



Work Programme 2018/19

Book 2

THE SOUTH AFRICA I KNOW, THE HOME I UNDERSTAND

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Work Programme 2018/19  
Book 2

## Work Programme 2018/19 (Book 2) Statistics South Africa

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# Contents

Introduction	1
Annual Performance Plan	3
1. Implementing the annual performance plan	4
1.1 Strategic Outcome 1: An informed nation	6
1.2 Strategic Outcome 2: Trusted statistics	76
1.3 Strategic Outcome 3: Partners in statistics	108
1.4 Strategic Outcome 4: A capable organisation	128
1.5 Strategic Outcome 5: Statistical leadership	158
2. Provincial Offices	170
2.1 Sustainable and responsive statistical infrastructure	170
Annexures	187
Annexure 1: Changes in the five-year strategic plan	188
Annexure 2: Summary of publications	202
Annexure 3: List of abbreviations and acronyms	204

## Tables – Performance Indicators

1. National Accounts – GDP releases	10
2. National Accounts – GDP reports	11
3. Economic Analysis	13
4. Short-term Indicators	15
5. Structural Industry Statistics	19
6. Social Statistics – Tourism	21
7. Health and Vital Statistics – International Tourism	23
8. Social Statistics – Transport	25
9. Private Sector Financial Statistics	27
10. Government Financial Statistics	29
11. Price Statistics – CPI	31
12. Price Statistics – PPI	32
13. Price Statistics	32
14. Labour Statistics – Employment	34
15. Labour Statistics – Labour Markets	35
16. Structural Industry Statistics – Agriculture	38
17. Economic Analysis – EEA	40
18. Social Statistics – GHS	44
19. Poverty and Inequality Statistics	46
20. Government Financial Statistics – Non-financial census of municipalities	49
21. Population Statistics	52
22. Demographic Analysis	55
23. Health and Vital Statistics – Vital statistics	57
24. Social Statistics – Vulnerable groups	59
25. Social Statistics – Gender statistics	59
26. Social Statistics – Crime and safety statistics	61
27. Health and Vital Statistics – Health statistics	63
28. Social Statistics– Education statistics	66
29. Social Statistics – Governance statistics	68
30. Government Financial Statistics – Research	71
31. Policy Research and Analysis	71

32. Methodology and Evaluation – Research	73
33. Office of the SG – Data revolution	75
34. Methodology and Evaluation – QMS	77
35. Methodology and Evaluation – Evaluation	79
36. Survey Coordination, Monitoring and Evaluation	81
37. Methodology and Evaluation – Value chain	84
38. Census and Community Survey	86
39. Household Survey Operations	88
40. Provinces – Plan, design, collect, process and disseminate	171
41. Corporate Data Processing	90
42. Publication Services	92
43. Stakeholder Relations and Marketing – Value chain	94
44. Survey Standards	98
45. Corporate Communications	101
46. Stakeholder Relations and Marketing – Stakeholder management	103
47. SANSS – Independent assessment	106
48. Geographic Frames	110
49. Provinces – Geospatial frame	172
50. Business Register	112
51. SANSS – Economic and social statistics subsystems	115
52. SANSS – Information management	117
53. SANSS – Statistical reporting	119
54. SANSS – Statistical support and advice	121
55. Provinces – Statistical coordination	173
56. International Statistical Development and Cooperation – International	124
57. International Statistical Development and Cooperation – Africa	126
58. SANSS – Legislative reform	131
59. Strategy	134
60. Programme Office	136
61. Internal Audit	138
62. Corporate Governance	140
63. Financial Administration	142
64. Human Resources Management and Development – HRM	145
65. Facilities Management, Logistics and Security	147

66. Human Resources Management – Talent management	151
67. Information and Communication Technology	154
68. Business Modernisation	156
69. Provinces – Sustainable provincial and district infrastructure	174
70. Human Resources Management and Development – Statistical leadership and management	159
71. Office of the SG – Statistical literacy at school level	162
72. Human Resources Management and Development – Statistical capacity at tertiary level	163
73. Office of the SG – Statistical capacity at tertiary level	163
74. Human Resources Management and Development – Building capacity inside Stats SA	164
75. Provinces – Building capacity in the SANSS	174
76. Office of the SG – Change management	164

## Introduction

In terms of section 5.1(a) of the Statistics Act, the Minister must, on the recommendation of the Statistician-General, prioritise the work programme in accordance with the purpose of official statistics and the statistical principles contemplated in section 3 and both having been advised in this regard by the Council. Section 7(1)(e) states that the Statistician-General determines and exercises final responsibility regarding the implementation of the work programme of Statistics South Africa.

According to the Treasury regulations, the Accounting Officer of an institution must ensure that the institution has a strategic plan with a planning horizon of at least five years that complies; as well as an annual performance plan covering the Medium Term Expenditure Framework (MTEF).

The compilation of the work programme (also called the annual performance plan) has been guided by the Framework for Strategic Plans and Annual Performance Plans as prescribed by the National Treasury. The core focus of the strategy is about providing the evidential knowledge base to inform the nation on planning, policy development, monitoring and evaluation, and decision-making. The work programme is compiled according to strategic outcomes and strategic objectives as captured in the strategic plan in line with state priorities and not according to budget programmes. Programmes contribute to various strategic outcomes and objectives, as Stats SA is structured according to collection method and not according to outputs. This implies that data collected from businesses are managed by Programme 2 (Economic Statistics), whilst data collected from households are managed by Programme 3 (Population and Social Statistics). It is for this reason that the strategic objectives are not designed according to budget programmes, but are aimed rather at delivering the strategic outcomes that the organisation aims to achieve. The outputs of these programmes are inter-linked to inform the development indicators of the country. However, all performance indicators and targets are individually linked to a programme and subprogramme.

The work programme for 2018/19 consists of two books and an addendum.

**Book 1:** outlines the high level strategic overview including the situational analysis, an overview of the 2018/19 budget and MTEF estimates as well as the programme and subprogramme information. Book 1 will be available in print and electronic format and can also be accessed on the Stats SA website: [www.statssa.gov.za](http://www.statssa.gov.za)

**Book 2:** is about the implementation of the annual performance plan that covers in detail the 5 strategic outcomes and 19 strategic objectives and the statistical themes aiming to inform the country's development outcomes and indicators. The performance indicators and targets are covered in three tables. Table 1 covers the 5-year strategic plan, Table 2 outlines the medium and annual targets, and Table 3 outlines the quarterly targets. The quarterly and annual reports and releases are based on the targets as set out in this book. Book 2 will be available in electronic format only and on the Stats SA website.

**Addendum:** The Technical Indicator Descriptions (TIDs) is attached as an addendum to the work programme. TIDs provide a brief explanation of what the indicator is, with enough detail to give a general understanding of the indicator. The TIDs are available on the Stats SA website.



 Annual Performance Plan

## 1. Implementing the annual performance plan

The annual performance plan sets out performance indicators, outputs and targets to achieve its strategic objectives and outcomes in line with the strategic plan. The activities of the department are aligned to the strategic outcomes and objectives to ensure effective implementation. This book outlines the plans for implementing the strategic outcomes.

Stats SA produces statistical products under two broad programmes, namely Economic Statistics, and Population and Social Statistics. These programmes are supported by five programmes, namely (i) Methodology, Standards and Research, (ii) Statistical Support and Informatics, (iii) Survey Operations, (iv) Statistical Collection and Outreach, and (v) Administration. The official statistics produced by Stats SA are based on data collected through censuses, surveys and administrative data sources. All official statistics are characterised by common statistical principles and practices.

The statistical process involves a range of statistical operations, which are enabled by various support functions. Stats SA has recently reviewed its statistical value chain to better respond to emerging statistical demands. These changes include:

*Impact:* The social impact that the organisation aims to achieve has been defined as the development outcomes of the state in line with the National Development Plan (NDP) and Medium Term Strategic Framework (MTSF) as well as achieving sustainable development for a better life for all.

*Outcome:* The outcomes we wish to achieve have been described in line with the purpose of official statistics in the Statistics Act, which is to assist organs of state, businesses, other organisations and the public by providing statistics to inform planning, decision-making or other actions, and monitoring or assessment of policies.

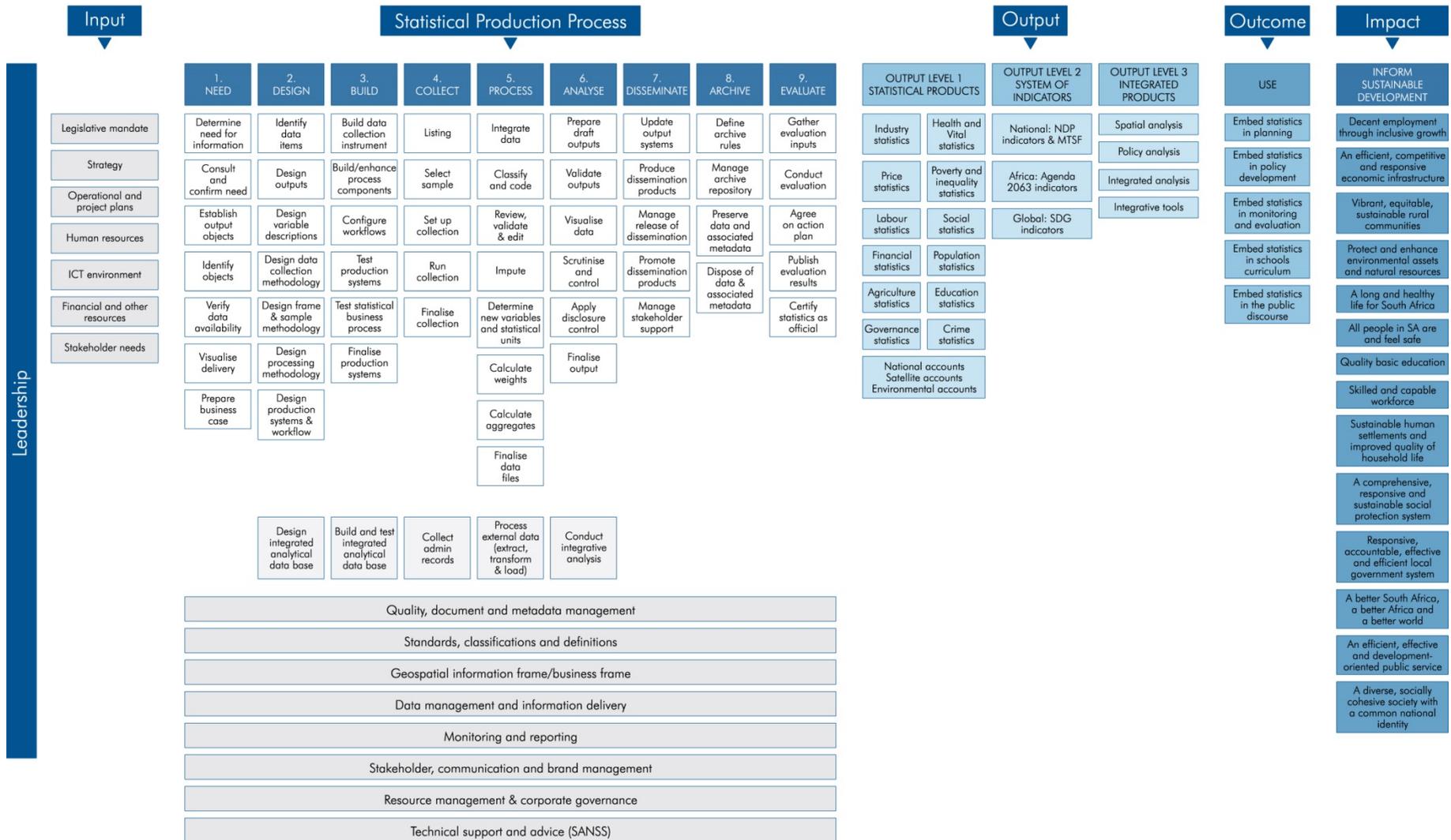
*Outputs:* The outputs have been defined at three levels, namely i) Level 1: The provision of basic statistics on various topics; ii) Level 2: Transforming basic statistics into indicators, as part of an indicator system in order to be responsive to national and international policy agendas; and iii) Level 3: The provision of integrated statistical information (products) using spatial analysis, integrative analysis and statistical tools to be responsive to sectoral and cross-sectoral demands.

*Process:* In order to achieve these outputs, outcomes and impact, Stats SA has introduced 'integration by design' in the value chain. This approach starts with conceptual design of a survey with integration as the end in mind. It implies an information hierarchy that will deliver all three levels of outputs. It implies the design of an integrated analytical database that will be available and accessible for any analysis and dissemination of basic statistics, integrated indicators and integrated products.

*Input:* The legislative mandate has been added as the critical input that will guide the statistical operations of the statistical system.

The Stats SA statistical value chain below illustrates the functioning of the organisation:

# Statistical Value Chain



## 1.1 Strategic Outcome 1: An informed nation

The key purpose of the National Development Plan (NDP) is to accelerate growth, create decent work and promote investment in a competitive economy to address the triple challenges of poverty, unemployment and inequality. The economic environment today is uncertain. All citizens of this country must contribute and ensure a sustainable and resilient economy and that we leave future generations with a vibrant democracy, a society at peace, and progress in all the sustainable development goals. No one should be left behind in our march to a better life for all.

Stats SA's primary purpose is to publish statistics that inform the nation to make decisions that are evidence based. As such, it is the nation's primary provider of data on the economy, the population, the social conditions and the environment of South Africa.

The following diagram summarises the strategic objectives to achieve *An informed nation*:



The following table is a detailed outline of each strategic objective.

### 1.1.1 Expand the statistical information base

**Strategic objective 1.1:** Expand the statistical information base by increasing its depth, breadth and geographic spread

**Objective statement:** Inform socio-economic planning, monitoring and decision-making by providing accurate, relevant and timely economic, population and social statistics through the application of internationally recognised practices by publishing monthly, quarterly, annual and periodic statistical information

**Baseline:** Number of statistical releases on a monthly, quarterly and annual basis: 200 releases

**Justification:** This objective will contribute to measuring the progress, development and transformation of the economy, society and environment

**Links:** This objective links to the NDP, MTSF and Sustainable Development Goals (SDGs)

Expanding the statistical information base to measure the development and transformation of the economy and society is not the responsibility of Stats SA alone. It requires a national effort by organs of state in collaboration with Stats SA. In response to the demand for statistical information by users at national, continental and international levels, Stats SA defined the following statistical themes to coordinate the statistical landscape in the country.

Measurable development outcomes	Statistical themes	
Decent employment through inclusive economic growth	Economic dynamics	Population Dynamics
An efficient, competitive and responsive economic infrastructure network	Price stability	
Vibrant, equitable, sustainable rural communities contributing towards food security for all	Employment, job creation and decent work	
Protect and enhance environmental assets and natural resources	Rural development and food security	
A long and healthy life for South Africans	Sustainable resource management	
All people in South Africa are and feel safe	Health	
Quality basic education	Safety and security	
Skilled and capable workforce to support an inclusive growth path	Education	
Sustainable human settlements and improved quality of household life	Living conditions, service delivery and poverty	
A comprehensive, responsive and sustainable social protection system (new)		
Responsive, accountable, effective and efficient local government system		
Create a better South Africa, a better Africa and a better world	Peace and stability	
An efficient, effective and development-oriented public service	Governance	
A diverse, socially cohesive society with a common national identity	Active citizenship/social cohesion	

Statistical information is collected through either surveys/censuses conducted mostly by Stats SA, or administrative records maintained by line ministries. Stats SA is mandated through the Statistics Act to coordinate these statistics in the country.

Key deliverables to expand the statistical information base under each statistical theme are outlined below.

i) Economic dynamics

*Policy context:* An inclusive and dynamic economy requires that the country should urgently launch the virtuous cycle that allows it to move to a new growth trajectory. Critically, economic policy must reduce unnecessary hindrances to growth and increase growth-enhancing investment, while fundamentally changing the structure of our economy. Growth requires new kinds of production and more equitable ownership in order to enhance employment creation and broaden access to the benefits of the economic development (MTSF: 2014–2019).

Improving our economic growth outlook over the period ahead remains our biggest challenge and this trend assumes that the status quo prevails. The 2017 budget projected GDP growth of 1,3 per cent in 2017. However, due to the country's economic crisis, our growth forecast for this year has been revised downward to 0,7 per cent. Despite the current challenges, we forecast a growth of 1,1 per cent in 2018; 1,5 per cent in 2019; and 1,9 per cent in 2020. We are indeed in difficult times: GDP per capita has declined for two consecutive years and government cannot do it alone. We need business, labour and civil society to come together to forge common solutions to growing the economy inclusively and on a more radical and sustainable basis. On a positive light, we have to acknowledge that we have one of the world's most beautiful countries, with warm people and a rich culture and history. We can grow our tourism sector even more, creating sustainable jobs. Let us view tourism as an export growth sector. We should ensure greater support for the tourism sector, also increasingly referred to as the new gold. We must also expedite necessary reforms to enable ease of travel in and out of the country, particularly to support the tourism sector which is a critical source of revenue (MTBPS:2017).

*Organisational context:* National accounts estimates: The dynamics of the economy are reported through annual and quarterly estimates of national accounts, based on a series of supply and use tables.

Following the redistribution of responsibilities for South Africa's national accounts involving the department and the South African Reserve Bank, the focus will move towards statistics on international trade in goods over the medium term. Statistics South Africa, in a joint venture with the South African Reserve Bank (SARB) and the South African Revenue Service (SARS), has commenced with a process to assess and develop a framework for trade statistics in South Africa.

*Business cycle indicators:* The suite of monthly indicators covers the following industries: Mining and quarrying; Manufacturing; Electricity, gas and water; Construction; Trade; and Transport. Research on the feasibility of expanding the coverage of these, and the feasibility of introducing monthly series for other industries such as business services was concluded and will be implemented when additional resources are made available.

*Structural industry statistics:* The periodic large sample surveys will increasingly focus on collecting information relating to the structure of different industries, both in terms of their detailed purchases and outputs as well as their non-financial aspects. These will allow for the development of annual supply and use tables, forming the basis for national accounts. Statistics on the Agriculture industry remains fragmented in South Africa with the periodic census of agriculture still unfunded.

*Private sector financial statistics:* Financial performance and the financial position of private sector and public sector enterprises are provided through a series of quarterly and annual publications, focusing on selected industries. Key usage of financial statistics include, but are not limited to, economic growth and performance indicators, i.e. compiling estimates of the gross domestic product (GDP) and its components.

Other uses relate to capital formation, financial stability, profitability, industry norms, comparative business analysis, inventory analysis and areas related to the economic and accounting environment.

*Government financial statistics:* The income and expenditure information of government is provided through a series of publications focusing on all levels of government. It details financial and non-financial statistics of municipalities (quarterly and annually), as well as financial statistics of provincial governments, higher education institutions, national government, and extra-budgetary accounts and funds. The financial statistics are combined in an annual publication called *Financial statistics of the consolidated general government*.

The following tables outline the strategic, annual and quarterly performance targets to measure the dynamics of the economy:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>National accounts statistics</i>									
Subprogramme: National Accounts (Programme 2: Economic Statistics)									
1.	Economic dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	GDP estimates reweighted and rebased	Published quarterly and annual GDP as scheduled  Published re-weighted and rebased GDP estimates, supply and use tables and reports on TSA, ICT and a discussion document on NPOs	Published quarterly and annual GDP and a report on TSA as scheduled	Published quarterly and annual GDP releases as scheduled  Published supply and use tables as scheduled	Publish quarterly, annual and regional national accounts statistics	Publish quarterly, annual and regional national accounts statistics	Publish quarterly, annual and regional national accounts statistics	Publish quarterly, annual and regional national accounts statistics
	Economic dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	Economic statistics information base expanded	A research report on the government value added was completed  A report was completed using the Organisation for Economic Co-operation and Development (OECD) approach in the absence of administrative data  Compiled 3 integrative research reports  Research on the integrated economic accounts was not done	Research reports were not compiled	Compiled position paper on research and development satellite account  Compiled position paper on integrated economic accounts	Expand and improve by: • Compiling report on research and development satellite account ( <i>discontinued</i> ) • Compiling report on integrated economic accounts ( <i>discontinued</i> )	Expand and improve by: • <sup>1</sup> Reviewing changes on national accounts statistics	Expand and improve by: • Rebasing and benchmarking of national accounts statistics	Expand and improve by: • Implementing international best practices

<sup>1</sup> Target dropped due to human resource constraints

Table 1: Strategic plan targets (concluded)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>National accounts statistics</i>									
Subprogramme: National Accounts (Programme 2: Economic Statistics)									
2.	Economic dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	GDP estimates from the expenditure approach implemented	Produced four simulated quarterly GDP expenditure estimates for 2014	<p>Compiled simulation report on GDP</p> <p>Compiled report on detailed SUT as scheduled</p> <p>Compiled report on improving data sources for all GDP approaches as scheduled</p>	Compiled report on reviewing and improving data sources as scheduled	<p>Expand national accounts statistics by:</p> <ul style="list-style-type: none"> <li>• Developing and implementing certification process for shadow estimates (<i>discontinued</i>)</li> <li>• Reviewing and improving data sources (based on research matrix)</li> </ul>	<p>Expand national accounts statistics by:</p> <ul style="list-style-type: none"> <li>• <sup>2</sup>Implementing recommendations of certification process (<i>discontinued</i>)</li> <li>• Developing research plans for benchmarking</li> <li>• Reviewing and improving data sources</li> </ul>	<p>Expand national accounts statistics by:</p> <ul style="list-style-type: none"> <li>• <sup>3</sup>Conducting an evaluation of GDP expenditure estimates (<i>move to 2020/21</i>)</li> <li>• Reviewing and improving data sources</li> </ul>	<p>Expand national accounts statistics by:</p> <ul style="list-style-type: none"> <li>• Conducting an evaluation of GDP expenditure estimates</li> </ul>

<sup>2</sup> Discontinued: Continuation of the development of the supply and use tables will be undertaken in preparation of the benchmarking and rebasing exercise of the GDP

<sup>3</sup> The evaluation of the GDP expenditure estimates activity will move to the 2020/2021 financial year after the results of the benchmarking and rebasing exercise are published in 2020

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>National accounts statistics</i>								
Subprogramme: National Accounts Statistics (Programme 2: Economic Statistics)								
1.1	Number of GDP releases published	10	4	4	4	4	4	4
1.2	Number of national accounts reports compiled		1	1	1	1	1	1
2.1	Research to improve national accounts statistics conducted	2	3	1	1	2	2	2

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>National accounts statistics</i>								
Subprogramme: National Accounts (Programme 2: Economic Statistics)								
1.1.1	Number of GDP releases published	Quarterly	4	GDP releases published as scheduled	1	1	1	1
1.2.1	Number of national accounts reports compiled	Annually	1	Supply and use tables compiled by March 2019				1
2.1.1	Research to improve national accounts statistics conducted	Periodic	2	Research plan for benchmarking developed by March 2019				1
				Research on reviewing and improving data sources conducted by March 2019				1

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>National accounts statistics</i>									
Subprogramme: Economic Analysis (Programme 2: Economic Statistics)									
3.	Economic dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	Economic statistics information base expanded	Published re-weighted and rebased GDP estimates as scheduled	Compiled final regional estimation of GDP  Published TFP estimation, total production index note and GAF concepts	Compiled discussion document on statistics of the non-profit sector  Published tourism satellite account earlier than scheduled  Published reports on: • Information and communication technology satellite account • Input/output tables	Expand economic statistics by: • Implementing research outcomes on regional economic indicators ( <i>discontinued</i> ) • Publishing thematic reports on the dynamics of the economy	Expand economic statistics by: • <sup>4</sup> Reviewing regional economic indicators ( <i>discontinued</i> ) • <sup>5</sup> Publishing thematic reports on the dynamics of the economy (see 2.1.1)	Expand economic statistics by: • Publishing thematic reports on the dynamics of the economy	Expand economic statistics by: • Researching the relationship between the different economic statistical information

<sup>4</sup> Discontinued: Regional economic indicators were discontinued from 2016/17 and were replaced by the Growth Accounting Framework (GAF) (moved to Programme 4)

<sup>5</sup> Thematic reports are covered in annual and regional estimates for benchmarking (under 2.1.1)

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>National accounts statistics</i>								
Subprogramme: Economic Analysis (Programme 2: Economic Statistics)								
3.1	Number of reports on economic activity compiled		0	3	2	1	1	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>National accounts statistics</i>								
Subprogramme: Economic Analysis (Programme 2: Economic Statistics)								
3.1.1	Number of reports on economic activity compiled	Annually	1	Report on Tourism satellite accounts compiled by March 2019				1

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Industrial statistics: Agriculture, hunting, forestry and fishing; Mining and quarrying; Manufacturing; Electricity, gas and water supply; Construction; Wholesale and retail trade, repair of motor vehicles, motorcycles and personal and household goods; Transport, storage and communication; Financial intermediation, insurance, real estate and business services; Community, social and personal services; Hotels and restaurants</i>									
Subprogramme: Short-term Indicators (Programme 2: Economic Statistics)									
4.	Economic dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on turnover and volumes expanded	Published monthly, quarterly and annual statistical releases on 8 economic sectors as scheduled  The surveys on real estate, community, social and personal services were not enhanced	Published monthly, quarterly and annual industry and trade statistics as scheduled  Introduced seasonal adjustment using X-12 for: Manufacturing: production and sales; Utilisation of manufacturing capacity; Building statistics  Deflation for Tourist accommodation 2012 was not introduced. Introduced deflation for Food and beverages  Introduced weights for Manufacturing utilisation of production capacity in April 2015	Published monthly, quarterly and annual industry and trade statistics as scheduled  Implemented weights for Manufacturing and Manufacturing production capacity; base year changes; seasonal adjustments earlier; and calculated weights for deflators as scheduled	Publish monthly, quarterly and annual industry and trade statistics  Expand and improve by: <ul style="list-style-type: none"> <li>• Publishing the results of retail products</li> <li>• <sup>6</sup>Introducing new survey(s) to measure services sector (selected in SIC 7, 8 or 9) (not funded)</li> <li>• Seasonal adjustment using X-12 (Land transport)</li> <li>• SASQAF self-assessment (Mining)</li> <li>• Review M&amp;E research findings on imputing size group 4 cases</li> <li>• Weights for indices (Manufacturing [2014]; Mining [2014]; Manufacturing production capacity [2014])</li> <li>• Base year changes: Mining index (2015); Manufacturing index (2015)</li> </ul>	Publish monthly, quarterly and annual industry and trade statistics  Expand and improve by: <ul style="list-style-type: none"> <li>• <sup>6</sup>Introducing new survey(s) to measure services sector (selected in SIC 7, 8 or 9) (not funded)</li> <li>• <sup>7</sup>SASQAF self-assessment (Retail) (discontinued)</li> <li>• <sup>8</sup>Test M&amp;E research findings on different imputing size group 4 cases (discontinued)</li> <li>• Weights for indices (Manufacturing [2016]; Mining [2016]; Manufacturing production capacity [2016])</li> </ul>	Publish monthly, quarterly and annual industry and trade statistics  Expand and improve by: <ul style="list-style-type: none"> <li>• SASQAF self-assessment (Electricity)</li> <li>• Weights for indices (Manufacturing [2017]; Mining [2017]; Manufacturing production capacity [2017])</li> <li>• Base year changes for deflation: Wholesale (2016); Tourist accommodation (2016); Retail (2016); Food and beverages (2016)</li> <li>• Weights for deflator (Retail [2016])</li> </ul>	Publish monthly, quarterly and annual industry and trade statistics  Expand and improve by: <ul style="list-style-type: none"> <li>• SASQAF self-assessment (Wholesale)</li> <li>• Weights for indices (Manufacturing [2018]; Mining [2018]; Manufacturing production capacity [2018])</li> </ul>

<sup>6</sup> Not funded: Funding was not secured in the ENE to introduce new surveys to measure services sector or products sold in retail sector

<sup>7</sup> Discontinued: SASQAF self-assessment is discontinued due to resource constraints

<sup>8</sup> Discontinued: Testing M&E research findings discontinued due to resource constraints

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance		Medium-term targets	
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Industrial statistics: Agriculture, hunting, forestry and fishing; Mining and quarrying; Manufacturing; Electricity, gas and water supply; Construction; Wholesale and retail trade, repair of motor vehicles, motorcycles and personal and household goods; Transport, storage and communication; Financial intermediation, insurance, real estate and business services; Community, social and personal services; Hotels and restaurants</i>								
Subprogramme: Short-term Indicators (Programme 2: Economic Statistics)								
4.1	Number of releases on industrial statistics published	150	150	150	150	150	150	150
4.2	Reports on improving short-term industry statistics compiled	0	3	4	6	2	4	2

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Industrial statistics: Agriculture, hunting, forestry and fishing; Mining and quarrying; Manufacturing; Electricity, gas and water supply; Construction; Wholesale and retail trade, repair of motor vehicles, motorcycles and personal and household goods; Transport, storage and communication; Financial intermediation, insurance, real estate and business services; Community, social and personal services; Hotels and restaurants</i>								
Subprogramme: Short-term Indicators (Programme 2: Economic Statistics)								
<i>Mining and quarrying</i>								
4.1.1	Number of releases on mining: production and sales published, 6 weeks after the reference month	Quarterly	12	Monthly releases on mining: production and sales published as scheduled	3	3	3	3
<i>Manufacturing</i>								
4.1.2	Number of releases on manufacturing: production and sales published, 6 weeks after the reference month	Quarterly	12	Monthly releases on manufacturing: production and sales published as scheduled	3	3	3	3
4.1.3	Number of releases on manufacturing: utilisation of production capacity by large enterprises published, 10 weeks after the reference month	Quarterly	4	Quarterly releases on manufacturing: utilisation of production capacity by large enterprises published as scheduled	1	1	1	1
<i>Electricity, gas and water supply</i>								
4.1.4	Number of releases on generation and consumption of electricity published, 5 weeks after the reference month	Quarterly	12	Monthly releases on generation and consumption of electricity published as scheduled	3	3	3	3

Table 3: Quarterly performance targets: 2018/19 (continued)

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Industrial statistics: Agriculture, hunting, forestry and fishing; Mining and quarrying; Manufacturing; Electricity, gas and water supply; Construction; Wholesale and retail trade, repair of motor vehicles, motorcycles and personal and household goods; Transport, storage and communication; Financial intermediation, insurance, real estate and business services; Community, social and personal services; Hotels and restaurants</i>								
Subprogramme: Short-term Indicators (Programme 2: Economic Statistics)								
<b>Construction</b>								
4.1.5	Number of releases on building plans passed published, 7 weeks after the reference month	Quarterly	12	Monthly releases on building plans passed published as scheduled	3	3	3	3
4.1.6	Number of releases on construction statistics published, 6 months after year-end report	Annually	1	Annual release for 2017 on selected building plans passed and completed published by June 2018	1			
4.1.7	Number of reports on construction statistics published, 20 months after year-end report	Annually	1	Annual report for 2016 on completed buildings published by August 2018		1		
<b>Wholesale and retail trade, repair of motor vehicles, motorcycles and personal and household goods</b>								
4.1.8	Number of releases on retail trade sales published, 7 weeks after the reference month	Quarterly	12	Monthly releases on retail trade sales published as scheduled	3	3	3	3
4.1.9	Number of releases on motor trade sales published, 7 weeks after the reference month	Quarterly	12	Monthly releases on motor trade sales published as scheduled	3	3	3	3
4.1.10	Number of releases on wholesale trade sales published, 7 weeks after the reference month	Quarterly	12	Monthly releases on wholesale trade sales published as scheduled	3	3	3	3
<b>Transport, storage and communication</b>								
4.1.11	Number of releases on land transport published, 8 weeks after the reference month	Quarterly	12	Monthly releases on land transport published as scheduled	3	3	3	3
<b>Financial intermediation, insurance, real estate and business services</b>								
4.1.12	Number of releases on liquidations and insolvencies published, 8 weeks after the reference month	Quarterly	12	Monthly releases on liquidations and insolvencies published as scheduled	3	3	3	3
4.1.13	Number of releases on civil cases for debt published, 7 weeks after the reference month	Quarterly	12	Monthly releases on civil cases for debt published as scheduled	3	3	3	3

Table 3: Quarterly performance targets: 2018/19 (concluded)

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Industrial statistics: Agriculture, hunting, forestry and fishing; Mining and quarrying; Manufacturing; Electricity, gas and water supply; Construction; Wholesale and retail trade, repair of motor vehicles, motorcycles and personal and household goods; Transport, storage and communication; Financial intermediation, insurance, real estate and business services; Community, social and personal services; Hotels and restaurants</i>								
Subprogramme: Short-term Indicators (Programme 2: Economic Statistics)								
<i>Hotels and restaurants</i>								
4.1.14	Number of releases on food and beverages published, 8 weeks after the reference month	Quarterly	12	Monthly releases on food and beverages published as scheduled	3	3	3	3
4.1.15	Number of releases on tourist accommodation published, 8 weeks after the reference month	Quarterly	12	Monthly releases on tourist accommodation published as scheduled	3	3	3	3
4.2.1	Reports on improving short-term industry statistics compiled	Periodic	2	Weights for Manufacturing and Manufacturing production capacity compiled 2016 by June 2018	1			
				Weights for Mining 2016 compiled by December 2018		1		

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Industrial statistics: Agriculture, hunting, forestry and fishing; Mining and quarrying; Manufacturing; Electricity, gas and water supply; Construction; Wholesale and retail trade, repair of motor vehicles, motorcycles and personal and household goods; Transport, storage and communication; Financial intermediation, insurance, real estate and business services; Community, social and personal services; Hotels and restaurants</i>									
Subprogramme: Structural Industry Statistics (Programme 2: Economic Statistics)									
5.	Economic dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on turnover and volumes	Published annual statistical releases on 8 economic sectors as scheduled  Maintenance and improvement of the SIS programme are ongoing	Published periodic structural industry statistics  Published reports on manufacturing and construction as scheduled	Published reports on 2015 mining industry survey; 2014 manufacturing industry survey; and 2014 construction industry survey as scheduled	Publish periodic structural industry statistics  <ul style="list-style-type: none"> <li>• Electricity, gas and water survey (moved to 2018/19)</li> <li>• Transport, post and tele-communications survey (moved to 2018/19)</li> <li>• Trade survey</li> <li>• Tourist accommodation</li> </ul>	Publish periodic structural industry statistics  <ul style="list-style-type: none"> <li>• <sup>9</sup>Electricity, gas and water survey (moved from 17/18)</li> <li>• Transport, post and tele-communications survey (moved from 17/18)</li> <li>• <sup>10</sup>Manufacturing survey (moved to 2019/20)</li> <li>• Construction survey (moved to 2019/20)</li> <li>• <sup>11</sup>Business services (new target)</li> </ul>	Publish periodic structural industry statistics  <ul style="list-style-type: none"> <li>• Manufacturing survey</li> <li>• Construction survey</li> </ul>	Publish periodic structural industry statistics  <ul style="list-style-type: none"> <li>• Mining survey</li> <li>• Trade survey</li> <li>• Personal services</li> </ul>

<sup>9</sup> Statistical releases on Electricity, gas and water survey and Transport, post and telecommunication survey were postponed to 2018/19 from 2017/18 due to AFS. A full report will be published in 2018/19

