (100%)	48 (100%)	0	
45.2	Dashboard of media perception compiled	4	4	4	0	
45.3	Communication products and services evaluated		1	0	1	Due to the reprioritisation of Census 2021 activities
45.4	Census 2021 preparations implemented		3	0	3	Due to human resource constraints

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Integrated communication and stakeholder management						
Programme 6: Statistical Collection and Outreach (Subprogramme: Stakeholder Relations and Marketing)						
46.	Increase stakeholder focus, marketing and communication	Provide stakeholder management support services:				
		Handled 95,0% of simple queries within 15 minutes	95% of simple queries handled within 15 minutes	Handled 98,2% of simple queries within 15 minutes (average)	3,2%	The target is an estimate
		Handled 97,5% of normal queries within 24 hours	90% of normal queries handled within 24 hours	Handled 99,3% of normal queries within 24 hours (average)	9,3%	The target is an estimate
		Handled 95,9% of complex queries within 5 days	90% of complex queries handled within 5 days	Handled 95,0% of complex queries within 5 days (average)	5,0%	The target is an estimate
		Compiled user satisfaction survey report	User satisfaction survey report compiled by March 2020	Compiled user satisfaction survey report as scheduled		
		Conducted 100% training sessions	100% user training sessions conducted by March 2020	Conducted 0% training sessions	100%	Due to human resource constraints
		Improve by:				
			Stakeholder management and marketing plan for Census 2021 developed by March 2020	A stakeholder management and marketing plan for Census 2021 was not developed	Work will continue in 2020/21	Due to human resource constraints

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Integrated communication and stakeholder management						
Programme 6: Statistical Collection and Outreach (Subprogramme: Stakeholder Relations and Marketing)						
46.1	Percentage of telephonic queries handled within 15 minutes	95,0%	95%	98,2%	3,2%	The target is an estimate
46.2	Percentage of telephonic queries handled within 24 hours	97,5%	90%	99,3%	9,3%	The target is an estimate
46.3	Percentage of telephonic queries handled within 5 days	95,9%	90%	95,0%	5,0%	The target is an estimate
46.4	User Satisfaction Survey (USS) conducted	1	1	1	0	
46.5	Percentage of user training sessions conducted	75%	100%	0	100%	Due to human resource constraints
46.6	Stakeholder management and marketing plan for Census 2021 developed		1	0	1	Due to human resource constraints

2.2.5 Designate statistics as official

The following tables outline the achievements against set targets for designating statistics as official:

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Designate statistics as official						
Programme 1: Administration (Subprogramme: SANSS)						
47.	Designate statistics as official	Assessment and certification of statistics in the SANSS:				
		Compiled SASQAF quality statements for the Income and Expenditure Survey and SAPS Crime Statistics	2 SASQAF quality statements produced by March 2020	Produced quality statements for the Living Conditions Survey and the Mortality and Causes of Death surveys as scheduled		
		Enhance trust in statistics:				
		Developed proposal for modernising the assessment process	SASQAF reviewed by March 2020	Reviewed SASQAF as scheduled		
			Automated assessment system tested by March 2020	Tested automated assessment system as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Designate statistics as official						
Programme 1: Administration (Subprogramme: SANSS)						
47.1	SASQAF quality statements produced	2	2	2	0	
47.2	Strategic initiatives to improve independent quality assessments	1	1	1	0	
47.3	Automated assessment system tested		1	1	0	



2.3 Strategic outcome 3: Partners in statistics

2.3.1 Strengthen collaboration to build statistical sampling frames

The following tables outline the achievements against set targets for strengthening collaboration to build statistical sampling frames:

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Geospatial frame						
Programme 5: Statistical Support and Informatics (Subprogramme: Geographic Frames and Geographic Services)						
48.	To strengthen collaboration to build statistical sampling frames	Provide an updated spatial information frame for the collection of household statistics:				
		Demarcated 1 province as scheduled (Eastern Cape)	1 province demarcated by March 2020	1 province was not demarcated as scheduled	Work will continue in 2020/21	Due to human resource constraints emanating from labour disputes with staff
		Improve the SIF:				
		Published dwelling frame at metro, city and regional service centre levels	Dwelling frame at metro, city and regional service centre levels published by March 2020	Published a dwelling frame at metro, city and regional service centre levels as scheduled		
			EA layer for Census 2021 mini-test prepared by June 2019	Prepared EA layer for Census 2021 mini-test in August 2019	Later than scheduled	Due to stakeholder consultation
			PN layer for Census 2021 mini-test prepared by June 2019	Prepared PN layer for Census 2021 mini-test in August 2019	Later than scheduled	Due to stakeholder consultation
			GIF update on selected EAs for Census 2021 mini-test by July 2019	Completed GIF update on selected EAs for Census 2021 mini-test as scheduled		
			10 sampling frames for household surveys prepared as scheduled	Prepared 10 sampling frames for household surveys as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Geospatial frame						
Programme 5: Statistical Support and Informatics (Subprogramme: Geographic Frames and Geographic Services)						
48.1	Dwelling frame at metro, city and regional service centre levels published	1	1	1	0	
48.2	Number of provinces demarcated	1	1	0	1	Due to human resource constraints emanating from labour disputes with staff
48.3	EA and PN layers for Census 2021 prepared		2	2	0	Later than scheduled due to stakeholder consultation
48.4	Sampling frames for household surveys prepared		10	10	0	

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Business register						
Programme 4: Methodology, Standards and Research (Subprogramme: Business Register)						
50.	To strengthen collaboration to build statistical sampling frames	Provide an updated spatial information frame for the collection of economic statistics:				
		Compiled preliminary financial sampling frame	Preliminary financial sampling frame by November 2019	Compiled preliminary financial sampling frame as scheduled		
		Compiled final financial sampling frame	Final financial sampling frame by March 2020	Compiled final financial sampling frame as scheduled		
		Improve the business register:				
		Implementation of the unit model continued	Units model fully implemented by March 2020	Implemented units model as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Business register						
Programme 4: Methodology, Standards and Research (Subprogramme: Business Register)						
50.1	Number of financial sampling frames compiled	2	2	2	0	
50.2	Strategic initiatives to improve the business register implemented	1	1	1	0	

2.3.2 Lead the coordination of the statistical system in South Africa

The following tables outline the achievements against set targets for leading the coordination of the statistical system in South Africa:

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Economic and social statistics subsystems						
Programme 1: Administration (Subprogramme: SANSS)						
51.	Lead the coordination of the statistical system in SA	Coordinate the production of statistics in the economic and social statistics subsystems:				
		Improve coordination:				
		- Applied clearance protocol to the DTS Research and Development Survey	Clearance protocol applied by March 2020	Applied clearance protocol to SAPS Crime statistics and the DTS Research and Development Survey		
		- Applied SASQAF Lite to SAPS and RTMC data	SASQAF Lite on relevant data applied by March 2020	Applied SASQAF Lite to the RTMC (State of Road Safety) report		
			Partnerships with 2 stakeholders formalised (MoUs/SLAs) by March 2020	Formalised partnerships with the Wits Health Consortium and the Department of Transport as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Economic and social statistics subsystems						
Programme 1: Administration (Subprogramme: SANSS)						
51.1	Documents on coordination of economic and social statistics subsystems	3	4	4	0	

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Information management in the SANSS						
Programme 1: Administration (Subprogramme: SANSS)						
52.	Lead the coordination of the statistical system in SA	Facilitate information sharing amongst SANSS partners:				
		Improve information sharing:				
		- Developed strategy on data sharing	Protocol on data sharing piloted by March 2020	Piloted protocol on data sharing as scheduled		
		- Developed protocol on data sharing	SASQAF specifications for online assessment developed by March 2020	Developed specifications for a SASQAF online assessment tool as scheduled		
		- Developed system specifications for SASQAF				
		- Expanded e-data transfer tool amongst SANSS members	Dissemination platform on SDGs for NSS data implemented by March 2020	Launched dissemination platform on SDGs for NSS data in December 2019	Earlier than scheduled	Due to reprioritisation
		- Expanded dissemination tool amongst SANSS members				

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Information management in the SANSS						
Programme 1: Administration (Subprogramme: SANSS)						
52.1	Protocol on data sharing developed	1	1	1	0	
52.2	SASQAF specifications for online assessment developed		1	1	0	
52.3	Information management in the SANSS improved	3	1	1	0	

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Statistical reporting						
Programme 1: Administration (Subprogramme: SANSS)						
53.	Lead the coordination of the statistical system in SA	Facilitate production of statistics according to national, regional and international requirements:				
		Compiled report on SDG indicators	SDG Country Report compiled by December 2019	Compiled SDG Country Report in September 2019	Earlier than scheduled	For presentation at the UNGA
		<ul style="list-style-type: none"> - Maintained protocols for the development, compliance and reporting of indicators - Updated Integrated Indicator Framework 	Integrated Indicator Framework updated by March 2020	Updated Integrated Indicator Framework as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Statistical reporting						
Programme 1: Administration (Subprogramme: SANSS)						
53.1	Statistical information for national and international reporting obligations coordinated	3	2	2	0	

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Statistical support and advice						
Programme 1: Administration (Subprogramme: SANSS)						
54.	Lead the coordination of the statistical system in SA	Provide technical support and conduct diagnostic assessments of data within the SANSS:				
		Provided technical support to 4 organs of state	Technical support in statistical production provided to 2 organs of state by March 2020	Provided technical support in statistical production to the Department of Social Development and the Road Traffic Management Corporation		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Statistical support and advice						
Programme 1: Administration (Subprogramme: SANSS)						
54.1	Technical support in statistical production provided to organs of state	4	2	2	0	

2.3.3 Promoting international cooperation and participation in statistics

The following tables outline the achievements against set targets for strengthening international collaboration and partnerships in Africa and globally:

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
International collaboration and partnerships						
Programme 6: Statistical Collection and Outreach (Subprogramme: International Statistical Development and Coordination)						
56.	Strengthen international collaboration and partnerships and lead statistical development in Africa	Coordinate international collaboration and partnerships:				
		Compiled report on Stats SA's participation in international programmes	International programmes (UN, AUC and UNECA) participated in by March 2020	Compiled 2 reports on international programmes participated in	One report was scheduled for Q2 and completed in Q4	Due to reprioritisation of activities
		Improve international collaboration:				
		- An international programme communication strategy was not implemented - Compiled report on implementation of international collaboration framework and guidelines	Stats SA framework for hosting international events reviewed by September 2019 Stats SA framework for international engagements reviewed by March 2020	Reviewed framework for hosting international events in March 2020 Reviewed Stats SA framework for international engagements as scheduled	The framework was completed later than scheduled	Due to reprioritisation of activities

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
International collaboration and partnerships						
Programme 6: Statistical Collection and Outreach (Subprogramme: International Statistical Development and Coordination)						
56.1	International programmes participated in	1	2	2	2	One report was achieved later than scheduled due to reprioritisation of activities
56.2	International collaboration improved	2	2	2	1	Framework was completed later than scheduled due to reprioritisation of activities