<sup>10</sup> Statistical releases on the Manufacturing survey and Construction survey will be published in 2019/20

<sup>11</sup> New target: A survey on Business services will be conducted in 2018/19

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Industrial statistics: Agriculture, hunting, forestry and fishing; Mining and quarrying; Manufacturing; Electricity, gas and water supply; Construction; Wholesale and retail trade, repair of motor vehicles, motorcycles and personal and household goods; Transport, storage and communication; Financial intermediation, insurance, real estate and business services; Community, social and personal services; Hotels and restaurants</i>								
Subprogramme: Structural Industry Statistics (Programme 2: Economic Statistics)								
5.1	Number of reports on structural industry statistics published	9	5	3	5	4	3	3

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Industrial statistics: Agriculture, hunting, forestry and fishing; Mining and quarrying; Manufacturing; Electricity, gas and water supply; Construction; Wholesale and retail trade, repair of motor vehicles, motorcycles and personal and household goods; Transport, storage and communication; Financial intermediation, insurance, real estate and business services; Community, social and personal services; Hotels and restaurants</i>								
<i>Electricity, gas and water supply</i>								
5.1.1	Number of periodic reports on electricity, gas and water supply published (SIS)	Periodic	1	Report on 2016 electricity, gas and water supply published by September 2018		1		
<i>Transport, storage and communication</i>								
5.1.2	Number of reports on transport, storage and communication published (SIS)	Periodic	2	Report on 2016 transport and storage survey published by September 2018		1		
				Report on 2016 post and telecommunications survey published by September 2018		1		
<i>Financial intermediation, insurance, real estate and business services</i>								
5.1.3	Number of reports on financial intermediation, insurance, real estate and business services published (SIS)	Periodic	1	Report on 2016 business services survey published by September 2018		1		

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Tourism statistics</i>									
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)									
6.	Economic dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on tourism	Published annual statistical release on domestic tourism not as scheduled due to methodological changes  Biannual report on DTS 2014 was not achieved due to delays in system development	Published biannual and annual domestic tourism statistics  Compiled report on testing sample allocation and weighting methodologies as scheduled	Published report on domestic tourism survey later than scheduled  Biannual report was not published  The comparative analysis was not conducted	Publish biannual and annual domestic tourism statistics  Expand and improve by: • Assessing and evaluating the future of the DTS	Publish biannual and annual domestic tourism statistics  Expand and improve by: • <sup>12</sup> Implementing the evaluation outcome	Publish biannual and annual domestic tourism statistics  Expand and improve by: • Stabilising domestic tourism surveys	Publish biannual and annual domestic tourism statistics  Expand and improve by: • Publishing thematic report on domestic tourism

<sup>12</sup> Discontinued: Discontinued until further notice: This target is discontinued due to resource constraints

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Tourism statistics</i>								
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)								
6.1	Number of reports on domestic tourism statistics published	2	2	1	2	2	2	2

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Tourism statistics</i>								
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)								
6.1.1	Number of reports on domestic tourism statistics published	Annually	2	Annual report on domestic tourism survey published by September 2018		1		
				Biannual report on domestic tourism survey published by December 2018			1	

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Tourism statistics</i>									
Subprogramme: Health and Vital Statistics (Programme 3: Population and Social Statistics)									
7.	Economic dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on international tourism expanded	Published monthly releases on tourism late due to data quality challenges with Home Affairs  Published annual report on 2013 tourism late due to data quality challenges with Home Affairs	Published monthly and annual tourism statistics  The report on strengthening collaboration with Home Affairs was not compiled	Published monthly releases on international tourism as scheduled and 1 additional release  Published report on international tourism as scheduled  The quality self-assessment on tourism statistics was not done	Publish monthly and annual international tourism statistics  Expand and improve by: • Researching the availability of other data sources on tourism • Conducting a quality self-assessment	Publish monthly and annual international tourism statistics  Expand and improve by: • Assessing supplementary data sources	Publish monthly and annual international tourism statistics  Expand and improve by: • Compiling a thematic report on tourism statistics	Publish monthly and annual international tourism statistics  Expand and improve by: • Undertaking SASQAF of tourism data

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Tourism statistics</i>								
Subprogramme: Health and Vital Statistics (Programme 3: Population and Social Statistics)								
7.1	Number of releases on international tourism published, 3 months after the reference period	10	12	14	12	12	12	12
7.2	Number of reports on international tourism published	1	1	1	1	1	1	1
7.3	Assessment on improving international tourism statistics conducted		0	1	2	1	1	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Tourism statistics</i>								
Subprogramme: Health and Vital Statistics (Programme 3: Population and Social Statistics)								
7.1.1	Number of releases on international tourism published, 3 months after the reference period	Monthly	12	Monthly releases on international tourism published as scheduled	3	3	3	3
7.2.1	Number of reports on international tourism published	Annually	1	Annual report on international tourism published by June 2018	1			
7.3.1	Assessment on improving international tourism statistics conducted	Periodic	1	Supplementary data sources assessed by March 2019				1

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Transport statistics</i>									
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)									
8.	Economic dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on the transport sector published	Published NHTS report by July 2014	Compiled thematic report on transport as scheduled  A technical report on RTMC editing, analysis and reporting systems was not compiled	The research report was compiled as scheduled  The report on RTMC was drafted	Publish 5-yearly transport statistics (no publication)  Expand and improve by: • Providing technical support to improve RTMC data systems	Publish 5-yearly transport statistics (publish NHTS national statistical report, user-paid survey)  Expand and improve by: • <sup>13</sup> Providing technical support to improve RTMC (replace with transport) data systems	<i>Publish 5-yearly transport statistics (publish NHTS provincial statistical reports, user-paid survey)</i>  <i>Expand and improve by:</i> • <i>Publishing a thematic report on transport</i>	<i>Publish 5-yearly transport statistics (publish NHTS provincial statistical reports, user-paid survey)</i>  <i>Expand and improve by:</i> • <i>Providing technical support to improve transport data systems</i>

<sup>13</sup> Road Transport Management Corporation (RTMC) has been replaced by transport systems

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Transport statistics</i>								
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)								
8.1	Technical support to improve transport statistics provided		1	0	1	1	1	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Transport statistics</i>								
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)								
8.1.1	Technical support to improve transport statistics provided	Periodic	1	Technical support to improve transport data systems provided by December 2018			1	

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Financial statistics</i>									
Subprogramme: Private Sector Financial Statistics (Programme 2: Economic Statistics)									
9.	Economic dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	Financial statistics of private sector enterprises reviewed and expanded	Published quarterly and annual statistical releases as scheduled  Proposed draft QFS panel related to capital expenditure (subset of the AFS) has been identified	Published quarterly and annual private sector financial statistics as scheduled  Compiled reports on reviewing QFS at lower SIC level as scheduled  Compiled report on engaging stakeholders on research initiatives as scheduled	Published quarterly and annual private sector financial statistics as scheduled  Compiled reports on proposed capital expenditure survey and on engaging stakeholders in research initiatives as scheduled	Publish quarterly and annual private sector financial statistics  Expand and improve by: • Reviewing sample specifications and estimates at lower SIC level • Engaging stakeholders and promoting surveys	Publish quarterly and annual private sector financial statistics  Expand and improve by: • <sup>14</sup> Reviewing sample specifications and estimates at lower SIC level ( <i>target replaced</i> ) • Engaging stakeholders and focusing on survey education • <sup>15</sup> Integrate capital expenditure project focusing on data quality ( <i>new target</i> )	Publish quarterly and annual private sector financial statistics  Expand and improve by: • SASQAF self-assessment • Engaging stakeholders and focusing on survey education • Publish Integrated capital expenditure	Publish quarterly and annual private sector financial statistics  Expand and improve by: • Investigating the possibility of publishing capital expenditure survey results • SASQAF self-assessment

<sup>14</sup> Reviewed: This target will be replaced by integrating the capital expenditure project

<sup>15</sup> New target: Integrated Capital Expenditure

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Financial statistics</i>								
Subprogramme: Private Sector Financial Statistics (Programme 2: Economic Statistics)								
9.1	Number of releases on financial statistics of private sector enterprises published	5	5	5	5	5	5	5
9.2	Report on integrating data on capital expenditure compiled				1	1	1	1
9.3	Private sector financial surveys promoted		1	2	1	1	1	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Financial statistics</i>								
Subprogramme: Private Sector Financial Statistics (Programme 2: Economic Statistics)								
9.1.1	Number of releases on financial statistics of private sector enterprises published	Quarterly	4	Quarterly releases on financial statistics of private sector enterprises published as scheduled	1	1	1	1
9.1.2	Number of releases on financial statistics published	Annually	1	Annual release on financial statistics of private sector enterprises 2017 published by November 2018			1	
9.2.1	Report on integrating data on capital expenditure compiled	Periodic	1	Report on integrating data on capital expenditure compiled by March 2019				1
9.3.1	Private sector financial surveys promoted	Periodic	1	Stakeholders engaged to promote private sector financial surveys by March 2019				1

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Financial statistics</i>									
Subprogramme: Government Financial Statistics (Programme 2: Economic Statistics)									
10.	Economic dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	Financial statistics of government expanded at lower level	Published quarterly and annual statistical releases of government as scheduled	Published quarterly and annual government financial statistics as scheduled	Published quarterly and annual government financial statistics as scheduled	Published quarterly and annual government financial statistics	Published quarterly and annual government financial statistics	Published quarterly and annual government financial statistics	Published quarterly and annual government financial statistics
			The introduction of quarterly estimates of general government was not implemented	Compiled report on QFSM data at provincial level  Compiled report on user-specific groups as scheduled  Compiled report on response rates for QFSM and reducing time frame for annual surveys	Completed the QFSM pilot earlier than scheduled  Compiled report on collaboration and partnering earlier than scheduled	Expand and improve by: <ul style="list-style-type: none"> <li>• Publishing QFSM data at lower level (achieved in 2016/17)</li> <li>• Publishing time series data for GFS surveys</li> <li>• Designing methodology of quarterly estimates of general government expenditure (not funded)</li> <li>• Developing and hosting selected databases for municipal data (discontinued)</li> </ul>	Expand and improve by: <ul style="list-style-type: none"> <li>• <sup>16</sup>Updating time series data for GFS surveys</li> <li>• <sup>17</sup>Implementing revised survey outputs</li> <li>• <sup>18</sup>Piloting quarterly estimates of general government expenditure (not funded)</li> <li>• <sup>19</sup>Maintaining selected databases for municipal data (discontinued)</li> </ul>	Expand and improve by: <ul style="list-style-type: none"> <li>• <sup>20</sup>Updating time series data for GFS surveys</li> <li>• Compiling discussion document on quarterly estimates of general government expenditure (not funded)</li> <li>• Assessing and evaluating selected databases for all municipal data (discontinued)</li> </ul>	Expand and improve by: <ul style="list-style-type: none"> <li>• Compiling discussion document on quarterly estimates of general government expenditure</li> </ul>

<sup>16</sup> The GFS report has been published in 2017/18 and for consecutive years only updates will be done  
<sup>17</sup> Reasons and methodology for revising data are included in the relevant GFS statistical release  
<sup>18</sup> Not funded: Funding was not secured in the ENE for this target. This target has been discontinued  
<sup>19</sup> Discontinued: Funding was not secured in the ENE for this target. This target has been discontinued  
<sup>20</sup> The GFS report has been published in 2017/18 and for consecutive years only updates will be done

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Subprogramme: Government Financial Statistics (Programme 2: Economic Statistics)								
10.1	Number of releases on government financial statistics published	7	7	7	7	7	7	7
10.2	Number of releases on financial statistics of municipalities, published with a quarterly lag	4	4	4	4	4	4	4

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets					
					Quarter 1	Quarter 2	Quarter 3	Quarter 4		
<i>Financial statistics</i>										
Subprogramme: Government Financial Statistics (Programme 2: Economic Statistics)										
10.1.1	Number of releases on government financial statistics published	Annually	7	Annual release on the financial statistics of national government with audited data published by June 2018	1					
				Annual release on the financial census of municipalities published by June 2018	1					
				Annual release on the financial statistics of extra-budgetary accounts and funds with audited data published by August 2018		1				
				Annual release on the financial statistics of provincial government with audited data published by September 2018		1				
				Annual release on the capital expenditure of the public sector published by October 2018				1		
				Annual release on the financial statistics of higher education institutions with audited data published by October 2018					1	
				Annual release on the financial statistics of consolidated general government with audited data published by November 2018						1
Subprogramme: Government Financial Statistics (Programme 2: Economic Statistics)										
10.2.1	Number of releases on financial statistics of municipalities, published with a quarterly lag	Quarterly	4	Quarterly releases on financial statistics of municipalities published	1	1	1	1		

ii) Price stability

*Policy context:* Government remains committed to macroeconomic stability, supported by prudent fiscal management and sound monetary policy. As a long-term strategy, government will continue to pursue a counter-cyclical fiscal and monetary policy (MTSF: 2014–2019).

*Consumer price index:* Measures the change in the prices of a basket of goods and services purchased by South African households each month. The CPI is used to analyse consumer inflation pressures in the economy and to adjust the prices of various long-term contracts. An electronic data collection methodology will be researched and rolled out over the next two years.

*Producer price index:* Measures the change in the prices of a basket of commodities at producer level each month. The PPI is used as a deflator in the national accounts, and is also used extensively by producers to make price adjustments in long-term contracts. Over the medium term, the organisation will develop a larger set of industry-based PPIs.

The following tables outline the strategic, annual and quarterly performance targets to measure price stability:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Consumer and producer price statistics</i>									
Subprogramme: Price Statistics (Programme 2: Economic Statistics)									
11.	Price stability: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on consumer price changes improved  (CPI reweighted)	Published 12 statistical releases as scheduled with an average imputation rate of 0,1%  The biennial updating of weights was not done  Testing was not done	Published 12 statistical releases as scheduled with an average imputation rate of 0,06%  Compiled report on CPI systems review as scheduled  Compiled research report on residential property price index as scheduled	Published monthly CPI as scheduled  Published rebased and reweighted CPI as scheduled	Publish monthly CPI  Expand and improve by: • Reweighting the CPI (moved to 2016/17) • Researching alternative collection methodologies (moved from 2018/19) • Piloting residential property price index (not funded)	Publish monthly CPI  Expand and improve by: • Researching alternative collection methodologies (moved to 2017/18) • Piloting (testing) alternative collection methodologies • <sup>21</sup> Publishing residential property price index (not funded)	Publish monthly CPI  Expand and improve by: • Implementing alternative collection methodologies	Publish monthly CPI  Expand and improve by: • Developing a plan for reweighting and rebasing of CPI

<sup>21</sup> Not funded: Funding was not secured in the ENE for this target. This target has been discontinued

Table 1: Strategic plan targets (concluded)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Consumer and producer price statistics</i>									
Subprogramme: Price Statistics (Programme 2: Economic Statistics)									
12.	Price stability: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on producer price changes expanded	Published monthly PPI releases as scheduled with an average response rate of 99,6%  Developed a larger set of industry-based PPI for construction	Published monthly PPI releases as scheduled with an average response rate of 99%  Compiled research report on construction services	Published monthly PPI as scheduled  Continuing research on residential property price index was not conducted  Researching transport, storage and communication services was not conducted	Publish statistics on producer prices (monthly PPI)  Expand and improve by: • Publishing construction services (not funded) • Piloting business services (not funded) • Researching transport, storage and communication services • Researching business services (moved from 2017/18 – discontinued)	Publish statistics on producer prices (monthly PPI)  Expand and improve by: • <sup>22</sup> Publishing construction services (target achieved in 2017/18) • <sup>23</sup> Publishing business services (non-financial) (not funded) • Researching transport, storage and communication services	Publish statistics on producer prices (monthly PPI)  Expand and improve by: • Publishing construction services • Publishing business services (financial) • Publishing transport, storage and communication services	Publish statistics on producer prices (monthly PPI)  Expand and improve by: • Researching business services
13.	<sup>24</sup> Price stability								

<sup>22</sup> Discontinued: Target already achieved in 2017/18

<sup>23</sup> Not funded: Funding was not secured in the ENE for this target

<sup>24</sup> Target No. 13 has been combined with target No. 12

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Consumer and producer price statistics</i>								
Subprogramme: Price Statistics (Programme 2: Economic Statistics)								
11.1	Number of CPI releases published on the second last Wednesday of every month	12	12	12	12	12	12	12
11.2	Alternative collection methodologies tested		1	1	1	1	1	1
12.1	Number of PPI releases published on the last Thursday of every month	36	36	36	36	36	36	36
12.2	Research on improving PPI conducted		2	0	2	1	1	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Consumer and producer price statistics</i>								
Subprogramme: Price Statistics (Programme 2: Economic Statistics)								
11.1.1	Number of CPI releases published on the second last Wednesday of every month	Quarterly	12	Monthly CPI releases published as scheduled	3	3	3	3
11.2.1	Alternative collection methodologies tested	Periodic	1	Alternative collection methodologies tested by March 2019				1
12.1.1	Number of PPI releases published on the last Thursday of every month	Quarterly	36	Monthly PPI releases published as scheduled	9	9	9	9
12.2.1	Research on improving PPI conducted	Periodic	1	Research on transport, storage and communication services conducted by March 2019				1

iii) Employment, job creation and decent work

*Policy context:* Employment and job creation continue to remain the government’s priority as articulated in the NDP. Muted economic growth has translated into limited gains in job creation, but note must be taken that many economic factors lie outside the control of government, and in some instances originate outside the country altogether. Nonetheless, it is important to develop consistent, efficient and effective strategies to support growth in job creation and equity (MTSF: 2014–2019).

Creating jobs and dramatically rolling back the tide of unemployment remains our most urgent priority. Unemployment is 27,7 per cent – thus, at the highest level since September 2003, and one of the toughest realities in our midst is that it is most harshly felt by our youth. It is critical to note that the business confidence is currently at an historical low, and as result have direct negative consequences for investment, household spending and job creation (MTBPS:2017).

Stats SA conducts two surveys on the labour market, namely the Quarterly Employment Survey (which is a business-based survey) and the Quarterly Labour Force Survey (which is a household-based survey).

The following tables outline the strategic, annual and quarterly performance targets to measure labour market statistics:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Labour market statistics</i>									
Subprogramme: Labour Statistics (Programme 3: Population and Social Statistics)									
14.	Employment, job creation and decent work: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on employment and earnings, and average monthly earnings expanded	Published quarterly statistical releases on employment and earnings, and average monthly earnings with an average response rate of 88,7%	Published quarterly statistical releases on employment and earnings, and average monthly earnings with an average response rate of 89,1%	Published 3 releases on employment and earnings as scheduled	Publish quarterly employment and earnings statistics  Expand and improve by: • Researching industry data (at a 2/3-digit level)	Publish quarterly employment and earnings statistics  Expand and improve by: • Researching vacancy rates in the formal economy	Publish quarterly employment and earnings statistics  Expand and improve by: • Expanding series to cover industry data and vacancy rates	Publish quarterly employment and earnings statistics  Expand and improve by: • Expanding the report to cover industry data and vacancy rates

Table 1: Strategic plan targets (concluded)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Labour market statistics</i>									
Subprogramme: Labour Statistics (Programme 3: Population and Social Statistics)									
15.	Employment, job creation and decent work: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on the labour market expanded	Published 4 statistical releases as scheduled, on a quarterly basis with a response rate of 91,9%  Published the labour market dynamics report in April 2014  EPWP and decent work information were analysed in the labour market dynamics report  Published SESE in August 2014  Developing an employment frame for the QES  Analysing of IRP5 data has commenced	Published quarterly and annual releases on labour market statistics  Published report on the Volunteer Activities Survey  Developed Time Use Survey questionnaire as scheduled	Published 3 quarterly releases on labour market information as scheduled; Q4 release was done in April 2017 to allow for linking of historical series  Published annual report on labour market dynamics later than scheduled  Published SAYP report later than scheduled  The SESE module was not developed  The SWTS report was not published	Publish quarterly and annual labour market statistics  Expand and improve by: • Publishing the Time Use Survey report ( <i>discontinued</i> ) • Developing the Volunteer Activities Survey module	Publish quarterly and annual labour market statistics  Expand and improve by: • Publishing Survey of Employers and Self-employed • <sup>25</sup> Publishing the Volunteer Activities Survey ( <i>moved to 2019/20</i> ) • Developing Survey of Activities of Young People module	Publish quarterly and annual labour market statistics  Expand and improve by: • Publishing annual report on labour market dynamics in SA • Developing Time Use Survey • Publishing the Volunteer Activities Survey ( <i>moved from 2018/19</i> )	Publish quarterly and annual labour market statistics  Expand and improve by: • Publishing the Survey of Activities of Young People module • Developing the Survey of Employers and Self-employed

<sup>25</sup> The Volunteer Activities Survey will be conducted in 2018/19. Publishing the report on the Volunteer Activities Survey has been moved to 2019/20

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Labour market statistics</i>								
Subprogramme: Labour Statistics (Programme 3: Population and Social Statistics)								
14.1	Number of releases on employment and earnings and average monthly earnings published, 12 weeks after the reference month	4	4	3	4	4	4	4
14.2	Research on improving employment and earnings statistics conducted				1	1	1	1
15.1	Number of releases on labour market information published, 4 weeks after the end of the quarter (last publication will be released 8 weeks after the end of the quarter)	6	4	4	4	4	4	4
15.2	Number of reports on labour market statistics published		1	1	1	2	1	1
15.3	Labour market statistics expanded		2	1	1	1	3	3

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Labour market statistics</i>								
Subprogramme: Labour Statistics (Programme 3: Population and Social Statistics)								
14.1.1	Number of releases on employment and earnings and average monthly earnings published, 12 weeks after the reference month	Quarterly	4	Quarterly releases on employment and earnings and average monthly earnings published as scheduled	1	1	1	1
14.2.1	Research on improving employment and earnings statistics conducted	Periodic	1	Research on vacancy rates in the formal economy conducted by March 2019				1
15.1.1	Number of releases on labour market information published, 4 weeks after the end of the quarter (last publication will be released 8 weeks after the end of the quarter)	Quarterly	4	Quarterly releases on labour market information published as scheduled	1	1	1	1
15.2.1	Number of reports on labour market statistics published	Annually	2	Annual report on labour market dynamics in South Africa published by September 2018			1	
				Survey of Employers and Self-employed (SESE) module published by March 2019				1
15.3.1	Labour market statistics expanded	Periodic	1	Survey of Activities of Young People module developed by March 2019				1

iv) Rural development, food security and land reform

*Policy context:* Since 1994, the main challenge for rural development has been marginalisation of the poor, with many rural areas and households trapped in a vicious cycle of poverty. Rural areas and communities require greater social, economic and political opportunities to overcome the legacy of marginalisation and poverty. Government stakeholders impacting on rural development will have to work in tandem to create an integrated and inclusive rural economy (MTSF: 2014–2019).

The following tables outline the strategic, annual and quarterly performance targets to measure rural development, food security and land reform:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Agricultural statistics</i>									
Subprogramme: Structural Industry Statistics (Programme 2: Economic Statistics)									
16.	Rural development, food security and land reform: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on agriculture expanded	Published annual statistical release on agriculture as scheduled	Published annual statistical release on agriculture as scheduled  Updated the Agriculture Survey questionnaire to include the forestry and fisheries industries as scheduled  Included questions on household agriculture production in the 2016 Community Survey as scheduled	Published report on 2015 Agriculture Survey as scheduled  Compiled discussion documents on forestry and fisheries industries as scheduled	Publish annual commercial agriculture statistics  Expand and improve by: • Including forestry and fisheries industries ( <i>discontinued</i> ) • Conducting periodic large sample survey of commercial agriculture ( <i>not funded</i> )	Publish annual commercial agriculture statistics  Expand and improve by: • <sup>26</sup> Including forestry and fisheries industries (financial and non-financial information) ( <i>discontinued</i> )	Publish annual commercial agriculture statistics  Expand and improve by: • Including forestry and fisheries industries (financial and non-financial information) ( <i>discontinued</i> )	Publish annual commercial agriculture statistics

<sup>26</sup> Discontinued: This has been included in the discussion document that was published in 2016/17 and will not be done in subsequent years (2018/19–2019/20)

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Agriculture statistics</i>								
Subprogramme: Structural Industry Statistics (Programme 2: Economic Statistics)								
16.1	Number of reports on agriculture compiled	1	1	1	1	1	1	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Agriculture statistics</i>								
Subprogramme: Structural Industry Statistics (Programme 2: Economic Statistics)								
16.1.1	Number of reports on agriculture compiled	Annually	1	Report on 2017 Agriculture survey compiled by November 2018			1	

v) Sustainable resource management

*Policy context:* South Africa has made a pledge to reduce carbon intensity by reducing emissions by 35% in 2020 and 43% in 2025. Actions will include interventions that will mitigate against the effects of climate change. There is also recognition that actions related to adoption will depend on strong policies supported by a sound technical understanding and operational capacity to deal with developmental challenges. Moreover, developmental planning should ensure the management of natural resources and environmental risks in order to pursue developmental planning goals. The desired outcome is a built environment that is low carbon, energy efficient and that minimises waste and equity (MTSF: 2014–2019).

The following tables outline the strategic, annual and quarterly performance targets to measure sustainable resource management:

Table 1: Strategic plan targets

ONo.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Environmental economic accounts</i>									
Subprogramme: Economic Analysis (Programme 2: Economic Statistics)									
17.	Sustainable resource management: To expand the statistical information base by increasing its depth, breadth and geographic spread	Environmental Economic Accounts expanded	Published the EEA compendium and indicators as scheduled	Compiled research report on EEA indicators as scheduled  Compiled document on the ecosystem accounts which was included in the EEA compendium as scheduled  Compiled internal position paper on air emission accounts as scheduled	Compiled compendium on EEA indicators as scheduled	Publish EEA statistics  Expand and improve by: • Researching complementary data sources ( <i>discontinued</i> )	Publish EEA statistics  Expand and improve by: • <sup>27</sup> Assessing complementary data sources ( <i>discontinued</i> )	Publish EEA statistics  Expand and improve by: • Assessing complementary data sources	Publish EEA statistics  Expand and improve by: • Assessing new developments on the international arena regarding EEA statistics

<sup>27</sup> Discontinued: The assessment of complementary data sources will be discontinued due to resource constraints

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance		Medium-term targets	
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Environmental economic accounts</i>								
Subprogramme: Economic Analysis (Programme 2: Economic Statistics)								
17.1	Natural Capital Accounting and Valuation of Ecosystem Services project coordinated	1	1	1	0	1	1	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Environmental economic accounts</i>								
Subprogramme: Economic Analysis (Programme 2: Economic Statistics)								
17.1.1	Natural Capital Accounting and Valuation of Ecosystem Services project coordinated	Annually	1	Project document on coordinating the European Union-funded project on Natural Capital Accounting and Valuation of Ecosystem Services compiled by March 2019				1



vi) Living circumstances, service delivery and poverty

*Policy context:* Despite the size of the fiscal stimulus, reinforced by accommodative monetary policy, South Africa's economic recovery has been tepid. Investment, trade and employment growth have remained hesitant. Part of the explanation is the weakness of the global recovery. Over the past decade, government has made substantial inroads in the provision of general public services.

Those in agriculture talk about missed opportunities with regard to the provision of land and government support for farmers but even during our economic difficulties as currently, we must continue to invest in research, development and innovation, as an indispensable driver of social and economic progress. The manufacturing sector links agricultural production and resource extraction to high value addition, which is critical for our trade balance. In a nutshell, manufacturing is critical to our aspirations as an economy to grow, create decent and sustainable jobs, transform, and develop into a modern society (MTBPS:2017).

*Initiatives and developments to improve the measurement of living circumstances, service delivery and poverty:*

Stats SA is currently collecting statistical information on living conditions, service delivery and poverty through the General Household Survey (GHS), the Income and Expenditure Survey (IES), the Living Conditions Survey (LCS) and the Community Survey (CS).

In response to growing user demands and ensuring high-quality timely products, Stats SA embarked on a process of reviewing the content of the questionnaires of these surveys as well as the survey methodology. One of the outcomes of this process is the introduction of a modular approach where a rotational system of in-depth service delivery modules will be developed and implemented at regular intervals as part of a continuous population survey for household surveys. Continuous collection is expected to better capture seasonality in the data and to provide more opportunities for quality assurance.

The Continuous Population Survey (CPS) will integrate three current survey instruments – the General Household Survey (GHS), Living Conditions Survey (LCS) and Income and Expenditure Survey (IES) – and will provide an integrated tool for the collection of living conditions, life circumstances and poverty data. The CPS will be implemented over the medium term, depending on the additional allocation of funding.

The following tables outline the strategic, annual and quarterly performance targets to measure living circumstances, service delivery and poverty:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Life circumstances, service delivery and poverty</i>									
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)									
18.	Life circumstances, service delivery and poverty: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on the life circumstances of South Africans expanded	The CPS concept was refined and changes were made in the GHS 2014 questionnaire to incorporate aspects of the LCS as part of the household survey integration process	<p>Published GHS 2014 as scheduled</p> <p>Compiled report on development indicators</p> <p>Published thematic report on housing</p> <p>Compiled report on impact of digital data collection</p>	<p>Published release on General Household Survey 2015 later than scheduled</p> <p>Published report on development indicators later than scheduled</p> <p>Published thematic report on water and sanitation earlier than scheduled</p> <p>Published report on service delivery based on CS 2016 data as scheduled</p>	<p>Publish annual social and household service delivery statistics</p> <p>Expand and improve by:</p> <ul style="list-style-type: none"> <li>Collecting expanded energy service delivery module</li> <li>Publishing report on the environment</li> <li>Reports on development indicators for metros (new)</li> </ul>	<p>Publish annual social and household service delivery statistics</p> <p>Expand and improve by:</p> <ul style="list-style-type: none"> <li><sup>28</sup>Publishing a thematic report on energy service delivery (discontinued)</li> <li><sup>29</sup>Compiling municipal estimates on service delivery and education (not funded)</li> <li><sup>30</sup>Providing technical support to improve service delivery statistics (new)</li> </ul>	<p>Publish annual social and household service delivery statistics</p> <p>Expand and improve by:</p> <ul style="list-style-type: none"> <li>Publishing a thematic report on information and communication technology</li> <li>Collecting expanded human settlements and housing module (new)</li> </ul>	<p>Publish annual social and household service delivery statistics</p> <p>Expand and improve by:</p> <ul style="list-style-type: none"> <li>Publishing a thematic report on housing and human settlements at national, provincial and local government levels</li> </ul>

<sup>28</sup> Discontinued until further notice: This has been included in the 2016 GHS as a module. The related thematic reports will not be published 2018/19 due to resource constraints

<sup>29</sup> Not funded: Funding was not secured in the ENE for this target

<sup>30</sup> New target: Providing technical support to partners to improve service delivery statistics

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Life circumstances, service delivery and poverty</i>								
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)								
18.1	Number of releases on social and household service delivery statistics published	4	2	2	1	1	2	2
18.2	Reports on improving social and household service delivery statistics compiled		2	2	3	2	1	2
18.3	Technical support to improve service delivery statistics provided					1	1	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Life circumstances, service delivery and poverty</i>								
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)								
18.1.1	Number of releases on social and household service delivery statistics published	Annually	1	Annual statistical release on General Household Survey 2017 published by May 2018	1			
18.2.1	Reports on improving social and household service delivery statistics compiled	Periodic	2	Development indicators compiled by May 2018	1			
				Metro development indicators compiled by May 2018	1			
18.3.1	Technical support to improve service delivery statistics provided	Annually	1	Technical support to stakeholders provided by March 2019				1

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Life circumstances, service delivery and poverty</i>									
Subprogramme: Poverty and Inequality Statistics (Programme 3: Population and Social Statistics)									
19.	Life circumstances, service delivery and poverty: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on the poverty levels in SA expanded	Processing and analysis of data did not commence as scheduled due to the LCS not being conducted in 2013/14	A document on editing and imputation of LCS was not compiled as scheduled  Compiled assessment on poverty indicators included in the GHS 2014 as scheduled  Compiled document on testing small-area estimation techniques as scheduled  Compiled document on urban nodes later than scheduled	Compiled methodologies for generation of poverty estimates for small areas using IES, LCS and Census data which included estimates at provincial level  Published release on the poverty profile and expenditure patterns of households in South Africa later than scheduled	Publish periodic statistics on life circumstances, poverty and inequality statistics  Expand and improve by: <ul style="list-style-type: none"> <li>• Developing and testing modules for CPS</li> <li>• Producing poverty indicators using CS 2016 data</li> <li>• Publishing a thematic report on subjective poverty</li> <li>• Publishing a thematic report on men, women and children</li> <li>• Commence with CPS at provincial level (not funded)</li> </ul>	Publish periodic statistics on life circumstances, poverty and inequality statistics  Expand and improve by: <ul style="list-style-type: none"> <li>• <sup>31</sup>Editing and imputing CPS data (discontinued)</li> <li>• Thematic report on the size and the nature of the middle class in South Africa (discontinued)</li> <li>• Statistical release on the poverty profile and expenditure patterns of households in South Africa (discontinued)</li> <li>• <sup>32</sup> Compiling methodology document on CPS (expenditure year) (new)</li> <li>• Compiling the Inequality Trends report (new)</li> <li>• <sup>33</sup>Compiling a report on food security in South Africa (new)</li> </ul>	Publish periodic statistics on life circumstances, poverty and inequality statistics  Expand and improve by: <ul style="list-style-type: none"> <li>• Thematic report on household food security</li> </ul>	Publish periodic statistics on life circumstances, poverty and inequality statistics  Expand and improve by: <ul style="list-style-type: none"> <li>• Editing and imputing CPS data</li> <li>• Compiling statistical release on income and expenditure of households in South Africa</li> <li>• Compiling a report on poverty trends in South Africa</li> <li>• Compiling a report based on the South African Multi-dimensional Poverty Index (SAMPI)</li> <li>• Compiling a child poverty report</li> </ul>

<sup>31</sup> Discontinued: All three poverty strategy targets have been reviewed and replaced with four new targets

<sup>32</sup> New target: This target was not done in 2017/18 due to insufficient funds and will only commence in 2018/19 as funding has been secured with National Treasury

<sup>33</sup> New targets: New targets for poverty and inequality statistics (as reflected in footnote 32)



Table 1: Strategic plan targets (concluded)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Life circumstances, service delivery and poverty</i>									
Subprogramme: Poverty and Inequality Statistics (Programme 3: Population and Social Statistics)									
19.	Life circumstances, service delivery and poverty: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on the poverty levels in SA expanded					Publish periodic statistics on life circumstances, poverty and inequality statistics		
							Expand and improve by: <ul style="list-style-type: none"> <li>• Compiling the poverty mapping report based on money metric measures of poverty (<i>new</i>)</li> <li>• Computing the poverty lines for 2018 (<i>new</i>)</li> </ul>		

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Life circumstances, service delivery and poverty</i>								
Subprogramme: Poverty and Inequality Statistics (Programme 3: Population and Social Statistics)								
19.1	Reports on life circumstances, poverty and inequality statistics compiled	2	2	2	4	6	1	5

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Life circumstances, service delivery and poverty</i>								
Subprogramme: Poverty and Inequality Statistics (Programme 3: Population and Social Statistics)								
19.1.1	Reports on life circumstances, poverty and inequality statistics compiled	Periodic	6	CPS pilot report compiled by July 2018	1			
				CPS methodology documents compiled by December 2018			1	
				Inequality trends report compiled by March 2019				1
				Report on food security in SA compiled by December 2018			1	
				Poverty mapping report based on money metric measures compiled by June 2018	1			
				2018 Poverty lines compiled by July 2018	1			

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Life circumstances, service delivery and poverty</i>									
Subprogramme: Government Financial Statistics (Programme 2: Economics Statistics)									
20.	Life circumstances, service delivery and poverty: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on service delivery of municipalities expanded	Published municipal survey on non-financial statistics as scheduled	Published annual non-financial statistics as scheduled  Researched spatial analysis relating to basic and free basic services provided by the municipality as scheduled	Published annual release on the non-financial census of municipalities for 2014/15 earlier than scheduled	Publish annual non-financial statistics  Expand and improve by: • Publishing spatial analysis relating to basic and free basic services provided by municipalities (not funded)	Publish annual non-financial statistics  Expand and improve by: • <sup>34</sup> Publishing spatial analysis relating to basic and free basic services provided by municipalities (not funded)	Publish annual non-financial statistics  Expand and improve by: • Publishing spatial analysis relating to basic and free basic services provided by the municipalities (not funded)	Publish annual non-financial statistics  Expand and improve by: • Publishing spatial analysis relating to basic and free basic services provided by the municipalities (not funded)

<sup>34</sup> Not funded: Additional funding was not secured in the ENE to publish the spatial analysis

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Life circumstances, service delivery and poverty</i>								
Subprogramme: Government Financial Statistics (Programme 2: Economic Statistics)								
20.1	Number of releases on the non-financial census of municipalities published	1	1	1	1	1	1	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Life circumstances, service delivery and poverty</i>								
Subprogramme: Government Financial Statistics (Programme 2: Economic Statistics)								
20.1.1	Number of releases on the non-financial census of municipalities published	Annually	1	Annual release on the non-financial census of municipalities published by August 2018		1		

## vii) Population dynamics

*Policy context:* National, provincial and local governments are working together to improve the quality of service delivery. The main beneficiaries of such initiatives include orphans and vulnerable children, older persons, people with disabilities and other vulnerable groups. Notable outputs benefiting the poorest members of society include increased enrolment ratios for both primary and secondary schooling, and greater access to health care. The changing patterns of migration, mortality and fertility are key datasets where policy responses would seek understanding for informed and appropriate interventions.