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Statistical development in Africa and the world						
Programme 6: Statistical Collection and Outreach (Subprogramme: International Statistical Development and Coordination)						
57.	Strengthen international collaboration and partnerships and lead statistical development in Africa	Lead statistical development efforts in Africa:				
		Compiled report on Stats SA's participation in the African statistical programme, excluding 14 th ASSD	Report on Stats SA's participation in the African statistical programme (14 th ASSD) by March 2020	A report on Stats SA's participation in the African statistical programme was not compiled as scheduled	The ASSD report was not compiled. The activity has been discontinued	Stats SA is no longer responsible for coordinating the event
			African statistical development programmes supported by March 2020	Compiled report on support to African statistical development programmes as scheduled		
		Compiled report on African peer support provided	African peer support provided by March 2020	Compiled report on African peer support and international statistical best practice benchmarking as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Statistical development in Africa and the world						
Programme 6: Statistical Collection and Outreach (Subprogramme: International Statistical Development and Coordination)						
57.1	Participation in the African statistical programme	1	2	1	1	Stats SA is no longer responsible for coordinating the event
57.2	African peer support provided	1	1	1	0	



2.4 Strategic outcome 4: A capable organisation

2.4.1 Drive legislative reform of the statistical production and coordination environment

The following tables outline the achievements against set targets for driving legislative reform of the statistical production and coordination environment:

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Legislative reform						
Programme 1: Administration (Subprogramme: SANSS)						
58.	Drive legislative reform of the statistical production and coordination environment	Legislative reform: A draft Bill on legislative changes was not submitted to Parliament. A presentation on the proposed changes was made to the Portfolio Committee	Progress report on parliamentary process for Statistics Act amendments compiled by March 2020	Compiled progress report on parliamentary process for Statistics Act amendments as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Legislative reform						
Programme 1: Administration (Subprogramme: SANSS)						
58.1	Documents developed for legislative reform	1	1	1	0	

2.4.2 Corporate governance and administration

The following tables outline the achievements against set targets for enhancing corporate governance and administration:

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Strategic planning, reporting and monitoring						
Programme 1: Administration: Office of the SG (Subprogramme: Strategy)						
59.	Enhance corporate governance and administration	Publish strategic planning and reporting documents:				
		The 2019/20 WP was approved by the Minister in March 2019	WP 2020/21 tabled in Parliament by March 2020	Tabled 2020/21 WP in Parliament as scheduled		
		Submitted 4 organisational reports (preliminary)	Organisational quarterly reports (preliminary) submitted 30 days after the end of the quarter	Submitted organisational quarterly reports 30 days after the end of the quarter as scheduled		
		Tabled 2017/18 annual report in Parliament	Annual report 2018/19 tabled in Parliament by September 2019	Tabled 2018/19 annual report in Parliament as scheduled		
		Compiled annual report on Service Delivery Improvement Plan (SDIP)	Annual report on SDIP compiled by September 2019	Compiled annual report on SDIP as scheduled		
		Enhance strategic management:				
			Strategic direction for 2020-2025 tabled in Parliament by March 2020	Tabled strategic direction for 2020-2025 in Parliament as scheduled		
			Concept note on service delivery improvement compiled by March 2020	Compiled concept note on service delivery improvement as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Strategic planning, reporting and monitoring						
Programme 1: Administration: Office of the SG (Subprogramme: Strategy)						
59.1	Strategic planning documents compiled	1	1	1	0	
59.2	Organisational reports compiled	6	6	6	0	
59.3	Strategic management improved		2	2	0	

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Programme and project management						
Programme 1: Administration: Office of the SG (Subprogramme: Programme Office)						
60.	Enhance corporate governance and administration	Build programme and project management capability and provide integrated management information:				
		Compiled monthly integrated management information reports	Monthly integrated management information reports compiled	Compiled monthly integrated management information reports as scheduled		
		Empowered 8 branches in operational planning	8 branches empowered and supported in operational planning by March 2020	Empowered and supported 8 branches in operational planning as scheduled		
		Improve programme and project management:				
		Empowered 6 priority projects	Stats SA priority project supported by March 2020	Supported 4 priority projects	3 additional projects	As per organisational need
		Compiled report on consolidation of management information repository	Discussion document on additional management information repository functionality required compiled by March 2020	Compiled discussion document on additional management information repository functionality		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Programme and project management						
Programme 1: Administration: Office of the SG (Subprogramme: Programme Office)						
60.1	Number of integrated management information reports compiled	12	12	12	0	
60.2	Percentage branches empowered in operational planning	100% (8)	100% (8)	100% (8)	0	
60.3	Projects empowered in accordance with Stats SA's project management framework	6	1	4	3	As per organisational need
60.4	Programme and project management improved	1	1	1	0	

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Internal audit services						
Programme 1: Administration: Office of the SG (Subprogramme: Internal Audit)						
61.	Enhance corporate governance and administration	Provide independent assurance and advisory internal audit services:				
		Completed 96% (44 out of 46) audit reports	90% internal audits completed by March 2020	Completed 91% of internal audits as per internal audit coverage plan	1%	The target is an estimate
		Improve internal audit services:				
		Compiled reports on implementation of combined assurance and quality assurance review results	Census 2021 plan audited by March 2020 Combined assurance coordinated by March 2020	Audited Census 2021 plan in December 2019 Compiled report on the coordination of combined assurance as scheduled	Earlier than scheduled	Due to reprioritisation of activities

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Internal audit services						
Programme 1: Administration: Office of the SG (Subprogramme: Internal Audit)						
61.1	Percentage internal audit reports completed as per approved audit coverage plan	96%	90%	91%	1%	The target is an estimate
61.2	Reports on improving internal audit services	2	2	2	0	

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Governance, risk and compliance						
Programme 1: Administration: Corporate Services (Subprogramme: Corporate Governance)						
62.	Enhance corporate governance and administration	Provide governance, legal, risk management, investigations and compliance services:				
		Compiled 4 quarterly governance reports	Governance reports (to Exco, Risk Management Committee and Audit Committee) compiled	Compiled quarterly governance reports as scheduled		
		Improve accountability:				
		<ul style="list-style-type: none"> - The Government accountability framework was not institutionalised - Evaluated fraud prevention strategy, which includes anti-corruption, and compiled an ethics implementation plan - Maintained 100% submission, verification and reporting of financial disclosures for SMS, MMS and other designated employees as legislated 	Compliance environment evaluated by March 2020	The evaluation was not conducted as scheduled	The target is deferred to 2021/22	Due to human resource constraints

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Governance, risk and compliance						
Programme 1: Administration: Corporate Services (Subprogramme: Corporate Governance)						
62.1	Corporate governance reports compiled	4	4	4	0	
62.2	Reports on improving corporate governance	2	1	0	1	Due to human resource constraints

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Financial management and administration						
Programme 1: Administration: Corporate Services (Subprogramme: Financial Administration)						
63.	Enhance corporate governance and administration	Provide financial, supply chain and asset management services:				
		Submitted annual financial statements (AFS) to the National Treasury (NT) and Auditor-General (AG)	AFS to the NT and AG submitted by May 2019	Submitted AFS to NT and the AG as scheduled		
		Compiled Medium Term Expenditure Framework (MTEF) estimates	MTEF submitted by July 2019	Submitted MTEF to NT in August 2019	Later than scheduled	Due to the alignment to the proposed structure
		Submitted Adjusted Estimates of National Expenditure (AENE) to National Treasury	AENE submitted by September 2019	Submitted AENE to NT as scheduled		
		Submitted Estimates of National Expenditure (ENE) to National Treasury	ENE submitted by December 2019	Submitted ENE to NT in November 2019	Earlier than scheduled	Due to revised timelines
		Procured 87% of goods and services from black-owned institutions	75% of goods and services procured from black-owned institutions by March 2020	Procured 92% of goods and services from black-owned institutions	17%	Most suppliers utilised by Stats SA were compliant with BBBEE legislation
		Enhance financial management and administration:				
		- Implemented digital filing system	E-payroll system certification by March 2020	Implemented e-payroll system certification in April 2019	Earlier than scheduled	It was designed as a module on an existing Employee Self Service System
		- Developed standard costing procedures				
		- Developed concept document for the Commitments and Accruals Tool	Census 2021 financial administration support plan developed by March 2020	Developed Census 2021 financial administration support plan as scheduled		
		- Developed Census 2021 fieldworker payment and SCM sourcing strategies				

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Financial administration and management						
Programme 1: Administration: Corporate Services (Subprogramme: Financial Management)						
63.1	Financial management and administration documents submitted to National Treasury and the Auditor-General	4	4	4	0	
63.2	Percentage goods and services procured from black-owned institutions (promotion of BEE)	87%	75%	92%	17%	Most suppliers utilised by Stats SA were compliant with BBEE legislation
63.3	Reports on improving financial management and administration	3	2	2	0	

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Human resource management systems						
Programme 1: Administration: Corporate Services (Subprogramme: Human Resource Management and Development)						
64.	Enhance corporate governance and administration	Provide efficient client-based human resource services:				
		0% of staff were appointed within 12 months, resulting from recruitment placed on hold since October 2016 due to budget cuts	60% of permanent staff appointed within 12 months as per PSR 2016	0% staff were appointed within 12 months	Recruitment has been placed on hold since October 2016	Due to budget cuts
		31% of grievance cases were addressed within 30 days	85% of grievance cases addressed within 30 days by March 2020	0% of grievance cases addressed within 30 days	Grievance cases were not addressed as scheduled	Due to human resource constraints
		63% of disciplinary cases were addressed within 60 days	85% of disciplinary cases addressed within 60 days by March 2020	0% of disciplinary cases addressed within 60 days	Disciplinary cases were not addressed as scheduled	Due to human resource constraints
			Employment equity report compiled by March 2020	Compiled EE report in December 2019	Earlier than scheduled	Due to reprioritisation
		Enhance HR management:				
		<ul style="list-style-type: none"> - Conducted a client satisfaction survey - Implemented e-recruitment system - The redeployment of staff affected by CAPI was not done 	Client satisfaction assessed by March 2020	Assessed client satisfaction through the conducting of a Customer Satisfaction Survey as scheduled		
			E-recruitment system implemented by March 2020	Implemented e-recruitment as scheduled		
			Staff affected by CAPI redeployed by March 2020	The redeployment of staff affected by CAPI was not completed as scheduled	Work will continue in 2020/21	The project will be finalised after the transition of QLFS to CAPI
			HRM plan for Census 2021 developed by March 2020	An HRM plan for Census 2021 was not compiled	Work will continue in 2020/21	The plan will be compiled once the Census 2021 Strategy has been approved to ensure alignment
			Structure review plan implemented by March 2020	Structure review plan was presented to Exco and approved in March 2020		

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Human resource management systems						
Programme 1: Administration: Corporate Services (Subprogramme: Human Resource Management and Development)						
64.	Enhance corporate governance and administration		HRM plan for Census 2021 mini-test developed by June 2019	Developed HRM plan for Census 2021 mini-test as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Human resource management systems						
Programme 1: Administration: Corporate Services (Subprogramme: Human Resource Management and Development)						
64.1	Percentage permanent staff appointed within 12 months as per the PSR 2016	0%	60%	0%	60%	Recruitment has been placed on hold due to budget cuts
64.2	Percentage grievance cases addressed within 30 days	31%	85%	0	85%	Due to human resource constraints
64.3	Percentage disciplinary cases addressed within 60 days	63%	85%	0	85%	Due to human resource constraints
64.4	Employment equity report compiled		1	1	0	
64.5	Human resource management improved	2	6	4	2	<ul style="list-style-type: none"> - The redeployment will be finalised after the transition of QLFS to CAPI - An HRM plan will be compiled once the Census 2021 Strategy has been approved to ensure alignment