Quality health care has mostly been accessible to those who can afford and access it, and not those who need it. Until recently, South Africa's performance against key health indicators has consistently compared poorly with other countries with similar or lower levels of investment and expenditure. The trajectory for Vision 2030 therefore commences with strengthening of the health system to ensure that all is efficient and responsive and offers financial risk protection. The critical focus areas proposed by the NDP 2030 are consistent with the World Health Organization (WHO) perspective (MTSF: 2014–2019).

The following tables outline the strategic, annual and quarterly performance targets to measure population dynamics:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Population statistics</i>									
Subprogramme: Population Statistics (Programme 3: Population and Social Statistics)									
21.	Population dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on population dynamics expanded and assessed for quality	Emerging issues emanating from thematic analysis for in-depth investigation were not done due to structural changes	Finalised CS 2016 questionnaire and conducted behind-the-glass testing of new questionnaire as scheduled  Designed draft CS 2016 products plan  Compiled a tabulation plan for CS 2016 as scheduled  Conducted analysis of CS 2016 test data as scheduled  Conducted questionnaire validation and product prototypes development as scheduled	Published results of CS 2016 in June 2016 as scheduled  Rules were compiled later than scheduled  Discussion document on CS 2016 data quality was not compiled  Discussion document on assessing data quality of emerging population and spatial issues was not compiled  Compiled report on institutionalised population as scheduled  Compiled 3 research papers as scheduled	Publish periodic population statistics  • Conduct thematic in-depth analysis on CS 2016 data • Compile thematic reports on CS 2016 data  Expand and improve by: • Identifying emerging population and socio-economic issues • Conducting research on emerging population and socio-economic issues including selected SADC countries (not funded) • Researching household size definitions (new) • Planning and development of Census 2021 (new)	Publish periodic population statistics  • <sup>35</sup> Compile thematic reports on CS 2016 data (Replaced by nuptiality)  Expand and improve by: • <sup>36</sup> Assessing data quality of administrative data sources (discontinued) • Compiling discussion document on data quality of administrative data sources (discontinued) • Conducting research on emerging population and spatial development issues as per the 2016 CS data (not funded)	Compile population statistics documents  • Content development for Census 2021  Expand and improve by: • Assessing data quality of CPS • Compiling discussion document on data quality of CPS • Conducting a comparative research on emerging population and socio-economic issues among selected sub-Saharan African countries (not funded)	Compile population statistics documents  • Evaluation reports on Census 2021 processes • Data quality reports for Census 2021

<sup>35</sup> Reviewed: Thematic reports on CS 2016 data have been replaced by nuptiality

<sup>36</sup> Discontinued: Two targets relating to administrative data sources are discontinued due to reprioritisation. Two new targets are introduced in 2018/19 relating to provincial profiles for CS and hard-to-count populations

Table 1: Strategic plan targets (concluded)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets		
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	
<i>Population statistics</i>										
Subprogramme: Population Statistics (Programme 3: Population and Social Statistics)										
21.	Population dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on population dynamics expanded and assessed for quality								Expand and improve by: <ul style="list-style-type: none"> <li>• Publishing Provincial profiles on CS 2016 (new)</li> <li>• Compiling report on hard-to-count populations in preparation for Census 2021 (new)</li> </ul>

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance		Medium-term targets	
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Population statistics</i>								
Subprogramme: Population Statistics (Programme 3: Population and Social Statistics)								
21.1	Thematic report on nuptiality compiled					1		
21.2	CS 2016 provincial profiles published	3	4	8	5	9	2	2
21.3	Content development methodologies for Census 2021 tested				2	1	3	4

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Population statistics</i>								
Subprogramme: Population Statistics (Programme 3: Population and Social Statistics)								
21.1.1	Thematic report on nuptiality compiled	Periodic	1	Thematic report on nuptiality compiled by September 2018		1		
21.2.1	CS 2016 provincial profiles published	Periodic	9	Provincial profiles on CS 2016 published by June 2018	9			
21.3.1	Content development methodologies for Census 2021 tested	Periodic	1	Content development methodologies for Census 2021 tested by March 2019				1

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Population statistics</i>									
Subprogramme: Demographic Analysis (Programme 3: Population and Social Statistics)									
22.	Population dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on demography expanded at a lower geographic level	Compiled mid-year population estimates as scheduled  A thematic report on orphanhood was compiled	Published annual mid-year population estimates as scheduled  Compiled thematic report on exploring childlessness and delayed childbearing in South Africa as scheduled  Compiled research report on testing the childhood disability measurement module as scheduled	Published annual mid-year population estimates as scheduled  Compiled 2 reports on thematic analysis of demography, based on CS 2016	Publish annual mid-year population estimates  Expand and improve by: <ul style="list-style-type: none"> <li>• Conducting content and methodology research for CPS (<i>discontinued</i>)</li> <li>• Compiling thematic reports on demography based on CS 2016 data (<i>replace CS 2016 with DHS</i>)</li> <li>• Publishing municipal level estimates</li> <li>• Publishing household estimates</li> </ul>	Publish annual mid-year population estimates  Expand and improve by: <ul style="list-style-type: none"> <li>• Conducting content and methodology research for Census 2021 (<i>discontinued</i>)</li> <li>• <sup>37</sup>Thematic reports on demography, based on CS 2016 data</li> <li>• Publishing municipal level estimates</li> <li>• Publishing household estimates</li> </ul>	Publish annual mid-year population estimates  Expand and improve by: <ul style="list-style-type: none"> <li>• Conducting content and methodology research for Census 2021 (<i>discontinued</i>)</li> <li>• Thematic report on emerging demographic issues, based on various data sources</li> <li>• Publishing municipal level estimates</li> <li>• Publishing household estimates</li> </ul>	Publish annual mid-year population estimates  Expand and improve by: <ul style="list-style-type: none"> <li>• Thematic report on emerging demographic issues, based on various data sources</li> <li>• Publishing municipal level estimates</li> <li>• Publishing household estimates</li> </ul>

<sup>37</sup> Thematic reports will use multiple sources, not only CS 2016 data

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Population statistics</i>								
Subprogramme: Demographic Analysis (Programme 3: Population and Social Statistics)								
22.1	Number of population estimates published	2	1	1	3	3	2	2
22.2	Research on improving demographic statistics conducted		2	2	2	3	4	4

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Population statistics</i>								
Subprogramme: Demographic Analysis (Programme 3: Population and Social Statistics)								
22.1.1	Number of population estimates published	Annually	3	Mid-year population estimates at national and provincial levels published by July 2018		1		
				Mid-year population estimates at district and metro levels published by November 2018			1	
				Local municipality and household estimates published by March 2019				
22.2.1	Research on improving demographic statistics conducted	Periodic	3	Thematic demographic reports on SADHS compiled by March 2019				2
				Content and methodology research for Census 2021 conducted by March 2019				

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Vital statistics</i>									
Subprogramme: Health and Vital Statistics (Programme 3: Population and Social Statistics)									
23.	Population dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on vital statistics expanded	Published statistical releases on recorded live births, mortality and causes of death, and migration  Demographic research/ consulting services were not produced and research was not conducted	Published annual releases on recorded live births; documented immigrants in SA; 2014 marriages and divorces; and on mortality and causes of death  Report on perinatal deaths (2014) was not published  Published 2014 datasets on mortality and causes of death; marriages and divorces; and recorded live births  Research report on data from the NPR and a CRVS strategic plan were not compiled  Compiled assessment report on improving acquisition of divorce forms as scheduled	The annual report on documented immigrants including asylum seekers (2015) and 2015 marriages and divorces and perinatal deaths (2015) were not published  Published reports on recorded live births (2015) and mortality and causes of death (2015) later than scheduled  Published datasets on recorded live births (2015); and mortality and causes of death (2015)  The dataset on marriages and divorces (2015) was not published  Compiled research report on alternative data source for mortality as scheduled  The CRVS strategic plan was not compiled	Publish annual vital statistics and international migration  Expand and improve by: <ul style="list-style-type: none"> <li>• Publishing a report on road traffic accidents (<i>discontinued</i>)</li> <li>• Acquisition of additional variables for immigrants (<i>target reviewed</i>)</li> <li>• <i>Piloting quarterly releases of birth statistics (not funded)</i></li> <li>• Conducting a quality self-assessment on marriages and recorded live births (<i>moved to 2018/19</i>)</li> <li>• Conducting a quality self-assessment on mortality and causes of death (<i>moved from 2016/17</i>)</li> </ul>	Publish annual vital statistics and international migration  Expand and improve by: <ul style="list-style-type: none"> <li>• <sup>38</sup><i>Introducing quarterly release of birth statistics (not funded)</i></li> <li>• <sup>39</sup><i>Piloting quarterly release of death statistics (not funded)</i></li> <li>• <sup>40</sup><i>Conducting a quality self-assessment on divorces (discontinued)</i></li> <li>• <sup>41</sup><i>Researching survey on family dynamics (not funded)</i></li> <li>• <sup>42</sup><i>Conducting a quality self-assessment on marriages and recorded live births (discontinued)</i></li> </ul>	Publish annual vital statistics and international migration  Expand and improve by: <ul style="list-style-type: none"> <li>• Publishing a report on injuries, accidents and violence</li> <li>• <i>Introducing quarterly release of death statistics (not funded)</i></li> <li>• Conducting a quality self-assessment on documented immigrants</li> <li>• <i>Conducting a comparative analysis of births data with maternity and school enrolment (not funded)</i></li> </ul>	Publish annual vital statistics and international migration  Expand and improve by: <ul style="list-style-type: none"> <li>• Piloting biannual releases of causes of death statistics</li> <li>• Implementing the CVRS strategy</li> <li>• Undertaking SASQAF of deaths data</li> </ul>

<sup>38</sup> Not funded: Funding not secured in the ENE for introducing quarterly release of birth statistics

<sup>39</sup> Not funded: Funding not secured in the ENE for piloting quarterly release of death statistics

<sup>40</sup> Discontinued: This target is discontinued due to resources constraints

<sup>41</sup> Not funded: Funding not secured in the ENE for researching surveys on family dynamics

<sup>42</sup> Discontinued: This target is discontinued due to resources constraints

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Vital statistics</i>								
Subprogramme: Health and Vital Statistics (Programme 3: Population and Social Statistics)								
23.1	Number of statistical releases on vital statistics (births, deaths, marriages and divorces) published	5	3	4	5	3	5	5

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Vital statistics</i>								
Subprogramme: Health and Vital Statistics (Programme 3: Population and Social Statistics)								
23.1.1	Number of releases on vital statistics (births, deaths, marriages and divorces) published	Annually	3	Annual release on recorded live births (2017) published by August 2018		1		
				Annual release on mortality and causes of death (2017) published by November 2018				1
				Annual release on marriages and divorces (2017) published by February 2019				1

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Gender and vulnerable groups statistics</i>									
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)									
24.	Population dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on vulnerable groups expanded		Published Series 1: Report on youth as scheduled  Published report on key vulnerable group indicators as scheduled	Compiled reports on vulnerable group indicators and on the elderly as scheduled	Publish statistics on vulnerable groups  • Series 3: Report on children (replaced by report on disabled)	Publish statistics on vulnerable groups  • <sup>43</sup> Series 4: Report on youth (discontinued) • <sup>44</sup> Providing technical support to improve vulnerable group statistics (new)	Publish statistics on vulnerable groups  • Series 5: Report on the elderly	Publish statistics on vulnerable groups  • Series 6: Report on vulnerable groups
25.	Population dynamics: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on gender expanded		Published Series 2: Report on education as scheduled	Compiled report on gender disparities earlier than scheduled	Publish statistics on gender  • Series 4: Report on gender disparities (moved to 2016/17) • Series 3: Report on violence against women (moved from 2016/17)	Publish statistics on gender  • Series 5: Report on economic empowerment • <sup>45</sup> Providing technical support to improve gender statistics (new)	Publish statistics on gender  • Series 6: Report on gender and education	Publish statistics on gender  • Series 7: Report on economic empowerment

<sup>43</sup> Discontinued until further notice: The report on youth will not be published in 2018/2019 due to resource constraints

<sup>44</sup> New target: Provide technical support to improve vulnerable group statistics

<sup>45</sup> New target: Provide technical support to improve gender statistics

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Gender and vulnerable groups statistics</i>								
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)								
24.1	Number of statistical reports on vulnerable groups published		2	2	2	1	2	2
24.2	Technical support to improve vulnerable group statistics provided					1		
25.1	Number of statistical reports on gender published		1	1	1	1	1	1
25.2	Technical support to improve gender statistics provided					1		

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Gender and vulnerable groups statistics</i>								
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)								
24.1.1	Number of statistical reports on vulnerable groups published	Annually	1	Number of statistical reports on vulnerable group indicators published by March 2019				1
24.2.1	Technical support to improve vulnerable group statistics provided	Annually	1	Technical support to stakeholders provided by March 2019				1
25.1.1	Number of statistical reports on gender published	Periodic	1	Gender Series 5: Economic empowerment published by September 2018		1		
25.2.1	Technical support to improve gender statistics provided	Annually	1	Technical support to stakeholders provided by March 2019				1

viii) Safety and security

*Policy context:* According to the NDP, in 2030, people living in South Africa will feel safe at home, at school and at work, and will enjoy a community life free of fear. Women will walk freely in the streets and children will play safely outside. As a result of substantially reduced levels of serious and violent crime, businesses will thrive and local and foreign investors will establish new businesses. This in turn will lead to the creation of new job opportunities and the reduction of poverty and inequality (MTSF: 2014–2019).

Crime statistics are indispensable tools of knowledge for any society that aims to reduce its crime rate and improve its administration of the justice system. There are a number of organs of state that produce statistical information on safety and security. These are primarily based on administrative records and include institutions such as the South African Police Service (SAPS), the National Prosecuting Authority (NPA), the Department of Justice and Constitutional Development (DoJ&CD), and the Department of Correctional Services (DCS).

The following tables outline the strategic, annual and quarterly performance targets to measure safety and security:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Crime and safety statistics</i>									
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)									
26.	Safety and security: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on the crime situation in South Africa expanded	Compiled thematic report on public perceptions on performance of the criminal justice system as scheduled  Published and disseminated results on Victims of Crime Survey as scheduled  Meetings and engagements were held with the various entities about assistance in relation to administrative statistics	Published annual crime statistics as scheduled  Published thematic report on contact crime  Compiled report on technical support and advice to stakeholders as scheduled	Published release on Victims of Crime Survey later than scheduled  Compiled report as scheduled on technical support provided to stakeholders  The report on housebreaking/home robbery was not published	Publish annual crime statistics  Expand and improve by: <ul style="list-style-type: none"> <li>• Publishing a thematic report on crime against women</li> <li>• Including a module on perceptions of justice and human rights (not funded)</li> <li>• Providing technical support and advice to stakeholders</li> </ul>	Publish annual crime statistics  Expand and improve by: <ul style="list-style-type: none"> <li>• <sup>46</sup>Publishing a thematic report on perceptions of justice and human rights (discontinued)</li> <li>• <sup>47</sup>Including a module on drugs, narcotics and corruption (discontinued)</li> <li>• Providing technical support and advice to stakeholders</li> </ul>	Publish annual crime statistics  Expand and improve by: <ul style="list-style-type: none"> <li>• Publishing thematic report on drugs, narcotics and corruption</li> <li>• Including a module on crime against women</li> <li>• Providing technical support and advice to stakeholders</li> </ul>	Publish annual crime (GPSJ) statistics  Expand and improve by: <ul style="list-style-type: none"> <li>• Publishing thematic report</li> </ul>

<sup>46</sup> Discontinued until further notice: The thematic report on perceptions of justice and human rights is discontinued due to resource constraints

<sup>47</sup> Discontinued until further notice: The module on drugs, narcotics and corruption is discontinued due to resource constraints

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Crime and safety statistics</i>								
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)								
26.1	Number of statistical releases on crime published	2	1	1	1	1	1	1
26.2	Technical support to improve crime statistics provided		1	1	1	1	1	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Crime and safety statistics</i>								
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)								
26.1.1	Number of statistical releases on crime published	Annually	1	Annual statistical release on victims of crime published by September 2018		1		
26.2.1	Technical support to improve crime statistics provided	Periodic	1	Technical support to stakeholders provided by March 2019				1

ix) Health

*Policy context:* Since the advent of the democratic dispensation in 1994, progressive policies were introduced to transform the health system into an integrated, comprehensive national health system. Despite this, and significant investment and expenditure, the South African health sector has largely been beset with various challenges that include burden of diseases, poor quality of public health care, inefficient health systems and spiralling private health care costs (MTSF: 2014–2019).

The following tables outline the strategic, annual and quarterly performance targets to measure health services:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Health statistics</i>									
Subprogramme: Health and Vital Statistics (Programme 3: Population and Social Statistics)									
27.	Health: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on health expanded		Compiled report on Demographic and Health Survey as scheduled	The key indicators report on SADHS was not published	Publish annual health reports  Expand and improve by: • Publishing SADHS report (moved from 2016/17) • Publishing a thematic report on the population, health and nutrition (discontinued)	Publish annual health reports  Expand and improve by: • Publishing a thematic report on non-communicable diseases • Researching alternative data sources on health	Publish annual health reports  Expand and improve by: • Conducting a comparative analysis between various data sources	Publish annual health reports  Expand and improve by: • Undertaking the SADHS 2021

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance		Medium-term targets	
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Health statistics</i>								
Subprogramme: Health and Vital Statistics (Programme 3: Population and Social Statistics)								
27.1	Research on improving health statistics conducted		1	0	0	2	1	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Health statistics</i>								
Subprogramme: Health and Vital Statistics (Programme 3: Population and Social Statistics)								
27.1.1	Research on improving health statistics conducted	Periodic	2	Thematic report on non-communicable diseases published by March 2019				1
				Research on alternative data sources on health conducted by March 2019				1

## x) Education

*Policy context:* Education is seen as an important instrument in equalising individuals' life chances and preparing next generations to be economically mobile and successful, and is critical to poverty reduction. To achieve this, South Africans will have access to education and training of the highest quality, leading to significantly improved learning outcomes. The performance of South African learners in international standardised tests will be comparable to the performance of learners from other countries at similar levels of development and with similar levels of access. The education system will play a greater role in building an inclusive society, providing equal opportunities and helping all South Africans to realise their full potential, in particular those previously disadvantaged (MTSF: 2014–2019).

Regarding education, we cannot hope to grow and develop without the skills and intellectual capabilities that our universities and technical training colleges produce. The budget already makes an enormous contribution. The sector's budget is the fastest growing element of expenditure over the medium term, rising from R77 billion this year, to R97 billion in 2020/21. This includes the provision of financial assistance to subsidise the education of more than 450 000 students every year and building new schools and refurbishing existing schools, libraries and laboratories at R44 billion. But clearly more needs to be done (MTBPS:2017).

The following tables outline the strategic, annual and quarterly performance targets to measure education:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Education statistics</i>									
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)									
28.	Education: To expand the statistical information base by increasing its depth, breadth and geographic spread	Statistical information on education expanded		A thematic report on schooling in the Eastern Cape was included in the Education Series: 2 (Report on Education) published in February 2016	Published thematic report on education earlier than scheduled	Publish education statistics (annual education statistics are published through the GHS release)	Publish education statistics (annual education statistics are published as part of GHS release)	Publish education statistics (annual education statistics are published as part of CPS release)	Publish education statistics (annual education statistics are published as part of CPS release)
					Expand and improve by: <ul style="list-style-type: none"> <li>• Publishing a thematic report on early childhood development (not funded)</li> </ul>	Expand and improve by: <ul style="list-style-type: none"> <li>• <sup>48</sup>Publishing a thematic report on education at municipal level (not funded)</li> <li>• <sup>49</sup>Compiling a thematic report on education (new)</li> <li>• <sup>50</sup>Providing technical support and advice to stakeholders</li> </ul>	Expand and improve by: <ul style="list-style-type: none"> <li>• Publishing a thematic report on education at municipal level (not funded)</li> <li>• Providing technical support and advice to stakeholders</li> </ul>	Expand and improve by: <ul style="list-style-type: none"> <li>• Providing technical support and advice to stakeholders</li> </ul>	Expand and improve by: <ul style="list-style-type: none"> <li>• Providing technical support and advice to stakeholders</li> </ul>

<sup>48</sup> Not funded: Additional funding not secured in the ENE for publishing a thematic report on education at municipal level

<sup>49</sup> New target: Thematic report on post-secondary attainments

<sup>50</sup> New target: Providing technical support and advice to stakeholders

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Education statistics</i>								
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)								
28.1	Research on expanding education statistics published		1	1	1	1	1	1
28.2	Technical support to improve education statistics provided					1	1	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Education statistics</i>								
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)								
28.1.1	Research on expanding education statistics published	Periodic	1	Thematic report on post-secondary attainments published by March 2019				1
28.2.1	Technical support to improve education statistics provided	Periodic	1	Technical support to stakeholders provided by March 2019				1

xi) Governance

*Policy context:* The quality and integrity of governance are critical elements in achieving the outcomes we seek. To enhance state capacity and the quality and integrity of governance, our financial management and procurement reforms will be reinforced, while stepping up public sector training and institutional renewal.

The Constitution of South Africa (1996) envisages a public service that is professional, accountable and development-oriented. The NDP (Chapter 13) aspires to a developmental state that is accountable, focused on citizen’s priorities, and capable of delivering high-quality services consistently and sustainably through cooperative governance and participatory democracy. Outcomes 12 and 9 of the MTSF feed into this vision. The primary reason for establishing the Governance Statistics unit would be to measure change towards such a public service, as well as to monitor public perceptions about the realisation of the Bill of Rights as contained in the Constitution.

Measurement of governance and public sector management has become critical to enhance the quality and integrity of the public sector. Stats SA aims to expand the statistical information base over the medium term by introducing the measurement of governance statistics.

The following tables outline the strategic, annual and quarterly performance targets to measure governance:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets		
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	
<i>Governance statistics</i>										
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)										
29.	Governance: To expand the statistical information base by increasing its depth, breadth and geographic spread	Unit and strategy for statistics on governance established				Compiled report on scoping exercise done as scheduled	Establish a governance and public sector management statistics unit (not funded)	<sup>51</sup> Conduct a comprehensive assessment of the existing data sources, data quality and the data gap (not funded)  Develop a sector strategy and plan for measurement of governance and public sector management	Publish annual governance statistics  Publish thematic report using GPSJ data	Expand measurement of governance statistics  Provide support to the producers of governance statistics

<sup>51</sup> Not funded: Funding has not been secured in the ENE to conduct a comprehensive assessment of the existing data sources

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance		Medium-term targets	
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Governance statistics</i>								
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)								
29.1	Sector strategy and plan for the measurement of governance developed			1	1	1	1	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Governance statistics</i>								
Subprogramme: Social Statistics (Programme 3: Population and Social Statistics)								
29.1.1	Sector strategy and plan for measurement of governance developed	Periodic	1	Sector strategy and plan for measurement of governance and public sector management developed by March 2019				1

### 1.1.2 Develop new and innovative statistical products and services

**Strategic objective 1.2:** Develop new and innovative statistical products and services to respond to increased user demand

**Objective statement:** Inform socio-economic planning, monitoring and decision-making by developing ten new and innovative statistical products and services annually through integrative research and analysis in order to respond to increased user demand

**Baseline:** Number of research/integrative analytical reports: 4

**Justification:** This objective will contribute to measuring the progress, development and transformation of the economy, society and the environment

**Links:** This objective links to the NDP, MTSF and SDGs

A policy research and analysis unit was established to enhance public confidence and trust in statistics by providing an integrative technical support and advisory service for policy planners and development practitioners. This is guided by national, provincial and local government priority programmes such as the National Development Plan and Integrated Development Plans. This unit is expected to participate in knowledge research and innovation on key development themes. The policy research and analysis unit provides well-researched, evidence-based inputs into policy processes on broad cross-cutting issues that have long-term implications for development.

Stats SA will continue to invest in research and analytical capabilities in order to research new and innovative products responding to emerging stakeholder needs in addition to the normal statistical publications.

The following tables outline the strategic, annual and quarterly performance targets for integrative research and analysis activities:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance		Estimated performance			Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Integrative research and analysis</i>									
Subprogramme: Government Financial Statistics (Programme 2: Economic Statistics)									
30.	To develop new and innovative statistical products and services	Research reports on government financial statistics		Compiled research report on emerging issues regarding service delivery and financial profile of municipalities as scheduled	Compiled research report on specific aspects of selected municipalities earlier than scheduled	In-depth research on selected municipalities (risks of municipalities) ( <i>discontinued</i> )	<sup>52</sup> In-depth research on selected municipalities (impact on survey areas) ( <i>discontinued</i> )	In-depth research on selected municipalities (confrontation/assessment with other relevant data sources) ( <i>discontinued</i> )	
Subprogramme: Policy Research and Analysis (Programme 4: Methodology, Standards and Research)									
31.	To develop new and innovative statistical products and services	Integrative economic, socio-economic trends and spatial dynamics reports	The following research reports were compiled: <ul style="list-style-type: none"> <li>Exploring intra-Africa trade from a prices and expenditure perspective</li> <li>Classifying areas in South Africa into urban and rural using spatial statistical methods</li> </ul>	Compiled 2 research reports on spatial analysis as scheduled  4 research reports on government's socio-economic planning: applications of estimation models/the development of estimates were not compiled as scheduled  Growth Accounting Framework (GAF) concept developed	Compiled 4 research reports as scheduled  Compiled 2 research reports on spatial analysis as scheduled  Reports on socio-economic, demographic and development issues were not compiled  Developed a Growth Accounting Framework	Conduct research and analysis on emerging socio-economic issues  Refinement of experimental Growth Accounting Framework	Conduct research and analysis on emerging socio-economic issues  <sup>53</sup> Conduct research on spatial analysis ( <i>new target</i> )  Refinement of experimental GAF  <sup>54</sup> Conduct research on demographic dividend ( <i>new target</i> )	Conduct research and analysis on emerging socio-economic issues  Conduct research on spatial analysis  Piloting the GAF  Conduct research on demographic dividend	Conduct research and analysis on emerging socio-economic issues  Conduct research on spatial analysis  Implementing the GAF  Conduct research on demographic dividend

<sup>52</sup> Discontinued: The target has been discontinued due to resource constraints

<sup>53</sup> New target: Conduct research on spatial analysis

<sup>54</sup> New target: Conduct research on demographic dividend

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance 2017/18	2018/19	Medium-term targets	
		2014/15	2015/16	2016/17			2019/20	2020/21
<i>Integrative research and analysis</i>								
Subprogramme: Policy Research and Analysis (Programme 4: Methodology, Evaluation and Research)								
31.1	Research on government's socio-economic planning conducted	6	0	4	2	3	3	3
31.2	Research on spatial analysis conducted		2	2	2	2	2	2
31.3	Experimental Growth Accounting Framework refined		1	1	1	1	1	1
31.4	Research on demographic dividend analysis conducted					1	1	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Integrative research and analysis</i>								
Subprogramme: Policy Research and Analysis (Programme 4: Methodology, Evaluation and Research)								
31.1.1	Research on improving government's socio-economic planning conducted	Annually	3	Research on the government's socio-economic planning: application of estimates models/development of estimates conducted by March 2019				3
31.2.1	Research on spatial analysis conducted	Annually	2	Research on spatial analysis conducted by March 2019				2
31.3.1	Experimental Growth Accounting Framework refined	Periodic	1	Experimental Growth Accounting Framework refined by March 2019				1
31.4.1	Research on demographic dividend analysis conducted	Periodic	1	Research on demographic dividend analysis conducted by March 2019				1

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance		Estimated performance			Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Integrative research and analysis</i>									
Subprogramme: Poverty and Inequality Statistics (Programme 3: Population and Social Statistics)									
32.	To develop new and innovative statistical products and services	Research reports on poverty and inequality statistics		Compiled research report on availability of data sources linked to the poverty and inequality statistics agenda as scheduled	Compiled report on the use of external data sources later than scheduled	Compile a discussion document on household expenditure patterns, poverty and inequality using external data sources	<sup>55</sup> Publish a report on household expenditure patterns, poverty and inequality using external data sources ( <i>discontinued</i> )	Evaluate and improve the use of external data sources	Evaluate and improve the use of external data sources

<sup>55</sup> Discontinued: Publishing a report on household expenditure patterns, poverty and inequality is discontinued due to resource constraints

### 1.1.3 Revolutionise data systems

**Strategic objective 1.3:** Revolutionise data systems to better respond to user demands through making use of emerging technologies and data sources

**Objective statement:** Inform socio-economic planning, monitoring and decision-making by revolutionising and innovating data systems through exploring supplementary data sources, mining existing data sources and researching the use of big data for improving the timeliness and relevance of statistics

**Baseline:** Number of supplementary data sources: 0

**Justification:** This objective will contribute in measuring the progress, development and transformation of the economy, society and environment

**Links:** Links to the NDP, MTSF and SDGs

The data revolution is an explosion in the volume of data, the speed with which data are produced, the number of producers of data, the dissemination of data, and the range of things on which there are data, coming from new technologies such as mobile phones and the 'internet of things', and from other sources such as qualitative data, citizen-generated data and perceptions data. In addition, it is about the growing demand for data from all parts of society.

The strategic intent of Stats SA is to close the data gaps and strengthen the capability of the national statistic system to be responsive to the growing demand. We will assess new opportunities linked to innovation, technical progress and the surge of new public and private data providers. We aim to utilise the data revolution for informing sustainable development.

The following tables outline the strategic, annual and quarterly performance plan targets for revolutionising data systems:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Data revolution</i>									
Subprogramme: Office of the SG (Programme 1: Administration)									
33.	To revolutionise data systems	Data revolution framework developed and strategy implemented		A concept paper on data revolution was compiled as scheduled	The framework and strategy were not developed	Implement the data revolution framework and strategy  Develop a data revolution framework and strategy (moved from 2016/17)	Lead and share data revolution initiatives in South Africa	Lead and share data revolution initiatives in Africa	Lead and share data revolution initiatives in Africa

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance		Medium-term targets	
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Data revolution</i>								
Subprogramme: Office of the SG (Programme 1: Administration)								
33.1	Document on data revolution developed		1	0	1	1	1	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Data revolution</i>								
Subprogramme: Office of the SG (Programme 1: Administration)								
33.1.1	Document on data revolution developed	Periodic	1	Document on data revolution developed by March 2019				1

## 1.2 Strategic Outcome 2: Trusted statistics

Statistics are essential for sustainable economic, environmental and social development. Public trust in official statistics is anchored in professional independence and impartiality of statisticians, their use of scientific and transparent methods and equal access to official statistical information for all.

The United Nations Fundamental Principles of Official Statistics and the African Charter of Statistics adopted by the African Union are the basic frameworks, which all statistical activities developed by national statistics organisations must follow in recognising official statistics as a public good.

The following diagram summarises the strategic objectives to achieve the strategic outcome *Trusted statistics*:



The following table is a detailed outline of each strategic objective.

## 1.2.1 Institutionalise quality management

**Strategic objective 2.1:** Institutionalise quality management

**Objective statement:** Improve comparability and accuracy of statistical information by institutionalising an end-to-end quality management system in line with the Fundamental Principles of Official Statistics, the African Charter on Statistics and the South African Statistical Quality Assessment Framework

**Baseline:** Number of series applying sound statistical methodology: 100%

**Justification:** This objective will contribute to the credibility of official statistics by providing assurance for methodological compliance and alignment with international frameworks

**Links:** This objective will contribute to improving the measurement of the economy and society

The credibility of official statistics rests on the ability to produce quality statistics that can withstand public scrutiny and are widely used to inform debate, research and decision-making. To meet this objective, statistics must be reliable, relevant and easily accessible. In line with the fundamental principles of official statistics, Stats SA engenders trust by making statistics available on an impartial basis to all stakeholders at the same time.