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Safe and enabling work environment						
Programme 1: Administration: Corporate Services (Subprogramme: Facilities Management, Logistics and Security)						
65.	Enhance corporate governance and administration	Provide a secure, safe and healthy working environment and provide efficient logistical services:				
		Compiled reports on OHSA	Report on OHSA compiled by March 2020	Compiled report on OHSA as scheduled		
		Enhance facilities management, logistics and security:				
		<ul style="list-style-type: none"> - The Fleet management policy was not finalised - An electronic filing system was not developed - Compiled report on staff relocation 	FMLS plan for Census 2021 developed by March 2020 FMLS plan for Census 2021 mini-test developed by June 2019 Electronic filing system tested by March 2020	Developed FMLS plan for Census 2021 mini-test Developed FMLS plan for Census 2021 mini-test in November 2019 Tested electronic filing system as scheduled	Later than scheduled Due to stakeholder consultation	The mini-test plan will be used as a basis for the main census in 2021

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Safe and enabling work environment						
Programme 1: Administration: Corporate Services (Subprogramme: Facilities Management, Logistics and Security)						
65.1	Report on OHSA compiled	1	1	1	0	
65.2	Reports on improving facilities management, logistics and security	1	3	2	1	The mini-test plan will be used as a basis for the main Census in 2021

2.4.3 Becoming the employer of choice

The following tables outline the achievements against set targets for Stats SA to become an employer of choice:

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Talent management						
Programme 1: Administration: Corporate Services (Subprogramme: Human Resource Management and Development)						
66.	Become an employer of choice	Institutionalise talent management: - Phase 1 of succession planning was not implemented - Phase 2 of succession planning was not developed				
			Talent management institutionalised (rotation planning) by March 2020	The institutionalisation of talent management (rotation planning) was not completed as scheduled	Work will continue in 2020/21	Due to stakeholder consultation

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Talent management						
Programme 1: Administration: Corporate Services (Subprogramme: Human Resource Management and Development)						
66.1	Institutionalise talent management	0	1	0	1	Due to stakeholder consultation

2.4.4 Invest in ICT to align to organisational growth

The following tables outline the achievements against set targets for investing in ICT:

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Server and network environment, end-user support, ICT security and risk management						
Programme 5: Statistical Support and Informatics (Subprogramme: Information and Communication Technology)						
67.	Invest in ICT to align to organisational growth	Provide a stable, reliable and functional ICT environment:				
		75% of ICT services were available during the release of core business outputs	100% of ICT services availability achieved (during release of core business outputs)	Achieved 100% of ICT services availability (during release of core business outputs)		
			ICT Census 2021 strategy developed by March 2020	An ICT Census 2021 strategy was not developed	Compiled project plan and charter	Due to reprioritisation
			ICT plan for Census 2021 mini-test developed by June 2019	Developed ICT plan for Census 2021 mini-test in October 2019	Later than scheduled	Due to stakeholder consultation
		Implemented ICT infrastructure to support digital data collection	ICT infrastructure for digital data collection reviewed by March 2020	Reviewed ICT infrastructure for digital data collection as scheduled		
		Developed provincial and district offices ICT services centralisation strategy	Provincial and district offices ICT services centralisation strategy implemented by March 2020	Implemented provincial and district offices ICT services centralisation strategy as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Server and network environment, end-user support, ICT security and risk management						
Programme 5: Statistical Support and Informatics (Subprogramme: Information and Communication Technology)						
67.1	Percentage ICT services availability achieved (during release of core business outputs)	75%	100%	100%	0%	
67.2	ICT Census 2021 preparations implemented		2	1	1	Due to reprioritisation
67.3	ICT infrastructure for digital data collection reviewed	1	1	1	0	
67.4	Provincial and district offices ICT services centralisation strategy implemented	1	1	1	0	

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Modernising and innovating business processes						
Programme 5: Statistical Support and Informatics (Subprogramme: Business Modernisation)						
68.	Invest in ICT to align to organisational growth	Modernise and innovate:				
		Provided 100% system applications on time	100% systems applications provided on time by March 2020	Provided 100% systems applications as scheduled		
			Systems applications for Census 2019 mini-test developed by June 2019	Developed 11 out of 15 planned applications (73%)	Less than planned	As per user requests
			Systems applications plan for Census 2021 by March 2020	A systems application plan was not developed	Compiled project plan and charter	Due to reprioritisation
		Compiled document on enterprise architecture	Research on enterprise architecture conducted by March 2020	Conducted research on enterprise architecture as scheduled		

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Modernising and innovating business processes						
Programme 5: Statistical Support and Informatics (Subprogramme: Business Modernisation)						
68.1	Percentage systems applications provided on time	100%	100%	100%	0	
68.2	Systems applications for Census 2021 developed		2	0	2	Due to reprioritisation
68.3	Research on enterprise architecture conducted	1	1	1	0	



2.5 Strategic outcome 5: Statistical leadership

2.5.1 Invest in statistical leadership and management

The following tables outline the achievements against set targets for investing in statistical leadership and management:

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Statistical leadership and management						
Programme 1: Administration: Corporate Services (Subprogramme: Human Resource Management and Development)						
70.	Invest in statistical leadership and management	Build statistical leadership and management capability:				
		7 staff members graduated from the CRUISE course	9 research papers by students enrolled for CRUISE compiled by March 2020	6 staff members graduated from the CRUISE course	The results of 4 students are pending	Due to university procedures
		Invest in statistical leadership:				
		A leadership and management programme was not piloted	Leadership and management programme implemented by March 2020	A leadership and management programme was not implemented as scheduled	Work will continue in 2020/21	Due to stakeholder consultation