The following tables outline the strategic, annual and quarterly performance targets to institutionalise quality management:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Quality management</i>									
Subprogramme: Methodology and Evaluation (Programme 4: Methodology, Standards and Research)									
34.	To institutionalise quality management	A quality management system (QMS) implemented	Rolling out phase 2 of quality management system was not achieved. Stats SA intends to establish a project team to conceptualise and develop a quality management framework and system over the medium term	The concept note was not compiled  The report was not compiled	Compiled proposal on a quality management system as scheduled	<ul style="list-style-type: none"> <li>Pilot the using of series that have been assessed through SASQAF</li> <li>Develop an integrated quality management strategy and plan</li> </ul>	<ul style="list-style-type: none"> <li><sup>56</sup>Institutionalise integrated quality management (not funded)</li> <li><sup>57</sup>Developing a quality management system (new target)</li> </ul>	<ul style="list-style-type: none"> <li>Roll out an integrated quality management system (move to 2020/21)</li> <li>Piloting the QMS</li> <li>Reviewing the QMS strategic plan</li> <li>Revising QMS tools</li> </ul>	<ul style="list-style-type: none"> <li>Institutionalise QMS</li> <li>Rolling out integrated quality management system</li> </ul>

<sup>56</sup> Not funded: Funding was not secured in the ENE to institutionalise integrated quality management

<sup>57</sup> New target: Developing a quality management system

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance		Medium-term targets	
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Quality management</i>								
Subprogramme: Methodology and Evaluation (Programme 4: Methodology, Standards and Research)								
34.1	Quality management system developed	0	0	1	1	1	3	2

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Quality management</i>								
Subprogramme: Methodology and Evaluation (Programme 4: Methodology, Standards and Research)								
34.1.1	Quality management system developed	Periodic	1	Quality management system developed by March 2019				1

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Quality management</i>									
Subprogramme: Methodology and Evaluation (Programme 4: Methodology, Standards and Research)									
35.	To institutionalise quality management	Independent evaluations conducted	<p>Provided methodology support as per user requests and standards development and systems solutions support to various areas within the Survey Operations, Economic Statistics and Population and Social Statistics clusters</p> <p>Provided methodology support to SANSS partners as required</p>	<p>Compiled evaluation report on domestic tourism as scheduled</p> <p>CS 2016 evaluation was not compiled</p> <p>Compiled report on building evaluation capacity for economic statistics as scheduled</p>	Conducted evaluation earlier than scheduled	<p>Evaluate adherence to statistical methods, standards and practices</p> <p>Improve by:</p> <ul style="list-style-type: none"> <li>Reviewing evaluation framework (<i>discontinued</i>)</li> <li>Assessing the impact of evaluations conducted (<i>discontinued</i>)</li> </ul>	<p>Evaluate adherence to statistical methods, standards and practices</p> <p>Improve by:</p> <ul style="list-style-type: none"> <li>Designing PES survey methodology</li> </ul>	<p>Evaluate adherence to statistical methods, standards and practices</p> <p>Improve by:</p> <ul style="list-style-type: none"> <li>Conducting PES pilot for Census 2021</li> </ul>	<p>Evaluate adherence to statistical methods, standards and practices</p> <p>Improve by:</p> <ul style="list-style-type: none"> <li>Conducting PES for Census 2021</li> </ul>

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Quality management</i>								
Subprogramme: Methodology and Evaluation (Programme 4: Methodology, Standards and Research)								
35.1	PES methodology for Census 2021 designed	0	0	0	0	1	1	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Quality management</i>								
Subprogramme: Methodology and Evaluation (Programme 4: Methodology, Standards and Research)								
35.1.1	PES methodology for Census 2021 designed	Periodic	1	PES methodology for Census 2021 designed by March 2019				1

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Quality management</i>									
Subprogramme: Survey Coordination, Monitoring and Evaluation (Programme 7: Survey Operations)									
36.	To institutionalise quality management	Conduct independent survey monitoring and evaluation of surveys	Published 6 quality assurance reports on survey operations: <ul style="list-style-type: none"> <li>• CDC (2)</li> <li>• QLFS (2)</li> <li>• LCS (2)</li> </ul>	Compiled monitoring and evaluation reports for the GHS, QLFS, CS 2016 and DTS as scheduled  Conducted tests on monitoring and evaluation methodologies for CS2016 and DHS as scheduled	Compiled report on monitoring of CS 2016 as scheduled  Compiled report on evaluation of CS 2016 later than scheduled  Compiled report on monitoring and evaluation of SADHS as scheduled  Compiled 2 CDC reports  Compiled conducting verification of out-of-scope cases report as scheduled	Conduct independent process monitoring and evaluation of household-based surveys and censuses  Improve by: <ul style="list-style-type: none"> <li>• Strengthening and expanding survey quality control assurance and audit</li> <li>• Pronouncing on the quality of household surveys</li> <li>• <i>Monitoring and evaluation of GHS (municipal level) (not funded)</i></li> </ul>	Conduct independent process monitoring and evaluation of surveys and censuses  Improve by: <ul style="list-style-type: none"> <li>• <sup>58</sup>Expanding survey quality control and auditing function to Economic Statistics surveys (<i>discontinued</i>)</li> <li>• <sup>59</sup>Pronouncing on the quality of household surveys</li> <li>• <sup>60</sup>Building relations and collaboration with Economic Statistics (<i>discontinued</i>)</li> <li>• <sup>61</sup>Monitoring and evaluation of CPS (<i>discontinued</i>)</li> </ul>	Conduct independent process monitoring and evaluation of surveys and censuses  Improve by: <ul style="list-style-type: none"> <li>• Expanding survey quality control and auditing function to Economic Statistics surveys</li> <li>• Pronouncing on the quality of household surveys</li> <li>• Strengthening collaboration with Economic Statistics</li> <li>• Conducting tests on monitoring and evaluation methodologies for Census 2021</li> </ul>	Conduct independent process monitoring and evaluation of surveys and censuses  Improve by: <ul style="list-style-type: none"> <li>• Expanding survey quality control and auditing function to Economic Statistics surveys</li> <li>• Pronouncing on the quality of household surveys</li> <li>• Strengthening collaboration with Economic Statistics</li> <li>• Conducting tests on monitoring and evaluation methodologies for Census 2021</li> </ul>

<sup>58</sup> Discontinued: Expansion of survey quality control and auditing function to Economic Statistics is discontinued. It will move to the outer years following the roll-out of CAPI

<sup>59</sup> Pronouncing on the quality of household surveys is included in the M&E reports. A separate document will not be compiled

<sup>60</sup> Discontinued: Building relations and collaboration with Economic Statistics is discontinued. It will move to the outer years following the roll-out of CAPI

<sup>61</sup> Discontinued: Monitoring and evaluation of CPS is discontinued. An organisational strategic decision has not been finalised on the implementation of CPS due to resource constraints

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Quality management</i>								
Subprogramme: Survey Coordination, Monitoring and Evaluation (Programme 7: Survey Operations)								
36.1	Number of survey monitoring and evaluation reports compiled	6	7	6	5	3	4	4

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Quality management</i>								
Subprogramme: Survey Coordination, Monitoring and Evaluation (Programme 7: Survey Operations)								
36.1.1	Number of survey monitoring and evaluation reports compiled	Annually	3	Report on monitoring and evaluation of Census 2021 tests compiled by March 2019				1
				Report on monitoring of QLFS compiled by September 2018		1		
				Report on evaluation of CDC compiled by December 2018			1	

## 1.2.2 Innovate the statistical value chain for better efficiency

<b>Strategic objective 2.2:</b>	Innovate the statistical value chain for better efficiency
<b>Objective statement:</b>	Innovate the statistical value chain by enhancing the efficiency of survey operations in terms of cost, quality and time through new methodologies, integration of operations and modernisation
<b>Baseline:</b>	Response rate of questionnaires collected: 85%
<b>Justification:</b>	This objective will create better value for money by ensuring lean and efficient operations across the value chain
<b>Links:</b>	This objective will contribute to improving the measurement of the economy and society

Stats SA's current survey operations systems are inefficient and dated. To improve efficiency, Stats SA is investing in a programme to modernise production systems by leveraging on opportunities that new technologies offer. This strategic change will enable a more agile and lower-cost response to emerging needs.

**Data collection:** Implementing an integrated approach to fieldwork aims to ensure effective and efficient fieldwork operations and will deliver better value for money through:

- Sharing of resources across projects;
- Decentralising survey operations to provincial and district offices;
- Rolling out digital data collection to other household surveys;
- Streamlining and optimising logistical, publicity and administrative processes; and
- Improving the management and coordination of fieldwork operations at provincial and district levels.

**Data processing:** In order to ensure improved productivity and service delivery to the core areas, the processing facility will focus on the following in the medium term:

- Developing a common data processing platform;
- Standardising and integrating data processing instruments, systems and methodologies; and
- Introducing integrated quality assurance systems and re-engineering processes

**Dissemination:** A two-way communication channel is vital for providing information to stakeholders. Feedback from stakeholders is used to tailor statistical outputs to better meet user needs. The Stakeholder Relations Management (SRM) system facilitates a proactive approach to disseminating information to users by understanding data preferences and personalising outputs for individual users.

The following tables outline the strategic, annual and quarterly performance targets to measure improved efficiency in survey operations:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Plan, design, build, collect, process and disseminate</i>									
Subprogramme: Methodology and Evaluation (Programme 4: Methodology, Standards and Research)									
37.	To innovate the statistical value chain	Innovative methodological practices implemented	Provided methodology support as per user requests	Provided 100% methodological support on time  Compiled seasonal adjustment methodological notes for the monthly food and beverages and accommodation surveys; and quarterly manufacturing capacity surveys as scheduled  Compiled small-area estimates for the QLFS Q4: 2015 and a report on exploring model-based small-area estimation as scheduled	Provided 100% methodological support on time  Completed weighting and estimation later than scheduled  Implemented small-area estimation (SAE); conducted comparative studies for validating SAE; assessed quality of master sample frame; and designed capacity building programme as scheduled	Provide methodological expertise and support  Improve support by: <ul style="list-style-type: none"> <li>• Implementing seasonal adjustment for QLFS</li> <li>• Validating the impact of SIC7 on time series data (<i>delayed</i>)</li> <li>• Conducting comparative studies of SAE</li> <li>• Researching expansion of economic statistics scope of sampling frame (<i>discontinued</i>)</li> </ul>	Provide methodological expertise and support  Improve support by: <ul style="list-style-type: none"> <li>• <sup>62</sup>Researching the design of the new master sample (<i>moved to 2019/20</i>)</li> <li>• <sup>63</sup>Conducting comparative studies of SAE (<i>discontinued</i>)</li> <li>• <sup>64</sup>Researching methodological practices in economic and social statistics</li> </ul>	Provide methodological expertise and support  Improve support by: <ul style="list-style-type: none"> <li>• Researching the design of the new master sample</li> <li>• Researching methodological practices in economic and social statistics</li> </ul>	Provide methodological expertise and support  Improve support by: <ul style="list-style-type: none"> <li>• Researching the design of the new master sample</li> <li>• Researching methodological practices in economic and social statistics</li> </ul>

<sup>62</sup> Researching the design of the new master sample will only be done in 2019/20

<sup>63</sup> Discontinued: Comparative studies of SAE are discontinued due to resource constraints and limited usage

<sup>64</sup> New target: Methodological practices in economic and social statistics

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Plan, design, build, collect, process and disseminate</i>								
Subprogramme: Methodology and Evaluation (Programme 4: Methodology, Standards and Research)								
37.1	Percentage methodological support provided on time	100%	100%	90%	90%	90%	90%	90%
37.2	Researching methodological practices in economic and social statistics.	7	5	8	5	4	4	4

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Plan, design, build, collect, process and disseminate</i>								
Subprogramme: Methodology and Evaluation (Programme 4: Methodology, Standards and Research)								
37.1.1	Percentage methodological support provided on time	Annually	90%	Methodological support to stakeholders provided by March 2019				90%
37.2.1	Researching methodological practices in economic and social statistics.	Annually	4	Research report on alternative approaches to variance estimation compiled by March 2019				1
				Research report on seasonal adjustment compiled by March 2019				1
				Research report on methodological procedures in sampling compiled by March 2019				1
				Research report on quality management using data mining compiled by March 2019				1

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Plan, design, build, collect, process and disseminate</i>									
Subprogramme: Census and Community Survey (Programme 7: Survey Operations)									
38.	To innovate the statistical value chain	Community survey and population censuses planned and coordinated	CS 2016 draft project charter and schedule of activities have been developed	Compiled report on coordination and testing of plans for CS 2016 as scheduled	Data collection for CS 2016 AND SADHS were completed later than scheduled	Drive municipal collections (GHS) through planning, organising, leading and coordination	Drive CPS and Census 2021 through planning, organising, leading and coordination	Drive CPS and Census 2021 through planning, organising, leading and coordination	Drive Census 2021 through planning, organising, leading and coordination
			14 SuperCross installations and training sessions were done in the provinces	Reports on data collection for CS and DHS were not compiled	The report on collaborating and partnering in design of innovative data collection methodologies for censuses/surveys was not compiled	<ul style="list-style-type: none"> <li>• Review and improve data collection methodologies (not funded)</li> </ul>	<ul style="list-style-type: none"> <li>• Commence with Census 2021 planning (which includes revision methodologies, quality, publicity and advocacy and conducting various tests)</li> </ul>	<ul style="list-style-type: none"> <li>• Coordinate and test plans for Census 2021</li> </ul>	<ul style="list-style-type: none"> <li>• Finalisation and approval of Census 2021 planning documents and processes</li> <li>• Implementation of logistical services in preparation of Census 2021 pilot</li> <li>• Drive the Census 2021 pilot operations</li> </ul>

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance		Medium-term targets	
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Plan, design, build, collect, process and disseminate</i>								
Subprogramme: Census and Community Survey (Programme 7: Survey Operations)								
38.1	Census 2021 documents compiled	1	1	2	3	5	3	3

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Plan, design, build, collect, process and disseminate</i>								
Subprogramme: Census and Community Survey (Programme 7: Survey Operations)								
38.1.1	Census 2021 documents compiled	Periodic	5	Report on new methodologies on data collection for Census 2021 compiled by September 2018		1		
				Report on new methodologies on training for Census 2021 compiled by December 2018			1	
				Report on new methodologies on logistics for Census 2021 compiled by March 2019				1
				Report on publicity and advocacy compiled by December 2018			1	
				Field operations quality plan compiled by March 2019				1

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Plan, design, build, collect, process and disseminate</i>									
Subprogramme: Household Survey Operations (Programme 7: Survey Operations)									
39.	To innovate the statistical value chain	CPS data collection implemented	National surveys programme was not established  Rolled out a continuous data collection methodology during 2014/15	Checked 6 404 household survey questionnaires for quality  Trained 506 staff on SAYP, MS, CDC and VOCS  A report on assessing data collection systems was not compiled  Research on international practice on data collection methodologies was not done  A report on developing quality assurance tools was not done	Quality checked 20 710 questionnaires, conducted 6 training sessions  Compiled report on collaborating and partnering in design of digital data collection system and 2 reports on maintenance of the master sample as scheduled  Implemented quality assurance tool as scheduled	Coordinate and monitor data collection for household surveys. Train and conduct quality assurance  Improve by: • Driving the implementation of the digital data collection system (QLFS, GHS, VOCS and DTS) • Driving GHS collection at municipal level (not funded) • Commencing with CPS at provincial level (not funded)	Coordinate and monitor data collection for household surveys. Train and conduct quality assurance  Improve by: • <sup>65</sup> Driving CPS data collection (at provincial level) (partial funding received) • <sup>66</sup> Driving the implementation of the digital data collection system (CPS) • <sup>67</sup> Assessment of digital data collection methodology (QLFS, VOCS and DTS) (discontinued) • <sup>68</sup> Evaluating the quality assurance tool (discontinued)	Coordinate and monitor data collection for household surveys. Train and conduct quality assurance  Improve by: • Driving CPS data collection (at district level) • Evaluating impact of digital data collection	Coordinate and monitor data collection for household surveys. Train and conduct quality assurance  Participate in evaluation of digital data collection

<sup>65</sup> Partially funded: Not funded: Partial funding was received in the ENE for driving CPS at provincial level. A strategic decision is still outstanding on the roll-out of the CPS

<sup>66</sup> Partially funded: Partial funding was received in the ENE for driving CPS at provincial level. A strategic decision is still outstanding on the roll-out of the CPS

<sup>67</sup> Discontinued: The digital data collection is going to be assessed in CAPI and PAPI strategic initiatives

<sup>68</sup> Discontinued: This target is dependent on the implementation of the GIF

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Plan, design, build, collect, process and disseminate</i>								
Subprogramme: Household Survey Operations (Programme 7: Survey Operations)								
39.1	Number of reports on quality assurance conducted					2	2	2
39.2	Number of reports on maintenance of master sample	3 324 (PSUs)	2	2	2	1	1	0
39.3	Number of staff training sessions in survey operations		3	3	3	5	5	5
39.4	Report on improving household survey operations		3	3	3	1	1	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Plan, design, build, collect, process and disseminate</i>								
Subprogramme: Household Survey Operations (Programme 7: Survey Operations)								
39.1.1	Number of reports on quality assurance conducted	Annually	2	Reports on quality assurance conducted by March 2019		1		1
39.2.1	Number of reports on maintenance of master sample	Annually	1	Report on maintenance of master sample compiled by March 2019				1
39.3.1	Number of training sessions on household survey operations	Annually	5	Training sessions on household survey operations conducted by March 2019	3		1	1
39.4.1	Report on improving household survey operations	Annually	1	Report on implementation of CAPI transition compiled by March 2019				1

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Plan, design, build, collect, process and disseminate</i>									
40.	This target is under provinces								
Subprogramme: Corporate Data Processing (Programme 7: Survey Operations)									
41.	To innovate the statistical value chain	Digital data collection implemented	The processing systems are fully generic and flexible providing an end-to-end integrated standardised processing capability to household-based surveys  Processed data for the QLFS, GHS, DTS, VOCS, NHTS, SWTS and Causes of Death surveys. 734 300 questionnaires in total	Coordinated data processing of censuses, household-based surveys, civil registration and ad hoc surveys  Processed 340 800 questionnaires  Compiled reports on strengthening a common data processing platform; pre-testing digital data collection; and on enhancing the data processing platform to cater for administrative records as scheduled	Coordinated data processing of household-based surveys, civil registration and ad hoc surveys  Processed 739 588 questionnaires  Finalised CS dataset later than scheduled  Processed 5 623 PSUs  Digital data collection for household surveys was not piloted  The report on processing Community Survey data using new technology was compiled as scheduled	Coordinate data processing of censuses, household-based surveys, administrative sources and ad-hoc surveys  Improve by: • Implementing digital data collection for household surveys (phase 1)	Coordinate data processing of censuses, household-based surveys, administrative sources and ad-hoc surveys  Improve by: • Implementing digital data collection for household surveys (phase 2) • <sup>69</sup> Processing additional administrative sources (user paid)	Coordinate data processing of censuses, household-based surveys, administrative sources and ad-hoc surveys  Improve by: • Preparation for Census 2021 processing • Processing additional administrative sources	Coordinate data processing of censuses, household-based surveys, administrative sources and ad-hoc surveys  Improve by: • Processing Census 2021 • Processing additional administrative sources

<sup>69</sup> User-paid project: Report back will happen within the agreed project charter as the deliverables are dependent on the user

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Plan, design, build, collect, process and disseminate</i>								
Subprogramme: Corporate Data Processing (Programme 7: Survey Operations)								
41.1	Percentage completed questionnaires for QLFS, EPWP, GHS, DTS and GPSJS processed	238 300	340 800	235 987	100% (250 000)	100%	100%	100%
41.2	Percentage of death notification forms for mortality and causes of death processed	496 000	490 397	503 601	100% (500 000)	100%	100%	100%
41.3	Digital data collection for household surveys (phase 2) implemented		3	1	1	1	2	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Plan, design, build, collect, process and disseminate</i>								
Subprogramme: Corporate Data Processing (Programme 7: Survey Operations)								
41.1.1	Percentage questionnaires processed	Annually	100%	Received questionnaires for QLFS, EPWP, GHS, DTS and GPSJS processed by March 2019				100%
41.2.1	Percentage death notification forms for mortality and causes of death processed	Annually	100%	Received death notification forms processed by November 2018			100%	
41.3.1	Digital data collection for household surveys (phase 2) implemented	Periodic	1	Digital data collection for household surveys (phase 2) implemented by March 2019				1

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Plan, design, build, collect, process and disseminate</i>									
Subprogramme: Publication Services (Programme 4: Statistical Support and Informatics)									
42.	To innovate the statistical value chain	Increased access to statistical information	A new brand for Stats SA has not yet been finalised	Compiled 16 multidisciplinary publications as scheduled  Developed 206 electronic datasets for statistical data  Compiled report on data repository  Compiled report on data delivery channels  Reviewed curriculum for writing skills	Compiled 11 publications as scheduled  Updated 206 series  The research on data repository alternative data delivery channels was not conducted	Compile multidisciplinary publications Develop electronic datasets for statistical data  Increase access by: • Developing a proposal on the establishment of a data repository • Consolidating and implementing data delivery channels	Compile multidisciplinary publications Develop electronic datasets for statistical data  Increase access by: • <sup>70</sup> Implementing a data repository for Stats SA (not funded) • <sup>71</sup> Consolidating and implementing data delivery channels (replaced)	Compile multidisciplinary publications Develop electronic datasets for statistical data  Increase access by: • Implementing a data repository (not funded) • Evaluating data delivery channels	Compile multidisciplinary publications Develop electronic datasets for statistical data  Increase access by: Evaluating data delivery channels

<sup>70</sup> Not funded: Additional funding was not secured in the ENE for implementing the data repository

<sup>71</sup> Reviewed: Consolidating and implementing data delivery channels is replaced by development of data warehouse operational procedures due to reprioritisation

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Plan, design, build, collect, process and disseminate</i>								
Subprogramme: Publication Services (Programme 5: Statistical Support and Informatics)								
42.1	Percentage publications compiled	100% (16)	100% (16)	100% (11)	100% (11)	100%	100%	100%
42.2	Data warehouse procedures developed		3	0	2	1	1	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Plan, design, build, collect, process and disseminate</i>								
Subprogramme: Publication Services (Programme 5: Statistical Support and Informatics)								
42.1.1	Percentage publications compiled	Annually	100%	Publications compiled by March 2019 (10 <i>Mballo Brief</i> and 1 <i>Stats in Brief</i> )				100%
42.2.1	Data warehouse procedures developed	Periodic	1	Data warehouse procedures developed by March 2019				1

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Plan, design, build, collect, process and disseminate</i>									
Subprogramme: Stakeholder Relations and Marketing (Programme 6: Statistical Collection and Outreach)									
43.	To innovate the statistical value chain	Increased access and use of statistical information	14 SuperCross installations were done in the provinces	Recorded 959 929 visitor sessions Recorded 115 209 downloads  Compiled report on integrating census data and geography for special needs of users  Compiled microdata dissemination framework	Recorded 1 625 473 visitor sessions  Recorded 260 456 publication downloads  Dissemination was completed as scheduled  Integration was not done  Access was not improved	Disseminate statistical products of Stats SA  Improve dissemination and increase usage by: • Integrating CS 2016 data and geography for special needs of users ( <i>discontinued</i> ) • Improving access to anonymised microdata ( <i>discontinued</i> )	Disseminate statistical products of Stats SA  Improve dissemination and increase usage by: • <sup>72</sup> Assessing data integration ( <i>discontinued</i> ) • <sup>73</sup> Improving access to a secure data facility for microdata ( <i>discontinued</i> ) • <sup>74</sup> Compiling a joint statistical publication of BRICS countries ( <i>new target</i> )	Disseminate statistical products of Stats SA  Improve dissemination and increase usage by: • Developing a dissemination plan for Census 2021 • Evaluating dissemination platforms	Disseminate statistical products of Stats SA  Improve dissemination and increase usage by: • Monitoring dissemination platforms

<sup>72</sup> Discontinued: Assessing data integration is discontinued due to resources constraints

<sup>73</sup> Discontinued: Improving access to a secure data facility for microdata is discontinued due to reprioritisation

<sup>74</sup> New target: Compiling a joint statistical publication for BRICS

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Plan, design, build, collect, process and disseminate</i>								
Subprogramme: Stakeholder Relations and Marketing (Programme 6: Statistical Collection and Outreach)								
43.1	Percentage increase of visitor sessions to the website	1 319 138	955 929	1 625 473	100% (visitor sessions)	10%	10%	10%
43.2	Percentage increase publications downloaded from website	619 819	115 209	260 456	100% (downloads)	10%	10%	10%
43.3	Number of Joint statistical publications					1	0	0

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Plan, design, build, collect, process and disseminate</i>								
Subprogramme: Stakeholder Relations and Marketing (Programme 6: Statistical Collection and Outreach)								
43.1.1	Percentage increase of visitor sessions to the website	Annually	10%	Visitor sessions to website per annum: (baseline 1 600 000: 10% increase in visitor sessions to the website by March 2019)				10%
43.2.1	Percentage increase publications downloaded from website	Annually	10%	Publications downloaded from website (baseline 260 000: 10% increase in publication downloaded from website by March 2019)				10%
43.3.1	Number of Joint statistical publications	Periodic	1	Joint statistical publication 2018 of BRICS countries published by October 2018			1	



### 1.2.3 Adopt international statistical standards and classifications

**Strategic objective 2.3:** Adopt international statistical standards and classifications

**Objective statement:** Adopt and adapt international statistical standards and classification by aligning and implementing statistical frameworks, policies, standards and practices in order to improve comparability, methodological soundness and accuracy of statistical information

**Baseline:** Number of statistical standards developed and adopted: 7 standards

**Justification:** This objective will contribute to the credibility of official statistics by demonstrating the application of internationally recognised statistical standards and practices

**Links:** International statistical standards and frameworks

The use of international concepts, classifications and methods promotes the consistency and efficiency of statistical systems at national, continental and international levels. Clear, well-defined standards provide a framework to ensure data comparability in national and international statistics and lay the foundation for cross-national data of high quality.

The following tables outline the strategic, annual and quarterly performance targets for the adoption of international statistical standards and classifications:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Statistical standards development</i>									
Subprogramme: Survey Standards (Programme 4: Methodology, Standards and Research)									
44.	To adopt and adapt international standards	Standards reviewed and developed in line with international standards	Developed 6 standards according to user needs  Reviewed the good practice strategy  Standards development capability was not built	Developed/reviewed 8 standards as scheduled  Conducted awareness campaigns as scheduled  Compiled standards registry as scheduled  Compiled report on SABS training programmes as scheduled	Developed/reviewed 9 standards as scheduled  Created awareness about standards for provinces, compiled standards registry and Identified priority standards as scheduled	Drive development and review of statistical standards  Improve by: • Coordinating the development and review of standards according to the standards registry • Coordinating the development and review of priority statistical standards in the SANSS (not funded)	Drive development and review of statistical standards  Improve by: • <sup>75</sup> Coordinating the development and review of statistical standards in Stats SA and the SANSS (SANSS part not funded)	Drive development and review of statistical standards  Improve by: • Reviewing and evaluating standards development processes and methodology	Drive development and review of statistical standards  Improve by: • Online registration of standards through Central Metadata Repository • Support SANSS with standards development

<sup>75</sup> Not funded: Additional funding was not secured in the ENE for coordinating the development of statistical standards in the SANSS

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance 2017/18	2018/19	Medium-term targets	
		2014/15	2015/16	2016/17			2019/20	2020/21
<i>Statistical standards development</i>								
Subprogramme: Survey Standards (Programme 4: Methodology, Standards and Research)								
44.1	Number of standards developed	5	5	6	6	3	8	8
44.2	Number of standards reviewed		3	3	4	4	6	6

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Statistical standards development</i>								
Subprogramme: Survey Standards (Programme 4: Methodology, Standards and Research)								
44.1.1	Number of standards developed	Annually	3	New standards on determining the need for information, data linking and tabulation plan developed by March 2019				3
44.2.1	Number of standards reviewed	Annually	4	Standards on weighting methodology, tables and charts, document versioning, and seasonal adjustment reviewed by March 2019				4

## 1.2.4 Increase stakeholder focus, communication and marketing

**Strategic objective 2.4:** To increase stakeholder focus, communication and marketing

**Objective statement:** Increase stakeholder engagement and use of statistics to better know and understand the needs of stakeholder groups and creating public awareness to raise the profile of statistics through integrated stakeholder consultations, marketing and communication of statistical products

**Baseline:** Number of stakeholder engagements: 9 stakeholder symposia

**Justification:** This objective will contribute to the credibility of official statistics by engaging stakeholders, the media and the public at large

**Links:** This objective will contribute to improving the measurement of the economy and society

It is important for citizens to know the country they live in and understand the dynamics so that their decisions are informed. An informed citizenry is the foundation of a true democracy. 'The South Africa I know, the home I understand' speaks directly to what we aim to achieve through the dissemination of statistical information, as it provides an opportunity for the use of statistics for evidence-based decisions by stakeholders, whatever their role in society.

**Stakeholder relations management:** A two-way communication channel is vital for providing information to stakeholders. Feedback from stakeholders is used to tailor statistical outputs to better meet user needs. The Stakeholder Relations Management (SRM) system facilitates a proactive approach to disseminating information to users by understanding data preferences and personalising outputs for individual users.

**Marketing:** Creating awareness of the organisation, its products and services. The Marketing component of Stats SA is tasked with the responsibility of ensuring that the reputation of the organisation is of an excellent standard and that it is acceptable to both internal and external stakeholders. This will be achieved by using a series of marketing principles, amongst them brand positioning, marketing, and an integrated approach to marketing and communication.

The following tables outline the strategic, annual and quarterly performance targets for increasing stakeholder focus, communication and marketing:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Integrated communications and stakeholder management</i>									
Subprogramme: Corporate Communications (Programme 6: Statistical Collection and Outreach)									
45.	Increase stakeholder focus, marketing and communication	Innovative communication products, channels and tools developed and implemented to enhance the public image and credibility of the organisation	Through engagement with community, media, press conferences, constant updating of web content and the production of publicity products, the work of the organisation has been communicated to internal and external stakeholders	Compiled/developed 365 communication products ( <i>Stats Today, Pulse, Stats Bulletin</i> , external newsletters, articles and advocacy products)  Compiled reports on media training, investigating new social media platforms for dissemination of statistics, innovative communication products and services to Economic Statistics and rolling out of CS 2016 communication campaign and NBP information sessions  The report on investigating new dissemination channels for CS 2016 was not compiled	Compiled 53 editions, 2 reports on perceptions, new communication channels, products developed as scheduled  Rolled out CS 2016 communication campaign, new building relocation communication plan as scheduled  The knowledge management environment was not established	Position and enhance the public image and credibility of the organisation  Improve internal and external communication by: <ul style="list-style-type: none"> <li>• Building relationships and training of community media</li> <li>• Developing communication products for municipalities and schools</li> <li>• Implementing new approaches and channels for dissemination of other series</li> <li>• Developing communication training programme to increase the use of data visuals by employees</li> </ul>	Position and enhance the public image and credibility of the organisation  Improve internal and external communication by: <ul style="list-style-type: none"> <li>• Building relationships and training of community media</li> <li>• <sup>76</sup>Developing communication products for municipalities and schools (<i>discontinued</i>)</li> <li>• Providing communication support to SANSS</li> <li>• Enhancing employee engagement between management and staff</li> </ul>	Position and enhance the public image and credibility of the organisation  Improve internal and external communication by: <ul style="list-style-type: none"> <li>• Assessing media relationships</li> <li>• Measuring and evaluating effectiveness of communication products and services</li> </ul>	Position and enhance the public image and credibility of the organisation  Improve internal and external communication by: <ul style="list-style-type: none"> <li>• Updating communication plans based on the organisational communication and marketing strategy</li> <li>• Compiling Census 2021 communication plan</li> </ul>

<sup>76</sup> Discontinued: Communication products for municipalities and schools are discontinued due to resource constraints

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance		Medium-term targets	
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Integrated communications and stakeholder management</i>								
Subprogramme: Corporate Communications (Programme 6: Statistical Collection and Outreach)								
45.1	Percentage internal communication products compiled	420 products	365 products	100% (53)	100%	100%	100%	100%
45.2	Dashboard of media perception compiled	4	4	4	4	4	4	4
45.3	Strategic communication initiatives rolled out	4	4	5	4	5	2	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets				
					Quarter 1	Quarter 2	Quarter 3	Quarter 4	
<i>Integrated communications and stakeholder management</i>									
Subprogramme: Corporate Communications (Programme 6: Statistical Collection and Outreach)									
45.1.1	Percentage internal communication products compiled	Annually	100%	<i>Pulse</i> editions compiled by March 2019 (48 per annum)					100%
45.2.1	Dashboard of media perception compiled	Quarterly	4	Dashboard of media perception compiled	1	1	1	1	
45.3.1	Strategic communication initiatives rolled out	Periodic	5	Internal communication channels and products developed by March 2019					2
				Number of training sessions and engagements with community media by March 2019					2
				Communication support to SANSS provided by March 2019					1

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Integrated communications and stakeholder management</i>									
Subprogramme: Stakeholder Relations and Marketing (Programme 6: Statistical Collection and Outreach)									
46.	Increase stakeholder focus, marketing and communication	Stakeholder management institutionalised	97,5% simple requests handled within 15 minutes  91% normal requests handled within 24 hours  96,1% special requests handled within 5 days	Provided stakeholder management support services through the CRM system and compiled stakeholder satisfaction report  The report on the administration of the CRM system was not done  The integrated stakeholder management framework in line with Batho Pele principles was drafted  A draft document on segmentation of stakeholders and developing engagement strategies for the various sectors was compiled	Compiled report later than scheduled  Monitoring usage of CRM system and institutionalising integrated stakeholder management were not done	Provide stakeholder management support services  Improve by: • Assessing the effectiveness of the CRM system	Provide stakeholder management support services  Improve by: • <sup>77</sup> Implementing improvements to CRM system ( <i>discontinued</i> )	Provide stakeholder management support services  Improve by: • Developing a stakeholder management and marketing plan for Census 2021	Provide stakeholder management support services  Improve by: • Rolling out the organisational communication and marketing plan

<sup>77</sup> Discontinued: The system is fully functional and the target is therefore discontinued

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Integrated communications and stakeholder management</i>								
Subprogramme: Stakeholder Relations and Marketing (Programme 6: Statistical Collection and Outreach)								
46.1	Percentage telephonic queries handled within 15 minutes	97,5%	96,5%	96%	95%	95%	95%	95%
46.2	Percentage email queries handled within 24 hours	91%	98,3%	97%	90%	90%	90%	90%
46.3	Percentage queries handled within 5 days	96,1%	95,2%	98%	90%	90%	90%	90%
46.4	User Satisfaction Survey (USS) conducted	1	1	1	1	1	1	1
46.5	Percentage of Supercross training sessions conducted					100%	100%	100%

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Integrated communications and stakeholder management</i>								
Subprogramme: Stakeholder Relations and Marketing (Programme 6: Statistical Collection and Outreach)								
46.1.1	Percentage telephonic queries handled within 15 minutes	Quarterly	95%	Simple queries handled within 15 minutes	95%	95%	95%	95%
46.2.1	Percentage email queries handled within 24 hours	Quarterly	90%	Normal queries handled within 24 hours	90%	90%	90%	90%
46.3.1	Percentage queries handled within 5 days	Quarterly	90%	Complex queries handled within 5 days	90%	90%	90%	90%
46.4.1	User Satisfaction Survey (USS) conducted	Annually	1	User satisfaction survey report compiled by March 2019				1
46.5.1	Percentage of Supercross training sessions conducted	Quarterly	100%	Supercross training sessions conducted	100%	100%	100%	100%

### 1.2.5 Designate statistics as official

<b>Strategic objective 2.5:</b>	To designate statistics as official
<b>Objective statement:</b>	To designate statistics as official by conducting ten independent assessments of statistical series in the national statistics system against the South African Statistical Quality Assessment Framework (SASQAF)
<b>Baseline:</b>	Number of series declared official: 2
<b>Justification:</b>	This objective will contribute to the credibility of official statistics by giving confidence to users that official statistics are meeting quality criteria and principles
<b>Links:</b>	This objective will contribute to improving the measurement of the economy and society

In order to ensure that Stats SA as well as other organs of state produces statistical information in line with professional standards as defined in the South African Statistical Quality Assessment Framework (SASQAF), the organisation introduced an independent assessment process to certify statistics as official. A key strategic focus area to enhance trust and public confidence in statistics is to designate all statistics in the national statistics system as official to inform evidence-based decisions.

The following tables outline the strategic, annual and quarterly performance targets for designating statistics as official:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Designate statistics as official</i>									
Subprogramme: SANSS (Programme 1: Administration)									
47.	Designate statistics as official	10 statistical series certified as official	<ul style="list-style-type: none"> <li>5 assessments were not conducted due to capacity constraints</li> <li>Assessed the Financial Census of Municipalities for quality</li> <li>Assessed 2 series through SASQAF Lite and GHS in progress</li> </ul>	<p>Compiled quality SASQAF assessment for the GHS</p> <p>Developed practice guidelines and protocols for assessment</p> <p>Developed a handbook for independent assessments</p> <p>Developed a SASQAF roll-out strategy and plan for South Africa</p> <p>Developed a SASQAF for administrative records</p>	<p>Produced 1 quality statement as scheduled</p> <p>Published guidelines and handbook as scheduled</p> <p>Compiled report on implementing a SASQAF roll-out strategy and plan as scheduled</p>	<p>Assessment and certification of statistics in the SANSS</p> <p>Enhance trust in statistics by:</p> <ul style="list-style-type: none"> <li>Reviewing SASQAF</li> <li>Developing SASQAF for spatial data (delayed)</li> </ul>	<p>Assessment and certification of statistics in the SANSS</p> <p>Enhance trust in statistics by:</p> <ul style="list-style-type: none"> <li><sup>78</sup>Reviewing SASQAF for administrative records (move to 2021/22)</li> <li>Developing specification for modernising the assessment process</li> </ul>	<p>Assessment and certification of statistics in the SANSS</p> <p>Enhance trust in statistics by:</p> <ul style="list-style-type: none"> <li>Reviewing SASQAF (move to 2021/22)</li> <li>Developing SASQAF for spatial data</li> <li>Testing automated system</li> </ul>	<p>Assessment and certification of statistics in the SANSS</p> <p>Enhance trust in statistics by:</p> <ul style="list-style-type: none"> <li>Monitoring SASQAF for spatial data</li> </ul>

<sup>78</sup> Reviewed: Reviewing SASQAF for administrative records has moved to 2021/22 due to reprioritisation

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance		Medium-term targets	
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Designate statistics as official</i>								
Subprogramme: SANSS (Programme 1: Administration)								
47.1	SASQAF quality statements produced	3	2	1	2	2	2	2
47.2	Proposal on modernising the assessment process developed		4	2	1	1	2	2

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Designate statistics as official</i>								
Subprogramme: SANSS (Programme 1: Administration)								
47.1.1	SASQAF quality statements produced	Annually	2	Quality statements produced by March 2019				2
47.2.1	Proposal for modernising the assessment process developed	Annually	1	Proposal for modernising the assessment process developed by December 2018			1	

### 1.3 Strategic Outcome 3: Partners in statistics

Coordination in statistical development and strengthening partnerships in statistical systems cannot be overemphasised. The United Nation's Fundamental Principles of Official Statistics provides, inter alia, that coordination among statistical agencies within countries is essential to achieve consistency and efficiency in the statistical system. In South Africa, statistical coordination among organs of state is provided for in section 14 of the Statistics Act (Act No. 6 of 1999).

*Partners in statistics* does not only refer to the national statistics system; it also includes collaboration and partnerships in Africa and the world.

The following diagram summarises the strategic objectives to achieve the strategic outcome *Partners in statistics*:



The following table is a detailed outline of each strategic objective.

### 1.3.1 Strengthen collaboration to build statistical sampling frames

<b>Strategic objective 3.1:</b>	To strengthen collaboration to build statistical sampling frames
<b>Objective statement:</b>	Ensure accurate and reliable statistical information by drawing annual samples for all economic and social statistics surveys based on sound sampling frames by strengthening collaboration with strategic partners
<b>Baseline:</b>	An annual sampling frame for Economic Statistics based on the business register. An annual sampling frame for Social and Population Statistics based on the geospatial information frame
<b>Justification:</b>	This objective will contribute in maintaining updated sampling frames for the collection of economic, population and social statistics
<b>Links:</b>	This objective will contribute to improving the measurement of the economy and society

South Africa is an urbanising country; over 70 per cent of households will live in urban areas by 2030. Government is on course to position cities and towns as the engines of future economic growth, but to do so, it has embarked on the programme to radically transform the spatial footprint of our urban areas, and rid ourselves of the distorted, inefficient and highly unequal spatial legacy of apartheid as clearly set out in the NDP. Recently, Cabinet approved the Integrated Urban Development Framework (IUDF) that will guide our response to urbanisation, across all its dimensions. Already, the Cities Support Programme (CSP) is under implementation in metropolitan municipalities, and will be scaled up from 2018 (MTBPS:2017).

**Geographic frames and geographical services:** The geospatial information frame contextualises the collection, classification, analysis, and interpretation of data. The dwelling frame is a subset of spatial entities within the frame that is a database of geographically referenced structures with physical addresses.

This geospatial information frame is provided through a technological infrastructure underpinned by geographic knowledge across the statistical value chain, and it comprises geographic information systems (GISs), geographic frames, geographic methods and standards, geographic support and geographic analysis. The geospatial frame is the base for the sampling frame for household-based surveys and the population census.

The strategic intent is to adopt a collaborative mapping approach with partners in the geospatial community, especially municipalities, with the intention to have up-to-date geospatial information available to all stakeholders in South Africa. The key deliverable under this initiative will be an integrated national dataset of dwelling structures in South Africa.

**Business sampling frame and maintenance:** Statistics South Africa conducts various economic surveys on a monthly, quarterly, annual and periodic basis. In order to conduct these sample surveys, a target population of businesses is required. The target population is drawn from the Business Sampling Frame (BSF), internationally known as the Statistical Business Register (SBR). In addition to the primary use of the SBR, it is also a rich source of information that could be used to generate business register-based statistics.

The following tables outline the strategic, annual and quarterly performance targets for strengthening collaboration to build statistical sampling frames:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Geospatial frame</i>									
Subprogramme: Geographic Frames and Geographic Services (Programme 5: Statistical Support and Informatics)									
48.	To strengthen collaboration to build statistical sampling frames	Complete spatial information frame at local level (metros, cities, and regional service centres)	Completed 1,6 million points  Maintained 7,7 million points  186 000 georeferenced addresses assigned to dwellings  A dwelling frame web viewer was developed  Maintained place name and EA frames for all municipalities as scheduled (224)	Provided an updated spatial frame through the creation of points in 8 metros and 22 RSCs and all municipalities containing towns and settlements; demarcated 12 072 EAs in Limpopo  Published a dwelling frame at metro level, compiled report on continuous demarcation methodology, prepared spatial information frame for CS 2016  The geospatial research report was not compiled  The development of research and development applications was not done	Quality assured and updated 64 municipalities, demarcated 2 provinces (Free State and Northern Cape), published dwelling frame at metro, city and regional service centre levels as scheduled  The paper on geospatial research was not compiled  The collaborative SIF maintenance and geostatistical analytics platforms were not established	Provide an updated spatial information frame for the collection of household statistics  Improve the SIF by: • Publishing a complete dwelling frame at metro, city, regional service centre, local and niche town and clustered and dispersed settlement levels • Updating and maintaining the EA layer (4 provinces) • Compiling geospatial research reports to inform the NDP (reviewed) • Migration of master sample to the SIF by March 2018 (new target)	Provide an updated spatial information frame for the collection of household statistics  <sup>79</sup> Improve the SIF (GIF) by: • Publishing a complete dwelling frame at metro, city and regional service centre levels • <sup>80</sup> Validating and verifying complete enumeration area (EA) frame with provinces (6 provinces) (reviewed) • <sup>81</sup> Updating and maintaining the EA/PN layer (1 provinces)	Provide an updated spatial information frame for the collection of household statistics  Improve the GIF by: • Publishing a complete dwelling frame at metro, city, regional service centre, local and niche town and clustered and dispersed settlement levels • Preparing and publishing updated EA layer for Census 2021	Provide an updated spatial information frame for the collection of household statistics  Improve the GIF by: • Monitoring complete dwelling frame at metro, city and regional service centre levels as well as supporting Census 2021

<sup>79</sup> SIF has been replaced with Geospatial Integrated Framework (GIF)

<sup>80</sup> Reviewed: The word 'complete' is removed from the target

<sup>81</sup> New target: Updating and maintaining the EA/PN layer

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance		Medium-term targets	
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Geospatial frame</i>								
Subprogramme: Geographic Frames and Geographic Services (Programme 5: Statistical Support and Informatics)								
48.1	Dwelling frame at metro, city and regional service centre levels published		3	2	1	1	2	2
48.2	Number of provinces demarcated		1	2	4	1	1	2

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Geospatial frame</i>								
Subprogramme: Geographic Frames and Geographic Services (Programme 5: Statistical Support and Informatics)								
48.1.1	Dwelling frame at metro, city and regional service centre levels published	Annually	1	Dwelling frame at metro, city and regional service centre levels published by March 2019				1
48.2.1	Number of provinces demarcated	Annually	1	Provinces demarcated by March 2019				1

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Geospatial frame</i>									
Subprogramme: Provinces (Programme 6: Statistical Collection and Outreach)									
49.	This target is under provinces								
<i>Business register</i>									
Subprogramme: Business Register (Programme 4: Methodology, Standards and Research)									
50.	To strengthen collaboration to build statistical sampling frames	Comprehensive and updated business sampling frame	An integrated business sampling frame system was developed and implemented as scheduled	Provided an updated sampling frame for the collection of economic statistics by completing 96% of large business surveys; compiling reports on quality indicators; and providing quarterly snapshots and frames as scheduled	Compiled sampling frames, 4 reports on performance and quality indicators for the business register, business rules, quality management framework and 2 reports on register-based statistics as scheduled	Provide an updated sampling frame for the collection of economic statistics	Provide an updated sampling frame for the collection of economic statistics	Provide an updated sampling frame for the collection of economic statistics	Provide an updated sampling frame for the collection of economic statistics
			A proposal to implement register-based statistics was compiled	Completed 92% of large business surveys	Completed 99% of large business surveys	Improve the business register by:	Improve the business register by:	Improve the business register by:	Improve the statistical business register by:
			Completed final common sampling frame	Compiled reports on a review of the business register; a business case statistical unit model; and an analysis of business rules as scheduled	Developed business case for unit model as scheduled	<ul style="list-style-type: none"> <li>Finalising the revised business rules</li> <li>Conducting quality assessment of a sample of SARS SIC7 classified unit (not funded)</li> <li>Commencing with implementation of reviewed BSF quality management framework</li> <li>Commencing with implementation of unit model</li> </ul>	<ul style="list-style-type: none"> <li>Implementing new business rules (discontinued)</li> <li>Conducting quality assessment of a sample of SARS SIC7 classified unit (not funded)</li> <li>Further implementation of reviewed BSF quality management framework (discontinued)</li> <li>Further implementation of unit model</li> </ul>	<ul style="list-style-type: none"> <li>Evaluating the impact of new business rules</li> <li>Conducting quality assessment of a sample of SARS SIC7 classified unit (not funded)</li> <li>Full implementation of the unit model</li> </ul>	<ul style="list-style-type: none"> <li>Entering into discussions with CIPC regarding the global accounting application</li> <li>Revisiting the data collection process (tool and the records management thereof) with the aim to modernise it</li> <li>Identify possible sources to be evaluated as secondary maintenance source for Statistical Business Register</li> </ul>
			Completed preliminary common sampling frame as scheduled		Compiled research report on improving the functionality of the BSF as scheduled				
			Quarterly snapshots were produced as scheduled						

<sup>82</sup> Discontinued: Implementing new rules is discontinued due to dependency on a fully functional Integrated Business Register (IBR) which is the responsibility of SARS

<sup>83</sup> Not funded: Funding was not secured in the ENE to conduct quality assessment. This target has been discontinued

<sup>84</sup> Discontinued: Further implementation of reviewed BSF quality management framework is discontinued due to dependency on fully functional Integrated Business Register (IBR) which is the responsibility of SARS

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance		Medium-term targets	
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Business register</i>								
Subprogramme: Business Register (Programme 4: Methodology, Standards and Research )								
50.1	Number of financial sampling frames compiled	6	6	2	2	2	2	2
50.2	Strategic initiatives to improve the business register implemented	3	5	6	3	1	2	3

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Business register</i>								
Subprogramme: Business Register (Programme 4: Methodology, Standards and Research )								
50.1.1	Number of financial sampling frames compiled	Annually	2	Preliminary financial sampling frame compiled by November 2018			1	
				Final financial sampling frame compiled by March 2019				1
50.2.1	Strategic initiatives to improve the business register implemented	Annually	1	Unit model implemented by March 2019				1

### 1.3.2 Lead the coordination of the statistical system in South Africa

**Strategic objective 3.2:** To lead the development and coordination of the statistical system in South Africa

**Objective statement:** To lead the development, coordination and collaboration of the statistical system in South Africa by providing strategic direction to statistical development; providing technical support and statistical advice to organs of state; coordinating statistical reporting; as well as establishing governance structures for effective coordination of statistical production

**Baseline:** Number of organs of state receiving technical support and advice in statistical production: 10

**Justification:** This objective will contribute to ensure relevance and alignment, and avoid duplication of statistical production

**Links:** This objective will contribute to improving the measurement of the economy and society

South Africa has a system of national statistics with an array of role players. Key policy issues are wider than the remit of any single government department and must be tackled on a government-wide basis. These cross-cutting issues clearly indicate a need for a set of national statistics within a coordination framework where statistical units, data items, classifications and standards are harmonised across government. The United Nations Fundamental Principles of Official Statistics provides, inter alia, that coordination among statistical agencies within countries is essential to achieve consistency and efficiency in the statistical system. In South Africa, statistical coordination among organs of state is provided for in section 14 of the Statistics Act (Act No. 6 of 1999). A National Strategy for the Development of Statistics (NSDS) is necessary in order to fully implement the Act, which is a prerequisite if the demand for statistics in the country is to be met.

In terms of the Act, coordination of production involves:

- Aligning the production of statistics by other organs of state to user needs to ensure relevance, and to avoid duplication;
- Setting standards to ensure quality statistics are produced;
- Integrating statistics in policy formulation processes to support development outcomes;
- Providing technical support to organs of state that produce statistics; and
- Declaring statistics produced by Stats SA and other organs of state as official statistics.

Over the medium term, some of the initiatives will include:

- Developing a bill to amend the Statistics Act (Act No. 6 of 1999);
- Establishing a portal linking other statistical information systems to Stats SA;
- Expanding statistical subsystems within social and economic statistics systems; and
- Increasing certification of other statistics as official.

The following tables outline the strategic, annual and quarterly performance targets for leading the coordination of the statistical system in South Africa:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Economic and social statistics subsystems</i>									
Subprogramme: SANSS (Programme 1: Administration)									
51.	Lead the coordination of the statistical system in South Africa	National Strategy for Development of Statistics (NSSD) implemented	<p>The development of the NSDS has not been completed</p> <p>The compilation and approval of sector statistical plans for Health, Education, Crime and Science and Technology are dependent on the NSDS, and were not done</p> <p>The education and crime statistics strategies were not developed</p> <p>The establishment of statistics units in other government departments was not done</p>	<p>Compiled report on economic and social statistics subsystems as scheduled</p> <p>An NSDS was not developed due to legislative reform</p> <p>Developed clearance protocol as scheduled</p> <p>Applied SASQAF Lite on SAPS crime statistics</p>	<p>The NSDS was not developed</p> <p>Implemented protocol for SAPS</p> <p>Applied SASQAF Lite in the SAPS and the Department of Science and Technology</p> <p>The economic and social subsystems strategy and plan were not developed</p>	<p>Coordinate the production of statistics in the economic and social statistics subsystems</p> <p>Improve coordination by:</p> <ul style="list-style-type: none"> <li>• Implementing the NSDS (moved to 2018/19)</li> <li>• Applying the 'clearance' protocol</li> <li>• Applying SASQAF Lite on relevant data</li> <li>• Implementing an economic subsystem strategy (moved to 2019/20)</li> <li>• Implementing a social subsystem strategy (moved to 2019/20)</li> </ul>	<p>Coordinate the production of statistics in the economic and social statistics subsystems</p> <p>Improve coordination by:</p> <ul style="list-style-type: none"> <li>• <sup>85</sup>Implementing the NSDS</li> <li>• Applying the 'clearance' protocol</li> <li>• Applying SASQAF Lite on relevant data</li> <li>• Developing specifications for a web-based SASQAF Lite</li> <li>• <sup>86</sup>Developing social and economic sub-systems strategies and plans</li> </ul>	<p>Coordinate the production of statistics in the economic and social statistics subsystems</p> <p>Improve coordination by:</p> <ul style="list-style-type: none"> <li>• Implementing the NSDS</li> <li>• Applying the 'clearance' protocol</li> <li>• Applying SASQAF Lite on relevant data</li> <li>• Revising and updating the economic subsystem strategy</li> <li>• Revising and updating the social subsystem strategy</li> </ul>	<p>Coordinate the production of statistics in the economic and social statistics subsystems</p> <p>Improve coordination by:</p> <ul style="list-style-type: none"> <li>• Monitoring and updating the social subsystem strategy</li> <li>• Developing social and economic sub-systems strategies and plans</li> </ul>

<sup>85</sup> Implementing the NSDS is moved to 2019/20 while awaiting amendments to the legislation

<sup>86</sup> Developing social and economic subsystems strategies and plans is moved to 2020/21

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Economic and social statistics subsystems</i>								
Subprogramme: SANSS (Programme 1: Administration)								
51.1	Coordination of economic and social statistics subsystems improved	2	3	2	5	3	4	4

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Economic and social statistics subsystems</i>								
Subprogramme: SANSS (Programme 1: Administration)								
51.1.1	Coordination of economic and social statistics subsystems improved	Annually	3	Clearance protocol applied by March 2019				1
				SASQAF Lite on relevant data applied by March 2019				2

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Information management in the SANSS</i>									
Subprogramme: SANSS (Programme 1: Administration)									
52.	Lead the coordination of the statistical system in South Africa	National Statistics System information sharing expanded	Linked Ulwazi portal. Portal can be accessed via URL <a href="http://ulwazi.statssa.gov.za">http://ulwazi.statssa.gov.za</a>	Compiled reports on information management in the SANSS as scheduled  Developed a blueprint for SANSS as scheduled  Compiled reports on expanding the use of the E-data transfer tool amongst SANSS members  Compiled report on the use of a dissemination tool amongst SANSS members	Signed agreements with SAPS and the DST  Developed data repository as scheduled  Compiled reports on expanding the use of the E-transfer tool and expanding the use of the dissemination as scheduled	Facilitate information sharing amongst SANSS partners  Improve information sharing by: • Piloting a data repository • Expanding the use of the E-data transfer tool amongst SANSS members • Expanding the use of a dissemination tool amongst SANSS members	Facilitate information sharing amongst SANSS partners  Improve information sharing by: • <sup>87</sup> Implementing the data repository ( <i>moved to 2020/21</i> ) • Expanding the use of E-data transfer tool amongst SANSS members • Expanding the use of dissemination tool amongst SANSS members • <sup>88</sup> Developing system specifications for SASQAF ( <i>new target</i> )	Facilitate information sharing amongst SANSS partners  Improve information sharing by: • Maintaining and improving the data repository • Expanding the use of E-data transfer tool amongst SANSS members • Expanding the use of dissemination tool amongst SANSS members	Facilitate information sharing amongst SANSS partners  Improve information sharing by: • Maintaining and improving the data repository

<sup>87</sup> Target moved to 2020/21

<sup>88</sup> New target: Developing system specifications for SASQAF

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Information management in the SANSS</i>								
Subprogramme: SANSS (Programme 1: Administration)								
52.1	Strategy on data sharing developed		1	1	1	1	1	1
52.2	Protocol on data sharing developed		1	1	1	1	1	1
52.3	Information management in the SANSS improved		2	3	3	3	3	3

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Information management in the SANSS</i>								
Subprogramme: SANSS (Programme 1: Administration)								
52.1.1	Strategy on data sharing developed	Annually	1	Strategy on data sharing developed by March 2019				1
52.2.1	Protocol on data sharing developed	Annually	1	Protocol on data sharing developed by March 2019				1
52.3.1	Information management in the SANSS improved	Periodic	3	System specifications for SASQAF developed by March 2019				1
				E-data transfer tool amongst SANSS members expanded by March 2019				1
				Dissemination tool amongst SANSS members expanded by March 2019				1

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Statistical reporting</i>									
Subprogramme: SANSS (Programme 1: Administration)									
53.	Lead the coordination of the statistical system in South Africa	Statistical reporting protocols implemented	The MDG report was not completed  Established NCC, SWG and CSO structures  Developed the following: • MDG 2013 database • 2012 Development Indicators • Children's database	Compiled MDG country report and 8 MDG goal reports as scheduled  • Developed protocols for the development, compliance and reporting of indicators	Compiled report on SDG indicators as scheduled	Facilitate production of statistics according to national, regional and international requirements  Improve by: • Implementing and maintaining protocols for the development, compliance and reporting of indicators	Facilitate production of statistics according to national, regional and international requirements  Improve by: • Implementing and maintaining protocols for the development, compliance and reporting of indicators • <sup>89</sup> Updating and refining Integrated Indicator Framework (new)	Facilitate production of statistics according to national, regional and international requirements  Improve by: • Implementing and maintaining protocols for the development, compliance and reporting of indicators	Facilitate production of statistics according to national, regional and international requirements  Improve by: Implementing and maintaining protocols for the development, compliance and reporting of indicators

<sup>89</sup> New target: Updating and refining Integrated Indicator Framework

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Statistical reporting</i>								
Subprogramme: SANSS (Programme 1: Administration)								
53.1	National and international statistics coordinated	2	10	1	2	3	2	2

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Statistical reporting</i>								
Subprogramme: SANSS (Programme 1: Administration)								
53.1.1	National and international statistics coordinated	Annually	3	Report on SDG indicators compiled by March 2019				1
				Protocols for the development, compliance and reporting of indicators maintained by March 2019				1
				Integrated Indicator Framework updated by March 2019				1

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2i014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Statistical support and advice</i>									
Subprogramme: SANSS (Programme 1: Administration)									
54.	Lead the coordination of the statistical system in South Africa	Automated assessment system implemented	Assisted departments to improve their understanding of the data production environment, identify gaps in their processes, assist with data improvement strategies that lead to improved data quality for policy formulation purposes  SASQAF support was provided to 15 organs of state	Compiled 2 reports on statistical support provided  Compiled 1 report on diagnostic assessment conducted  Developed handbook on diagnostic assessments as scheduled	Compiled 6 reports as scheduled for the departments of Environmental Affairs, Justice and Constitutional Development and Energy, the Road Traffic Management Cooperation, the Mpumalanga Department of Economic Development and the Civilian Secretariat for Police  Compiled 3 diagnostic assessment reports as scheduled for the departments of Energy and Justice and Constitutional Development  Published a handbook on diagnostic assessments	Provide technical support and conduct diagnostic assessments of data within the SANSS  Improve technical support to SANSS partners by: • Developing specifications for readiness assessment process	Provide technical support and conduct diagnostic assessments of data within the SANSS  Improve technical support to SANSS partners by: • <sup>90</sup> Testing the automated readiness assessment system (Moved to 2020/2021)	Provide technical support and conduct diagnostic assessments of data within the SANSS  Improve technical support to SANSS partners by: • Implementing automated assessment system	Provide technical support and conduct diagnostic assessments of data within the SANSS  Improve technical support to SANSS partners by: • Reviewing automated assessment system • Testing the automated readiness assessment system (Moved from 2018/19 to 2020/2021)
<i>Statistical coordination</i>									
Subprogramme: Provinces (Programme 6: Statistical Collection and Outreach)									
55.	This target is under provinces								

<sup>90</sup> Testing the automated readiness assessment system is moved to 2020/21 due to reprioritisation

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Statistical support and advice</i>								
Subprogramme: SANSS (Programme 1: Administration)								
54.1	Technical support in statistical production provided to organs of state	15	2	6	8	4	4	4
54.2	Diagnostic assessment reports compiled	0	2	3	3	1	1	2

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Statistical support and advice</i>								
Subprogramme: SANSS (Programme 1: Administration)								
54.1.1	Technical support in statistical production provided to organs of state	Annually	4	Technical support in statistical production provided to organs of state by March 2019				4
54.2.1	Diagnostic assessment reports compiled	Annually	1	Diagnostic assessment reports compiled by March 2019				1

### 1.3.3 Promoting international cooperation and participation in statistics

<b>Strategic objective 3.3:</b>	To strengthen international collaboration and partnerships and lead statistical development in Africa
<b>Objective statement:</b>	Strengthen international collaboration and partnerships to learn, share and contribute to international discourse and practices for statistical development; and lead statistical development in Africa by serving as a centre of excellence in statistical systems and practices
<b>Baseline:</b>	Participation in international statistical initiatives: 10 statistical forums
<b>Justification:</b>	This objective will contribute to Stats SA's implementation of internationally recognised statistical systems, standards and practices
<b>Links:</b>	This objective links to the international statistics agenda, the Sustainable Development Goals Agenda, and the African Integration Agenda 2063

The Statistics Act (Act No. 6 of 1999) provides for the Statistician-General to participate in international statistical activities and build relations with international statistical role players. The Act further directs the Statistician-General to endeavour to fulfil the Republic's international statistical reporting obligations and liaise with other countries and their statistical agencies, as well as to represent Stats SA internationally on statistical matters.

South Africa is part of the global statistical community participating in the development of statistical practices and influencing statistical discourse. Stats SA is part of the continental and regional statistics community and plays a leading role in statistical development. We have established strong partnerships with pan-African institutions such as the African Union Commission (AUC), the Southern African Development Community (SADC), the United Nations Economic Commission for Africa (UNECA) and the African Development Bank (AfDB).

With the advent of the Post-2015 Sustainable Development Agenda and the Africa Agenda 2063, the importance of knowing and understanding the impact of the political, economic and social policies and programmes on the people of Africa, the importance of national statistics systems and the harmonisation of the African Statistics System have been emphasised.

The following tables outline the strategic, annual and quarterly performance targets for promoting international collaboration and partnerships in Africa and globally:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>International collaboration and partnerships</i>									
Subprogramme: International Statistical Development and Cooperation (Programme 6: Statistical Collection and Outreach)									
56.	Strengthen international collaboration and partnerships and lead statistical development in Africa	International statistical programme initiatives supported and implemented	The events calendar was maintained and updated in line with the work programme of the United Nations Statistics Commission  Developed SIC7 aligned to the International Standard on Industrial Classification (V4.0)	Compiled 3 reports on participation in international programmes as scheduled  The framework for hosting international events and engagements was not developed	Compiled report on participation in international programmes as scheduled  Compiled international statistical best practice benchmarking framework later than scheduled  Developed guidelines for bilateral and multilateral collaboration later than scheduled  Compiled report on implementation of international framework as scheduled	Coordinate international collaboration and partnerships  Improve by: • Implementing guidelines for bilateral and multilateral relations • Developing an international programme communication strategy • Implementing international statistical best practice benchmarking framework	Coordinate international collaboration and partnerships  Improve by: • Implementing international programme's communication strategy • <sup>91</sup> Implementing international collaboration frameworks and guidelines	Coordinate international collaboration and partnerships  Improve by: • Reviewing framework for hosting international events • Reviewing international engagements framework • Reviewing framework for monitoring and evaluating impact of African centres of operational excellence ( <i>new</i> )	Coordinate international collaboration and partnerships Improve by: • Reviewing guidelines for bilateral and multilateral relations • Reviewing international statistical best practice benchmarking framework • Reviewing international programme communication strategy • Developing publication policies and guidelines

<sup>91</sup> New target: Implementing international collaboration frameworks and guidelines

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>International collaboration and partnerships</i>								
Subprogramme: International Statistical Development and Cooperation (Programme 6: Statistical Collection and Outreach)								
56.1	International programmes participated in	4	3	1	1	1	1	1
56.2	International collaboration improved		0	3	3	3	2	2

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>International collaboration and partnerships</i>								
Subprogramme: International Statistical Development and Cooperation (Programme 6: Statistical Collection and Outreach)								
56.1.1	International programmes participated in	Annually	1	International programmes (UN, AUC and UNECA) participated in by March 2019				1
56.2.1	International collaboration improved	Periodic	3	International programme communication strategy implemented by September 2018		1		
				International collaboration framework implemented by March 2019				1
				International collaboration guidelines implemented by March 2019				1

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Statistical development in Africa and the world</i>									
Subprogramme: International Statistical Development and Cooperation (Programme 6: Statistical Collection and Outreach)									
57.	Strengthen international collaboration and partnerships and lead statistical development in Africa	African statistical programme initiatives supported and implemented	<p>Provided strategy and technical support to the AUC, UNECA, AfDB and RECs</p> <p>Provided strategy and technical support to various African countries on CRVS</p> <p>Collaborated with Brazil on ICT to improve census-taking in Africa; Young African Statisticians (YAS) participated in the 4th ISlballo YAS Conference in SA; the 10<sup>th</sup> ASSD in Uganda</p> <p>The UNSC has adopted the 2020 Round of Population and Housing Census guidelines and principles</p>	<p>Compiled reports on Stats SA's participation in the African statistical system and technical support to SHaSA</p> <p>The creation of a repository on lessons learnt has commenced. A concept note and budget were compiled</p> <p>A conceptual framework for African Centres of Operational Excellence and the 2020 PRHC were not achieved</p>	<p>Plans for the 12<sup>th</sup> Africa Symposium on Statistical Development (ASSD) were not compiled</p> <p>Compiled report establishing African Centres of Operational Excellence later than scheduled</p> <p>Compiled an African Peer Support Framework as scheduled</p> <p>Compiled report on supporting the evaluation of the APAI-CRVS programme as scheduled</p>	<p>Lead statistical development efforts in Africa</p> <p>Improve by:</p> <ul style="list-style-type: none"> <li>• Implementing the African Peer Support Framework</li> <li>• Developing a framework for monitoring and evaluating the impact of African Centres of Operational Excellence</li> </ul>	<p>Lead statistical development efforts in Africa</p> <p>Improve by:</p> <ul style="list-style-type: none"> <li>• <sup>92</sup>Implementing a framework for monitoring and evaluating the impact of African Centres of Operational Excellence (<i>discontinued</i>)</li> <li>• <sup>93</sup>Implementing the African Peer Support Framework (<i>new</i>)</li> </ul>	<p>Lead statistical development efforts in Africa</p> <p>Improve by:</p> <ul style="list-style-type: none"> <li>• Driving a process to evaluate Africa's adherence to the 2020 Round of Population and Housing Censuses principles and recommendations</li> </ul>	<p>Lead statistical development efforts in Africa</p> <p>Improve by:</p> <ul style="list-style-type: none"> <li>• Reviewing framework for monitoring and evaluating the impact of African Centres of Operational Excellence</li> </ul>

<sup>92</sup> Discontinued: Implementing a framework for monitoring and evaluating the impact of African Centres of Operational Excellence has been replaced with implementing the African Peer Support Framework

<sup>93</sup> New target: Implementing the African Peer Support Framework

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance		Medium-term targets	
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Statistical development in Africa and the world</i>								
Subprogramme: International Statistical Development and Cooperation (Programme 6: Statistical Collection and Outreach)								
57.1	Participation in the African statistical programme	3	2	0	2	1	1	1
57.2	African peer support provided		1	3	2	1	2	2

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Statistical development in Africa and the world</i>								
Subprogramme: International Statistical Development and Cooperation (Programme 6: Statistical Collection and Outreach)								
57.1.1	Participation in the African statistical programme	Annually	1	Report on Stats SA's participation in the African statistical programme (14 <sup>th</sup> ASSD) compiled by December 2018			1	
57.2.1	African peer support provided	Periodic	1	African peer support provided by March 2019				1

#### 1.4 Strategic Outcome 4: A capable organisation

A capable organisation encourages better decision-making and the efficient use of resources, and strengthens accountability for the stewardship of those resources. It is characterised by robust scrutiny, which provides important pressures for improving organisational performance and tackling corruption. A capable organisation improves management, which in turn leads to more effective implementation of the chosen interventions, better service delivery, and, ultimately, better outcomes.

Government is also working diligently on achieving efficiencies in supply chain management. Since the introduction of expenditure ceilings and the implementation of specific cost containment measures in 2013, spending on consultants, travel, accommodation, catering, advertising and conferences has declined by R2 billion. The Office of the Chief Procurement Officer (OCPO) has managed to expose corrupt activities in certain government institutions and state-owned enterprises through the review of contracts above R10 million. The OCPO has strengthened the initiatives to modernise public procurement through the use of technology to automate procurement processes to simplify and reduce the costs of doing business with government, generate savings through centrally arranged contracts and implementation of a differentiated procurement approach through strategic procurement initiatives (MTBPS:2017).

The fight against corruption is being accelerated and National Treasury is currently working with law enforcement agencies to investigate contracts which are alleged to be irregularly procured in certain state-owned enterprises. The fight against fraud, corruption and abuse of the supply chain management system is being extended to cover both public and private sector corruption. This includes restricting companies found to have contravened competition laws through collusive practices which rob government and citizens of billions of rands. Most importantly, note must be taken that payment of legitimate invoices to suppliers within the prescribed 30 days is critical for SMEs. Failure to do so is devastating for small businesses, and is a financial misconduct in terms of the PFMA and MFMA. Therefore, accounting officers and accounting authorities who fail to do so should be charged for financial misconduct (MTBPS:2017).

Stats SA has undergone substantial transformation in its governance and administration environment over the last 20 years to become a more effective and efficient organisation. However, more needs to be done to improve capacity, accountability and service delivery.

The following diagram summarises the strategic objectives to become *A capable organisation*:



The following table is a detailed outline of each strategic objective.

### 1.4.1 Legislative reform

**Strategic objective 4.1:** To drive legislative reform of the statistical production and coordination environment

**Objective statement:** Drive statistical reform that strengthens statistical production and coordination among organs of state through facilitating the amendment of the statistics legislation by 2017 and the implementation thereof

**Baseline:** Number of legislative documents: Draft policy document

**Justification:** This objective will contribute to Stats SA driving a strategic change agenda for improving statistical coordination in South Africa

**Links:** This objective links to the Fundamental Principles of Official Statistics and the African Charter for Statistics

Official statistics in South Africa has national, continental and international audiences and must, therefore, meet international norms and standards. The Statistics Act as it stands now has gone a long way in advancing South African official statistics in the country and globally. However, there are areas in the Act that fall short in the provisions for the effective coordination of official statistics, and amendments to the Act aim to remedy such identified weaknesses. Creating strategic and sustainable change in the statistics environment will require a change in statistics legislation. Amendment of the Statistics Act is a strategic enabler to drive the statistical reform that is required to transform the coordination of the national statistics system in South Africa.