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Statistical leadership and management						
Programme 1: Administration: Corporate Services (Subprogramme: Human Resource Management and Development)						
70.1	Research papers compiled by students enrolled for CRUISE	7	9	6	3	Due to university procedures
70.2	Reports on improving statistical leadership and management programme	0	1	0	1	Due to stakeholder consultation

2.5.2 Statistical capability and competence

The following tables outline the achievements against set targets for building statistical capability and competence:

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Statistical capacity building at tertiary level						
Programme 1: Administration: Corporate Services (Subprogramme: Human Resource Management and Development)						
72.	Invest in building statistical capability and competence	Create learning opportunities at tertiary level:				
			Return on investment of partnerships with tertiary institutions evaluated by March 2020	The evaluation was not conducted	A decision was taken not to extend the contract for the CRUISE programme with the University of Stellenbosch	Due to resource constraints

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Statistical capacity building at tertiary level						
Programme 1: Administration: Corporate Services (Subprogramme: Human Resource Management and Development)						
72.1	Return on investment of partnerships with tertiary institutions evaluated by March 2020		1	0	1	Due to resource constraints

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Building capacity inside Stats SA						
Programme 1: Administration: Corporate Services (Subprogramme: Human Resource Management and Development)						
74.	Invest in building statistical capability and competence	Coordinate capacity building in Stats SA:				
		Submitted HRD implementation plan to DPSA as scheduled	HRD implementation plan submitted to DPSA by June 2019	Submitted HRD implementation plan as scheduled		
		Submitted WSP as scheduled	Workplace skills plan (WSP) submitted by June 2019	Submitted workplace skills plan as scheduled		
		Submitted HRD monitoring and evaluation tool to DPSA	HRD monitoring and evaluation tool (DPSA prescribed template) submitted to DPSA by June 2019	Submitted HRD monitoring and evaluation tool as scheduled		
		New interns were not appointed	30 interns appointed by March 2020	The process of appointing interns commenced	The process was put on hold	Due to the COVID-19 pandemic
		Strategic initiatives to improve capacity building in Stats SA:				
		- The reskilling programme for new technology was not implemented - Competency profiling of data processors was completed	Reskilling programme for CAPI implemented by March 2020	The reskilling programme was not implemented	The process will be finalised after the complete transition from PAPI to CAPI	Due to internal processes

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Building capacity inside Stats SA						
Programme 1: Administration: Corporate Services (Subprogramme: Human Resource Management and Development)						
74.1	HRD training approved documents	3	3	3	0	
74.2	Interns appointed	0%	30 interns	0	30	Due to the COVID-19 pandemic
74.3	Strategic interventions to improve capacity building inside Stats SA	0	1	0	1	Due to internal processes

2.5.3 Building a united and diverse organisation

The following table outlines the achievements against set targets towards a united and diverse organisation:

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Transformation and change						
Programme 1: Administration: Office of the SG: Change Management						
76.	Building a united and diverse organisation	Drive the transformation and change agenda:				
		Compiled transformation programme	Transformation and Change Agenda implemented (Phase 1) by March 2020	Implemented Transformation and Change Agenda (Phase 1) as scheduled		

The following table outlines the achievements towards a united and diverse organisation:

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Transformation and change						
Programme 1: Administration: Office of the SG: Change Management						
76.1	Transformation and change management documents	1	1	1	0	



3. PROVINCIAL AND DISTRICT OFFICES

The following table outlines the achievements against set targets for provincial and district offices:

Table 1: Strategic Plan targets

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Programme 6: Statistical Collection and Outreach (Provincial Coordination)						
Strategic Outcome 2: Trusted statistics – Innovate the statistical value chain for better efficiency						
40.	Innovate the statistical value chain for better efficiency	Conduct integrated fieldwork:				
		Conducted QLFS with an average response rate of 93%	90% response rate achieved for QLFS	Conducted QLFS as scheduled. Average response rates are as follows: - E Cape: 94,6% - Free State: 96,4% - Gauteng: 85,4% - KZN: 92,4% - Limpopo: 98,7% - Mpu: 94,7% - N Cape: 87,2% - N West: 88,9% - W Cape: 87,7%	Response rates were lower than planned in the North West and Northern Cape provinces	Due to the COVID 19 pandemic which led to the suspension of fieldwork
		Conducted household surveys with an average response rate of 92%	90% response rate achieved for household surveys (GHS & DTS)	Conducted CDC as scheduled. Average response rates are as follows: - E Cape: 94,9% - Free State: 93,2% - Gauteng: 77,3% - KZN: 94,6% - Limpopo: 98,0% - Mpu: 95,5% - N Cape: 91,7% - N West: 91,8% - W Cape: 85,9%	Response rates were lower than planned in Gauteng and the Western Cape provinces	Due to the high number of non-responses
			90% response rate achieved for household surveys (GPSJS)	Conducted GPSJS as scheduled. Average response rates are as follows: - E Cape: 94,9% - Free State: 93,1% - Gauteng: 79,1% - KZN: 93,3% - Limpopo: 97,9% - Mpu: 92,9% - N Cape: 90,0% - N West: 89,0% - W Cape: 83,9%	Response rates were lower than planned in Gauteng, the North West and the Western Cape provinces	Due to the COVID 19 pandemic which led to the suspension of fieldwork
		Provincial plans for Census 2021:				
		Provincial plans were not compiled	Provincial plans for Census 2021 compiled by March 2020	Compiled provincial plans for Census 2021 in 8 provinces	The plan for Gauteng province will be compiled in 2020	Due to human resource constraints

Table 1: Strategic Plan targets (continued)

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
40.	Innovate the statistical value chain for better efficiency		Census 2021 mini-test conducted by December 2020	Conducted Census 2021 mini-test as scheduled		

Strategic Outcome 3: Partners in statistics – Strengthen collaboration to build statistical sampling frames