The following tables outline the strategic, annual and quarterly performance plan targets for the driving of legislative reform of the statistical production and coordination environment:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Legislative reform</i>									
Subprogramme: SANSS (Programme 1: Administration)									
58.	Drive legislative reform of the statistical production and coordination environment	New statistics legislation introduced	Drafted a policy document for the implementation of statistical coordination. Amendment to the Act was not achieved and will affect plans in 2014/15 onwards	Compiled report on consultations with stakeholders on the legislative review of the Statistics Act  The review of the policy document was not done	Consultation with international statistical agencies is in progress for a draft Amendment Bill  Work has not yet commenced on regulations to roll out Statistics Act  Work has not yet commenced on strategy to roll out new legislation	Roll out amendments to statistics legislation  Finalise amendments to statistics legislation (moved from 2016/17)	<sup>94</sup> Compile progress report on implementation of amendments (moved to 2019/20)  Finalise draft Bill for submission to Parliament (moved from 2016/17)	Assess compliance to statistics legislation	Monitor compliance

<sup>94</sup> Progress report on the implementation of the amended legislation has been moved to 2019/20

Table 2: Annual performance plan targets 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance		Medium-term targets	
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Legislative reform</i>								
Subprogramme: SANSS (Programme 1: Administration)								
58.1	Draft Bill on legislative changes submitted	0	1	0	1	1	1	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Legislative reform</i>								
Subprogramme: SANSS (Programme 1: Administration)								
58.1.1	Draft Bill on legislative changes submitted	Periodic	1	Draft Bill on legislative changes submitted to Parliament by March 2019				1

## 1.4.2 Corporate governance and administration

<b>Strategic objective 4.2:</b>	To enhance corporate governance and administration
<b>Objective statement:</b>	Enhance corporate governance and administration through increasing the effectiveness of management and operations systems, strengthening accountability and creating a conducive working environment
<b>Baseline:</b>	Unqualified audit (financial and performance information)
<b>Justification:</b>	This objective will contribute to Stats SA becoming a capable organisation with the relevant systems, policies and management practices in place to support achieving the mandate of the organisation
<b>Links:</b>	This objective links to the NDP and MTSF

Good governance and administration can promote and accelerate organisational development and growth. Current established structures, processes and systems managed to earn Stats SA an unqualified audit over the past few years, and the organisation intends to build on this strength.

**Strategy and planning:** Stats SA has tabled a new strategic direction under the theme “A Transformative Agenda for Official Statistics” for the period 2015/16–2019/20. The strategic direction is implemented through the annual work programme and monitored on a quarterly and annual basis.

**Programme management:** Programme management capabilities will be enhanced through facilitating annual integrated operational planning and monthly reporting across Stats SA and providing monthly integrated management information to management to inform decision-making. An integrated reporting system is in the process of being developed and will be rolled out over the medium term.

**Project management:** Project management capabilities will be enhanced through facilitating project management training and providing project management expertise to priority projects of Stats SA in accordance with the project management framework of Stats SA i.e. in planning, execution, monitoring and evaluation.

**Internal audit:** Internal Audit will assist management in improving internal controls, risk management and governance by providing independent risk-based assurance services, as well as advisory services as required by the Public Finance Management Act (Act No. 1 of 1999) (PFMA).

**Corporate Services:** As a strategic partner, contributes to the implementation of the strategic direction by delivering the right services, at the right time and the right place. This will be achieved by promoting good governance, improving the turnaround time of service delivery in line with the respective capacity of offices, and enhancing the financial and human resource management processes and systems. The budget process will have to take into account that everything cannot be implemented simultaneously as the economic outlook sets limits to what we can afford over the period that lies ahead. Corporate Services ensures that the organisation adheres to set governmental rules and regulations depicted in the country’s Constitution, legislative acts such as the PFMA, policies and procedures. The organisation continues to strive to achieve equity targets in relation to women at SMS level (50%) and people living with disabilities (2%). When all of these legal documents are recognised and implemented effectively, they create an enabling and conducive working environment that will facilitate delivery of the Batho Pele Principles.

The following tables outline the strategic, annual and quarterly performance plan targets for governance and administration:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Strategic planning, reporting and monitoring</i>									
Subprogramme: Strategy (Programme 1: Administration)									
59.	Enhance corporate governance and administration	Strategic plan 2015/16–2019/20 implemented	Goals and milestones achieved as set out in the strategic plan and work programme were reported on in the quarterly and annual reports. The end-of-term report summarises performance and achievements over the past 5 years  Compiled end-of-term report on implementation of strategic direction	Published 11 strategic planning and reporting documents as scheduled, including the work programme, SDIP, quarterly reports and the annual report  Compiled report on communicating new strategic direction to staff	Compiled SDIP annual report; tabled annual report and work programme in Parliament as scheduled  Developed evaluation framework as scheduled  Compiled report on driving and monitoring the Strategy-in-Action programme as scheduled	Publish strategic planning and reporting documents  Enhance strategic management by: <ul style="list-style-type: none"> <li>Facilitating strategic conversations within the organisation</li> <li>Conducting a mid-term strategic review to assess performance</li> </ul>	Publish strategic planning and reporting documents  Enhance strategic management by: <ul style="list-style-type: none"> <li><sup>95</sup>Invest in technology to enhance strategic management processes (<i>discontinued</i>)</li> </ul>	Publish strategic planning and reporting documents  Enhance strategic management by: <ul style="list-style-type: none"> <li>Commence with developing the new strategic direction for 2020–2025</li> <li>Compile end-of-term performance report</li> </ul>	Publish strategic planning and reporting documents  Enhance strategic management by: <ul style="list-style-type: none"> <li>Compiling a new strategic direction for 2020–2025</li> <li>Compile end-of-term performance report (<i>moved from 2019/2020</i>)</li> </ul>

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance		Medium-term targets	
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Strategic planning, reporting and monitoring</i>								
Subprogramme: Strategy (Programme 1: Administration)								
59.1	Strategic planning and reporting documents compiled	4	9	3	3	3	3	3
59.2	Organisational quarterly reports submitted	4	4	4	4	4	4	4

<sup>95</sup> Discontinued: Investment in technology to enhance strategic management process is discontinued due to resource constraints

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Strategic planning, reporting and monitoring</i>								
Subprogramme: Strategy (Programme 1: Administration)								
59.1.1	Strategic planning and reporting documents compiled	Annually	3	Annual report on service delivery improvement programme compiled by June 2018	1			
				Annual report 2017/18 tabled in Parliament by September 2018		1		
				Work programme 2019/20 tabled in Parliament by March 2019				1
59.2.1	Organisational quarterly reports submitted	Quarterly	4	Organisational quarterly reports (preliminary) submitted 30 days after the end of the quarter	1	1	1	1

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Programme and project management</i>									
Subprogramme: Programme Office (Programme 1: Administration)									
60.	Enhance corporate governance and administration	Programme and project management capability enhanced	Enhanced the monthly integrated programme and project management information through further enhancing the dashboard reports to reflect additional projects and operations  Trained 45 staff in project management  Provided project management support to 6 priority projects  Facilitated operational planning and reporting across 8 clusters	Built programme and project management capability, provided monthly integrated management information, and supported priority projects as scheduled  Compiled report on enhancing management information repository as scheduled  Provided project management support to 10 projects, including CS 2016	Compiled monthly reports as scheduled  Empowered 8 clusters as scheduled  Enhanced repository as scheduled  Provided support to 7 projects	Build programme and project management capability and provide integrated management information  Improve programme and project management by: • Enhancing management information repository (functionality)	Build programme and project management capability and provide integrated management information  Improve programme and project management by: • Consolidating management information repository (functionality)	Build programme and project management capability and provide integrated management information  Improve programme and project management by: • Investigating additional management information and functionality required • Providing dedicated project management support to Census 2021	Build programme and project management capability and provide integrated management information  Improve programme and project management by: • Enhancing management information repository (functionality) • Providing dedicated project management support to Census 2021

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Programme and project management</i>								
Subprogramme: Programme Office (Programme 1: Administration)								
60.1	Number of integrated management information reports compiled	12	12	12	12	12	12	12
60.2	Percentage clusters empowered in operational planning	8	8	8	100%	100%	100%	100%
60.3	Stats SA priority project empowered in accordance with Stats SA`s project management	6	10	7	1	1	1	1
60.4	Management information repository consolidated		1	1	1	1	1	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Programme and project management</i>								
Subprogramme: Programme Office (Programme 1: Administration)								
60.1.1	Number of integrated management information reports compiled	Quarterly	12	Monthly integrated management information reports compiled	3	3	3	3
60.2.1	Percentage clusters empowered in operational planning	Annually	100%	8 Clusters empowered in operational planning by March 2019				100%
60.3.1	Stats SA priority project empowered in accordance with Stats SA`s project management framework	Annually	1	Stats SA priority project empowered in accordance with Stats SA`s project management framework by March 2019				1
60.4.1	Management information repository consolidated	Periodic	1	Management information repository consolidated by March 2019				1

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Internal audit services</i>									
Subprogramme: Internal Audit (Programme 1: Administration)									
61.	Enhance corporate governance and administration	Internal audit services improved by implementing a combined assurance framework	Conducted 30 audits in line with the risk management register	<p>Provided independent assurance and advisory internal audit services with the conducting of 30 audits</p> <p>A report on aligning internal audit system and methodologies was not compiled</p> <p>Compiled report on assessment of readiness to conduct the CS 2016</p> <p>A report on quality assurance was not compiled. The implementation of recommendations made is ongoing</p>	<p>Compiled 47 audit reports</p> <p>Developed frameworks for quality assurance and combined assurance as scheduled</p> <p>The report on external quality assurance was not compiled</p>	<p>Provide independent assurance and advisory internal audit services</p> <p>Improve internal audit services by:</p> <ul style="list-style-type: none"> <li>Enhancing quality assurance according to IIA standards and framework (<i>discontinued</i>)</li> <li>Conducting a quality assurance review of internal audit services (<i>new</i>)</li> <li>Conducting a peer review of internal audit services</li> </ul>	<p>Provide independent assurance and advisory internal audit services</p> <p>Improve internal audit services by:</p> <ul style="list-style-type: none"> <li>Introducing combined assurance</li> <li><sup>96</sup>Implementing quality assurance review results (<i>new</i>)</li> </ul>	<p>Provide independent assurance and advisory internal audit services</p> <p>Improve internal audit services by:</p> <ul style="list-style-type: none"> <li>Developing an internal audit plan for Census 2021</li> <li>Reviewing quality assurance review results (<i>new</i>)</li> </ul>	<p>Provide independent assurance and advisory internal audit services</p> <p>Improve internal audit services by:</p> <ul style="list-style-type: none"> <li>Implementing an internal audit plan for Census 2021</li> </ul>

<sup>96</sup> New target: Implementing quality assurance review results

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance		Medium-term targets	
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Internal audit services</i>								
Subprogramme: Internal Audit (Programme 1: Administration)								
61.1	Percentage internal audit reports completed as per approved Audit coverage plan	30	30	47	90%	90%	90%	90%
61.2	Internal audit services improved		1	3	1	2	1	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Internal audit services</i>								
Subprogramme: Internal Audit (Programme 1: Administration)								
61.1.1	Percentage internal audit reports completed as per approved audit coverage plan	Annually	90%	Internal audit reports completed by March 2019				90%
61.2.1	Internal audit services improved	Periodic	2	Combined assurance implemented by March 2019				1
				Quality assurance review results implemented by March 2019				1

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Governance, risk and compliance</i>									
Subprogramme: Corporate Governance (Programme 1: Administration)									
62.	Enhance corporate governance and administration	Government's accountability framework institutionalised	Strategic risks were monitored on a quarterly basis	<p>Provided governance, legal, risk management, investigations and compliance services as scheduled</p> <p>Compiled compliance framework as scheduled</p> <p>A governance framework was not finalised</p> <p>Compiled strategic risk register as scheduled</p> <p>Compiled fraud prevention plan as scheduled</p>	<p>Compiled quarterly corporate governance reports as scheduled</p> <p>Reviewed compliance plan and governance programme as scheduled</p> <p>Compiled report on strengthening the risk management process as scheduled</p>	<p>Provide governance, legal, risk management, investigations and compliance services</p> <p>Improve accountability by:</p> <ul style="list-style-type: none"> <li>• Embedding constitutional values into governance practices</li> <li>• Strengthening the risk management culture to enhance risk accountability</li> <li>• Building a resilient anti-corruption environment</li> </ul>	<p>Provide governance, legal, risk management, investigations and compliance services</p> <p>Improve accountability by:</p> <ul style="list-style-type: none"> <li>• Institutionalising government's accountability framework in Stats SA</li> <li>• Evaluating anti-corruption strategy</li> <li>• <sup>97</sup>Maintaining 100% submission, verification and reporting of financial disclosures for SMS, MMS and other designated employees (new)</li> </ul>	<p>Provide governance, legal, risk management, investigations and compliance services</p> <p>Improve accountability by:</p> <ul style="list-style-type: none"> <li>• Evaluating risk management as a value-add to achieve the organisational strategy</li> <li>• Evaluating compliance environment</li> <li>• Maintaining 100% submission, verification and reporting of financial disclosures for SMS, MMS and other designated employees</li> </ul>	<p>Provide governance, legal, risk management, investigations and compliance services</p> <p>Improve accountability by:</p> <ul style="list-style-type: none"> <li>• Evaluating ethics and integrity management</li> <li>• Maintaining 100% submission, verification and reporting of financial disclosures for SMS, MMS and other designated employees</li> </ul>

<sup>97</sup> New target: Maintaining 100% submission, verification and reporting of financial disclosures for SMS, MMS and other designated employees in response to the new legislative requirement

Table 2: Annual Performance Plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance		Medium-term targets	
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Governance, risk and compliance</i>								
Subprogramme: Corporate Governance (Programme 1: Administration)								
62.1	Corporate governance reports compiled	8	4	4	4	4	4	4
62.2	Corporate governance improved		3	3	3	3	3	2
62.3	Percentage financial disclosures submitted					100%	100%	100%

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Governance, risk and compliance</i>								
Subprogramme: Corporate Governance (Programme 1: Administration)								
62.1.1	Corporate governance reports compiled	Quarterly	4	Governance reports (to Exco, Risk Management Steering Committee and Audit Committee) compiled	1	1	1	1
62.2.1	Corporate governance improved	Periodic	2	Government accountability framework institutionalised in Stats SA by March 2019				1
				Anti-corruption strategy evaluated by March 2019				1
62.3.1	Percentage financial disclosures submitted	Annually	100%	100% submission, verification and reporting of financial disclosures for SMS, MMS and other designated employees maintained by March 2019				100%

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Financial administration and management</i>									
Subprogramme: Financial Administration (Programme 1: Administration)									
63.	Enhance corporate governance and administration	Unqualified audit annually	The department received an unqualified audit for the 2013/14 financial year  Conducted 100% planned provincial inspection visits (27), and reports were compiled  Submitted MTEF, ENE, AENE, monthly IYM reports and the annual financial statements as scheduled	Provided financial, supply chain and asset management services as scheduled through the timely submissions of AENE, ENE, MTEF, tax reconciliations, financial statements, demand management plan and procurement of services from BEE companies  Compiled asset disposal strategy for the new building and report on financial administration support to CS 2016  Developed specifications to modernise financial business processes	Compiled MTEF estimates, AENE, ENE and AFS as scheduled  Received unqualified audit opinion for 2015/16 audit as scheduled  78% were procured from BEE institutions  Implemented asset disposal strategy as scheduled  Compiled report on support to CS 2016 as scheduled  The system on audit progress monitoring was not developed	Provide financial, supply chain and asset management services  Enhance financial management and administration by: • Researching e-procurement and e-payroll certification • Implementing the audit progress monitoring system • Testing the viability of implementing a digital filing system ( <i>reworded</i> ) • Drafting a financial strategy for the SANSS ( <i>discontinued</i> )	Provide financial, supply chain and asset management services  Enhance financial management and administration by: • Implementing a digital filing system • <sup>98</sup> Facilitating approval of a financial strategy for the SANSS ( <i>discontinued</i> ) • <sup>99</sup> Developing standard costing procedures/guidelines for user-paid surveys • Developing a concept document for the Commitments and Accruals Tool (CAT) (new) • Develop Census 2021 fieldworker payment and SCM sourcing strategy (new)	Provide financial, supply chain and asset management services  Enhance financial management and administration by: • Testing e-procurement and e-payroll systems • Assessing and reviewing effectiveness of financial systems and processes • Testing of the Commitments and Accruals Tool (CAT) ( <i>new</i> ) • Developing and obtaining approval for financial administration support plan for Census 2021 ( <i>reworded</i> )	Provide financial, supply chain and asset management services  Enhance financial management and administration by: • Implementing the Commitments and Accruals Tool (CAT) • Implementing the financial administration support plan for the Census 2021

<sup>98</sup> Discontinued: This target has been discontinued

<sup>99</sup> New targets: Development of guidelines for user-paid surveys, Commitments and Accruals Tool and Census 2021 fieldworker payment/SCM strategy

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance		Medium-term targets	
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Financial administration and management</i>								
Subprogramme: Financial Administration (Programme 1: Administration)								
63.1	Financial management and administration documents submitted to National Treasury and Auditor-General (AG)	21	9	4	4	4	4	4
63.2	Percentage goods and services procured from black-owned institutions	78%	88%	78%	75%	75%	75%	75%
63.3	Financial management and administration improved		3	2	3	3	3	2
63.4	Financial planning documents for Census 2021	0	0	0	0	2	1	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Financial administration and management</i>								
Subprogramme: Financial Administration (Programme 1: Administration)								
63.1.1	Financial management and administration documents submitted to National Treasury/AG	Annually	4	Annual financial statements to the National Treasury and AG submitted by May 2018	1			
				Medium Term Expenditure Framework (MTEF) submitted by July 2018		1		
				Adjusted Estimates of National Expenditure (AENE) submitted by September 2018		1		
				Estimates of National Expenditure (ENE) submitted by December 2018			1	
63.2.1	Percentage goods and services procured from black-owned institutions	Annually	75%	Goods and services procured from black-owned institutions by March 2019				75%
63.3.1	Financial management and administration improved	Periodic	3	Digital filing system implemented by March 2019				1
				Standard costing procedures (as per user paid surveys) developed by March 2019				1
				Concept document for the Commitments and Accruals Tool (CAT) developed by March 2019				1
63.4.1	Financial planning documents for Census 2021	Periodic	2	Census 2021 fieldworker payment strategy developed by March 2019				1
				Census 2021 SCM sourcing strategy developed by March 2019				1

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Human resource management systems</i>									
Subprogramme: Human Resource Management and Development (Programme 1: Administration)									
64.	Enhance corporate governance and administration	Computerised HRM system implemented	<p>Implemented EAPs to improve the quality of work life for employees</p> <p>There were no changes to the structure approved in 2013</p>	<p>19% of staff appointed within 16 weeks, 8,8% vacancy rate, 98,3% performance contracts and 81,3% of performance evaluations</p> <p>73% grievance cases were handled within 30 days 19% disciplinary cases were handled within 60 days</p> <p>Reviewed standard operating procedures and management controls; HRM manual; HRM processes</p> <p>Redeployed Security and Blue Team staff</p> <p>Provided HR support to CS 2016</p>	<p>75% of staff were appointed within 12 months as per revised PSR</p> <p>Vacancy rate 10,9%</p> <p>42% of performance contracts were signed by June; 94% as at 31 March 2017, 39% of evaluations were signed by June, 99,6% were signed as at 31 March 2017</p> <p>83% of grievance cases were resolved within 30 days, and 77% disciplinary cases were handled within 60 days</p> <p>Standard operating procedures were not reviewed</p> <p>Developed specifications for e-recruitment</p> <p>Compiled report on staff affected by the move and on support to CS 2016</p>	<p>Provide efficient client-based human resource services</p> <p>Enhance human resource management by:</p> <ul style="list-style-type: none"> <li>• Introducing client satisfaction survey</li> <li>• Piloting and testing HRM systems</li> <li>• Redeploying staff affected by technology</li> </ul>	<p>Provide efficient client-based human resource services</p> <p>Enhance human resource management by:</p> <ul style="list-style-type: none"> <li>• Developing intervention strategies to address client needs</li> <li>• Implementing computerised HRM system</li> <li>• Redeploying staff affected by technology</li> </ul>	<p>Provide efficient client-based human resource services</p> <p>Enhance human resource management by:</p> <ul style="list-style-type: none"> <li>• Assessing client satisfaction</li> <li>• Implementing computerised HRM systems</li> <li>• Redeploying staff affected by technology</li> <li>• Developing HRM plan for Census 2021</li> </ul>	<p>Provide efficient client-based human resource services</p> <p>Enhance human resource management by:</p> <ul style="list-style-type: none"> <li>• Assessing client satisfaction</li> <li>• Implementing computerised HRM systems</li> <li>• Redeploying staff affected by technology</li> <li>• Implementing HRM&amp;D plan for Census 2021</li> </ul>

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance		Medium-term targets	
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Human resource management systems</i>								
Subprogramme: Human Resource Management and Development (Programme 1: Administration)								
64.1	Percentage permanent staff appointed within 12 months as per the PSR 2016	44%	19%	75%	55%	60%	60%	65%
64.2	Percentage grievance cases addressed within 30 days	85%	73%	83%	85%	85%	85%	85%
64.3	Percentage disciplinary cases addressed within 60 days	70%	19%	77%	85%	85%	85%	85%
64.4	Human resource management improved		4	3	3	3	4	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Human resource management systems</i>								
Subprogramme: Human Resource Management and Development (Programme 1: Administration)								
64.1.1	Percentage permanent staff appointed within 12 months as per the PSR 2016	Annually	60%	Permanent staff appointed within 12 months as per PSR 2016				60%
64.2.1	Percentage grievance cases addressed within 30 days	Annually	85%	Grievance cases addressed within 30 days by March 2019				85%
64.3.1	Percentage disciplinary cases addressed within 60 days	Annually	85%	Disciplinary cases addressed within 60 days by March 2019				85%
64.4.1	Human resource management improved	Periodic	3	Intervention strategies to address client needs developed by March 2019				1
				Computerised HRM system implemented by March 2019				1
				Staff affected by CAPI redeployed by March 2019				1

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Safe and enabling work environment</i>									
Subprogramme: Facilities Management, Logistics and Security (Programme 1: Administration)									
65.	Enhance corporate governance and administration	A new secure and safe working environment for Stats SA implemented	Sourced vehicles for all projects undertaken during the financial year  Established a centralised filing room. Disposal of old documents as per the National Archive Act was done  Engagement with stakeholders in preparation for relocation to the new building has commenced  The new building project is on track. Construction commenced in May 2014 and relocation to the new premises is scheduled for June 2016	Provided a secure, safe and healthy working environment and compliance and OHSa audits  Compiled a draft records management policy and developed a security classification system  Compiled progress reports on construction of the new building, relocation plan and fleet management services to CS 2016	Conducted compliance audits in the Northern and Western Cape offices  Compiled report on OHSa as scheduled  Implemented records management and registry services as scheduled  The system on security classification was not implemented  Relocated Stats SA to new premises in August 2016  Programme on post-relocation rolled out as scheduled  Compiled report on logistical services to CS 2016	Provide a secure, safe and healthy working environment  Provide efficient logistical services  Enhance facility, security and logistics management by: • Implementing the security classification system • Rolling out a Safety, Health, Environment, Risk and Quality (SHERQ) programme • Implementing PPP service level agreement • Assessing office accommodation of provincial and district offices	Provide a secure, safe and healthy working environment  Provide efficient logistical services  Enhance facility, security and logistics management by: • Reviewing fleet management policy and processes • Developing an electronic filing system • Assessing impact of relocation on staff	Provide a secure, safe and healthy working environment  Provide efficient logistical services  Enhance facility, security and logistics management by: • Developing FMLS plan for Census 2021	Provide a secure, safe and healthy working environment  Provide efficient logistical services  Enhance facility, security and logistics management by: • Implementing FMLS plan for Census 2021

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance		Medium-term targets	
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Safe and enabling work environment</i>								
Subprogramme: Facilities Management, Logistics and Security (Programme 1: Administration)								
65.1	Report on OHSA compiled	4	2	1	1	1	2	2
65.2	Facilities management, logistics and security improved		3	4	3	3	1	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Safe and enabling work environment</i>								
Subprogramme: Facilities Management, Logistics and Security (Programme 1: Administration)								
65.1.1	Report on OHSA compiled	Annually	1	Report on OHSA compiled by March 2019				1
65.2.1	Facilities management, logistics and security improved	Periodic	3	Fleet management policy and processes reviewed by March 2019				1
				Electronic filing system developed by March 2019				1
				Assessment report on staff relocation compiled by March 2019				1



### 1.4.3 Employer of choice

<b>Strategic objective 4.3:</b>	To become the employer of choice
<b>Objective statement:</b>	Become the employer of choice through rolling out a talent management and succession programme that fosters talent, personal growth and performance
<b>Baseline:</b>	Talent management strategy
<b>Justification:</b>	This objective will contribute to Stats SA becoming a capable organisation by fostering talent and providing for personal growth opportunities
<b>Links:</b>	This objective links to the NDP and MTSF

Stats SA needs to have the right people, in the right places, at the right time. From people experienced in transformation and change management, to experts required to update the IT systems and statistical methodologies used to produce innovative products and services. The organisation has adopted a more long-term approach to developing the skills and professional ethos. The talent management programme is the vehicle to recruit, develop and retain the skills that are needed.

The following tables outline the strategic, annual and quarterly performance plan targets for Stats SA to become an employer of choice:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Talent management</i>									
Subprogramme: Human Resource Management and Development (Programme 1: Administration)									
66.	Become the employer of choice	Talent management institutionalised	A talent management strategy was developed	Compiled document on talent management which includes skills assessment and talent management processes	The development of the matrix and strategy commenced with identification of competencies and qualifications  Generic career pathways were not developed as scheduled  The pool of talent was not identified as scheduled	Manage talent and diversity  Institutionalise talent management by: • Developing personal career pathways • Developing a succession plan for critical skills (phase 1)	Manage talent and diversity  Institutionalise talent management by: • Driving the implementation of a succession plan (phase 1) • Developing a succession plan for critical skills (phase 2)	Manage talent and diversity  Institutionalise talent management by: • Driving the implementation of a succession plan	Manage talent and diversity  Monitor and evaluate talent and diversity management

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance		Medium-term targets	
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Talent management</i>								
Subprogramme: Human Resource Management and Development (Programme 1: Administration)								
66.1	Talent management institutionalised (Succession planning)		1	0	1	2	1	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Talent management</i>								
Subprogramme: Human Resource Management and Development (Programme 1: Administration)								
66.1.1	Talent management institutionalised (Succession planning)	Annually	2	Succession plan (phase 1) implemented by March 2019				1
				Succession plan for critical skills (phase 2) developed by March 2019				1

#### 1.4.4 Invest in ICT to align to organisational growth

**Strategic objective 4.4:** Invest in ICT to align to organisational growth

**Objective statement:** Invest in Information and Communication Technology (ICT) to align to organisational growth through stabilising the ICT infrastructure, researching and testing new technology, and modernising business processes

**Baseline:** Percentage ICT services delivered according to service delivery standards: 90%

**Justification:** This objective will contribute to Stats SA becoming a capable organisation by using technology as a strategic enabler to improve efficiency of statistical operations

**Links:** This objective links to the NDP and MTSF

The ICT strategy aims to ensure that ICT becomes a strategic enabler in the production and management of statistical information. It addresses weaknesses in the current environment, but also provides for a stable, secure and reliable environment that keeps up with fast-changing technological developments. The business modernisation strategy outlines our plans to modernise business systems, as well as the underlying enterprise-wide infrastructure required to execute such a strategy.

The following tables outline the strategic, annual and quarterly performance plan targets for investing in ICT:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Server and network environment, end-user support, ICT security and risk management</i>									
Subprogramme: Information and Communication Technology (Programme 5: Statistical Support and Informatics)									
67.	Invest in ICT to align to organisational growth	ICT life-cycle management implemented	One data protection system was implemented with the completion of a vulnerability assessment conducted by SITA  Over 95% of services met service level standards, approved ICT policy  Business and ICT strategic alignment was done through the completed and approved ICT plan, implementation plan and operational plan document  Phase 3 was not rolled out	Reports on the vulnerability assessment, security monitoring, reporting system were not done  The reporting tool for the monitoring of service level standards is under review  Developed procedure on Windows Server 2012 installation; ICT infrastructure; a refresh strategy  The broadband infrastructure was not upgraded  Stabilising of ICT infrastructure, improving the quality and response of ICT services, awareness campaign of ICT were not achieved  Developed ICT standards and protocols with SANSS	The ICT targets were not achieved	Provide a stable, reliable and functional ICT environment  Invest in ICT by: <ul style="list-style-type: none"> <li>Improving network connectivity (broadband) for research and educational opportunities</li> <li>Creating remote-access ICT capability</li> <li>Assessing the effectiveness of ICT environment</li> <li>Aligning ICT governance to legislative changes</li> <li>Creating a self-provisioning data centre</li> <li>Researching impact of big data on ICT environment</li> </ul> <small>(Note: All targets above have been discontinued)</small>	Provide a stable, reliable and functional ICT environment  <sup>100</sup> Invest in ICT by: <ul style="list-style-type: none"> <li>Implementing ICT life-cycle management</li> <li>Researching a policy-based management approach for a new generation mobile workers</li> <li>Developing an information management strategy in collaboration with SANSS partners</li> <li>Researching and testing readiness of ICT environment for big data</li> <li>Implementing a ICT infrastructure for digital data collection (new target)</li> <li>Developing a provincial and district offices ICT services centralisation strategy (new target)</li> </ul> <small>(Note: All targets above have been discontinued)</small>	Provide a stable, reliable and functional ICT environment  Invest in ICT by: <ul style="list-style-type: none"> <li>Evaluating return-on-investment</li> <li>Improving ICT life-cycle management</li> <li>Developing ICT Census 2021 strategy and plan</li> <li>Creating an environment for big data</li> <li>Enabling citizen-centric online services</li> </ul> <small>(Note: All targets above have been discontinued)</small>	Provide a stable, reliable and functional ICT environment  Invest in ICT by: <ul style="list-style-type: none"> <li>Monitoring a network infrastructure for digital data collection (new target)</li> <li>Implement provincial and district offices ICT services centralisation strategy</li> <li>Developing ICT Census 2021 strategy</li> </ul>

<sup>100</sup> Discontinued: All the four ICT strategic targets from 2017/18 onwards have been discontinued based on a review of the ICT strategy and replaced by two new targets

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Server and network environment, end-user support, ICT security and risk management</i>								
Subprogramme: Information and Communication Technology (Programme 5: Statistical Support and Informatics)								
67.1	Percentage ICT services availability achieved (during release of core business outputs)					100%	100%	100%
67.2	ICT infrastructure to support digital data collection implemented	2	0	0	2	1	1	1
67.3	Provincial and district offices ICT services centralisation strategy developed					1	1	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Server and network environment, end-user support, ICT security and risk management</i>								
Subprogramme: Information and Communication Technology (Programme 5: Statistical Support and Informatics)								
67.1.1	Percentage ICT services availability achieved (during release of core business outputs)	Quarterly	100%	Percentage ICT services availability achieved (during release of core business outputs)	100%	100%	100%	100%
67.2.1	ICT infrastructure to support digital data collection implemented	Annually	1	ICT infrastructure to support digital data collection implemented by March 2019				1
67.3.1	Provincial and district offices ICT services centralisation strategy developed	Annually	1	Provincial and district offices ICT services centralisation strategy developed by March 2019				1

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Modernising and innovating business processes</i>									
Subprogramme: Business Modernisation (Programme 5: Statistical Support and Informatics)									
68.	Invest in ICT to align to organisational growth	Enterprise architecture programme implemented	2 technology reports were completed and implemented: • Application optimisation • Infrastructure optimisation  IT solution implemented according to business modernisation principles	Developed 90% of solutions in line with stakeholder needs  Compiled ICT alignment document  Compiled 2 documents on enterprise and architecture  Compiled document on knowledge management  The Business Modernisation strategic plan was not compiled	Developed 100% of solutions in line with stakeholder needs  Implemented an enterprise architecture programme and capability	Modernise business processes through information management systems and the application of technology  Modernise and innovate by: • Rolling out automated data collection, processing and dissemination systems (Implemented in 2016/17) • Assessing enterprise architecture programme and capability • Implementing a knowledge management system (moved to Communications) • Automating support services business processes	Modernise business processes through information management systems and the application of technology  Modernise and innovate by: • <sup>101</sup> Continuing the roll-out of automated data collection, processing and dissemination systems • Aligning enterprise architecture programme and capability to SANSS environment • Automating support services business processes	Modernise business processes through information management systems and the application of technology  Modernise and innovate by: • Evaluating data collection, processing and dissemination systems automated for all surveys • Evaluating knowledge management system • Assessing support services business processes automation	Modernise business processes through information management systems and the application of technology  Modernise and innovate by: • Automate and integrate support services business processes • Implement enterprise architecture programme and capability to SANSS environment • Continue the roll-out and support of automated processes as per statistical value chain
<i>Sustainable provincial and district infrastructure</i>									
Subprogramme: Provinces (Programme 6: Statistical Collection and Outreach)									
69.	This target is under provinces								

<sup>101</sup> The automation of data collection, processing and dissemination systems as well as the automation of support services will be reported under performance indicator 68.1

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance		Medium-term targets	
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Modernising and innovating business processes</i>								
Subprogramme: Business Modernisation (Programme 5: Statistical Support and Informatics)								
68.1	Percentage systems applications provided on time					100%	100%	100%
68.2	Document on enterprise architecture compiled	3	4	1	2	1	1	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Modernising and innovating business processes</i>								
Subprogramme: Business Modernisation (Programme 5: Statistical Support and Informatics)								
68.1.1	Percentage systems applications provided on time	Annually	100%	Percentage systems applications provided on time by March 2019				100%
68.2.1	Document on enterprise architecture compiled	Annually	1	Architecture document on enterprise architecture compiled by March 2019				1

## 1.5 Strategic Outcome 5: Statistical leadership

Stats SA has undergone deep transformative change over the last 20 years. This is in keeping with the injunction of our supreme law, the Constitution. Our constitutional imperative to establish a non-racial, non-sexist democratic state, answerable to and representative of all South Africans, has been witnessed across society, yet a lot more still needs to be done, especially in defending the democratic gains thus far achieved. As relates to Stats SA, further focused investment is required to address the skills gap in the statistics system. This will be achieved by growing and empowering future statistical leaders, ready for deployment in the statistics system.

Statistical leadership is one of the strategic resources of the 21st century that need to be harnessed for statistical development in countries, Africa and the world. The success or failure of Stats SA and the national statistics system is largely dependent on the effectiveness of its leadership. Leadership has been the single most critical ingredient and agent of change in Statistics South Africa, and its enhancement can guarantee continuous improvement and managed succession in statistical development.

The following diagram summarises the strategic objectives to achieve *Statistical leadership* as an end state:

### Strategic objectives



The following table is a detailed outline of each strategic objective.

## 1.5.1 Statistical leadership and management

**Strategic objective 5.1:** To invest in statistical leadership and management

**Objective statement:** Invest in statistical leadership and management as an end state to lead the statistical reform, strategic change and the transparency, accountability and transformation of the statistical system

**Baseline:** Number of senior managers trained annually: 10

**Justification:** This objective will contribute to Stats SA becoming a capable organisation to ensure responsiveness of the statistical system to user demand

**Links:** This objective links to the NDP and MTSF

The following tables outline the strategic, annual and quarterly performance plan targets for building statistical leadership and management:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance	Medium-term targets		
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Statistical leadership and management</i>									
Subprogramme: Human Resource Management and Development (Programme 1: Administration)									
70.	Invest in statistical leadership and management	Compiled 11 research papers under CRUISE	Tertiary programme:  Enrolled 11 staff for the Masters Programme in Urban and Regional Statistics	9 staff members completed the CRUISE course  The selection criteria for CRUISE, strategy and lecture series were not developed  2 participants attended the Harvard leadership training programme	11 staff members graduated from CRUISE  Participation was not expanded to municipalities  A leadership and management programme was developed	Build statistical leadership and management capability  Invest by: • Expanding CRUISE participation to municipalities • Developing a statistical leadership and management programme	Build statistical leadership and management capability  Invest by: • Piloting the leadership and management programme	Build statistical leadership and management capability  Invest by: • Implementing the leadership and management programme	Build statistical leadership and management capability  Invest by: • Monitoring and evaluating the leadership and management programme

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Statistical leadership and management</i>								
Subprogramme: Human Resource Management and Development (Programme 1: Administration)								
70.1	Research papers compiled by students enrolled for CRUISE	11	9	11	10	10	10	10
70.2	Leadership and management programme piloted		0	1	2	1	1	1

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Statistical leadership and management</i>								
Subprogramme: Human Resource Management and Development (Programme 1: Administration)								
70.1.1	Research papers compiled by students enrolled for CRUISE	Annually	10	Research papers by students enrolled for CRUISE compiled by March 2019				10
70.2.1	Leadership and management programme piloted	Periodic	1	Leadership and management programme piloted by March 2019				1

## 1.5.2 Statistical capability and competence

<b>Strategic objective 5.2:</b>	To invest in building statistical capability and competence
<b>Objective statement:</b>	Invest in building statistical capability and competence through the schools programme, tertiary programme, inside Stats SA and within the national statistics system
<b>Baseline:</b>	Number of staff trained annually: 1 205
<b>Justification:</b>	This objective will contribute to Stats SA becoming a capable organisation by ensuring that the skills gap in the statistical system is addressed
<b>Links:</b>	This objective links to the NDP and MTSF

Interventions in human resource development represent an essential contribution to promoting the statistics development agenda. A robust HRD strategy for statistical literacy and numeracy is as important today as it was at the onset of our democracy in 1994. The challenge South Africa continues to face is that of scarce skills as the number of matriculants who qualify to study mathematics and statistics in tertiary institutions continues to decline. A central national concern is to accelerate statistical literacy and numeracy so that there is a match between supply and demand for human resources.

Although people have been trained, there remains a shortage of skills to respond to new demands. These new increasing demands are mainly for innovative products, and the organisation will therefore focus on the research and analysis area, exposing staff to knowledgeable people and taking advantage of technology to address the demands. Stats SA will invest in a number of people through institutions nationally and internationally to create a pool of future leaders. The drive to focus on 'use' will continue, and Stats SA will build the capability of both producers and users of official statistics to increase their understanding and skills, and improve access and use.

The following tables outline the strategic, annual and quarterly performance plan targets for building statistical leadership and management, capability and competence:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Statistical literacy at school level</i>									
Subprogramme: Office of the SG (Programme 1: Administration)									
71.	Invest in building statistical capability and competence	Statistical literacy programme implemented	Conducted 112 Maths4Stats workshops	Build statistical capability and competence	Discontinued	Build statistical capability and competence	<sup>102</sup> Build statistical capability and competence	Build statistical capability and competence	Discontinued
				<ul style="list-style-type: none"> <li>Develop a national statistics pipeline strategy</li> <li>Identify pilot schools based on ANA 2014 results for programme implementation</li> <li>Compile MoU Addendum with DBE and district education offices in which 30 schools fall</li> <li>Identify and training of school programme facilitators from BEd Mathematics/ Statistics Degree programme</li> <li>Enter into MoUs with key institutions of higher learning with secured bursaries and admissions for identified learners with statistics-related aptitudes</li> </ul>		<ul style="list-style-type: none"> <li>Expand mathematics and geography learning to Grade 9 and Grade 10 (not funded)</li> <li>Expand national footprint of schools in programme (not funded)</li> </ul>	<ul style="list-style-type: none"> <li>Implement an integrated national schools programme with other government departments towards achieving the target of the NDP of producing at least 450 000 learners eligible for tertiary education each year (not funded)</li> </ul>	<ul style="list-style-type: none"> <li>Evaluate impact of the schools programme (not funded)</li> </ul>	

<sup>102</sup> Discontinued: Additional funding has not been secured in the ENE over the MTEF period. These targets have been discontinued

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Statistical capacity at tertiary level</i>									
Subprogramme: Human Resource Management and Development (Programme 1: Administration)									
72.	Invest in building statistical capability and competence	Centres of excellence institutionalised	48 employees were enrolled for SALDRU course and 25 employees for the CRUISE short course	Awarded 14 learner bursaries  An MoU aligned to organisational needs was not compiled as scheduled	Awarded 19 bursaries to learners  The assessment was not done	Create learning opportunities at tertiary level  • Institutionalising centres of excellence	Create learning opportunities at tertiary level  • <sup>103</sup> Identify training opportunities at other tertiary institutions (discontinued)	Create learning opportunities at tertiary level  • Evaluating return on investment of partnerships with tertiary institutions	Create learning opportunities at tertiary level  • Discontinued

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Statistical capacity at tertiary level</i>									
Subprogramme: Office of the SG (Programme 1: Administration)									
73.	Invest in building statistical capability and competence	Statistics student work programme within the SANSS institutionalised		Coordinate a tertiary support programme  • Develop a university statistics student mentoring programme	Coordinate a tertiary support programme (Discontinued)  • Implement 1st-year university statistics students mentoring programme • Develop an NSS-wide work programme for students of statistics-related studies	Coordinate a tertiary support programme (not funded)  • Institutionalise statistics student work programme within the SANSS	<sup>104</sup> Coordinate a tertiary support programme (not funded)  • Monitor statistics student work programme within the NSS	Coordinate a tertiary support programme (not funded)  • Identification and deployment of graduates of schools programme in the NSS	Discontinued

<sup>103</sup> Discontinued: Identifying training opportunities at other tertiary institutions target is discontinued due to resource constraints

<sup>104</sup> Not funded: Additional funding has not been secured in the ENE over the MTEF period. The statistics student programme has been discontinued

Table 1: Strategic plan targets (concluded)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Building capacity inside Stats SA</i>									
Subprogramme: Human Resource Management and Development (Programme 1: Administration)									
74.	Invest in building statistical capability and competence	Re-skilling programme (for data revolution) implemented	Appointed 57 interns  The establishment of the Statistics Training Institute is under review and this target was not achieved	Compiled training evaluation framework, submitted quarterly training reports to PSETA and compiled workplace skills plan  The HCD strategy to align to organisational strategy was not developed  A research report on accreditation of Diploma in Official Statistics was not compiled  Piloting of e-learning induction programme was not achieved	Submitted HRD plan and workplace skills plan as scheduled  Intern appointments were not done. Trained 1 390 staff; awarded 272 bursaries and 6 foreign study bursaries to employees  Students were not enrolled in Official Statistics course  Reskilling programme was not developed  Support to CS 2016 was provided  Aligning of training materials and assessment of e-learning programme were not done	Coordinate capacity building in Stats SA  Improve by: • Implementing a re-skilling programme (for new technology) • Obtaining accreditation in official statistics ( <i>discontinued</i> ) • Piloting new e-learning system • Realigning all training initiatives	Coordinate capacity building in Stats SA  Improve by: • <sup>105</sup> Implementing a re-skilling programme (for data revolution) ( <i>reworded</i> ) • <sup>106</sup> Piloting training on Diploma in Official Statistics ( <i>discontinued</i> )	Coordinate capacity building in Stats SA  Improve by: • Implementing a re-skilling programme (for data revolution) • Implementing training on Diploma in Official Statistics ( <i>discontinued</i> )	Coordinate capacity building in Stats SA  Improve by: • Monitoring and evaluating a re-skilling programme (for data revolution) • Monitoring and evaluating training regarding Diploma in Official Statistics
<i>Building capacity inside Stats SA</i>									
Subprogramme: Provinces (Programme 6: Statistical Collection and Outreach)									
75.	This target is under provinces								

<sup>105</sup> Reworded: Replace data revolution with 'due to reprioritisation'.

<sup>106</sup> Discontinued: The Diploma in Official statistics has not been developed.

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Building capacity inside Stats SA</i>								
Subprogramme: Human Resource Management and Development (Programme 1: Administration)								
74.1	HRD training documents submitted	6	6	2	3	3	3	3
74.2	Percentage Interns appointed	57	106	0	100%	100%	100%	100%
74.3	Strategic interventions to improve capacity building inside Stats SA		1	1	3	1	2	2

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Building capacity inside Stats SA</i>								
Subprogramme: Human Resource Management and Development (Programme 1: Administration)								
74.1.1	HRD training documents submitted	Annually	3	HRD implementation plan submitted to DPSA by June 2018	1			
				Workplace skills plan submitted by June 2018	1			
				HRD monitoring and evaluation tool (DPSA prescribed template) submitted to DPSA by June 2018	1			
74.2.1	Percentage Interns appointed	Annually	100%	Interns appointed by March 2019				100%
74.3.1	Strategic interventions to improve capacity building inside Stats SA	Periodic	1	Re-skilling programme implemented by March 2019				1

### 1.5.3 Building a united and diverse organisation

**Strategic objective 5.3:** To build a united and diverse organisation

**Objective statement:** To build a united and diverse organisation by equalising opportunities, promoting inclusion and redress, and fostering shared values through driving a transformation agenda and facilitating staff participation to embrace transformation and change

**Baseline:** Staff satisfaction survey: 1

**Justification:** This objective will contribute to Stats SA building a sustainable organisation by ensuring that staff are motivated and united in diversity

**Links:** This objective links to the NDP and MTSF

People of Stats SA are from differing backgrounds, and its workforce also includes foreign staff members due to the statistical skills shortage in South Africa. The current status is not well understood by many within the organisation, thus causing tensions. Management saw it fit to appoint a Transformation and Change Team (TaCT) to deal with these issues. The committee aims to promote equal opportunities for all employees no matter their background, while promoting a feeling of belonging.

The following tables outline the strategic, annual and quarterly performance plan targets towards a united and diverse organisation:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Transformation and change</i>									
Subprogramme: Office of the SG (Programme 1: Administration)									
76.	Building a united and diverse organisation	Transformation and change agenda implemented	An assessment amongst staff and senior management was conducted, including an assessment of values. Based on this profile, organisational values and behaviours were developed for the new strategic plan	Developed proposal on transformation and change agenda  Rolled out awareness campaign  The Transformation and Change Agenda was drafted	Developed values programme and diversity programme as scheduled  Assessment of talent management was not conducted	Drive the Transformation and Change Agenda  <ul style="list-style-type: none"> <li>Implementing a values programme</li> <li>Implementing a diversity programme</li> <li>Alignment of the talent management programme (policies, strategies and practices) (discontinued)</li> </ul>	Drive the Transformation and Change Agenda  <ul style="list-style-type: none"> <li><sup>107</sup>Implementing a values programme</li> <li>Implementing a diversity programme (targets reviewed)</li> <li><sup>108</sup>Alignment of the talent management programme (discontinued in 2017/18)</li> </ul>	Drive the Transformation and Change Agenda  <ul style="list-style-type: none"> <li>Evaluating the impact of the Transformation and Change Agenda</li> </ul>	Drive the Transformation and Change Agenda  <ul style="list-style-type: none"> <li>Monitoring the impact of the Transformation and Change Agenda</li> </ul>

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance		Medium-term targets	
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Transformation and Change</i>								
Subprogramme: Office of the SG (Programme 1: Administration)								
76.1	Documents on transformation and change compiled	1	3	1	1	1	1	1

<sup>107</sup> Targets reviewed: Compiling a transformation programme

<sup>108</sup> Discontinued: Alignment of the talent management programme

Table 3: Quarterly performance targets: 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Building capacity inside Stats SA</i>								
Subprogramme: Office of the SG (Programme 1: Administration)								
76.1.1	Documents on transformation and change compiled	Annually	1	Transformation programme compiled by March 2019				1



## 2. Provincial Offices

### 2.1 Sustainable and responsive statistical infrastructure

**Strategic objective 4.5:** To invest in a sustainable and responsive statistical infrastructure

**Objective statement:** Sustain and strengthen the statistical infrastructure in the provinces through investing in statistical regions, being responsive to provincial statistical needs, and driving an integrated collection and dissemination agenda at grassroots level

**Baseline:** Number of operational provincial and district offices: 63

**Justification:** This objective will contribute to Stats SA becoming a capable organisation by ensuring effective and efficient provincial and district statistical infrastructure and operations

**Links:** This objective links to the NDP and MTSF

Stats SA's presence at provincial and municipal levels serves the needs of provincial stakeholders. Stats SA's national footprint is represented through its 9 provincial offices and 54 district offices across the country. The current core responsibility of provincial and district offices is mainly that of data collection and dissemination of statistical information.

The division of revenue takes account of the respective functions and own revenue raising potential of each sphere. Over the next three years the proposed division of revenue allocates 43,2 per cent of non-interest spending to provinces, mainly for health, education and social services, and 9,2 per cent to municipalities to support the cost of delivering basic services to the poor. Municipal spending is projected to be R197 billion, whilst the provinces are anticipated to spend R208 billion over the METF. The Finance MECs for the nine provinces share my commitment to eliminating wasteful spending across government and ensuring that our public funds are used for the benefit of our citizens. Provinces have already made good progress in reducing spending on non-priority items and in managing the growth of their wage bills. They are now making strides towards also using their procurement budgets to drive local economic development and transformation (MTBPS:2017).

The provincial strategy sets out the following strategic shifts to strengthen evidence-based decision-making in provinces:

- Provincial statistics agenda: Mainstreaming provincial information needs into collection agenda
- Statistical collections: Addressing quality of data collected and establishing efficient and effective survey operations supported by technology
- Statistical frames: Maintaining and updating the provincial spatial information frame (DUs, EAs and place names) through collaborative mapping with municipalities and other provincial stakeholders
- Statistical dissemination: Increasing usage of statistics at provincial and municipal levels; rolling out a stakeholder-focused communication, marketing, advocacy and publicity strategy and plan
- Statistical coordination: Strengthening the provincial statistics system through providing statistical support and advice; strengthening the quality and use of administrative data; and participating in provincial statistical projects
- Statistical capacity: Developing a framework for internal capacity building, focusing on developing staff skills for new strategic demands, and external capacity building to cohesively build statistical literacy and numeracy
- Statistical administration: Increasing productivity and capability of provincial and district offices; and reviewing and rationalising provincial structure and function

The following tables outline the strategic, annual and quarterly performance plan targets for provincial and district offices:

Table 1: Strategic plan targets

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Strategic Outcome 2: Trusted statistics – Innovate the statistical value chain for better efficiency</i>									
<i>Plan, design, build, collect, process and disseminate</i>									
40.	Innovate the statistical value chain for better efficiency	Digital data collection programme implemented	Continued with the implementation of the Continuous Data Collection methodology for all household surveys in all provinces  Decentralisation of corporate support services partially implemented due to financial constraints  Conducted household surveys with an average response rate of 94%, and consultation workshops	Conducted QLFS, DTS, GHS and VOCs with a response rate of 93%  Conducted 37 stakeholder workshops  Compiled 59 fact sheets, 6 reports on the state of quality and 5 reports on CS 2016 with new methodologies  The review of the integrated fieldwork strategy was not done (WC)  Developed integrated provincial communication and marketing strategy and plan (Limpopo) as scheduled	Conducted QLFS - 92,4%, GHS - 92,1%, DTS - 82,5% and VOCS - 92,9%  Conducted 26 workshops  Compiled 61 fact sheets, 18 reports on conducting and disseminating CS 2016, 8 reports on quality improvements implemented and 8 reports on implementing the communication and marketing plan  Developed quality management framework as scheduled	Conduct integrated fieldwork  Conduct integrated communication, marketing and publicity  Improve by: • Assessing the state of quality ( <i>discontinued</i> ) • Implementing the digital data collection programme • Intensifying dissemination and use of statistics • <i>Preparing for CPS (not funded)</i>	Conduct integrated fieldwork  Conduct integrated communication, marketing and publicity  Improve by: • Planning for Census 2021 • <sup>109</sup> Conducting CPS at district level ( <i>target under review</i> )	Conduct integrated fieldwork  Conduct integrated communication, marketing and publicity  Improve by: • Preparing for Census 2021 • Conducting independent evaluation on quality interventions	Implementing technology-assisted field operations  Review and develop alternative methods for communication, marketing and publicity  Improve by: • Conducting Census 2021 • Conducting provincial Customer Satisfaction Survey • Conducting multi-mode collections

<sup>109</sup> Partial funding has been received in 2018/19 and will therefore affect implementation of CPS. The target is under review

Table 1: Strategic plan targets (continued)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Strategic Outcome 3: Partners in statistics – Strengthen collaboration to build statistical sampling frames</i>									
<i>Geospatial frame</i>									
49.	Strengthen collaboration to build statistical sampling frames	Spatial information frame rolled out	Maintenance of the master sample was done in 6 provinces  202 129 addresses were allocated in 5 provinces	Compiled 9 reports on verifying and updating the current frame  Compiled 18 reports on collaborative mapping  Compiled 8 reports on verifying and updating the current frame  Compiled 6 reports geodatabase for EA/PSU profile	Updated 9 reports on verifying and updating the current frame  Developed implementation plan as scheduled  Established partnerships with municipalities in Northern Cape, Limpopo and Western Cape	Update and maintain the provincial spatial information frame  Improve the SIF by: • Rolling out devolution of the spatial information frame • Expanding partnerships with municipalities and provincial stakeholders	Update and maintain the provincial spatial information frame  Improve the SIF (GIF) by: • <sup>110</sup> Rolling out collaborative mapping to maintain and update the spatial information frame	Update and maintain the provincial spatial information frame  Improve the GIF by: • Preparing the spatial information frame for 2021	Update and maintain the provincial spatial information frame  Improve the GIF by: • Implementing the spatial information frame for 2021

<sup>110</sup> Target is reviewed and covered under GIF (SIF is replaced by GIF)

Table 1: Strategic plan targets (continued)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Strategic Outcome 3: Partners in statistics – Lead the development and coordination of SANSS</i>									
<i>Statistical coordination</i>									
55.	Lead the development and coordination of SANSS	Technical support to provincial partners in self-assessment provided	<p>Provided statistical support to 11 SANSS partners</p> <p>Compiled 7 profiles and 51 fact sheets</p> <p>Compiled assessment reports in Free State, Gauteng, Northern Cape, and Limpopo</p> <p>IDP analysis was done in Free State, Gauteng, Mpumalanga, Limpopo and Western Cape</p>	<p>Developed a coordination framework as scheduled (NC)</p> <p>Compiled 3 reports on assessing supply, demand and use of statistical information</p> <p>Compiled 3 reports on identifying the provincial information gap</p>	<p>Provided 100% support to SANSS</p> <p>Compiled 1 data inventory report (Free State)</p> <p>Established provincial statistical structures in KZN, Northern Cape, Limpopo and Western Cape</p> <p>Compiled assessment reports in 7 provinces except in EC and MP</p> <p>Mining of data sources in NC, LP and WC</p>	<p>Lead coordination of provincial statistics</p> <ul style="list-style-type: none"> <li>Developing a provincial strategy for development of statistics (WC)</li> <li>Strengthening critical administrative records and sources</li> <li>Developing research papers to respond to provincial policy (NC)</li> </ul>	<p>Lead coordination of provincial statistics</p> <ul style="list-style-type: none"> <li><sup>111</sup>Providing technical support to provincial partners in self-assessment (<i>discontinued</i>)</li> <li>Developing a monitoring and evaluation framework for statistical coordination activities (<i>discontinued</i>)</li> <li>Developing research papers to respond to provincial policy (<i>discontinued</i>)</li> </ul>	<p>Lead coordination of provincial statistics</p> <ul style="list-style-type: none"> <li>Providing technical support to provincial partners in self-assessment</li> <li>Developing research papers to respond to provincial policy</li> </ul>	<p>Partner in coordination of provincial statistics</p> <ul style="list-style-type: none"> <li>Providing technical support to provincial partners</li> <li>Transforming admin data to official statistics</li> <li>Developing research papers to respond to provincial policy</li> </ul>

<sup>111</sup> Discontinued: All three strategic targets are discontinued due to resource constraints

Table 1: Strategic plan targets (concluded)

No.	Strategic objective	Target	Audited/actual performance			Estimated performance		Medium-term targets	
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Strategic Outcome 4: Capable organisation – Invest in a sustainable and responsive statistical infrastructure in provinces</i>									
<i>Sustainable provincial and district infrastructure</i>									
69.	Invest in a sustainable and responsive statistical infrastructure in provinces	Unqualified audit	Improved and maintained good governance and administrative systems	Compiled 36 reports on governance and accountability and reports on audit progress	Implemented audit findings as scheduled	Provide an efficient governance and administration service	Provide an efficient governance and administration service	Provide an efficient governance and administration service	Provide an efficient governance and administration service
			Improved and responded to audit recommendations	Compiled 1 report on statistical regions	The proposal was not developed	Improve productivity and service delivery by: • Preparing for implementation of statistical regions (GP)	Improve productivity and service delivery by: • <sup>112</sup> Implementing statistical regions (target reviewed)	Improve productivity and service delivery by: • Implementing statistical regions	Improve productivity and service delivery by: • Improved compliance through systems development
<i>Strategic Outcome 5: Statistical leadership – Invest in building statistical capability and competence</i>									
<i>Building capacity in the SANSS</i>									
75.	Invest in building statistical capability and competence	Staff trained in the SANSS	Conducted 9 SASQAF and 14 SuperCross training/installations	Conducted 92 training sessions as follows: Maths4Stats: 49, Super Cross/Super Web: 22, NCOS: 9 SASQAF: 10 Data Collection: 2	Conducted 50 capacity building sessions	Coordinate capacity building in the provinces for the SANSS	Coordinate capacity building in the provinces for SANSS	Coordinate capacity building in the provinces for SANSS	Coordinate capacity building in the province
			Conducted 93 Maths4Stats workshops	A framework for capacity building in provinces for the SANSS was not compiled	The programme was not developed	• Expanding the statistical training programme in the provinces for SANSS • Developing an integrated provincial statistical capability plan (FS)	• <sup>113</sup> Implementing an integrated provincial statistical capability plan (discontinued)	• Implementing an integrated provincial statistical capability plan (discontinued)	• Implementing an integrated provincial statistical capability plan for SANSS • Evaluating implementation of transformation and change

<sup>112</sup> Reviewed: The target 'Implementing statistical regions' is replaced by 'Developing a proposal on statistical regions'

<sup>113</sup> Discontinued: Implementing an integrated provincial statistical capability plan is discontinued due to resource constraints. Provinces will continue to implement the current capacity building programme in provinces

Table 2: Annual performance plan targets: 2018/19

No.	Performance indicator	Audited/actual performance			Estimated performance	Medium-term targets		
		2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<i>Trusted statistics – Plan, design, build, collect, process and disseminate</i>								
40.1	Response rate for household surveys achieved	94%	93%	90%	90%	90%	90%	90%
40.2	Provincial plans for Census 2021 compiled			35	0	9	9	9
<i>Partners in statistics – Geospatial frame</i>								
49.1	Percentage of municipalities updated		18	50%	75%	100%	100%	100%
<i>Partners in statistics – Statistical coordination</i>								
55.1	Percentage statistical support provided to SANSS partners	11	6	100%	100%	100%	100%	100%
<i>Capable organisation – Sustainable provincial and district infrastructure</i>								
69.1	Proposal on statistical regions developed		2	0	0	1	1	1
<i>Statistical leadership – Building capacity in the SANSS</i>								
75.1	Statistical capacity building sessions conducted	23	92	50	30	23	28	28

Table 3: Quarterly performance targets: Eastern Cape 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Trusted statistics – Plan, design, build, collect, process and disseminate</i>								
Subprogramme: Eastern Cape Province								
40.1.1	Response rate for household surveys achieved	Quarterly	90%	90% response rate achieved for QLFS with a quarterly lag	90%	90%	90%	90%
		Annually	90%	90% response rate for household surveys achieved (GHS, VOCS & DTS) by March 2019				90%
40.2.1	Provincial plan for Census 2021 compiled	Periodic	1	Provincial plan for Census 2021 compiled by March 2019				1
<i>Partners in statistics – Geospatial frame</i>								
49.1.1	Percentage of municipalities updated	Annually	100%	100% municipalities updated by March 2019				100%
<i>Partners in statistics – Statistical coordination</i>								
55.1.1	Percentage statistical support provided to SANSS partners	Annually	100%	100% statistical support provided to SANSS partners (subject to requests) by March 2019				100%
<i>Statistical leadership – Building capacity in the SANSS</i>								
75.1.1	Statistical capacity building sessions conducted	Annually	4	Statistical capacity building sessions conducted by March 2019				4

Table 3: Quarterly performance targets: Free State 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Trusted statistics – Plan, design, build, collect, process and disseminate</i>								
Subprogramme: Free State Province								
40.1.1	Response rate for household surveys achieved	Quarterly	90%	90% response rate achieved for QLFS with a quarterly lag	90%	90%	90%	90%
		Annually	90%	90% response rate for household surveys achieved (GHS, VOCS & DTS) by March 2019				90%
40.2.1	Provincial plan for Census 2021 compiled	Periodic	1	Provincial plan for Census 2021 compiled by March 2019				1
<i>Partners in statistics – Geospatial frame</i>								
49.1.1	Percentage of municipalities updated	Annually	100%	100% municipalities updated by March 2019 by March 2019				75%
<i>Partners in statistics – Statistical coordination</i>								
55.1.1	Percentage statistical support provided to SANSS partners	Annually	100%	Statistical support provided to SANSS partners (subject to requests) by March 2019				100%
<i>Statistical leadership – Building capacity in the SANSS</i>								
75.1.1	Statistical capacity building sessions conducted	Annually	4	Statistical capacity building sessions conducted by March 2019	1	1	1	1

Table 3: Quarterly performance targets: Gauteng 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Trusted statistics – Plan, design, build, collect, process and disseminate</i>								
Subprogramme: Gauteng Province								
40.1.1	Response rate for household surveys achieved	Quarterly	80%	80% response rate achieved for QLFS with a quarterly lag	80%	80%	80%	80%
		Annually	80%	80% response rate for household surveys achieved (GHS, VOCS & DTS) by March 2019				80%
40.2.1	Provincial plan for Census 2021 compiled	Periodic	1	Provincial plan for Census 2021 compiled by March 2019				1
<i>Partners in statistics – Geospatial frame</i>								
49.1.1	Percentage of points listed(maintained) for master sample structures	Annually	100%	100% municipalities updated by March 2019				100%
<i>Partners in statistics – Statistical coordination</i>								
55.1.1	Percentage statistical support provided to SANSS partners	Annually	100%	100% statistical support provided to SANSS partners (subject to requests) by March 2019				100%
<i>Statistical leadership – Building capacity in the SANSS</i>								
75.1.1	Statistical capacity building sessions conducted	Annually	1	Statistical capacity building sessions conducted by March 2019				1

Table 3: Quarterly performance targets: KwaZulu-Natal 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Trusted statistics – Plan, design, build, collect, process and disseminate</i>								
Subprogramme: KwaZulu-Natal Province								
40.1.1	Response rate for household surveys achieved	Quarterly	90%	90% response rate achieved for QLFS with a quarterly lag	90%	90%	90%	90%
		Annually	90%	90% response rate for household surveys achieved(GHS, VOCS & DTS) by March 2019				90%
40.2.1	Provincial plan for Census 2021 compiled	Periodic	1	Provincial plan for Census 2021 compiled by March 2019				1
<i>Partners in statistics – Geospatial frame</i>								
49.1.1	Percentage of municipalities updated	Annually	100%	100% municipalities updated by March 2019				100%
<i>Partners in statistics – Statistical coordination</i>								
55.1.1	Percentage statistical support provided to SANSS partners	Annually	100%	100% statistical support provided to SANSS partners (subject to requests) by March 2019				100%
<i>Statistical leadership – Building capacity in the SANSS</i>								
75.1.1	Statistical capacity building sessions conducted	Annually	1	Statistical capacity building session conducted by March 2019				1

Table 3: Quarterly performance targets: Limpopo 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Trusted statistics – Plan, design, build, collect, process and disseminate</i>								
Subprogramme: Limpopo Province								
40.1.1	Response rate for household surveys achieved	Quarterly	95%	95% response rate achieved for QLFS with a quarterly lag	95%	95%	95%	95%
		Annually	95%	95% response rate for household surveys achieved (GHS, VOCS & DTS) by March 2019				95%
40.2.1	Provincial plan for Census 2021 compiled	Periodic	1	Provincial plan for Census 2021 compiled by March 2019				1
<i>Partners in statistics – Geospatial frame</i>								
49.1.1	Percentage of municipalities updated	Annually	100%	100% municipalities updated by March 2019				100%
<i>Partners in statistics – Statistical coordination</i>								
55.1.1	Percentage statistical support provided to SANSS partners	Annually	100%	100% statistical support provided to SANSS partners (subject to requests) by March 2019				100%
<i>Statistical leadership – Building capacity in the SANSS</i>								
75.1.1	Statistical capacity building sessions conducted	Annually	4	Statistical capacity building sessions conducted by March 2019	1	1	1	1

Table 3: Quarterly performance targets: Mpumalanga 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Trusted statistics – Plan, design, build, collect, process and disseminate</i>								
Subprogramme: Mpumalanga Province								
40.1.1	Response rate for household surveys achieved	Quarterly	90%	90% response rate achieved for QLFS with a quarterly lag	90%	90%	90%	90%
		Annually	90%	90% response rate for household surveys achieved(GHS, VOCS & DTS)				90%
40.2.1	Provincial plan for Census 2021 compiled	Periodic	1	Provincial plan for Census 2021 compiled by March 2019				1
<i>Partners in statistics – Geospatial frame</i>								
49.1.1	Percentage of municipalities updated	Annually	100%	100% municipalities updated by March 2019				100%
<i>Partners in statistics – Statistical coordination</i>								
55.1.1	Percentage statistical support provided to SANSS partners	Annually	100%	100% statistical support provided to SANSS partners (subject to requests) by March 2019				100%
<i>Statistical leadership – Building capacity in the SANSS</i>								
75.1.1	Integrated provincial statistical capability plan implemented	Annually	1	Statistical capacity building sessions conducted by March 2019				1

Table 3: Quarterly performance targets: Northern Cape 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Trusted statistics – Plan, design, build, collect, process and disseminate</i>								
Subprogramme: Northern Cape Province								
40.1.1	Response rate for household surveys achieved	Quarterly	90%	90% response rate achieved for QLFS with a quarterly lag	90%	90%	90%	90%
		Annually	90%	90% response rate for household surveys achieved (GHS, VOCS & DTS)				90%
40.2.1	Provincial plan for Census 2021 compiled	Periodic	1	Provincial plan for Census 2021 compiled by March 2019				1
<i>Partners in statistics – Geospatial frame</i>								
49.1.1	Percentage of municipalities updated	Annually	100%	100% municipalities updated by March 2019				100%
<i>Partners in statistics – Statistical coordination</i>								
55.1.1	Percentage statistical support provided to SANSS partners	Annually	100%	100% statistical support provided to SANSS partners (subject to requests) by March 2019				100%
<i>Statistical leadership – Building capacity in the SANSS</i>								
75.1.1	Statistical capacity building sessions conducted	Annually	3	Statistical capacity building sessions conducted by March 2019		1	1	1

Table 3: Quarterly performance targets: North West 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Trusted statistics – Plan, design, build, collect, process and disseminate</i>								
Subprogramme: North West Province								
40.1.1	Response rate for household surveys achieved	Quarterly	90%	90% response rate achieved for QLFS with a quarterly lag	90%	90%	90%	90%
		Annually	90%	90% response rate for household surveys achieved (GHS, VOCS & DTS) by March 2019				90%
40.2.1	Provincial plan for Census 2021 compiled	Periodic	1	Provincial plan for Census 2021 compiled by March 2019				1
<i>Partners in statistics – Geospatial frame</i>								
49.1.1	Percentage of municipalities updated	Annually	100%	100% municipalities updated by March 2019				100%
<i>Partners in statistics – Statistical coordination</i>								
55.1.1	Percentage statistical support provided to SANSS partners	Annually	100%	100% statistical support provided to SANSS partners (subject to requests) by March 2019				100%
<i>Statistical leadership – Building capacity in the SANSS</i>								
75.1.1	Statistical capacity building sessions conducted	Annually	2	Statistical capacity building sessions conducted by March 2019		1		1

Table 3: Quarterly performance targets: Western Cape 2018/19

No.	Performance indicator	Reporting period	Annual target	Target description	Quarterly targets			
					Quarter 1	Quarter 2	Quarter 3	Quarter 4
<i>Trusted statistics – Plan, design, build, collect, process and disseminate</i>								
Subprogramme: Western Cape Province								
40.1.1	Response rate for household surveys achieved	Quarterly	87%	87% response rate achieved for QLFS with a quarterly lag	87%	87%	87%	87%
		Annually	87%	87% response rate for household surveys achieved (GHS, VOCS & DTS) by Msarch 2019				87%
40.2.1	Provincial plan for Census 2021 compiled	Periodic	1	Provincial plan for Census 2021 compiled by March 2019				1
<i>Partners in statistics – Geospatial frame</i>								
49.1.1	Percentage of municipalities updated	Annually	100%	100% municipalities updated by March 2019				100%
<i>Partners in statistics – Statistical coordination</i>								
55.1.1	Percentage statistical support provided to SANSS partners	Annually	100%	100% statistical support provided to SANSS partners (subject to requests) by March 2019				100%
<i>Capable organisation – Sustainable provincial and district infrastructure</i>								
69.1.1	Proposal on statistical regions developed	Periodic	1	Proposal on statistical regions developed by March 2019				1
<i>Statistical leadership – Building capacity in the SANSS</i>								
75.1.1	Statistical capacity building sessions conducted	Annually	3	Statistical capacity building session conducted by March 2019	1	1	1	





 Annexures

## Annexure 1: Changes in the five year strategic plan

### **1. Target: Reviewing changes on national accounts statistics**

Target dropped due to human resource constraints.

### **2. Target: Implementing recommendations of certification process (discontinued)**

Discontinued: Continuation of the development of the supply and use tables will be undertaken in preparation of the benchmarking and rebasing exercise of the GDP.

### **3. Target: Conducting an evaluation of GDP expenditure estimates (move to 2020/21)**

The evaluation of the GDP expenditure estimates activity will move to the 2020/2021 financial year after the results of the benchmarking and rebasing exercise are published in 2020.

### **4. Target: Reviewing regional economic indicators (discontinued)**

Discontinued: Regional economic indicators were discontinued from 2016/17 and were replaced by the Growth Accounting Framework (GAF) (moved to Programme 4).

### **5. Target: Publishing thematic reports on the dynamics of the economy (see 2.1.1)**

Thematic reports are covered in annual and regional estimates for benchmarking (under 2.1.1).