49.	Strengthen collaboration to build statistical sampling frames	Update and maintain the provincial spatial information frame:				
		Updated over 75% of municipalities in 8 provinces	100% of municipalities updated by March 2020	Updated 100% of municipalities in 7 provinces	Updated 83,3% in Gauteng	Due to the COVID 19 pandemic which led to the suspension of fieldwork
					Updating was not undertaken in Limpopo during 2019/20	The frame was updated in 2018/19

Strategic Outcome 3: Partners in statistics – Lead the development and coordination of statistical coordination

55.	Lead the development and coordination of the SANSS	Lead the coordination of provincial statistics:				
		<ul style="list-style-type: none"> - Provided 100% statistical support to SANSS partners in the Eastern Cape, Free State, KZN, Gauteng, Mpumalanga, North West and the Western Cape - Compiled assessment reports on improving administrative data quality in the Free State, Gauteng, Limpopo and the Western Cape - Compiled research paper on provincial government priorities - Developed provincial strategy for the development of statistics 	100% statistical support provided to SANSS partners	Provided 100% statistical support as follows: Eastern Cape: COGTA KZN: COGTA, Department of Labour, Office of the Premier, Provincial Treasury, Harry Gwala Municipality, and the KZN Legislature Limpopo: The Office of the Premier and Limpopo Provincial Treasury Northern Cape: Office of the Premier and the Department of Social Development North West: Office of the Premier Western Cape: Langeberg Municipality	There was no support provided to the Free State, Gauteng and Mpumalanga provinces	Support is provided on a stakeholder needs basis

Table 1: Strategic Plan targets (concluded)

No.	Strategic objective	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Strategic Outcome 4: Capable organisation – Sustainable provincial and district infrastructure						
69.	Invest in a sustainable and responsive statistical infrastructure in provinces	Provide an efficient governance and administration service: The proposal on statistical regions was not developed				
		Statistical regions (NC) compiled by March 2020	Compiled report on statistical regions as scheduled			
Strategic Outcome 5: Statistical leadership – Invest in building statistical capability and competence in the SANSS						
75.	Invest in building statistical capability and competence	Coordinate capacity building in the provinces for the SANSS:				
		Conducted 42 capacity building sessions	Conduct 25 capacity building sessions	Conducted 42 capacity building sessions	17 sessions more than scheduled	Due to stakeholder needs

The following table outlines the achievements against set targets for provincial and district offices:

Table 2: Annual Performance Plan targets

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Strategic Outcome 2: Trusted statistics – Innovate the statistical value chain for better efficiency (Plan, design, build, collect, process and disseminate)						
Programme 6: Statistical Collection and Outreach (Provincial Coordination)						
40.1	Response rate for household surveys	92%	80-90% (QLFS)	80-90% (7 provinces)	Response rates were lower than planned in the North West and Northern Cape provinces	Due to the COVID 19 pandemic which led to the suspension of fieldwork
			80-90% (GHS, DTS)	80-90% (7 provinces)	Response rates were lower than planned in Gauteng and the Western Cape provinces	Due to the high rate of non-responses
			80-90% (GPSJS)	80-90% (7 provinces)	Response rates were lower than planned in Gauteng, the North West and the Western Cape provinces	Due to the COVID 19 pandemic which led to the suspension of fieldwork
40.2	Census 2021 preparations implemented		18	17	1	The provincial plan for Gauteng was not completed due to human resource constraints
Strategic Outcome 3: Partners in statistics – Strengthen collaboration to build statistical sampling frames (Geospatial frame)						
49.1	Percentage municipalities updated	100% in 8 provinces	100%	100% (7 provinces)	Gauteng: 83% Limpopo: 0%	Due to the COVID 19 pandemic which led to the suspension of fieldwork Updating was done in 2018/19
Strategic Outcome 3: Partners in statistics – Statistical coordination						
55.1	Percentage statistical support provided to SANSS partners	100%	100%	100% (6 provinces)	There was no statistical support provided to the Free State, Gauteng and Mpumalanga provinces	Support is provided on a stakeholder needs basis

No.	Performance indicator	Actual achievement 2018/19	Planned target 2019/20	Actual achievement 2019/20	Deviation from planned target to actual achievement for 2019/20	Comment on deviations
Strategic Outcome 4: Capable organisation – Sustainable provincial and district infrastructure						
69.1	Proposal on statistical regions compiled (WC)	0	1	1	0	
Strategic Outcome 5: Statistical leadership – Invest in building statistical capability and competence in the SANSS						
Programme 6: Statistical Collection and Outreach (Provincial Coordination)						
75.1	Statistical capacity building sessions conducted	42	25	42	17	Due to stakeholder needs

LIST OF ABBREVIATIONS AND ACRONYMS

AC	Audit Committee
AENE	Adjustment Estimates of National Expenditure
AFASA	African Farmers' Association of South Africa
AFS	Annual Financial Statements
AG	Auditor-General
AGSA	Auditor-General South Africa
APN	Access Point Network
ASSD	Africa Symposium on Statistical Development
AUC	African Union Commission
BAUD	Barcoded Asset Audit
BDQAF	Botswana Data Quality Assurance Framework
BEE	Black Economic Empowerment
BPM	Business Process Management
BSF	Business Sampling Frame
CAPI	Computer-Assisted Personal Interview
CAWI	Computer-Assisted Web Interview
CDC	Coega Development Corporation
CDC	Continuous Data Collection
CFO	Chief Financial Officer
Cogta	Cooperative Governance and Traditional Affairs
CoCA	Census of Commercial Agriculture
CoE	Compensation of Employees
CPI	Consumer Price Index
CPS	Continuous Population Survey
CRM	Client Relationship Management
CRUISE	Centre for Regional and Urban Innovation and Statistical Exploration
DAFF	Department of Agriculture, Forestry and Fisheries
DCoG	Department: Cooperative Governance
DEDT	Department of Economic Development and Tourism
DDG	Deputy Director-General
DHA	Department of Home Affairs
DGDP	Departmental Growth and Development Plan
DPSA	Department of Public Service and Administration
DPW	Department of Public Works
DTS	Domestic Tourism Survey