### **6. Target: Introducing new survey(s) to measure services sector (selected in SIC 7, 8 or 9) (not funded)**

Not funded: Funding was not secured in the ENE to introduce new surveys to measure services sector or products sold in retail sector.

### **7. Target: SASQAF self-assessment (Retail) (discontinued)**

Discontinued: SASQAF self-assessment is discontinued due to resource constraints.

### **8. Target: Test M&E research findings on different imputing size group 4 cases (discontinued)**

Discontinued: Testing M&E research findings discontinued due to resource constraints.

### **9. Target: Electricity, gas and water survey (moved from 17/18)**

Statistical releases on Electricity, gas and water survey and Transport, post and telecommunication survey were postponed to 2018/19 from 2017/18 due to AFS. A full report will be published in 2018/19.

### **10. Target: Manufacturing survey (moved to 2019/20)**

Statistical releases on the Manufacturing survey and Construction survey will be published in 2019/20.

### **11. Target: Business services (new target)**

New target: A survey on Business services will be conducted in 2018/19.

### **12. Target: Implementing the evaluation outcome (discontinued)**

Discontinued: This target is discontinued due to resource constraints.

**13. Target: Providing technical support to improve RTMC (replace with transport) data systems**

Road Transport Management Corporation (RTMC) has been replaced by transport systems.

**14. Target: Reviewing sample specifications and estimates at lower SIC level (target replaced)**

Reviewed: This target will be replaced by integrating the capital expenditure project.

**15. Target: Integrate capital expenditure project focusing on data quality (new target)**

New target: Integrated Capital Expenditure.

**16. Target: Updating time series data for GFS surveys**

The GFS report has been published in 2017/18 and for consecutive years only updates will be done.

**17. Target: Implementing revised survey outputs**

Reasons and methodology for revising data are included in the relevant GFS statistical release.

**18. Target: Piloting quarterly estimates of general government expenditure (not funded)**

Not funded: Funding was not secured in the ENE for this target. This target has been discontinued.

**19. Target: Maintaining selected databases for municipal data (discontinued)**

Discontinued: Funding was not secured in the ENE for this target. This target has been discontinued.

**20. Target: Updating time series data for GFS surveys**

The GFS report has been published in 2017/18 and for consecutive years only updates will be done.

**21. Target: Publishing residential property price index (not funded)**

Not funded: Funding was not secured in the ENE for this target.

**22. Target: Publishing construction services (target achieved in 2017/18)**

Discontinued: Target already achieved in 2017/18.

**23. Target: Publishing business services (non-financial) (not funded)**

Not funded: Funding was not secured in the ENE for this target.

**24. Target: Price stability**

Target No. 13 has been combined with target No. 12.

**25. Target: Publishing the Volunteer Activities Survey (moved to 2019/20)**

The Volunteer Activities Survey will be conducted in 2018/19. Publishing the report on the Volunteer Activities Survey has been moved to 2019/20.

**26. Target: Including forestry and fisheries industries (financial and non-financial information) (discontinued)**

Discontinued: This has been included in the discussion document that was published in 2016/17 and will not be done in subsequent years (2018/19–2019/20).

**27. Target: Assessing complementary data sources (discontinued)**

Discontinued: The assessment of complementary data sources will be discontinued due to resource constraints.

**28. Target: Publishing a thematic report on energy service delivery (discontinued)**

Discontinued until further notice: This has been included in the 2016 GHS as a module. The related thematic reports will not be published 2018/19 due to resource constraints

**29. Target: Compiling municipal estimates on service delivery and education (not funded)**

Not funded: Funding was not secured in the ENE for this target

**30. Target: Providing technical support to improve service delivery statistics (new)**

New target: Providing technical support to partners to improve service delivery statistics.

**31. Target: Editing and imputing CPS data (discontinued)**

Discontinued: All three poverty strategy targets have been reviewed and replaced with four new targets.

**32. Target: Compiling methodology document on CPS (expenditure year) (new)**

New target: This target was not done in 2017/18 due to insufficient funds and will only commence in 2018/19 as funding has been secured with National Treasury.

**33. Target: Compiling a report on food security in South Africa (new)**

New targets: New targets for poverty and inequality statistics (as reflected in footnote 32).

**34. Target: Publishing spatial analysis relating to basic and free basic services provided by municipalities (not funded)**

Not funded: Additional funding was not secured in the ENE to publish the spatial analysis.

**35. Target: Compile thematic reports on CS 2016 data (Replaced by Nuptiality)**

Reviewed: Thematic reports on CS 2016 data have been replaced by nuptiality.

**36. Target: Assessing data quality of administrative data sources (discontinued)**

Discontinued: Two targets relating to administrative data sources are discontinued due to reprioritisation. Two new targets are introduced in 2018/19 relating to provincial profiles for CS and hard-to-count populations.

**37. Target: Thematic reports on demography, based on CS**

Thematic reports will use multiple sources, not only CS 2016 data.

**38. Target: Introducing quarterly release of birth statistics (not funded)**

Not funded: Funding not secured in the ENE for introducing quarterly release of birth statistics.

**39. Target: Piloting quarterly release of death statistics (not funded)**

Not funded: Funding not secured in the ENE for piloting quarterly release of death statistics.

**40. Target: Conducting a quality self-assessment on divorces (discontinued)**

Discontinued: This target is discontinued due to resources constraints.

**41. Target: Researching survey on family dynamics (not funded)**

Not funded: Funding not secured in the ENE for researching surveys on family dynamics.

**42. Target: Conducting a quality self-assessment on marriages and recorded live births (discontinued)**

Discontinued: This target is discontinued due to resources constraints.

**43. Target: Series 4: Report on youth (discontinued)**

Discontinued until further notice: The report on youth will not be published in 2018/2019 due to resource constraints.

**44. Target: Providing technical support to improve vulnerable group statistics (new)**

New target: Provide technical support to improve vulnerable group statistics.

**45. Target: Providing technical support to improve gender statistics (new)**

New target: Provide technical support to improve gender statistics.

**46. Target: Publishing a thematic report on perceptions of justice and human rights (replaced)**

Discontinued until further notice: The thematic report on perceptions of justice and human rights is discontinued due to resource constraints.

**47. Target: Including a module on drugs, narcotics and corruption (discontinued)**

Discontinued until further notice: The module on drugs, narcotics and corruption is discontinued due to resource constraints.

**48. Target: Publishing a thematic report on education at municipal level (not funded)**

Not funded: Additional funding not secured in the ENE for publishing a thematic report on education at municipal level.

**49. Target: Compiling a thematic report on education (new)**

New target: Thematic report on post-secondary attainments.

**50. Target: Providing technical support and advice to stakeholders**

New target: Providing technical support and advice to stakeholders.

**51 Target: Conduct a comprehensive assessment of the existing data sources, data quality and the data gap (not funded)**

Not funded: Funding has not been secured in the ENE to conduct a comprehensive assessment of the existing data sources.

**52. Target: In-depth research on selected municipalities (impact on survey areas) (discontinued))**

Discontinued: The target has been discontinued due to resource constraints.

**53. Target: Conduct research on spatial analysis (new target)**

New target: Conduct research on spatial analysis

**54. Target: Conduct research on demographic dividend (new targets)**

New target: Conduct research on demographic dividend

**55. Target: Publish a report on household expenditure patterns, poverty and inequality using external data sources (discontinued)**

Discontinued: Publishing a report on household expenditure patterns, poverty and inequality is discontinued due to resource constraints

**56. Target: Institutionalise integrated quality management (not funded)**

Not funded: Funding was not secured in the ENE to institutionalise integrated quality management.

**57. Target: Developing a quality management system (new)**

New target: Developing a quality management system.

**58. Target: Expanding survey quality control and auditing function to Economic Statistics surveys (discontinued)**

Discontinued: Expansion of survey quality control and auditing function to Economic Statistics is discontinued. It will move to the outer years following the roll-out of CAPI.

**59. Target: Pronouncing on the quality of household surveys**

Pronouncing on the quality of household surveys is included in the M&E reports. A separate document will not be compiled.

**60. Target: Building relations and collaboration with Economic Statistics (discontinued)**

Discontinued: Building relations and collaboration with Economic Statistics is discontinued. It will move to the outer years following the roll-out of CAPI.

**61. Target: Monitoring and evaluation of CPS (discontinued)**

Discontinued: Monitoring and evaluation of CPS is discontinued. An organisational strategic decision has not been finalised on the implementation of CPS due to resource constraints.

**62. Target: Researching the design of the new master sample (moved to 2019/20)**

Researching the design of the new master sample will only be done in 2019/20.

**63. Target: Conducting comparative studies of SAE (discontinued)**

Discontinued: Comparative studies of SAE are discontinued due to resource constraints and limited usage.

**64. Target: Researching methodological practices in economic and social statistics (new target)**

New target: Methodological practices in economic and social statistics.

**65. Target: Driving CPS data collection (at provincial level) (partial funding received)**

Partially funded: Partial funding was received in the ENE for driving CPS at provincial level. A strategic decision is still outstanding on the roll-out of the CPS.

**66. Target: Driving the implementation of the digital data collection system (CPS) (partial funding received)**

Partially funded: Partial funding was received in the ENE for driving CPS at provincial level. A strategic decision is still outstanding on the roll-out of the CPS.

**67. Target: Assessment of digital data collection methodology (QLFS, VOCS and DTS)**

Discontinued: The digital data collection is going to be assessed in CAPI and PAPI strategic initiatives.

**68. Target: Evaluating the quality assurance tool (discontinued)**

Discontinued: This target is dependent on the implementation of the GIF.

**69. Target: Processing additional administrative sources (user paid)**

User-paid project: Report back will happen within the agreed project charter as the deliverables are dependent on the user.

**70. Target: Implementing a data repository for Stats SA (not funded)**

Not funded: Additional funding was not secured in the ENE for implementing the data repository.

**71. Target: Consolidating and implementing data delivery channels (replaced)**

Reviewed: Consolidating and implementing data delivery channels is replaced by development of data warehouse operational procedures due to reprioritisation.

**72. Target: Assessing data integration (discontinued)**

Discontinued: Assessing data integration is discontinued due to resources constraints.

**73. Target: Improving access to a secure data facility for microdata (discontinued)**

Discontinued: Improving access to a secure data facility for microdata is discontinued due to reprioritisation.

**74. Target: Compiling a joint statistical publication of BRICS countries (new target)**

New target: Compiling a joint statistical publication for BRICS.

**75. Target: Coordinating the development and review of statistical standards in Stats SA and the SANSS (SANSS part not funded)**

Not funded: Additional funding was not secured in the ENE for coordinating the development of statistical standards in the SANSS.

**76. Target: Developing communication products for municipalities and schools (discontinued)**

Discontinued: Communication products for municipalities and schools are discontinued due to resource constraints.

**77. Target: Implementing improvements to CRM system (discontinued)**

Discontinued: The system is fully functional and there is no need for any improvements; the target is therefore discontinued.

**78. Target: Reviewing SASQAF for administrative records (move to 2021/22)**

Reviewed: Reviewing SASQAF for administrative records has moved to 2021/22 due to reprioritisation.

**79. Target: Improve the SIF (GIF) by:**

SIF has been replaced with Geospatial Integrated Framework (GIF).

**80. Target: Validating and verifying complete enumeration area (EA) frame with provinces (6 provinces) (reviewed)**

Reviewed: The word 'complete' is removed from the target.

**81. Target: Updating and maintaining the EA/PN layer (1 provinces)**

New target: Updating and maintaining the EA/PN layer.

**82. Target: Implementing new business rules (discontinued)**

Discontinued: Implementing new rules is discontinued due to dependency on a fully functional Integrated Business Register (IBR) which is the responsibility of SARS.

**83. Target: Conducting quality assessment of a sample of SARS SIC7 classified unit (not funded)**

Not funded: Funding was not secured in the ENE to conduct quality assessment. This target has been discontinued.

**84. Target: Further implementation of reviewed BSF quality management framework (discontinued)**

Discontinued: Further implementation of reviewed BSF quality management framework is discontinued due to dependency on fully functional Integrated Business Register (IBR) which is the responsibility of SARS.

**85. Target: Implementing the NSDS**

Implementing the NSDS is moved to 2019/20 while awaiting amendments to the legislation.

**86. Target: Developing social and economic sub-systems strategies and plans**

Developing social and economic subsystems strategies and plans is moved to 2020/21.

**87. Target: Implementing the data repository (moved to 2020/21)**

Target moved to 2020/21.

**88. Target: Developing system specifications for SASQAF (new target)**

New target: Developing system specifications for SASQAF.

**89. Target: Updating and refining Integrated Indicator Framework (new)**

New target: Updating and refining Integrated Indicator Framework.

**90. Target: Testing the automated readiness assessment system (Moved to 2020/2021)**

Testing the automated readiness assessment system is moved to 2020/21 due to reprioritisation.

**91. Target: Implementing international collaboration frameworks and guidelines**

New target: Implementing international collaboration frameworks and guidelines.

**92. Target: Implementing a framework for monitoring and evaluating the impact of African Centres of Operational Excellence (discontinued)**

Discontinued: Implementing a framework for monitoring and evaluating the impact of African Centres of Operational Excellence has been replaced with implementing the African Peer Support Framework.

**93. Target: Implementing the African Peer Support Framework (new)**

New target: Implementing the African Peer Support Framework.

**94. Target: Compile progress report on implementation of amendments (moved to 2019/20)**

Progress report on the implementation of the amended legislation has been moved to 2019/20.

**95. Target: Invest in technology to enhance strategic management processes (discontinued)**

Discontinued: Investment in technology to enhance strategic management process is discontinued due to resource constraints.

**96. Target: Implementing quality assurance review results (new)**

New target: Implementing quality assurance review results.

**97. Target: Maintaining 100% submission, verification and reporting of financial disclosures for SMS, MMS and other designated employees (new)**

New target: Maintaining 100% submission, verification and reporting of financial disclosures for SMS, MMS and other designated employees in response to the new legislative requirement.

**98. Target: Facilitating approval of a financial strategy for the SANSS (discontinued)**

Discontinued: This target has been discontinued.

**99. Target: Developing standard costing procedures/ guidelines for user-paid surveys**

New targets: Development of guidelines for user-paid surveys, Commitments and Accruals Tool and Census 2021 fieldworker payment/SCM strategy.

**100. Target: Invest in ICT by:**

Discontinued: All the four ICT strategic targets from 2017/18 onwards have been discontinued based on a review of the ICT strategy and replaced by two new targets.

**101. Target: Continuing the roll-out of automated data collection, processing and dissemination systems**

The automation of data collection, processing and dissemination systems as well as the automation of support services will be reported under performance indicator 68.1

**102. Target: Build statistical capability and competence**

Discontinued: Additional funding has not been secured in the ENE over the MTEF period. These targets have been discontinued.

**103. Target: Identify training opportunities at other tertiary institutions (discontinued)**

Discontinued: Identifying training opportunities at other tertiary institutions target is discontinued due to resource constraints.

**104. Target: Coordinate a tertiary support programme (not funded)**

Not funded: Additional funding has not been secured in the ENE over the MTEF period. The statistics student programme has been discontinued.

**105. Target: Implementing a re-skilling programme (for data revolution) (reworded)**

Reworded: Replace data revolution with 'due to reprioritisation'.

**106. Target: Piloting training on Diploma in Official Statistics (discontinued)**

Discontinued: The Diploma in Official statistics has not been developed.

**107. Target: Implementing a values programme**

Targets reviewed: Compiling a transformation programme.

**108. Target: Alignment of the talent management programme (discontinued in 2017/18)**

Discontinued: Alignment of the talent management programme.

**109. Target: Conducting CPS at district level (target under review)**

Partial funding has been received in 2018/19 and will therefore affect implementation of CPS. The target is under review.

**110. Target: Rolling out collaborative mapping to maintain and update the spatial information frame**

Target is reviewed and covered under GIF (SIF is replaced by GIF).

**111. Target: Providing technical support to provincial partners in self-assessment (discontinued)**

Discontinued: All three strategic targets are discontinued due to resource constraints: Providing technical support to provincial partners in self-assessment, developing a monitoring and evaluation framework for statistical coordination activities and developing research papers to respond to provincial policy.

**112. Target: Implementing statistical regions (target reviewed)**

Reviewed: The target 'Implementing statistical regions' is replaced by 'Developing a proposal on statistical regions'.

**113. Target: Implementing an integrated provincial statistical capability plan (discontinued)**

Discontinued: Implementing an integrated provincial statistical capability plan is discontinued due to resource constraints. Provinces will continue to implement the current capacity building programme in provinces.

Part B: The strategic objective goals are listed below:

**Strategic objective 1.1:** Expand the statistical information base by increasing its depth, breadth and geographic spread

**Objective statement:** Inform socio-economic planning, monitoring and decision-making by providing accurate, relevant and timely economic, population and social statistics through the application of internationally recognised practices by publishing monthly, quarterly, annual and periodic statistical information

**Strategic objective goal statement:** By 2020, the socio-economic statistics information base have expanded and/or improved in terms of: National accounts; turnover and volumes; tourism; international tourism; transport sector; financial statistics of private sector enterprises and of government; consumer price changes; producer price changes; employment and earnings, and average monthly earnings; labour market; agriculture; environmental economic accounts; life circumstances of South Africans; poverty levels in South Africa; service delivery of municipalities; population dynamics; demography expanded at a lower geographic level; vital statistics; vulnerable groups; gender; the crime situation in South Africa; health; education and statistics on governance

**Strategic objective 1.2:** Develop new and innovative statistical products and services to respond to increased user demand

**Objective statement:** Inform socio-economic planning, monitoring and decision-making by developing ten new and innovative statistical products and services annually through integrative research and analysis in order to respond to increased user demand

**Strategic objective goal statement:** By 2020, the statistics information base have expanded and improved in terms of:  
a. Research reports on government financial statistics  
b. Integrative economic, socio-economic trends and spatial dynamics reports  
c. Research reports on poverty and inequality statistics

**Strategic objective 1.3:** Revolutionise data systems to better respond to user demands through making use of emerging technologies and data sources

**Objective statement:** Inform socio-economic planning, monitoring and decision-making by revolutionising and innovating data systems through exploring supplementary data sources, mining existing data sources and researching the use of big data for improving the timeliness and relevance of statistics

**Strategic objective goal statement:** By 2020, a data revolution framework is developed and a strategy implemented on the use of alternative and supplementary data sources for official statistics

<b>Strategic objective 2.1:</b>	Institutionalise quality management
<b>Objective statement:</b>	Improve comparability and accuracy of statistical information by institutionalising an end-to-end quality management system in line with the Fundamental Principles of Official Statistics, the African Charter on Statistics and the South African Statistical Quality Assessment Framework
<b>Strategic objective goal statement:</b>	By 2020, a quality management system has been developed and implemented, and independent survey monitoring and evaluations conducted
<b>Strategic objective 2.2:</b>	Innovate the statistical value chain for better efficiency
<b>Objective statement:</b>	Innovate the statistical value chain by enhancing the efficiency of survey operations in terms of cost, quality and time through new methodologies, integration of operations and modernisation
<b>Strategic objective goal statement:</b>	By 2020, better efficiency in the statistical value chain will be achieved through: <ul style="list-style-type: none"> <li>a. Innovative methodological practices implemented</li> <li>b. Community survey and population censuses planned and coordinated using new efficient survey methodology</li> <li>c. CPS data collection implemented (dependent on additional fund allocation)</li> <li>d. Digital data collection implemented for all household surveys</li> <li>e. Increased access to statistical information</li> <li>f. Increased access and use of statistical information</li> </ul>
<b>Strategic objective 2.3:</b>	Adopt international statistical standards and classifications
<b>Objective statement:</b>	Adopt and adapt international statistical standards and classification by aligning and implementing statistical frameworks, policies, standards and practices in order to improve comparability, methodological soundness and accuracy of statistical information
<b>Strategic objective goal statement:</b>	By 2020, 48 statistical standards have been developed and reviewed in line with international statistical standards to guide the compilation of official statistics
<b>Strategic objective 2.4:</b>	Increase stakeholder focus, communication and marketing
<b>Objective statement:</b>	Increase stakeholder engagement and use of statistics to better know and understand the needs of stakeholder groups and creating public awareness to raise the profile of statistics through integrated stakeholder consultations, marketing and communication of statistical products
<b>Strategic objective goal statement:</b>	By 2020, innovative communication products, channels and tools have been developed and implemented to enhance the public image and credibility of the organisation, and stakeholder management has been institutionalised

<b>Strategic objective 2.5:</b>	Designate statistics as official
<b>Objective statement:</b>	Designate statistics as official by conducting ten independent assessments of statistical series in the national statistics system against the South African Quality Assessment Framework (SAQAF)
<b>Strategic objective goal statement:</b>	By 2020, ten statistical series have been certified by the Statistician-General as official based on an independent quality assessment against SASQAF
<b>Strategic objective 3.1:</b>	Strengthen collaboration to build statistical sampling frames
<b>Objective statement:</b>	Ensure accurate and reliable statistical information by drawing annual samples for all economic and social statistics surveys based on sound sampling frames by strengthening collaboration with strategic partners
<b>Strategic objective goal statement:</b>	By 2020, the spatial information frame is completed at local level (metros, cities, and regional service centres); and a comprehensive and updated business sampling frame is available
<b>Strategic objective 3.2:</b>	Lead the development and coordination of the statistical system in South Africa
<b>Objective statement:</b>	Lead the development, coordination and collaboration of the statistical system in South Africa by providing strategic direction to statistical development; providing technical support and statistical advice to organs of state; coordinating statistical reporting; as well as establishing governance structures for effective coordination of statistical production
<b>Strategic objective goal statement:</b>	By 2020, a National Strategy for Development of Statistics (NSSD) has been developed and implementation commenced; National Statistics System information sharing expanded; statistical reporting protocols implemented; and an automated assessment system implemented
<b>Strategic objective 3.3:</b>	Strengthen international collaboration and partnerships and lead statistical development in Africa
<b>Objective statement:</b>	Strengthen international collaboration and partnerships to learn, share and contribute to international discourse and practices for statistical development; and lead statistical development in Africa by serving as a centre of excellence in statistical systems and practices
<b>Strategic objective goal statement:</b>	By 2020, the international statistical programme initiatives are supported and implemented, and the African statistical programme is supported and implemented

<b>Strategic objective 4.1:</b>	Drive legislative reform of the statistical production and coordination environment
<b>Objective statement:</b>	Drive statistical reform that strengthens statistical production and coordination among organs of state through facilitating the amendment of the statistics legislation by 2017 and the implementation thereof
<b>Strategic objective goal statement:</b>	By 2020, the Statistics Act has been revised and new statistics legislation is introduced
<b>Strategic objective 4.2:</b>	Enhance corporate governance and administration
<b>Objective statement:</b>	Enhance corporate governance and administration through increasing the effectiveness of management and operations systems, strengthening accountability and creating a conducive working environment
<b>Strategic objective goal statement:</b>	By 2020, corporate governance and administration have improved through: <ul style="list-style-type: none"> <li>a. Strategic plan 2015/16–2019/20 implemented</li> <li>b. Programme and project management capability enhanced</li> <li>c. Internal audit services has implemented a combined assurance framework</li> <li>d. Government’s accountability framework institutionalised</li> <li>e. Unqualified audit annually</li> <li>f. Computerised HRM system implemented</li> <li>g. A new secure and safe working environment for Stats SA implemented (Stats SA moves to a new building)</li> </ul>
<b>Strategic objective 4.3:</b>	Become the employer of choice
<b>Objective statement:</b>	Become the employer of choice through strengthening the internship programme as the preferred channel for new intakes, and rolling out a talent management and succession programme that fosters talent, personal growth and performance
<b>Strategic objective goal statement:</b>	By 2020, talent management is institutionalised
<b>Strategic objective 4.4:</b>	Invest in ICT to align to organisational growth
<b>Objective statement:</b>	Invest in Information and Communication Technology (ICT) to align to organisational growth through stabilising the ICT infrastructure, researching and testing new technology, and modernising business processes
<b>Strategic objective goal statement:</b>	By 2020, ICT life-cycle management is implemented; and an enterprise architecture programme is implemented

- Strategic objective 4.5:** Invest in a sustainable and responsive statistical infrastructure
- Objective statement:** Sustain and strengthen the statistical infrastructure in the provinces through investing in statistical regions, being responsive to provincial statistical needs, and driving an integrated collection and dissemination agenda at grassroots level
- Strategic objective goal statement:** By 2020, Stats SA has a sustainable and responsive statistical infrastructure in the provinces demonstrated by:
- a. Digital data collection programme implemented
  - b. Spatial information frame rolled out
  - c. Technical support to provincial partners in self-assessment provided
  - d. Unqualified audit
  - e. Staff trained in the SANSS
- Strategic objective 5.1:** Invest in statistical leadership and management
- Objective statement:** Invest in statistical leadership and management as an end state to lead the statistical reform, strategic change and the transparency, accountability and transformation of the statistical system
- Strategic objective goal statement:** By 2020, a statistical leadership and management programme is implemented
- Strategic objective 5.2:** Invest in building statistical capability and competence
- Objective statement:** Invest in building statistical capability and competence through the schools programme, tertiary programme, inside Stats SA and within the national statistics system
- Strategic objective goal statement:** By 2020, a statistical literacy programme is implemented; centres of excellence are institutionalised; staff are reskilled for the new environment
- Strategic objective 5.3:** Build a united and diverse organisation
- Objective statement:** Build a united and diverse organisation by equalising opportunities, promoting inclusion and redress, and fostering shared values through driving a transformation agenda and facilitating staff participation to embrace transformation and change
- Strategic objective goal statement:** By 2020, an Agenda for Transformation and Change is implemented

## **Annexure 2: Summary of publications**

### Monthly

Consumer price index (CPI)  
Contract price adjustment provisions work group  
Electricity generated and available for distribution  
Export and import price indices  
Food and beverages  
Land Transport Survey  
Manufacturing: Production and sales  
Mballo Brief  
Mining: Production and sales  
Motor trade sales  
Producer price index (PPI)  
Retail trade sales  
Selected building statistics of the private sector as reported by local government institutions  
Statistics of civil cases for debt  
Statistics of liquidations and insolvencies  
Tourism and migration  
Tourist accommodation  
Wholesale trade sales

### Quarterly

Bulletin of Statistics  
Gross domestic product (GDP)  
Manufacturing: Utilisation of production capacity by large enterprises  
Quarterly employment statistics (QES)  
Quarterly financial statistics (QFS)  
Quarterly financial statistics of municipalities  
Quarterly Labour Force Survey (QLFS)

### Annually

Agricultural Survey  
Annual financial statistics (AFS)  
Building statistics  
Capital expenditure by the public sector  
Documented immigrants in South Africa

Domestic Tourism Survey (DTS)  
Environmental economic accounts, fishery accounts for South Africa  
Financial census of municipalities  
Financial statistics of consolidated general government  
Financial statistics of extra-budgetary accounts and funds  
Financial statistics of higher education institutions  
Financial statistics of national government  
Financial statistics of provincial government  
General Household Survey (GHS)  
GHS series V: Energy  
GHS series volume IV: Food security and agriculture  
Labour Market Dynamics in South Africa  
Marriages and divorces  
Mid-year population estimates  
Mineral accounts for South Africa  
Mortality and causes of death in South Africa  
Non-financial census of municipalities  
Recorded live births  
SA Statistics

### Periodic (5–10 yearly)

A Survey of Time Use  
Census 2011 Agricultural households  
Census 2011 products: Statistical release  
Compendium of Industrial Statistics  
Construction industry  
Consumer price index (CPI) weights (All urban)  
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Electricity, gas and water supply  
Energy accounts for South Africa  
Income and expenditure of households  
Men, women and children: Findings of the Living Conditions Survey  
Post and telecommunications industry  
Poverty profile of South Africa: Application of the poverty lines on the LCS  
South Africa's young children: their parents and home environment  
Subjective poverty in South Africa: Findings of the Living Conditions Survey  
Transport and storage industry  
Women and Men in South Africa: Ten years on

### Annexure 3: List of abbreviations and acronyms

AC	Audit Committee
AENE	Adjusted Estimates of National Expenditure
AfDB	African Development Bank
AFS	Annual Financial Statements
AFS	Annual Financial Statistics
AG	Auditor-General
AME	Average monthly earnings
ANA	Annual National Assessments
APAI-CRVS	Africa Programme on Accelerated Improvement of Civil Registration and Vital Statistics
ASS	African Statistical System
ASSD	Africa Symposium on Statistical Development
AU	African Union
AUC	African Union Commission
BEE	Black Economic Empowerment
BSF	Business Sampling Frame
CAPI	Computer Assisted Personal Interview
CAT	Commitments and Accruals Tool
CDC	Continuous data collection
CFO	Chief Financial Officer
CIPC	Companies and Intellectual Properties Commission
CPI	Consumer price index
CPS	Continuous Population Survey
CRM	Client Relationship Management
CRUISE	Centre for Regional and Urban Innovation and Statistical Exploration
CRVS	Civil Registration and Vital Statistics
CS	Community Survey
CSO	Civil Society Organisation
CSP	Cities Support Programme
CSS	Citizen Satisfaction Survey
CSS	Community Satisfaction Survey
DBE	Department of Basic Education
DC	Data collection
DCS	Department of Correctional Services
DDG	Deputy Director-General
DGDP	District Growth and Development Plan
DHA	Department of Home Affairs
DHS	Domestic Household Survey
DOC	Department of Correctional Services
DOH	Department of Health
DoJ&CD	Department of Justice and Constitutional Development
DPME	Department of Planning, Monitoring and Evaluation
DPSA	Department of Public Service and Administration
DST	Department of Science and Technology

dti	Department of Trade and Industry
DTS	Domestic Tourism Survey
DU	Dwelling unit
DVD	Digital Versatile Disc
DWCPD	Department of Women, Children and People with Disabilities
EA	Enumeration area
EAP	Employee Assistance Programme
EAS	Economic Activity Survey
EC	Eastern Cape
ECD	Early Childhood Development
EDGE	Evidence and Data for Gender Equality
EEAs	Environmental Economic Accounts
ENE	Estimates of National Expenditure
EPWP	Expanded Public Works Programme
Exco	Executive Committee
FMLS	Facilities Management, Logistics and Security
FS	Free State
GAF	Growth Accounting Framework
GDP	Gross domestic product
GFS	Government Financial Statistics
GHS	General Household Survey
GIF	Geospatial Integrated Framework
GIS	Geographic Information System
GP	Gauteng
GPSJS	Governance, Public Safety and Justice System
GSBPM	Generic Statistical Business Production Model
GSIM	Generic Statistical Information Model
HCD	Human Capacity Development
HR	Human Resources
HRD	Human Resource Development
HRM	Human Resources Management
ICP	International Comparison Project
ICT	Information and Communication Technology
IDP	Integrated Development Plan
IEA	Integrated Economic Accounts
IES	Income and Expenditure Survey
IFWS	Integrated Fieldwork Strategy
IIA	Institute of Internal Auditors
ILO	International Labour Organization
IMF	International Monetary Fund
ISI	International Statistical Institute
ISIC	International Standard Industrial Classification of all Economic Activities
IT	Information Technology
IUDF	Integrated Urban Development Framework
IYM	In-year monthly

KZN	KwaZulu-Natal
LCS	Living Conditions Survey
LOGIS	Logistical Information System
LP	Limpopo
LSS	Large Sample Survey
M&E	Monitoring and Evaluation
MDG	Millennium Development Goal
MEC	Member of the Executive Council
MFMA	Municipal Finance Management Act
MoU	Memorandum of Understanding
MP	Mpumalanga
MS	Master sample
MTBPS	Medium Term Budget Policy Statement
MTEF	Medium Term Expenditure Framework
MTSF	Medium Term Strategic Framework
NBP	New Building Project
NC	Northern Cape
NCC	National Coordination Committee
NDP	National Development Plan
NGO	Non-governmental organisation
NHTS	National Household Travel Survey
NPA	National Prosecuting Authority
NPO	Non-profit Organisation
NPR	National Population Register
NSDS	National Strategy for the Development of Statistics
NSS	National Statistics System
NSSD	National Strategy for Sustainable Development
NTS	National Transport Survey
NW	North West
OCPO	Office of the Chief Procurement Officer
OECD	Organisation for Economic Co-operation and Development
OHSA	Occupational Health and Safety Act
PAPI	Paper Assisted Personal Interview
PES	Post-enumeration Survey
PFMA	Public Finance Management Act
PGDP	Provincial Growth and Development Plan
PPI	Producer price index
PPP	Public Private Partnership
PSETA	Public Service Sector Education and Training Authority
PSR	Public Service Regulations
PSU	Primary sampling unit
QA	Quality assurance
QES	Quarterly Employment Statistics
QFS	Quarterly Financial Statistics
QLFS	Quarterly Labour Force Survey

QMS	Quality Management System
RDP	Reconstruction and Development Programme
REC	Regional Economic Community
RFQ	Request for quotation
RMSC	Risk Management Steering Committee
RPHC	Round of Population and Housing Censuses
RPPI	Residential Property Price Index
RSC	Regional Service Council
RTMC	Road Traffic Management Corporation
SA	South Africa/n
SABS	South African Bureau of Standards
SADC	Southern African Development Community
SADHS	South African Demographic and Health Survey
SAE	Small-area Estimation
SALDRU	South Africa Labour and Development Research Unit
SAM	Social Accounting Matrix
SANSS	South African National Statistics System
SAPS	South African Police Service
SAQA	South African Qualifications Authority
SARB	South African Reserve Bank
SARS	South African Revenue Service
SAS	Statistical Analysis System
SASA	South African Statistics Association
SASCO	South African Standard Classification of Occupations
SASQAF	South African Statistical Quality Assessment Framework
SASTI	South African Statistics Training Institute
SAYP	Survey of Activities of Young People
SBR	Statistical Business Register
SCM	Supply Chain Management
SDDS	Special Data Dissemination Standards
SDGs	Sustainable Development Goals
SDIP	Service Delivery Improvement Plan
SDMX	Statistical Data and Metadata Exchange
SEEA	System of Environmental Economic Accounts
SESE	Survey of Employers and the Self-employed
SG	Statistician-General
SHaSA	Strategy for the Harmonisation of Statistics in Africa
SHERQ programme	Safety, Health, Environment , Risk and Quality programme
SIC	Standard Industrial Classification
SIF	Spatial Information Framework
SIS	Structural Industry Statistics
SITA	State Information Technology Agency
SMEs	Small and medium-sized enterprises
SMMEs	Small, medium and micro-sized enterprises
SMS	Senior Management Staff

SMS	Stakeholder Management System
SNA	System of National Accounts
SRM	Stakeholder Relations Management
Stats SA	Statistics South Africa
SUT	Supply and Use Tables
SVC	Statistical value chain
SWG	Sectoral Working Groups
SWTS	School to Work Transition Survey
TaCT	Transformation and Change Team
TFP	Total Factor Productivity
TSA	Tourism Satellite Account
TUS	Time Use Survey
UN	United Nations
UNECA	United Nations Economic Commission for Africa
UNSC	United Nations Statistics Commission
USS	User Satisfaction Survey
VAT	Value added tax
VOCS	Victims of Crime Survey
WC	Western Cape
WHO	World Health Organization
YAS	Young African Statisticians
YASC	Young African Statisticians Conference



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