EAP	Employee Assistance Programme
EC	Eastern Cape
EECC	Employment Equity Consultation Committee
ENE	Estimates of National Expenditure
EPWP	Expanded Public Works Programme
EU	European Union
Exco	Executive Committee
FET	Further Education and Training
FM	Facilities Management
FS	Free State
GAF	Growth Accounting Framework
GDP	Gross Domestic Product
GDPe	Gross Domestic Product (expenditure)
GDPp	Gross Domestic Product (production)
GET	General Education and Training
GHS	General Household Survey
GIF	Geospatial Information Frame
GP	Gauteng
GPSJS	Governance, Public Safety and Justice System Survey
HDI	Historically Disadvantaged Individual
HH	Household
HOA	Homeowners Allowance
HOD	Head of Department
HR	Human Resources
HRD	Human Resources Development
HRM	Human Resource Management
IC	Independent Certifier
ICT	Information Communication Technology
IDP	Integrated Development Plan
IEC	Electoral Commission
IIA	Institute of Internal Auditors
IOM	International Organisation for Migration
IT	Information Technology
KZN	KwaZulu-Natal
LBOS	Lesotho Bureau of Statistics
LCS	Living Conditions Survey
LCSH	Library of Congress Subject Headings

LP	Limpopo
MDM	Mobile Device Management
MEBS	Mpumalanga Employment and Business Survey
MMS	Middle Management Staff
MoU	Memorandum of Understanding
MP	Member of Parliament
MP	Mpumalanga
MPPN	Multidimensional Poverty Peer Network
MPSA	Ministry for Public Service and Administration
MRI	Media Reputation Index
MTEF	Medium Term Expenditure Framework
NC	Northern Cape
NCA&VES	Natural Capital Accounting and Valuation of Ecosystem Services
NDoH	National Department of Health
NDoT	National Department of Transport
NDP	National Development Plan
NIDS	National Income Dynamics Study
NHTS	National Household Travel Survey
NSA	Namibia Statistics Agency
NSDS	National Strategy for the Development of Statistics
NT	National Treasury
NTR	National Treasury Regulations
NW	North West
OECD	Organisation for Economic Co-operation and Development
OHSA	Occupational Health and Safety Act
OHS	Occupational Health and Safety
OMF	Operations Management Framework
OoSG	Office of the Statistician-General
PASA	Population Association of Southern Africa
PAPI	Paper-Assisted Personal Interview
PES	Post-enumeration Survey
PFMA	Public Finance Management Act
PGDP	Provincial Growth and Development Plan
PN	Place Name
PPI	Producer Price Index
PPP	Public-Private Partnership
PPPFA	Preferential Procurement Policy Framework Act

PSETA	Public Service Sector Education and Training Authority
PSR	Public Service Regulation
PSU	Primary Sampling Unit
QES	Quarterly Employment Statistics
QFSM	Quarterly Financial Statistics of Municipalities
QLFS	Quarterly Labour Force Survey
QMS	Quality Management System
RMC	Risk Management Committee
RMSC	Risk Management Steering Committee
RSDS	Regional Strategy for the Development of Statistics
RTMC	Road Traffic Management Corporation
SA	South Africa
SABC	South African Broadcasting Corporation
SAC	Standards Approval Committee
SADC	Southern African Development Community
SADHS	South Africa Demographic and Health Survey
SAE	Small-area estimation
SALDRU	Southern Africa Labour and Development Research Unit
SAM	Social Accounting Matrix
SAMPI	South African Multi-dimensional Poverty Index
SAMRC	South African Medical Research Council
SANBI	South African National Biodiversity Institute
SANSS	South African National Statistics System
SAPS	South African Police Service
SARB	South African Reserve Bank
SARS	South African Revenue Service
SASA	South African Statistical Association
SASQAF	South African Statistical Quality Assessment Framework
SAT	South African Tourism
SAYP	Survey of Activities of Young People
SCM	Supply Chain Management
SDGs	Sustainable Development Goals
SDIP	Service Delivery Improvement Plan
SDLC	Standards Development Life Cycle
SEIA	Socio-Economic Impact Assessment
SESE	Survey of Employers and the Self-employed
SEZ	Special Economic Zone

SG	Statistician-General
SHaSA	Strategy for the Harmonisation of Statistics in Africa
SHERQ	Safety, Health, Environment, Risk, Quality
SICTA	Standard Industrial Classification of Tourism Activities
SIF	Spatial Information Frame
SITA	State Information Technology Agency
SMS	Senior Management Staff
SO	Survey Officer
SOP	Standard Operating Procedure
SPC	Staff Placement Committee
Stats SA	Statistics South Africa
STI	Sexually Transmitted Infection
SUT	Supply and Use Table
SVC	Statistical Value Chain
SWTS	School to Work Transition Survey
TLU	Transvaalse Landbou-unie
TOSSD	Total Official Support for Sustainable Development
TUS	Time Use Survey
UIS	User Satisfaction Survey
UN	United Nations
UNGA	United Nations General Assembly
UNECA	United Nations Economic Commission for Africa
UNICEF	United Nations International Children's Fund
UNWDF	United Nations World Data Forum
USS	User Satisfaction Survey
VAS	Volunteer Activities Survey
VCT	Voluntary Counselling and Testing
VOCS	Victims of Crime Survey
WC	Western Cape
WP	Work Programme
WSP	Workplace Skills Plan

